

COLUMBUS CONSOLIDATED GOVERNMENT



Fiscal Year 2015 Operating Budget



COLUMBUS GEORGIA
Consolidated Government



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**Columbus Consolidated Government
Annual Operating Budget
July 1, 2014 - June 30, 2015**

Mayor and Council

Mayor – Teresa Tomlinson

Mayor Pro-Tem, Councilor, District 4 - Evelyn Turner Pugh

Budget Review Chairman, Councilor, At Large – Berry “Skip” Henderson

Councilor, District 1 – Jerry “Pop” Barnes

Councilor, District 2 – Glenn Davis

Councilor, District 3 – Bruce Huff

Councilor, District 5 – Mike Baker

Councilor, District 6 – Gary Allen

Councilor, District 7 - Evelyn “Mimi” Woodson

Councilor, District 8 – C. E. “Red” McDaniel

Councilor, At Large – Judy Thomas

Isaiah Hugley
City Manager

Lisa Goodwin
Deputy City Manager

David Arrington
Deputy City Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

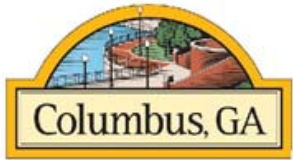
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**Columbus Consolidated Government
Georgia**

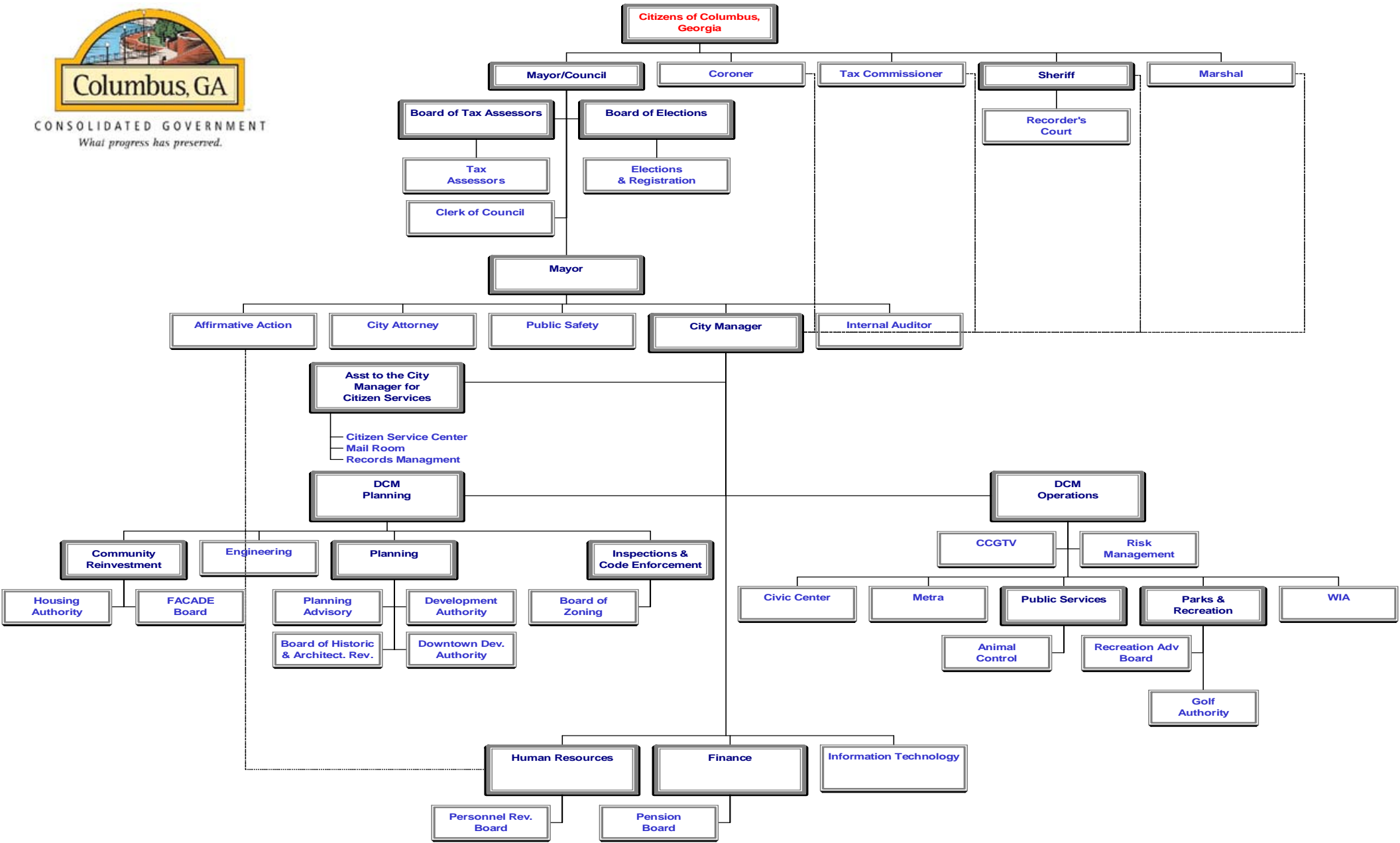
For the Fiscal Year Beginning

July 1, 2013

Executive Director



CONSOLIDATED GOVERNMENT
What progress has preserved.





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INTRODUCTION

This section includes the Mayor's Letter, the City Manager's Letter, Welcome to Columbus, the Columbus Profile, and the Vision for Columbus



COLUMBUS CONSOLIDATED GOVERNMENT

Georgia's First Consolidated Government

TERESA TOMLINSON
Mayor

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July 1, 2014

RE: Fiscal Year 2015 Budget

Dear Citizens of Columbus, Georgia:

Introduction:

This Fiscal Year (FY) 2015 Budget is a balanced budget. It reduces the \$11 million deficit we faced for FY 2015. It reforms systemic deficits that have existed for many years and reflects the success of previous reforms of systemic deficits, such as our Pension reform. This FY 2015 Budget prevents the potential of an 80-120 job loss for the Columbus, Georgia Consolidated Government (CCG) employees. This Budget also prevents any dramatic reduction in services to our citizens, who demand a level of service and a quality of life commensurate with a top-tier mid-sized city such as Columbus, Georgia. After all, our city has recently been named one of "The 100 Best Places to Live in the United States."

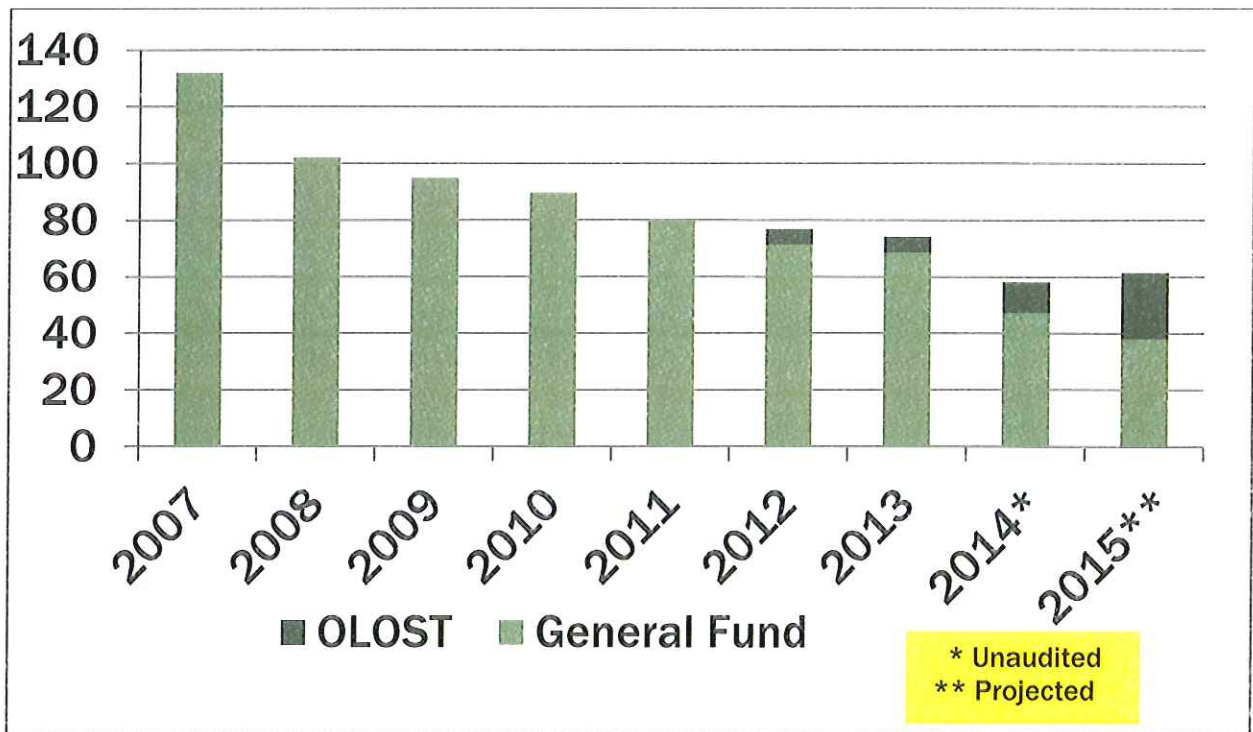
Extraordinary efforts on the part of our CCG executive and departmental management, our other professional staff and our consultant partners have made this balanced budget possible. They are to be congratulated for their excellence and professionalism in addressing complex, and sometimes controversial, financial and policy issues related to money, reform, entitlements and the public trust. As a result of these efforts and the feedback from our City Councilors and citizen taxpayers, we have here delicately threaded a needle to balance the competing interests of: 1) municipal financial stability; 2) citizen services; 3) employee jobs; and 4) employee benefits.

This FY 2015 Budget is **\$263,646,639** or a 0.15% increase over our FY 2014 Approved Budget. It maintains a 60.37 day General Fund Reserve, which Reserve meets city requirements and the Government Finance Officers Association (GFOA) recommendations. This balanced budget provides little to no disruption in citizen services. It anticipates no broad scale layoffs or jobs reduction. This Budget reforms our employees' healthcare system in a way that retains value in that benefit with the minimum cost impact possible. In short, this FY 2015 Budget strikes a balance between the four competing interests set out above.

How we got here:

As one Councilor recently said: “We did not get here by accident. We are here because of a plan started in 2008 to avoid the effects of the Recession.” There is no doubt that few could have predicted the prolonged, tepid recovery from the 2008 Recession. In 2008, the city began a strategy to attempt to ride out the stagnant, and later decreasing, city revenues resulting from the Recession by applying smaller annual expenditure reductions to most CCG Departments, instead of dramatically reducing citizen services, employee jobs or employee benefits. This policy necessarily resulted in the use, or “drawdown,” of our city “savings account,” known as the General Fund Reserve. The discrepancy between city revenues and city expenditures was reconciled each year since 2008 by depleting our city’s General Fund Reserve.

General Fund Reserve Drawdown History



In addition, and for many years, the city has been subsidizing rising employee healthcare costs, sometimes to the tune of \$2 million a year, for a total of \$8.3 million (or approximately 20 General Fund Reserve Days) in just the last 6 years. Other pressures have included budget overruns in the Sheriff’s Office budget in the amount of approximately \$9.5 million in 6 years (or a use of 22 General Fund Reserve Days), insufficient User Fees, and annual subsidies to third-party affiliates, all of which have additionally burdened our General Fund Reserve. These matters are systemic issues, known as “systemic deficits,” and they must be dealt with and rectified in order to maintain or exceed a 60-day General Fund Reserve. A 60-day General Fund Reserve is a best practice minimum for financially stable municipalities; it also is financially necessary to

fund the essential day to day functioning of our city government, particularly in the first quarter of each fiscal year before property tax revenues are received. This stabilizes, and will eventually begin to reverse, our years-long General Fund Reserve Drawdown. This FY 2015 Budget sets a firm foundation for the new fiscal era in which we find ourselves.

Steps Taken to Reverse General Fund Drawdown:

The CCG has taken significant steps to address systemic deficits and reverse the course of our General Fund Reserve drawdown. Progress has been made by our city leadership, resulting in millions of dollars in taxpayer savings in just a few short years. First, the city reformed its Employee Pension Plan in 2012 to save taxpayers an estimated \$25 million over 15 years, while solidifying our hard working employees' retirement future. This decision has paid off. The city has demonstrated a net pension savings of \$2.2 million in the first two years of reform. Our actuary now estimates the city will save between \$27-\$28 million in 15 years.

We are expected to save taxpayers some \$250,000 a year in Worker's Compensation Administration costs through approved reform. The early implementation of this reform indicates that we will better that quarter million dollar savings in the years to come.

We have invested in an employee Health and Wellness Clinic (HWC) in order to reduce spiraling healthcare cost increases. Early indications are that our employees have saved hundreds of thousands of dollars in deductible and prescription costs. It appears that we will achieve our goal of reducing the healthcare cost increase that the city otherwise would be experiencing for this same care. We also can see the HWC addressing preventative and maintenance issues that will have long-term cost savings through improved employee health.

The city has reduced in each of the last three budgets all third-party subsidies provided from the General Fund. As an example, the city created a partnership with our Convention and Visitors Bureau and other stakeholders to address, reduce and, then, eliminate the \$300,000 annual General Fund subsidy to the Civil War Naval Museum. This partnership has supplied the resources needed to sustain the Museum, while it has reduced costs and boosted private contribution and grant revenues.

These successful strategies show a city and a leadership determined to take the action necessary to maintain and improve its fiscal integrity.

FY 2015 Financial Assumptions:

Each budget is based on certain reasonable assumptions. Those assumptions for the FY 2015 Budget included:

- An initial \$4.5 Million Healthcare Fund Deficit.
- An initial \$6.5 Million General Operating Fund Deficit.

- .5% employee and .25% retiree Cost of Living Adjustment (COLA) beginning January 3, 2015.
- Debt Service Millage of 0.70.
- Economic Development Levy to Development Authority of .25 mills.
- Economic Development Reserve Fund of .25 mills.
- Transfer of \$948,000 (NCR Payment) to Economic Development Reserve Fund from General Reserve Fund.
- No subsidy to the Integrated Waste Fund.
- \$300,000 subsidy to Golf Authority.
- \$150,000 subsidy to Parking Management Fund.
- \$600,000 allocation for excess inmate care to Medical Center Fund.
- Reduction of 22% to all third-party affiliate funds to include Uptown Columbus, Inc., Keep Columbus Beautiful, Civil War Naval Museum, etc.
- \$200,000 subsidy to the Civic Center.
- No capital replacement from either the General Fund or Other Local Options Sales Tax (OLOST) Fund.
- 9 mill cap on millage in USD #1.
- 1% projected increase in the Tax Digest.
- 96% Ad Valorem collection rate.
- Risk Management Allocation of \$491 per vehicle.
- Worker's Compensation Allocation of \$1,738 per employee.
- Value of 1 mill for Operating Fund is \$4,484,207.
- Value of 1 mill for Bond Fund is \$4,913,148.
- 70% Public Safety and 30% Infrastructure division of OLOST funds.
- OLOST Public Safety Reserve of \$4,284,218.
- OLOST Infrastructure Reserve of \$2,248,369.
- No millage increase for Stormwater (Sewer) Fund.
- No millage increase for Paving Fund.
- \$0.86 (86 cents) increase in Residential Rates for Integrated Waste Fund from \$14.14 per month to \$15.00 per month.
- 60.37 days of General Fund Reserve.
- A new Deputy Chief Appraiser position requested by the Board of Tax Assessors deemed essential for the succession planning of that vital department at the University of Georgia approved Grade 23, \$60,475 salary and \$20,859 in associated benefits and costs.

Given these assumptions, we entered the FY 2015 budget process with a \$4.5 million healthcare fund deficit and a \$6.5 million general operating fund deficit. This total \$11 million deficit would have to be satisfied from our General Fund, if not otherwise eliminated. Satisfying this deficit would cost a staggering 26 days of our General Fund Reserve, taking that Reserve Fund to 20 days and jeopardizing the city's ability to make

payroll, to accept grants, to make emergency purchases and to function normally.¹ Satisfying the \$11 million deficit without using General Fund Reserve would mean a devastating loss of jobs (over 100) and loss of citizen services.² Fortunately, this FY 2015 Budget avoids such effects. Instead, this FY2015 Budget deals with systemic deficits and finds a balanced approach to eliminating the \$11 million deficit.

Systemic Deficits to be Addressed in FY 2015:

Additional steps are needed to stabilize and, then, reverse our General Fund drawdown, sustain the demanded citizen service level, maintain necessary staffing levels, meet our obligation to provide competitive employee benefits and assure a strong, sustainable financial foundation to run an exemplary city. Those steps are as follows:

1) Restructure Employee Healthcare Plans

We entered the FY2015 budget year with a staggering \$4.5 million healthcare fund deficit. Delays in implementing the recent healthcare cost sharing proposals added over \$1.6 million to that deficit. The failure to adopt the recommended deductible adjustment for the city's HMO plan worsened the deficit by approximately three hundred thousand dollars and had the unintended effect of making our HMO healthcare plan the most expensive plan presently offered by CCG.

As it stands now, the healthcare fund deficit would take our healthcare cost per employee from \$5,650 a year to \$7,381. Passing along this \$4.5 million healthcare deficit alone (not including our general operations deficit of \$6.5 million) to our departments on a pro rata basis (a 2.2% cost per department) could result in approximately 80 jobs lost and/or an unacceptable reduction in citizen services. Quite simply our employee healthcare system had to be restructured, and we have learned it can be restructured while still providing value to our employees and their families. We have asked: How much healthcare can we purchase with \$23.7 million, which is the price tag we can meet without suffering the unwanted circumstances set out above. Below is the restructuring of our city healthcare system that helped us meet our budget constraints and continue to provide a superior healthcare product to our valued employees:

¹ Due to the kept promise of separating OLOST revenues from General Revenue funds, the entire impact of this deficit would be applied to the General Fund Reserve, minus any OLOST reserve. It is the General Fund Reserve that pays the cost of the normal day-to-day functioning of our city government.

² Historically, budget deficits have been reconciled by Council through applying cuts primarily to General Government departments. It is important to note, that there are only 374 General Government jobs funded by the General Fund. To apply this \$11 million deficit to only those 374 jobs (that is a loss of approximately one-third) would have a devastating impact on the General Government services of this city.

Restructured Plan Element	Projected Savings
Eliminate Spousal Coverage for Those with Access to Other Employer Coverage	\$1,180,341
City Pays Base Sum Toward Healthcare Cost Equal to 70% of HWC Plan	\$1,666,645
Raise HMO/PPO Out of Pocket Maximum to \$6,350/\$12,700	\$ 508,796
Increase HMO/PPO Deductible to \$1,000/\$2,000	\$888,663
Increase HWC Deductible to \$500/\$1,000	\$140,142
Increase Rx Copays to \$20/\$40/\$60	\$119,499
TOTAL SAVINGS	\$4,504,086

2) User Fees

For many years, staff has proposed various increases in User Fees in order to stay abreast of increasing costs for services. Requests for increases in User Fees typically have not been approved. For instance, the \$14 monthly garbage fee did not cover the cost of our Integrated Waste System, and it hasn't for years, resulting in Integrated Waste Fund subsidies from the General Fund and resulting in capital expenditures for replacing garbage trucks and landfill equipment coming out of the General Fund. Integrated Waste capital outlays have exceeded \$2 million (or 4-5 days of General Reserve Funds) over the past 6 years.

The FY2014 garbage fee was \$14.14 a month. This FY2015 budget includes a garbage fee increase of 86 cents a month to \$15.00. This increase is expected to bring in \$ 567,600 annually to assist in off-setting the true cost of our Integrated Waste System with General Fund monies. User Fee increases totaling \$1,370,600 were included in the budget to offset the stress on our General Fund of subsidizing the listed important services.

Targeted Budget Adjustments and Budget Balancing:

We began this budget process with a projected \$6.5 million General Fund operating fund budget deficit in addition to our \$4.5 million healthcare cost deficit. We were able through the steps taken as set forth above to eliminate the healthcare cost deficit. That money will not have to be assessed against departments. The \$6.5 million General Fund budget deficit has been reduced through budgeting strategies such as postponing regular capital expenditures to replace equipment, continuing a hiring freeze, enhancing our economic

development fund with bond refinancing interest savings, moving our NCR economic development installment to the economic development fund, restructuring our financial commitment to the Housing Authority for the revitalization of the Booker T. Washington apartments, postponing the implementation of our FY 2015 .5%/.25% Cost of Living Adjustment until January 3, 2015, and more.

Other targeted adjustments include:

- 1) Unfunding all vacant employee positions throughout the city government in the General Fund so that those funds remain in our General Fund Reserve until such time as the position is approved to be filled by Council. This has a \$2.3 million (or 5.7 Reserve Days) positive impact on the General Fund Reserve.
- 2) Setting the funded overtime budget for sworn personnel in the Sheriff's Office to \$350,000. (The Sheriff may use funds otherwise provided in his budget to cover overtime payments in addition to this \$350,000 budgeted amount.) This avoids the use of an additional \$1.15 million of our General Fund (or 2.75 Reserve Days).³
- 3) Setting the funded overtime budget for sworn personnel in the Columbus Police Department (CPD) to \$350,000. (In FY 2013 and several years prior, the Police Department's overtime budget was approximately \$200,000. In FY 2014, CPD requested an additional \$162,491 in overtime to train officers on duty. That was approved and Council then approved an *additional* sum of \$512,491 in overtime. The \$350,000 overtime budgeted here allows for the continued training of new hires on duty and allows for additional overtime monies, if requested and approved by Council.)⁴ This amounts to a budget savings of \$524,982 (or 1.29 Reserve Days).

After the foregoing reforms, targeted cuts and adjustments, the remaining General Fund deficit is \$825,000. After lengthy hearings and legislative deliberations, we eliminated this deficit and balanced our recommended FY 2015 budget by applying a 1.5% budget reduction from the FY 2014 Revised Budget to most all departments. For those departments that had vacant positions unfunded, the value of the vacant position(s) or other off-set value was credited toward any proposed reduction. This reduction impact is minimized as much as possible. We allocated the remaining minimized budget deficit across nearly all departments – general government, public safety and elected official offices – in conjunction with each department head to assess the best way to absorb that impact. Perhaps the operations budget of that department was reduced, or a normal incurred expenditure postponed, or a newly vacated position held for 45, 60 or more days, or a reduction in part-time/seasonal positions, or scheduled furlough days, such as adding unpaid leave days to the Fourth of July holiday, for example, in order to allow the individual departments to meet this 1.5% budget reduction impact. Again, this budget deficit impact

³ Any additional monies needed for Overtime can be brought back to Council as a requested Budget Amendment.

⁴See Footnote 3 above.

is greatly reduced from where we found ourselves (with some \$11 million in deficit) at the beginning of this FY 2015 budget process.

Conclusion:

This year, the Mayor's Recommended FY 2015 Budget was presented to City Council and the citizens on an accelerated basis and earlier than any recommended budget in recent history. The object of that early delivery was to allow for department and elected official presentations and to allow ample legislative deliberation by City Council of the important and impactful decisions that were needed in order to balance the competing interests of our city's: 1) municipal financial stability; 2) citizen services; 3) employee jobs; and 4) employees benefits. As a result of those extensive hearings and deliberations, Council was able to adopt the Mayor's FY2015 Recommended Budget with relatively few changes made.

I want to thank our City Council, City Manager Isaiah Hugley, Finance Director Pam Hodge, our Department Heads and their staff for their extraordinary assistance in the effort of composing, deliberating and adopting this FY 2015 Balanced Budget.

Very truly yours,

A handwritten signature in black ink, appearing to read 'Teresa Pike Tomlinson', with a long horizontal flourish extending to the right.

Teresa Pike Tomlinson
Mayor
Columbus, Georgia

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Columbus, Georgia
Georgia's First Consolidated Government
P.O. Box 1340, Columbus, Georgia 31902-1340

ISAIAH HUGLEY
City Manager

Telephone (706) 653-4029
FAX (706) 653-4032

July 1, 2014

Dear Ladies and Gentlemen:

As in recent years, Columbus, Georgia continues to face the challenge of providing its citizens with vital, quality services and amenities within the confines of its limited resources without straining its long term reserves. We struggle with meeting the increased demands of the citizens, with limited revenue growth potential and the expected modest increase in the tax digest, little or no change in select major revenue sources, and a decline in the sales tax collections. As the nation continues to cope with the consequences of rising costs of necessities such as healthcare, federal budget constraints and imposed sequestration measures, and unprecedented times in the housing and financial markets, Columbus, Georgia has not been untouched. The Columbus Consolidated Government is committed to providing services to meet the demands of our citizens as we continue to stand for Performance, Accountability, Service, and Trust.

In preparing this FY15 Recommended Budget, the needs and demands of the citizens we serve were at the root of our concerns. This budget cycle has presented similar challenges to those we have faced in the past few years. The goal for the FY15 Operating Budget was to live within our means while meeting the service needs of our citizens without undue depletion of our long term reserves, which are vital to the sustainability of our city's economic infrastructure. We continue to adapt to the added operational requirements for some of our facilities that are relatively new- such as the Aquatics Center, the City Services Center, a new parking facility structure, and the Recycling/Sustainability Center. While local, regional and national economic conditions remain uncertain in both consumer spending and in the housing markets, the digest is anticipated to increase only nominally as other revenues remain unchanged. The FY15 Operating Budget is balanced at \$263,646,639 (\$230,646,639 plus the Other Local Option Sales Tax (OLOST) of \$33,000,000). In order to balance the budget, \$4,134,413 of fund balance across all operating funds was used, including \$3,937,319 from the General Fund and \$197,094 from the Debt Service Fund. Fund Balance of \$662,419 was used from the General Fund towards general operations, \$1,889,900 was used for a contingency reserve for Public Safety vacancies, \$150,000 subsidy for the Parking Management Fund, \$300,000 subsidies for the Bull Creek and Oxbow Creek Golf Courses, \$135,000 subsidy for the Naval Museum, \$200,000 subsidy for the Civic Center Fund, and \$600,000 subsidy for the excess charges for prisoner health care. The expected increase in the City's digest is projected at 1%, other major revenue sources remaining unchanged or modest increases, and \$1,367,600 proposed in service fees adjustments. Capital requests and infrastructure repair and replacement were delayed in the General Fund.

The total millage rate remained the same in FY15 as adopted in FY14. The millage rate is 17.88 for USD #1, 11.90 mills for USD #2 and 11.00 mills for USD #4. The total General and Urban district subject to the 9 mill cap is 9.00 mills in USD #1, 6.95 mills in USD #2, and 6.80 mills in USD #4.

Challenges

We continue to struggle for replacement of capital equipment and infrastructure maintenance. The last time significant funding was made available for capital investment was with the 2009 Other Local Option Sales Tax. The Columbus City Council confirmed by resolution to dedicate 70% of the tax to Public Safety and 30% of the tax to Infrastructure. As in the FY14 Adopted Budget, this FY15 Budget also postponed funding for the Capital Replacement Program in the General Fund. We were able to fund minimal capital requests in other operating funds, but left many justified equipment requests and projects unfunded. Costs of operations remain at a minimal level. As we look to our future, we must be mindful of the potentially costly impact that deferred maintenance on equipment and vehicles or delayed reinvestment in basic infrastructure may pose to us in years ahead.

In order for the Pension Plan to be sustainable in the future, the Pension Plan was extensively reviewed and changes adopted in the FY13 Budget to include an employee contribution. The requirements of the pension fund would have had a significant impact on the personnel costs now and in the future without thoughtful changes to the pension benefits and the requirement of governments to quantify post employment health benefits. The pay and classification study conducted by the University of Georgia was adjusted to 100% of the July 1, 2008 market rate and was implemented on September 29, 2008. As of FY15, changes to the pay plan resulting directly from the UGA study and pension reform have been fully implemented. There is an additional 0.50% effective January 3, 2015 for a cost of living adjustment that will affect the pay plan. A 0.25% cost of living adjustment for retired employees also will take effect on January 1, 2015. As with the prior six operating budget plans, in FY15 the Public Safety employees receive an annual \$3,121 supplement to their annual compensation. This pay supplement is funded entirely through the Other LOST Fund (from the Public Safety portion of the tax). The supplement is separate from their salary, and will not be subject to this annual cost of living adjustment or any future adjustments.

Budget Process

Early in the budget preparation period, we forecasted that revenues would not fully support the operations of the government. The combination of reducing expenditures, unfunding vacancies, delaying capital and infrastructure purchases, reducing subsidies to other funds and agencies, revising healthcare plan design and contribution levels, implementing fee adjustments for select services, and utilizing one-time revenues allowed us to balance the budget with less reliance on the General Fund fund balance than we had used in previous years- an accomplishment during this time of continued economic challenge. An increase of 1% in the tax digest for FY15 is estimated and a 96% collection rate is projected. The departments in the General Fund were reduced by the higher value of vacant positions or a reduction of 1.5% their FY14 Revised Budget. With departments essentially operating at slightly reduced funding levels, departments will have the extraordinary challenge of providing more, in most cases, with continued lower financial resources and fewer human resources. Some departments will have to eliminate current positions, continue to leave positions un-funded and postpone filling any vacant positions, reduce or eliminate part time or overtime hours, make strategic changes to their scheduling and shifts, and evaluate operational priorities in order to remain within their allocated budgets.

The chart below details the Recommended Operating Budget for FY15. The left columns identify the funding for each fund, and the right columns show the appropriation for each fund in comparison with the adopted budget for FY14. The Fund Balance column identifies those funds, which requires fund balance to balance their appropriations: General Fund and the Debt Service Fund.

**FISCAL YEAR 2015
SUMMARY OF FUNDS AND APPROPRIATION**

FUNDS	TOTAL FUNDING			TOTAL APPROPRIATION		
	FY15 REVENUE	FUND BALANCE	TOTAL	FY15 BUDGET	FY14 ADOPTED	% CHANGE
General	\$147,132,797	\$3,937,319	\$151,070,116	\$151,070,116	\$ 151,200,490	-0.09%
Stormwater	5,254,260	0	5,254,260	5,254,260	5,276,954	-0.43%
Paving	14,969,902	0	14,969,902	14,969,902	15,026,462	-0.38%
Medical Center	14,052,622	0	14,052,622	14,052,622	14,109,597	-0.40%
Integrated Waste	11,146,049	0	11,146,049	11,146,049	10,311,100	+8.09%
E911	3,851,138	0	3,851,138	3,851,138	3,947,975	-2.45%
Debt Service	10,911,714	197,094	11,108,808	11,108,808	11,355,442	-2.17%
Transportation	6,430,424	0	6,430,424	6,430,424	6,236,609	+3.11%
Parking Mgmt	398,500	0	398,500	398,500	398,419	+0.02%
Trade Center	2,644,850	0	2,644,850	2,644,850	2,751,363	-3.87%
Bull Creek	1,482,050	0	1,482,050	1,482,050	1,476,948	+0.35%
Oxbow Creek	532,000	0	532,000	532,000	537,082	-0.95%
Civic Center	5,553,500	0	5,553,500	5,553,500	5,839,940	-4.90%
Econ Dev Auth	2,152,420	0	2,152,420	2,152,420	1,772,459	+21.44%
Sub-TOTAL	\$226,512,226	\$4,134,413	\$230,646,639	\$230,646,639	\$ 230,240,840	+0.18%
2009 Other LOST	33,000,000	0	33,000,000	33,000,000	33,000,000	0.00%
TOTAL	\$259,512,226	\$4,134,413	\$263,646,639	\$263,646,639	\$ 263,240,840	+0.15%
Health	27,000,000	0	27,000,000	27,000,000	23,000,000	+17.39%
Risk Management	5,691,316	0	5,691,316	5,691,316	5,246,087	+8.49%
CDBG	1,416,583	0	1,416,583	1,416,583	1,416,583	0.00%
WIA	3,583,594	0	3,583,594	3,583,594	3,385,140	+5.86%

The total operating budget is \$230,646,639 excluding the Other Local Option Sales Tax, WIA, Community Development Block Grant, Risk Management and Health Insurance Fund and \$263,646,639 with the Other LOST. WIA and Community Development Block Grant have different budget cycles due to federal regulations; an estimated budget is incorporated in the regular budget process. Budget adjustments for these funds will be forwarded to Council in the Fall.

Assessment

The Columbus Consolidated Government offers an array of services to its residents including public safety, judicial, parks and recreation, sanitation and general government operations. At the time of consolidation in 1971, the government recognized that not all citizens within Muscogee County would receive equivalent levels of service. In recognition of this disparity, specific tax districts were established to levy taxes in direct proportion to services provided within each taxing district.

Currently, there are three urban service districts (USD1, USD2, and USD4), not including the special districts created for the Business Improvement District. The assessment and millage set for the primary three districts are distinguished by the services provided to each district: general services and urban services. The general services are provided to the total area of Muscogee County as fixed and established on the effective date of the last amendment to the charter. Functions and services provided to the general service district are commonly available and accessible or otherwise provided to all residents throughout the total area of the county. Examples are judicial services, parks and recreation, city administration, certain police services, health facilities and incarceration facilities. Urban service districts provide more comprehensive and intensive levels of governmental duties. Examples are fire protection, police patrol services and street maintenance. The total millage for urban and general service plus transportation services has a nine-mill cap not including debt service, Medical Center appropriation, and road and stormwater (sewer) millages.

The criterion for calculating the millage rate in each district is outlined below.

General Service - Services are of equal level throughout the county. Taxes are levied on all Muscogee County property owners.

Medical Center Tax - A three-mill levy is assessed with revenue paid to the Hospital Authority for medical care of county residents who cannot afford medical treatment.

METRA - This tax is levied to subsidize mass transit in the city. Taxes are levied after all other income from fares and other service charges and other governmental entities are calculated.

Urban Service - Services are diverse in various sections of the county. Taxes are levied proportionately on property owners of each district based on the level of service.

Fire Tax - The millage rate is dependent on the Fire Department's ISO rating for each district. The ISO rating is the same throughout all of Muscogee County.

Patrol Services - The tax rate is calculated according to the median response time on all police calls.

Stormwater (Sewer) - The tax rate is calculated according to the number of miles of public roads and streets in the district, which are maintained at local expense.

Street Maintenance - The tax rate is calculated according to the number of miles of public roads in each district per acre of land. Taxes are levied in the Paving Fund for this activity.

The chart below shows the distribution of the millage among districts.

TAX MILLAGE COMPARISON FY14 ADOPTED TO FY15 RECOMMENDED									
	URBAN SERVICE DISTRICT #1			URBAN SERVICE DISTRICT #2			URBAN SERVICE DISTRICT #4		
	FY14 Adopted	FY15 Adopted	Change	FY14 Adopted	FY15 Adopted	Change	FY14 Adopted	FY15 Adopted	Change
Total General and Urban	8.18	8.18	0.00	6.13	6.13	0.00	5.98	5.98	0.00
METRA	0.82	0.82	0.00	0.82	0.82	0.00	0.82	0.82	0.00
Total Subject to Cap	9.00	9.00	0.00	6.95	6.95	0.00	6.80	6.80	0.00
Stormwater (Sewer)	1.24	1.24	0.00	0.20	0.20	0.00	N/A	N/A	N/A
Paving	3.44	3.44	0.00	0.55	0.55	0.00	N/A	N/A	N/A
Medical Center	3.00	3.00	0.00	3.00	3.00	0.00	3.00	3.00	0.00
Economic Development	0.41	0.50	+0.09	0.41	0.50	+0.09	0.41	0.50	+0.09
Total M & O	17.09	17.18	+0.09	11.11	11.20	+0.09	10.21	10.30	+0.09
Debt Service	0.79	0.70	-0.09	0.79	0.70	-0.09	0.79	0.70	-0.09
Total Tax Rate	17.88	17.88	0.00	11.90	11.90	0.00	11.00	11.00	0.00

In Urban Service District #1, which encompasses most of the community's land area, the millage rate will be 17.88 mills. Funding is continued for economic development activities. In Urban Service District #2, which extends along the northern boundary of Columbus, the tax rate will be 11.90 mills. In Urban Service District #4, which is presently limited to some small parcels near the Fort Benning reservation, tax rate will be 11.00 mills. Under the requirements of the Taxpayer Bill of Rights, three public hearings will be held in order for citizens to discuss the changes in the tax rate.

Personnel Changes and Employee Compensation

Each year, a major portion of the budget is allocated to personnel costs. In FY15, that percentage will reach almost 59%. The city's annual contribution of \$5,650 per full time budgeted position for health care and the employee's premium will reflect a shared contribution strategy of 70% employer contribution of the Health and Wellness Center Plan applied across all plans as well as plan adjustments to provide a premier health insurance plan for employees and their qualified dependents. Employee's spouses that have access to an employer sponsored health insurance plan will be excluded from the city's self funded plan. The establishment of the Health and Wellness Center, which opened in May, 2013, is expected to assist with controlling the rising costs of healthcare, though savings will be difficult to quantify until such time as the Health and Wellness Center has been open for at least one year. Staff will continue to pursue development of strategies to help our employees make better health choices in an ongoing effort to contain healthcare costs and improve the health status of the employee population. Pay adjustment for constitutional officers and those employees affected by the State of Georgia pay system will not receive an increase in FY15, representing the 8th consecutive budget which does not include a pay increase for those employees. The only concession made in this budget was a minimal cost of living adjustment for General Government and Public Safety employees of 0.50% effective January 3, 2015, and retired employees of 0.25% effective January 1, 2015. Public Safety employees continue to receive an annual \$3,121 supplement. The supplement is separate from their salary, and will not be subject to this annual cost of living adjustment or any future adjustments. Elected officials in Public Safety are not eligible to receive the annual supplement.

Other personnel adjustments are outlined in the Personnel Section of this document.

Capital Projects and Capital Outlay

The FY15 budget includes \$3,595,300 in capital improvements projects (including \$1,875,000 for Other LOST) and \$1,720,300 for capital outlay. Funding has been included for road resurfacing, and pipe rehabilitation and replacement. Details of the capital improvement projects are found in Capital Improvement Projects Section. The capital outlay is detailed in the Appendix.

Departmental Highlights

Listed below are the major budget highlights for each department. Some departmental budgets have increases in personnel costs because of the positions allocated in the Other Local Option Sales Tax. Major changes beyond personnel are identified with additional details contained in the Departmental Summaries Section of the document.

- ◆ The Legislatives' FY15 funding level is \$537,290, a 4.23% increase from the FY14 adopted budget. This department includes the Council and the Clerk of Council divisions.
- ◆ The Executive's FY15 funding level is \$1,341,801, a 2.28 % increase from the FY14 adopted budget of \$1,311,901.
 - ◆ The Mayor's Office decreased by 0.72% from \$300,527 to \$298,373.
 - ◆ The funding level for the Internal Auditor's Office is \$200,092, a 19.02% increase from the FY14 adopted budget of \$168,122 due to funding of the Forensic Auditor position for the entire fiscal year.
 - ◆ The Crime Prevention/Intervention program will also receive funding from the Other Local Option Sales Tax in the amount of \$843,336, a 0.1% increase over FY14.

- ◆ The City Attorney's Office FY15 funding level is \$716,188, a 1.45% decrease from the FY14 adopted budget.
- ◆ The City Manager's FY15 funding level is \$1,438,469, a 1.45% decrease from the FY14 adopted budget. This department includes the City Manager's Office, Mail Room, Public Information, Criminal Justice Coordination, and Citizen Service Center.
- ◆ Finance's FY15 funding level is \$2,345,884, a 2.08% decrease from the FY14 adopted budget. This department includes the Director's Office, Accounting, Revenue, Financial Planning, Cash Management and the Purchasing divisions.
- ◆ Information Technology's FY15 funding level is \$3,709,781, a 1.55% decrease from the FY14 adopted budget. The Information Technology Department will also receive funding from the Other Local Option Sales Tax in the amount of \$125,000, a 50% decrease from FY14.
- ◆ Human Resources' FY15 funding level is \$2,069,925, a 15.66% increase from the FY14 adopted budget. This department includes the Administration and Employee Benefits divisions.
- ◆ Inspections and Code Enforcement's FY15 funding level is \$1,752,135 a 1.44% decrease from the FY14 adopted budget. This includes the Inspections and Code Enforcement Department and Print Shop.
- ◆ The Planning Department's FY15 funding level is \$299,537, a 5.99% decrease from the FY14 adopted budget.
- ◆ The Community Reinvestment funding level is \$81,087, a 26.81% decrease from the FY14 adopted budget amount.
- ◆ Engineering Department's FY15 funding level is \$2,086,649, a 5.16% decrease from the FY14 adopted budget. This department includes Traffic Engineering, Geographic Information Systems and Radio Communications divisions. In addition to the aforementioned divisions, which are funded in the General Fund, this department manages divisions funded in the Stormwater (Sewer) and Paving Funds. Engineering Department's Drainage Division will operate with \$725,104 a 7.42% decrease from FY14's adopted budget and the Highways & Roads Division will operate with \$989,646, a 4.12% decrease from FY14's adopted budget. Engineering also receives an allocation of \$1,449,217 from the Other Local Option Sales Tax, a 58.2% decrease from the amount allocated in FY14.
- ◆ Public Works' FY15 funding level is \$8,257,736, a 0.54% increase from the FY14 adopted budget. This department includes the Director's Office, Fleet Management, Special Enforcement, Cemeteries, Facilities Maintenance, and Other Maintenance & Repairs divisions. Besides managing the aforementioned divisions, which are funded in the General Fund, the department manages divisions in other Operating Funds that are listed below:
 - ◆ Two divisions, Stormwater Maintenance and Other Maintenance & Repairs, operate with \$3,328,265 in the Stormwater Fund. This allocation is a 0.85% increase from the FY14 adopted budget for Public Works' stormwater construction and maintenance activities. The Public Works' Department will also receive funding from the Other Local Option Sales Tax in the amount of \$129,795 for personnel and \$375,000 for Facility Improvements.
 - ◆ Four divisions; Streets, Urban Forestry & Beautification, ROWM Community Services, and Other Maintenance & Repairs, operate with \$10,978,003 in the

Paving Fund. This allocation is a 5.00% decrease over the FY14's adopted budget for Public Works' paving and maintenance activities.

- ◆ Six divisions; Solid Waste Collection, Recycling, Granite Bluff Inert Landfill, Oxbow Meadow Inert Landfill, Pine Grove Landfill, Recycling Sustainability Center, and Other Maintenance & Repairs, operate with \$10,001,233 in the Integrated Waste Management Fund. This allocation is a 7.51% increase from the FY14 adopted budget for Public Works' waste management program and maintenance activities. The increase is due primarily to increased activity at the Recycling Sustainability Center and a slight increase in solid waste collection fees.
- ◆ Other Maintenance & Repairs is budgeted in the Transportation (METRA) Fund for \$15,000 and in the Civic Center Fund for \$100,000, representing no changes from the FY14 Adopted budget amounts.
- ◆ Parks & Recreation's FY15 total funding level is \$11,283,770, a 1.43% decrease from the FY14 adopted budget. This department includes the Director's Office, Park Services, Recreation Services, Community Schools, Athletics, Therapeutics, and Special Facilities (Memorial Stadium, Golden Park, Cooper Creek Tennis Center, Aquatics, Pottery Shop, Lake Oliver Marina and Senior Citizen's Center divisions). In addition to the aforementioned divisions, which are funded in the General Fund, the department also manages the program listed below:
 - ◆ Parks Refuse Collection operates with \$83,254 in the Integrated Waste Management Fund. This allocation is a 0.07% increase over last year's budget for Parks & Recreation waste management program activities.
 - ◆ The Parks & Recreation Department will also receive funding from the Other Local Option Sales Tax in the amount of \$52,729 for personnel, an increase of 1.46%.
- ◆ Cooperative Extension Services' FY15 funding level is \$137,865, a 0.93% decrease from the FY14's adopted budget. The staff members are state employees, but the Consolidated Government supplements seven salaries.
- ◆ Boards & Commissions' FY15 funding level is \$2,232,440, a 14.79% increase from the FY14 adopted budget due to FY15 being an election year. This department includes the Board of Tax Assessors and the Board of Elections and Registration.
- ◆ Police Services' FY15 funding level is \$26,690,462, a 3.80% decrease from the FY14 adopted budget. This department includes the Chief of Police, Intelligence/Vice, Support Services, Field Operations, Office of Professional Standards, Administrative Services, and Investigative Services divisions. Besides managing the aforementioned divisions, which are funded by the General Fund, the department manages the emergency call center (E911).
 - ◆ The Police Department will also receive funding from the Other Local Option Sales Tax in the amount of \$8,378,055, a 3.31% decrease from FY14.
 - ◆ The Emergency Call Center (E911) operates with \$3,644,094 in the Emergency Telephone Fund. This allocation is 1.92% less than last year's budget for E-911 activities. Operational costs continue to grow more rapidly than funding appropriated from the \$1.50 surcharge on land-based telephone lines. Additionally, the \$1.00 surcharge on cellular telephones, effective November 1,

1998, helped offset the expenditures needed to keep pace with operational costs. The transfer from the Other Local Option Sales Tax Fund in FY15 is \$951,138. The E911 operations will also receive funding from the Other Local Option Sales Tax in the amount of \$354,855 for personnel.

- ◆ Fire and Emergency Services' FY15 funding level is \$24,465,268, reflects a 0.68% increase from the FY14 adopted budget. This department includes the Chief of Fire and EMS, Suppression and EMS, Training, Prevention, Hazardous Materials Response Team, Maintenance, Special Operations, Administrative Services, Logistics/Support, and Emergency Management divisions. The Fire Department will also receive funding from the Other Local Option Sales Tax in the amount of \$2,686,395, a 0.90% increase from the FY14 Adopted Budget.
- ◆ The Muscogee County Prison's FY15 funding level is \$7,894,980, a 12.38% increase from the FY14 adopted budget. The increase is due to the transferring of the inmate medical from the in-house Sheriff's Office employees to an outside contractor. The Muscogee County Prison will also receive funding from the Other Local Option Sales Tax in the amount of \$605,260 for personnel, a 0.80% decrease.
- ◆ The Superior Court Judges' FY15 funding level is \$1,292,895, a 10.93% increase from the FY14 adopted budget. The increase is due to the addition of a seventh Superior Court judge beginning January 2014.
- ◆ The District Attorney's FY15 funding level is \$2,004,030, reflects a 7.16% increase from the FY14 adopted budget, primarily due to the addition of authorized positions for the Juvenile Court. The District Attorney's Office manages the Victim/Witness Assistance Program, which is partially funded by the Crime Victim Surcharge. The Victim Witness Program's FY15 funding level is \$170,018. This allocation reflects a 1.91% decrease from FY14's adopted budget. The remaining balance of the 5% surcharge will be carried forward at the end of the fiscal year. A portion of this budget is funded by proceeds of a 5% surcharge assessed on all court fines levied in the Chattahoochee Judicial Circuit. The District Attorney will also receive funding from the Other Local Option Sales Tax in the amount of \$134,295 for personnel.
- ◆ Adult Probation's FY15 funding level is \$136,903. This allocation reflects a 1.41% decrease from the FY14 adopted budget.
- ◆ The Jury Manager's FY15 funding level is \$412,098. This allocation reflects a 1.39% decrease from the FY14's adopted budget.
- ◆ The Juvenile Court's FY15 funding level is \$553,223 a 2.78% decrease from the FY14 adopted budget.
- ◆ The Circuit wide Juvenile Court's FY15 funding level is \$268,774, a 0.37% decrease from the FY14 adopted budget.
- ◆ The Clerk of Superior Court's FY15 funding level is \$1,926,245, a 0.59% decrease from the FY14 adopted budget.
- ◆ The Board of Equalization's FY15 funding level is \$66,978, even with the FY14 adopted budget.
- ◆ State Courts' FY15 funding level is \$1,695,033, a 2.08% decrease from the FY14 adopted budget. This department includes State Court Judges and the State Court Solicitor's Office. The State Court

Solicitor's Office will also receive funding from the Other Local Option Sales Tax in the amount of \$226,815 for personnel.

- ◆ The Public Defender's FY15 funding level is \$1,402,981, a 1.47% decrease from the FY14 adopted budget. The Indigent Defense Act was effective on January 1, 2005, which required the consolidation of Public Defender services in Superior and Juvenile Courts. This includes the Circuit wide Public Defender and the Muscogee County Public Defender. The Circuit wide Public Defender will also receive funding from the Other Local Option Sales Tax in the amount of \$128,712 for contractual services.
- ◆ Municipal Court's FY15 funding level is \$2,382,082, a 0.78% decrease from the FY14's adopted budget. This department includes Municipal Court Judge, Clerk of Municipal Court and the Municipal Court Marshal. Their budgets are detailed below:
 - ◆ The Clerk of Municipal Court's FY15 appropriation is \$755,857, a 0.33% increase from the FY14 adopted budget. The Clerk of Municipal Court will also receive funding from the Other Local Option Sales Tax in the amount of \$96,262 for personnel, a 0.09% increase over FY14 Adopted Budget.
 - ◆ The Municipal Court Marshal's FY15 appropriation is \$1,255,444, a 0.60% decrease from the FY14's adopted budget. The Marshal will also receive funding from the Other Local Option Sales Tax in the amount of \$323,733 for personnel, a 0.73% decrease over FY14 Adopted Budget.
 - ◆ The Municipal Court Judge's budget is \$370,781, a 3.51% decrease from the current adopted budget.
- ◆ The Probate Court's FY15 funding level is \$433,674, a 4.70% increase from the FY14 adopted budget. The Probate Court will also receive funding from the Other Local Option Sales Tax in the amount of \$47,495 for personnel.
- ◆ The Muscogee County Sheriff's Office's FY15 funding level is \$24,827,343 a 0.87% increase from the FY14 adopted budget. This department includes the Sheriff Administration, Operations, Detention, and Motor Transport divisions. The Sheriff's Office will also receive funding from the 2009 Other Local Option Sales Tax in the amount of \$2,826,613, a 7.47% increase over the FY14 Adopted Budget amount.
- ◆ The Tax Commissioner's Office's FY15 funding level is \$1,602,021, a 1.41% decrease from the current adopted budget.
- ◆ The Coroner's Office's FY15 funding level is \$288,386, a 0.79% decrease from the FY14 adopted budget. The Coroner's Office will also receive funding from the Other Local Option Sales Tax in the amount of \$8,113 for personnel.
- ◆ The Recorders' Court has an FY15 funding level of \$884,463. This reflects a 0.29% increase from the FY14 adopted budget amount. The Recorders' Court also receives funding of \$79,986 from the Other Local Option Sales Tax, an increase of 0.09% over the prior year allocation.
- ◆ The Consolidated Government provides funding to diverse community organizations. The Agency's FY15 funding level is \$1,344,047, 14.25% lower than the total amount provided for in the FY14 adopted budget.

Approved Agency Appropriations were designated as follows for FY15:

▪ River Valley Regional Planning Commission	\$ 198,413
▪ New Horizons Community Service Board	144,932
▪ Columbus Department of Public Health (Healthcare)	502,012
▪ Columbus Department of Public Health (Rent)	315,713
▪ Department of Family and Children's Services	48,135
▪ Keep Columbus Beautiful	49,854
▪ Uptown Columbus	44,988
▪ Airport Commission	40,000

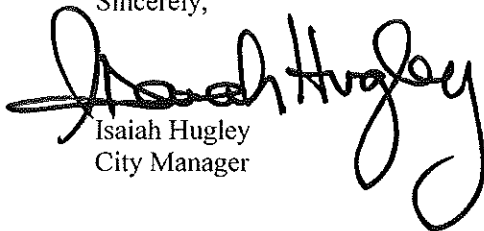
- ◆ The Public Safety Vacancy Reserve for FY15 is \$1,889,900. There was no such reserve in FY14.
- ◆ The Medical Center's FY15 funding level is \$14,052,622. This appropriation reflects a 0.40% decrease above the FY14 adopted budget. The Consolidated Government provides this funding to account for inpatient hospital and outpatient healthcare to its indigent citizens and inpatient and outpatient healthcare for its prisoners.
- ◆ Debt Services' FY15 funding level is \$11,108,808, a 2.17% decrease from the FY14 adopted budget. This appropriation is scheduled to fund general bond obligations, lease contracts with the Columbus Building Authority, and other debt obligations.
- ◆ Transportation Services' FY15 funding level is \$6,430,424, a 3.11% increase from FY14's Adopted Budget. This department includes the Director's Office, Operations, Maintenance, Dial-A-Ride, and Grant Management and Planning divisions. Besides managing the aforementioned divisions, which are funded by the Transportation Fund, Metra also manages parking activities. The Transportation Services Department will also receive funding from the Other Local Option Sales Tax in the amount of \$4,056.
- ◆ Parking Management's FY15 funding level is \$398,500, a 0.02% increase from the FY14 adopted budget. This fund was balanced using \$150,000 transfer from the General Fund. This division is responsible for the Parking Garage and Parking Enforcement. This division has taken on the management responsibility of the Front Avenue Parking Garage, Bay Street Parking Garage, and the new Citizen Services Center Parking Garage in May 2013.
- ◆ The Columbus Ironworks Convention and Trade Center's FY15 funding level is \$2,644,850, a 3.87% decrease from the FY14's adopted budget. This department is budgeted as an enterprise fund, where \$770,000 and \$630,000 in revenue are projected from Beer and Hotel/Motel Taxes respectively. The remainder of the budget will be funded by various activities and events.
- ◆ Columbus' Golf Authority's FY15 funding level is \$2,014,050, even with the FY14 adopted budget. The authority includes Bull Creek and Oxbow Creek Golf Courses. This budget includes an operational subsidy to Oxbow Creek of \$250,000 and to Bull Creek of \$50,000 from the General Fund.
- ◆ The Civic Center's FY15 funding level is \$5,553,500, a 4.90% decrease from FY14's adopted budget. The Civic Center receives a percentage of the Hotel/Motel Tax collected, totaling \$1,260,000. This fund was balanced using \$200,000 transfer from the General Fund.
- ◆ Employee Health Insurance Fund's FY15 funding level is \$27,000,000, reflecting a 17.39% increase from the FY14 adopted budget. The City's contribution will be \$5,650 per employee in FY15, the same as in FY14. This fund includes the City's plan of \$23.7 million and Muscogee Manor's plan of \$3.3 million.

- ◆ Risk Management's FY15 funding level is \$5,691,316, up 8.49% over the FY14 adopted budget. The Risk Management fund includes allocations for risk management as well as workers' compensation.
- ◆ Economic Development Authority's FY15 funding level is \$2,152,420, an increase of 21.44% over the FY14 adopted budget amount. The amount is determined by an estimate of 0.50 mills. The total of 0.50 mills includes an added reserve of 0.09 mills over the FY14 millage from 0.16 to 0.25 mills and 0.25 mills dedicated to the Development Authority for new and ongoing economic development activities. The annual payment of \$948,000 for the NCR project was moved out of the General Fund to the Economic Development Authority Fund in this FY15 budget. Annual appropriation and allocation of the Economic Development Fund is at the discretion of Council.
- ◆ Workforce Investment Act (WIA), also formerly known as the Job Training Partnership Act (JTPA) will have a budget of \$3,583,594, an increase of 5.86% over FY14. Since this is a federally funded program, its program year overlaps with the City's fiscal year. Revisions will be forthcoming in the fall to adjust the funding levels when contracts are finalized.
- ◆ The Community Development Block Grant (CDBG) Fund FY15 funding level will be \$1,416,583, no change from the FY14 adopted budget. This is another federally funded program that overlaps the City's fiscal year where program adjustments will be needed in the fall.

Conclusion

The budget reflects the very challenging times we continue to confront. It is essential that we are realistic about the budget decisions ahead of us. The goal is to remain financially stable to endure such extraordinary changes in the economy. As we strive to find more creative ways to deliver services, we will also strive to plan today for a better tomorrow and meet the demands of our valued citizens. The dedication and commitment of the staff to deliver services and sustain the City in these lean times is commendable.

Sincerely,

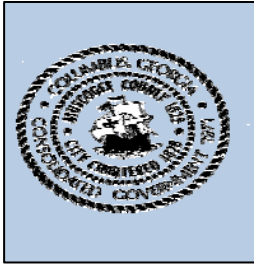


Isaiah Hugley
City Manager

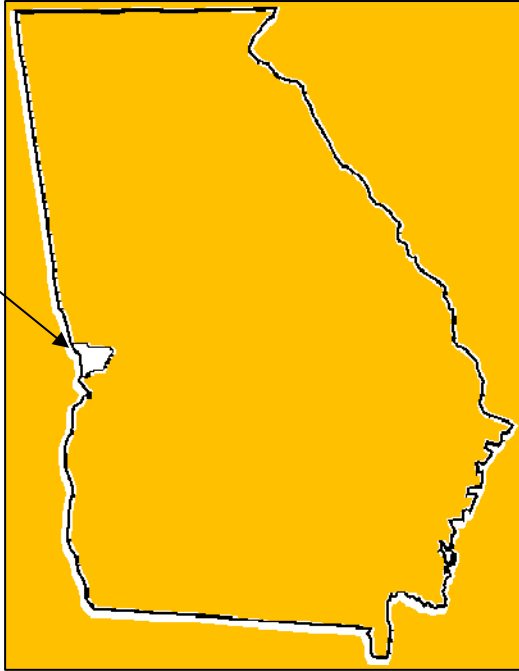
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Welcome to Columbus, Georgia



Columbus, Georgia
Muscogee County



Just the Facts . . .

Located 100 miles southwest of Atlanta
Longitude: 84° 59' / Latitude: 32° 30'
Area: 221 Square Miles
Altitude: 250 feet above sea level
Climate: Balmy summers / Mild winters
Average High Temperature: 76.2°
Average Low Temperature: 55.0°
Average Monthly Rainfall: 3.9 inches
Average Annual Rainfall: 46.8"

Some notable Columbus natives have included Dr. John S. Pemberton, who invented the formula for Coca-Cola; Newt Gingrich, former Speaker of the House of Representatives; and Carson McCullers, who authored the novel "The Heart is a Lonely Hunter."



About Us . . .

Current Mayor: Teresa Tomlinson
Georgia's second largest city
Georgia's fourth largest metropolitan
Population: 202,824
MSA Population: 310,531
Year Founded/Consolidated:
1828/1971

In September 2013, USA Today named the Columbus Whitewater Adventure as one of the Top Man Made Adventures of the World.



In 2014, Columbus was ranked **#75** on Livability.com's **Top 100 Best Places to Live**. Cited as reasons for Columbus' outstanding livability were its size and diversity, its mostly younger population, and its proximity to a major airport.

COLUMBUS PROFILE

Nestled in Piedmont country on the banks of the Chattahoochee River is a town called Columbus. Columbus is one of Georgia's three Fall Line Cities, along with Augusta and Macon. The Fall Line is where the hilly lands of the Piedmont plateau meet the flat terrain of the coastal plain. Because of its unique location, Columbus has a varied landscape that includes rolling hills on the north side and flat plains on the south. It is centered by the Chattahoochee River, a rich natural resource that allowed Columbus to thrive as a milling and textile manufacturing hub in its early years and that provides a variety of opportunities for recreation, sport, and beauty today. Founded in 1828, Columbus was the last planned city of the original thirteen colonies. It was originally inhabited by the Yuchi and Creek Indians and claimed by Spanish missionaries in 1679. Later the French and British discovered it as a strategic trading site. Because of its proximity to the Chattahoochee River, Columbus grew to become a center of shipping and military manufacturing. Before and during the Civil War, Columbus served as a center for arms

manufacturing. Following the Civil War, reconstruction was vigorous and included the building of several factories and the Springer Opera House, which later became the State Theater of Georgia. Continuing its military relationship, the Columbus Soldiers' Aid Society sponsored the nation's first celebration of Memorial after the Civil War. Later in 1918, a small camp became **Fort Benning**, which is now the largest infantry school in the world and home to the Western Hemisphere Institute for Security Cooperation (WHINSEC). Today Columbus is a vibrant community that is rich in culture, economic, educational and recreational opportunities. Its diverse population enjoys the beautiful tapestry that this once textile-mill based city has built using its natural and man-made resources to reach its full potential.



Columbus and Muscogee County:

In 1971, the City of Columbus and Muscogee County consolidated to form the first consolidated government in Georgia. The entire county is inside the city limits. Outer areas of the county are classified for taxing purposes as General Service Districts (GSD). The balance of the county is divided into two Urban Service Districts receiving more comprehensive services than GSD. The government has a ten-member council and Mayor. The Council is composed of one member from eight equally divided districts and two at-large districts serving four year terms. The Mayor, who also serves a four-year term, appoints the City Manager pending approval by Council. Open sessions are held by Council on Tuesdays at 9:00 a.m. (2nd & 5th Tuesdays) and at 5:30 p.m. (1st & 4th Tuesdays). According to DCA statistics, the city of

Columbus is now the second largest in the state of Georgia with over 202,000 residents. The larger metropolitan area, which consists of Columbus and Phenix City (Alabama), has over 310,000 residents, making this the fourth largest metropolitan statistical area in the state. The Columbus Consolidated Government (CCG) is a full service city providing a wide range of municipal programs and facilities. Services include the following: public safety, recreation and cultural events, transportation, planning and development, road maintenance and general governmental services. Over 3,000 employees work for CCG.

COLUMBUS PROFILE

Education: (see also “Demographics-Education”) The *Muscogee County School District*, consolidated since 1958, has 64 schools with enrollment exceeding 33,000 students. Among its nine high schools, MCSD boasts the nationally acclaimed Liberal Arts College Preparatory Magnet school, *Columbus High*, which recently was ranked #202 in the country for college preparedness among its graduates. Numerous institutions of higher learning are located in the area as well: *Columbus State University* with an enrollment of 8,300 students and *Columbus Technical*

Institute. Within commuting distance of Columbus are six other institutions including *Auburn University*, *Troy State* and *LaGrange College*.



Attractions and Landmarks:

In May, 2013, a long term vision was brought to fruition with the opening of a whitewater rapids course on the Chattahoochee River- the longest urban whitewater venue in the world, boasting high level rapids and exciting runs. A local outfitter has established a well organized guide and equipment system to provide maximum enjoyment for rafters and kayakers. In September, 2013, *USA Today* named the Columbus Whitewater adventure as one of the Top Man Made Adventures of the World.

In its first full year of operation, this whitewater rapids course has been burgeoning with activity by locals and visitors alike. The challenging “Cutbait” rapid has become synonymous with the area’s high energy level and exciting pace- an annual music festival has even been established with “Cutbait” in its name. With development and business investment on both sides of the Chattahoochee, it is anticipated that the whitewater attraction will continue to bring visitors to the Columbus area as well as provide meaningful recreation and entertainment to residents of the area.



COLUMBUS PROFILE



Noteworthy historical sites exist within the county. The ***National Infantry Museum and Soldier Center at Patriot Park*** celebrated its Grand Opening June 19, 2009. It is located in Columbus, Georgia, just outside the gates of Fort Benning, the Home of the Infantry and one of the Army's largest and most highly acclaimed U.S. Army installations. This world-class tribute to Infantrymen past, present and future is the first of its kind in the United States.

Throughout the 190,000-square-foot museum, visitors take an interactive journey through every war fought by the U.S. over the past two centuries. The museum tells the heroic story of everyday Infantrymen through an enviable collection of more than 30,000 artifacts. Era galleries trace Infantry history from before the Revolutionary War to action today in Iraq and Afghanistan. There is a special gallery recognizing Medal of Honor recipients and one that pays tribute to those who love an Infantryman, and the sacrifices they make supporting him. There is an IMAX Theatre, full service restaurant and gift store. Patriot Park includes a parade field for Fort Benning Infantry School graduations, a memorial walk of honor and an authentically recreated World War II Company Street.

The ***Springer Opera House***, built in 1871, is the State Theater of Georgia and offers adult and children's theater. After undergoing major renovations, the Springer is offering more variety shows than ever before. In 2013, the Springer opened the ***Dorothy McClure Children's Theater*** and dramatic learning company adjacent to the historic opera house site. ***Port Columbus***, a national Civil War Naval Museum, hosts hundreds of visitors each year to its unique museum of Civil War relics and battleship reenactments. Visitors are encouraged to visit the ***Columbus Museum*** and the ***Columbus Historical District***, which includes the Columbus ***Ironworks***, built in 1853, and the ***Liberty Theater***. ***Westville***, a living museum which recreates life in the

1800's, recently announced plans to relocate its unique attraction to Columbus from Lumpkin.



The ***South Commons Softball Complex & Stadium***, which was built as a venue for the 1996 Summer Olympic Games, hosts a variety of local, regional, and national tournaments. In addition to providing a host site for family entertainment productions like "Disney on Ice," the ***Civic Center*** houses two professional sports

COLUMBUS PROFILE

teams: the **Columbus Cottonmouths**, which play in the Southern Professional Hockey League, and the **Columbus Lions**, a team in the American Indoor Football League. Recently, an **Ice Skating Rink** and the **Jonathan Hatcher Skateboard Park** were added to the campus of the Civic Center, which now encompasses **A.J. McClung Memorial Stadium** and the **Golden Park** baseball complex as well. The **Columbus Ironworks and Trade Center**, which sits overlooking the Chattahoochee River, hosts hundreds of cultural, business and social events each year.



Golfing is available to the public at **Bull Creek Golf Course**, a 36-hole premier golf course which is routinely rated among the best public courses in the country. In addition to providing exceptional golf facilities for the public, Bull Creek is host course to the CSU Cougars NCAA Golf Teams as well as several local high school teams, all of which have outstanding records in their respective competitive divisions. Columbus also has a well maintained nine-hole public golf course at **Oxbow Creek**, as well as a number of private and semi-private golf courses around the city. In addition to golf, spring baseball and fall football are spectacular draws with regional college games and highly competitive high school football. Columbus has been home to many successful athletes in baseball, golf, football, and other sports, as well as to several Little League World Championship teams.

The **Coca-Cola Space Science Center** is a state-of-the-art science facility providing spectacular laser light venues and a simulator for manning the space shuttle. The **Rivercenter for the Performing Arts** provides culture,

entertainment, and enjoyment for many and has hosted a number of internationally acclaimed performers and musical theater productions.

Economic Development: Economic and cultural development continues as an ongoing priority for the Columbus region. During 2014, **WalMart** announced a major development on the south side of Columbus with a supercenter to be built there. Local growth is fostered by continued investment from corporations with both long standing and newly forged footholds in the area. Continued economic growth has come from investment by **AFLAC**, **Synovus**, **TSYS**, **WellPoint**, **Columbus Regional Healthcare**, **Columbus State University**, and **St. Francis Hospital**, to name just a few.

The jewel at the center of Columbus is undoubtedly the beautiful and vibrant **Chattahoochee River**. On both sides of the riverbank, there has been enormous investment to provide premier biking and walking trails and whitewater rafting facilities to Columbus residents and visitors. Collectively these facilities are referred to as simply, “the **Riverwalk**.” There are more than 18 miles of paved and brickwork pathways along each side of the river, as well as an amphitheater on the Phenix City (Alabama) side of the river. Within the past several years, corporate investment along the Chattahoochee has increased with the development of the **Synovus** Corporate building, the expansion of the **TSYS** campus, and the development of upscale residential loft housing in buildings that formerly housed textile mills. **Columbus State University** has become a premier development force in the Uptown area, with investment in student housing and services as well as its continued investment with programming that enriches its students and the community alike, such as the **Schwob School of Music** and the **Rankin Arts Center**. To continue the City’s investment in the economic, recreational and cultural vitality of the region it serves, the Columbus Consolidated Government has recently opened two new facilities in the midtown area of Columbus: a competition quality **Aquatics**

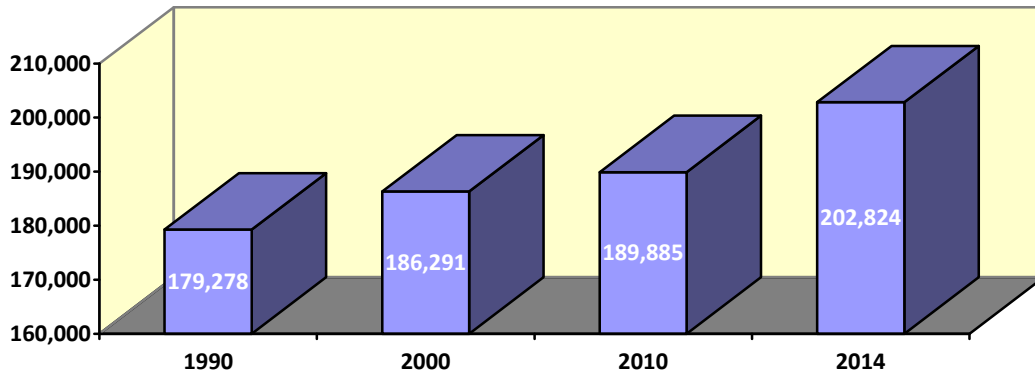
COLUMBUS PROFILE

Center and the *City Services Center*, which houses a number of city and county services directly utilized by the public. Both facilities are state of the art and are architecturally and aesthetically compatible with the *Columbus Public Library* and the *Muscogee County School District* headquarters near which they are located. It is anticipated that the natatorium will be the host site for local, regional and national swimming and diving competitions as

well as provide a swimming facility for the public to use for exercise, wellbeing, and recreation. The Citizens Services Center, located adjacent to the natatorium and near the MCSD buildings, houses the Tax Commissioner’s Office, the Citizen’s Information (311) Center, the Council Chambers, and the Revenue Division of the Finance Department. There are also several public-use rooms for community use.

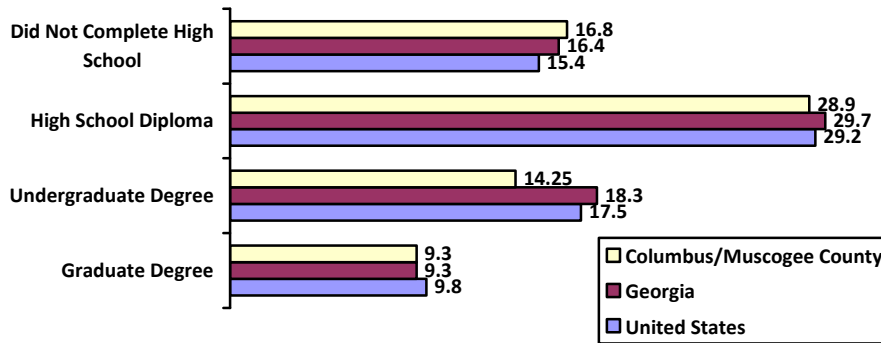
Demographics:

Columbus has seen steady population growth over the past twenty years. Since 1990, the population has steadily increased from 179,278 in 1990 to 202,824 in 2014, as shown in the chart below.



Sources: U.S. Census Bureau, 1990, 2000 and 2010 Census. Georgia Department of Community Affairs (May, 2014).

Education Levels: Muscogee County compares relatively on par with the state of Georgia as a whole and the United States as a whole when it comes to the education status of its residents. 29% of Muscogee County residents have completed high school as compared to 30% in Georgia and 29% in the US. Muscogee has considerably lower numbers of residents who have graduated with an undergraduate degree from college than the US. The chart below depicts Muscogee County’s education status relative to the other groups:



Source: CLRSearch.com “Columbus Education Levels and Profiles”

COLUMBUS PROFILE

Gender and Age: The population is trending toward more women relative to the number of men. Many young professionals begin their family life in Columbus. The average age in Columbus is a youthful 33.5 years of age. This number is approximately 3.7 years less than the U.S. average. This shows Columbus as a strong center for vitality and spirit within Georgia and the surrounding areas. No doubt the sustained investment in the quality of life in the Columbus region has served to attract and retain young families in the area.

Ethnicity: Columbus is made up primarily of three ethnicities: African-American/Black (44.8%), Caucasian/White (43.7%), and Hispanic/Latin American (6.4%).



Wealth:

Columbus' steady population growth protected us from the severe swings seen recently in the U.S. real estate market. Median values of Columbus homes have not seen the dramatic increases as seen in the rest of the country. Median home value grew 37.8% between 2000 and 2010 in Columbus. The U.S. average grew

33.5% in the same time period. Therefore, Columbus' housing market is growing at a faster pace when compared to the national average. Columbus' median income increased 5.8% between 2000 and 2010. This is lower than the U.S. average of 17.4% in the same period.



Economy:

Columbus' regional economy has historically been founded in manufacturing, but in recent years there has been a slight shift in Columbus' economic picture. Columbus is home to AFLAC, Carmike Cinemas, RC Cola, Total Systems (TSYS) and United Technology's Pratt and Whitney. In the past several years, international corporations such as Kia and Hyundai, and the ancillary companies which provide products and support services to those companies, have made significant regional investment in the area. TSYS has completed its state-of-the-art uptown campus along the Chattahoochee River, a monument to the progress and development of the uptown area. The community has seen expansions in service areas and downsizing in traditionally manufacturing areas. Whatever the reason, the area continues to rebound and keep surging forward. Efforts to recruit and retain companies are championed by the Economic Development division of the Greater

Columbus Chamber of Commerce, the River Valley Partnership, and other planning and development entities. Commercial and retail trade, as well as professional services, has attracted customers throughout the region, making Columbus a destination hub for the surrounding counties. In 2014, Columbus was ranked 75th in the nation for *Livability.com's* "Top 100 Best Places to Live." Cited as reasons for Columbus' outstanding "livability" ranking were its size, the diversity of its population, the relative youth of its population, and its proximity to a major international airport (in Atlanta).



COLUMBUS PROFILE

***F*uture Growth:**

As part of the Georgia Transportation Act of 2010, Columbus residents voted to participate in the Transportation Special Local Option Sales Tax (“TSPLOST”). Columbus/Muscogee County is part of the River Valley region, a 16-county region in west central Georgia. Proceeds from the TSPLOST will finance major construction projects related to transportation infrastructure. There has also been research done into the feasibility of a high speed rail connection from the River Valley to and from Atlanta.

The development of the longest urban whitewater rafting venue in the world, which opened in May of 2013, has exceeded the community’s expectations for impact on local business and economic benefit to the City and its residents as visitors and residents alike come to experience the exciting rapids. Combined with the significant investment in the Uptown Columbus area, which includes student housing and services for CSU as well as a number of restaurants, specialty stores and retailers, the whitewater venue has solidified Columbus’ distinction as a recreational and cultural destination site for visitors and residents alike in the years ahead.

With expansion from AFLAC, Wellpoint, Carmike Cinemas, TSYs, Cessna and the U.S. Department of Defense’s Base Realignment and Closure (BRAC) program, Columbus was expected to grow by 30,000 people, or 16%, by the end of 2012. Actual growth from BRAC has been sporadic and somewhat difficult to quantify, but growth has been steady and sustained for the past decade at least. Currently, city leadership is taking an active stance in the forthcoming discussions regarding future growth or realignment at Ft. Benning at the national level. Continued investment in necessary infrastructure, such as roads, bridges, intersections, the Riverwalk and the new city buildings in midtown, are vitally important to sustained economic growth, but must also be staffed and maintained for years to come. Budgets must include these facts and prepare for future strain on the infrastructure of Columbus with increased public service and public safety needs. New housing and commercial development trends continue to grow. CCG continues to fund capital projects to spur development in the downtown area and economically disadvantaged areas. The success of the past is transforming the future.



IMPACTS TO BUDGET

Impacts on the FY15 Budget:

Fund Balance Reserves:

During this budget cycle, significant attention was given to the declining number of reserve days, specifically in the General Fund, that the City has experienced during the past several fiscal cycles. Economic pressures from flat (or declining) revenues coupled with ever rising costs of providing city services have forced the City to rely on fund balances, particularly in the General and Other LOST funds, to balance its operating budget. While Operating Budgets are just that- estimates- and no assurance can be made regarding the number of days cash on hand that the City will have as the result of implementing this Budget, it is important to advance the City's efforts to reduce reliance on fund balance, and, at some point, begin adding to rather than taking away from City reserves. Therefore, City Council, the Mayor and others involved in the Budgetary Process were conscious of the issues surrounding General Fund reserve days and the changes in fund balance that the City has seen over time while deliberating and ultimately adopting this operating budget. This budget reflects those efforts to preserve fund balance by reducing reliance on reserves to meet expenditures and obligations.

In preparing the FY15 budget, the City resolved itself to making systemic economic changes in order to minimize its dependency on using fund balance. The City had, in prior years, already taken some measures to reduce systemic operating deficits by reforming its Employee Pension Plan, establishing employee healthcare and wellness initiatives including its Health and Wellness Center (a primary care physician practice for use exclusively by City employees enrolled on the plan), and revising its Workers Compensation Administration oversight and management structure. For FY15, the City introduced more systemic operational improvements by revising its healthcare coverage benefits, lowering its subsidies for certain city amenities, community agencies and attractions, deferring Cost Of Living Adjustment (COLA) payments to employees and retirees to January, 2015, and deferring capital investment except for the most necessary of road and sewer maintenance and projects funded by other, non-operating sources.

Expenditure Reductions:

After determining the global and systemic changes that could be introduced to curb expenditures, each department was then asked to reduce its operating expenditures by **1.5%** from their FY14 Adopted Budget levels. Some departments were able to meet this expenditure reduction by not filling vacant positions, leaving those positions "unfunded" for all of FY15. Other departments had to reduce their operational expenditure targets as well. Certain Public Safety vacant positions may be filled during the course of the year, with Council's express action and approval, with funding set aside in the Public Safety Vacancy Reserve out of the General Fund.

The FY15 Budget includes consideration for staffing and maintaining newly opened facilities, such as the Recycling Sustainability Center. Other significant maintenance considerations are given to the many public services and quality of life services that the City provides to its citizens and visitors. The Aquatics Center, the community pool centers, ball fields, the Riverwalk and golf courses, for example, are public amenities that enrich the lives of our citizens, but they can be expensive to maintain. Revenue growth is expected from some of the new amenities but it will take time for those revenue sources to mature.

IMPACTS TO BUDGET

Revenue Considerations:

Expenditure controls are only a part of the response necessary for the City to operate within its means. Despite the strong positives on the economic development side, Columbus continues to be faced with the harsh economic reality that its primary funding sources have been flat or shrinking due to several key factors: (1) the sustained economic impacts stemming from the recession, which began in 2008; (2) a property tax freeze that places a ceiling on the property tax revenues that can be levied; (3) flat to modestly improving housing starts and other construction; (4) lower than anticipated growth of military and civilian personnel as a result of BRAC decisions; and (5) continuation of the historically very modest population growth that the Columbus area has experienced for many years.

Early Budget Cycle:

The preparation of the FY15 budget began several months earlier than usual to allow City Council more time to evaluate and deliberate the budget before adopting it. While this change in the process afforded more time to consider the budget, it also meant that projections, particularly for revenues, were based more on estimates than actual mid-year data than in prior years. As such, when several departments requested that their budgets not be reduced or that they receive additional funding for FY15, Council responded to these requests by deferring them until mid-year FY15, when actual revenues could be better gauged. In addition, several departments that had exceeded their FY14 budgets were permitted budget amendments in FY14 but their FY15 budgets were simultaneously reduced by like amounts.

Add/Deletes:

Every year, there are typically items that Council decides to either add to the Mayor’s recommended budget or delete from the Mayor’s recommended budget. These are recorded on the City’s “Add/Delete List” during the budget review process and are voted on, item by item, before the final budget is adopted. All items which have been added will be included as part of the Adopted Budget while all items which have been deleted will not.

For FY2015, the following items were added to the Mayor’s Recommended Budget by Council:

Department	Amount Added	Fund	Purpose
Public Works	\$ 123,866	General Fund	Increased revenue from Animal control
District Attorney	\$ 115,949	General Fund	Add one Assistant DA and one Clerk for Juvenile court
Superior Court Judge	\$ 15,460	General Fund	Add to salary of one Court Reporter per Judge’s request
Public Works	\$ 44,000	Integrated Waste Fund	Purchase of one flatbed truck for recycling
Public Works	\$291,049	Integrated Waste Fund	Increased revenue from Recycling Center fees
Probate Court Judge	\$25,000	General Fund	Increased revenue from Court fees

IMPACTS TO BUDGET

Key Budget Initiatives for FY2015:

- Global changes to healthcare benefits plan which included changes to premium structure and the elimination of spousal coverage availability for working spouses with access to insurance through their employer.
- Reduced subsidy/support for certain component units and affiliate units.
- Shift of certain economic development obligations from General Fund to other funding
- Continued hiring freeze which began in FY2014.
- Unfunded vacant positions through FY2015. Established Public Safety Vacancy Reserve to fund specified public safety critical positions as directed and approved by Council.
- Deferred Cost of Living Adjustments to salary and wages to January, 2015.
- Continued deferred capital investment and maintenance.
- Managed care contract for jail and prison inmate medical care.
- Reductions to operating budgets for those units which did not meet the required 1.5% budget reduction through vacant positions or other means.

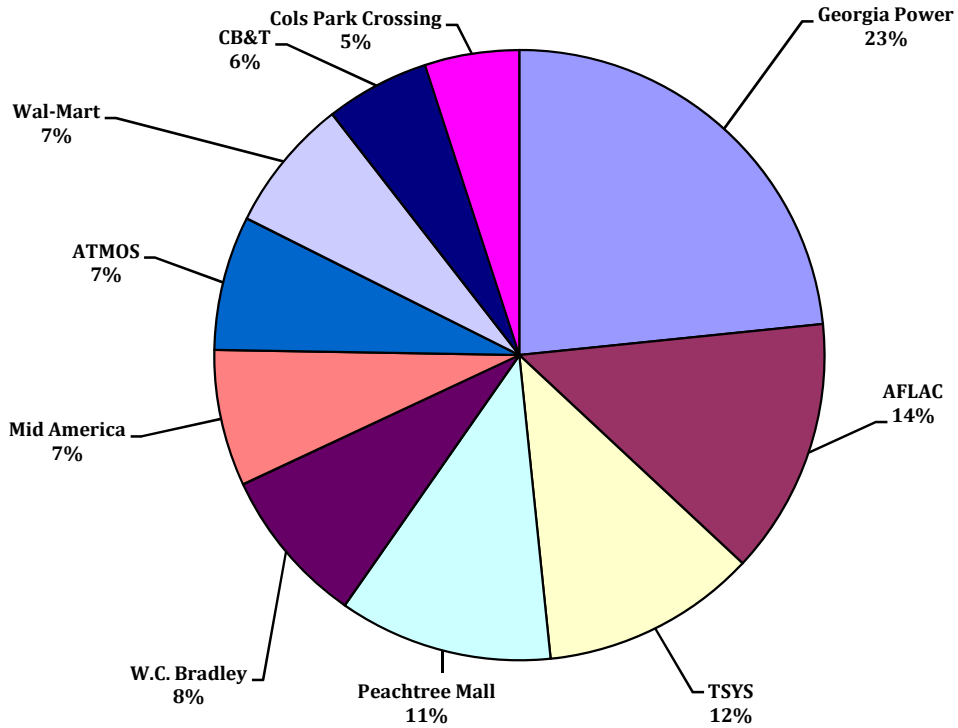
Summary:

As a result of continued economic pressures on both the revenue and expenditure sides, once again CCG has been faced with the daunting task of providing the superior level of services that its citizens expect and deserve with ever-tightening resources to provide them. As such, the Operating Budget for FY15 has been held even overall from \$263,240,840 in FY14 to **\$263,646,639** for FY15- a change of less than 0.2%. Most departments were asked to reduce their operating expenditures by a minimum of 1.5% from their FY14 Adopted Budget levels in order to fund operations in their normal course of business, which they were able to accomplish by leaving vacant positions unfilled and unfunded and by reducing operating overhead budgets. In addition to a tight operating budget, the Capital Plan was significantly curtailed, at least until after the first of the calendar year, until sufficient resources can be identified from revenues or other sources to pay for them. Even with the relatively austere operating budget adopted, the City expects to utilize approximately **\$4.1 million of its fund balance** in order to balance its FY15 total budget.

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COLUMBUS BUSINESSES

TOP 10 PROPERTY TAX PAYERS

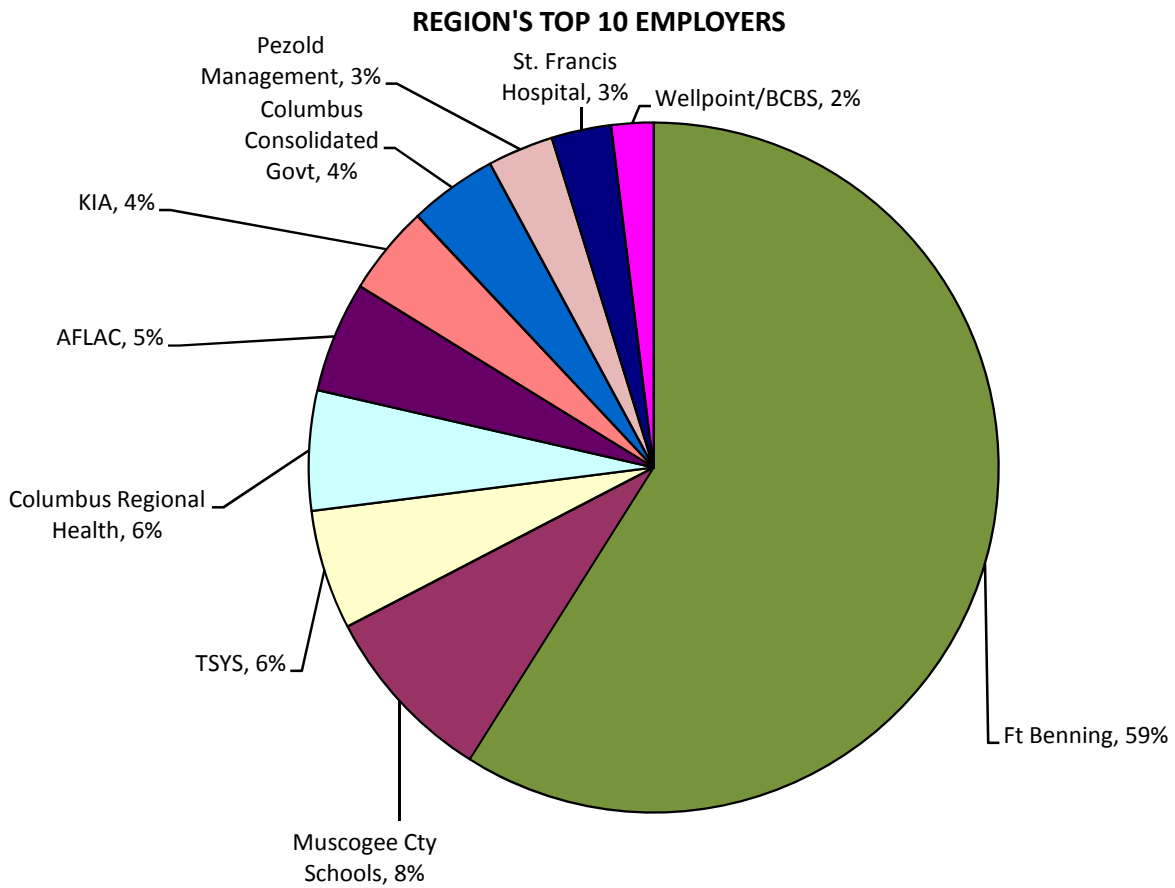


<u>Taxpayer</u>	<u>Type of Business</u>	<u>Taxes Levied</u>	<u>% to Total</u>
Georgia Power	Utility	2,651,784	23%
AFLAC	Insurance	1,540,754	14%
TSYS	Credit Card Processing	1,297,069	11%
Peachtree Mall LLC	Shopping Center	1,285,433	11%
W.C. Bradley Company	Manufacturing	947,079	8%
Mid America Apartment	Apartment Leasing	820,359	7%
ATMOS Energy Corp	Utility	808,443	7%
Wal-Mart Leasing	Retail	804,332	7%
Columbus Bank & Trust	Banking	624,846	6%
Columbus Park Crossing	Shopping Center	568,226	5%

Subtotal Top 10 Property Tax Payers 11,348,325

Note: Numbers provided per Muscogee County Tax Commissioner's Office from FY 2013. The information provided relates to the Consolidated Government's tax levies, and does not include taxes collected on behalf of other governmental entities. The Top 10 Property Tax Payers represents 16.3% of Total City Taxes Levied.

COLUMBUS BUSINESSES



<u>Employer</u>	<u>Type of Business</u>	<u>Employees</u>	<u>% to Total</u>
Fort Benning Military Reservation	U.S. Army Base	42,000	59%
Muscogee County School District	School System	6,000	8%
TSYS	Credit Card Processing	4,000	6%
Columbus Regional Healthcare System	Hospital	4,000	6%
AFLAC	Insurance	3,700	5%
KIA Motors Manufacturing of GA	Auto Manufacturing	3,000	4%
Columbus Consolidated Gov't	Local Government	2,943	4%
Pezold Management	Hospitality	2,200	3%
St. Francis Hospital	Hospital	2,000	3%
Blue Cross/Blue Shield of GA	Insurance	1,400	2%
Subtotal Top 10 Employers		71,243	

Source: Greater Columbus Chamber of Commerce, February, 2014

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VISION COLUMBUS:

What our citizens tell us is important to them

Housing: The Vision

- Provide safe, soundly constructed, well-maintained, and affordable housing available to all.
- Eliminate substandard housing and enforce applicable codes and ordinances.
- Eliminate blighted areas through investment and planning.
- Encourage and support partnerships among builders to provide low-cost housing for those in need.
- Achieve a balance between development and housing density.
- Protect neighborhoods from commercial development.

Neighborhood/Community Aesthetics: The Vision

- Preserve trees before, during and after development.
- Ensure that open spaces are clean and well-maintained.
- Provide and protect a generous amount of green space (nature parks and vegetation barriers).
- Provide well-designed passive as well as active parks.
- Provide culturally focused as well as activity-based parks.
- Promote the development of economically and racially diverse communities.
- Preserve historic homes and buildings.

Transportation: The Vision

- Provide public transportation that meets the needs of the community today.
- Develop bicycle, pedestrian, bus and trolley systems.
- Develop a people-based transportation system that will provide easy access around and throughout the city.
- Reduce high traffic volume in residential areas.
- Attract new carriers, routes and services to the Columbus Metropolitan Airport.
- Provide more parking facilities throughout the community and develop alternatives such as ‘Park and ride’.
- Encourage more dense living to relieve dependence

Public Safety: The Vision

- Enhance community-oriented policing strategies.
- Enhance intelligence led policing strategies and resources.
- Provide greater police presence throughout the city.
- Build a well-staffed, well-trained, fully equipped police force.
- Improve communication between public safety officers and youth.
- Improve response time.
- Develop and support programs focused on crime prevention and appropriate alternatives to incarceration.
- Expand and upgrade jail facilities.
- Enhance Fire/EMS resources to meet growing demands and to train firefighters and paramedics.
- Improve effective response force time to meet NFPA, ISO and Accreditation criteria.

Education: The Vision

- Improve communities so schools do not exist in seas of blight.
- Encourage parental involvement at school and in the home.
- Provide after-school learning, vocational training, tutorial programs and summer enrichment opportunities.
- Enhance the partnership between the Muscogee County School District and Columbus Parks and Recreation.

Unity : The Vision

- “One Columbus.”
- Fight poverty and economic segregation.
- Provide equitable access to opportunity to all.
- Provide race relations training for city employees and citizens.
- Encourage and support ongoing programs to promote unity and sensitivity to diversity in the community and workplace.

VISION COLUMBUS:

What our citizens tell us is important to them

- Promote “bridge building” throughout the community to encourage unity and mutual respect among ethnically and culturally diverse groups.
- Treat all people with dignity and respect.

Economic Development: The Vision

- Maximize our quality of life.
- Focus effort for sustainable growth and redevelopment in the city so as to optimize every square inch of the city.
- Encourage community-wide economic development through incentives and redevelopment tools.
- Develop job-training programs to encourage youth.
- Support the growing tourism industry through expansion of hotel accommodations and new restaurants, recreational and leisure activities.
- Require businesses to keep properties neat, clean and properly maintained.

Uptown Development: The Vision

- Provide safe and visually appealing facilities.
- Enhance pedestrian and biking access.
- Develop entertainment, cultural and recreational options.
- Attract major convention and trade show business.
- Develop Uptown into a 21st century model city where people want to visit, live, work and play.

Regionalism: The Vision

- Continue to develop mutually beneficial and supportive relationships with Phenix City and the Maneuver Center of Excellence.
- Foster partnership opportunities.
- Support the Valley Partnership Initiative and the Ft. Benning Partnership Initiative.

Quality of Life: The Vision

Health and Human Services

- Foster affordable, quality day care for children.
- Foster more facilities and programs for adults.
- Make quality health and medical facilities and human service resources available throughout the community.

Quality of Life: The Vision

Culture and the Arts

- Develop and nurture the cultural climate of the community.
- Expand existing parks and recreational facilities, with special focus on children, teen and senior adults.
- Develop family-oriented neighborhood parks and recreational parks and pocket parks in Uptown Columbus.
- Seek innovative approaches to expand parks and recreational options.
- Increase tourism through development of recreational facilities along the riverfront.

Community Facilities: The Vision

- Ensure that community facilities are clean, safe and accessible.
- Expand and enhance the public library system.
- Provide satellite centers for certain public services.

The Environment: The Vision

- Preserve trees before, during and after development.
- Ensure that open spaces are clean and well-maintained.
- Provide and protect a generous amount of green space (natural parks and vegetation barriers).
- Protect air and water quality.
- Protect and preserve the Chattahoochee River
- Upgrade wastewater treatment and solid waste facilities.
- Improve sewage and drainage systems throughout the city.
- Control the proliferation of exterior signage.
- Encourage and develop a stronger recycling program

VISION COLUMBUS:

What our citizens tell us is important to them

Taxation: The Vision

- Re-evaluate the overall tax system.
- Garner citizen support for a tax system that is sustainable and encourages growth.
- Use the city sales tax as funding base for additional community facilities.
- Balance reliance on sales, property and occupation taxes and other revenue sources to provide maximum stability.

Checklist for City Leaders:

Based on this community input, we heard you call for community leaders to:

- Develop a comprehensive community master plan that will guide our progress.
- Evaluate, update and enforce local codes and ordinance that contribute to economic development and overall quality of life for all citizens.

[Return to Index](#)

QUICK LINKS GUIDE

There are three tools that will help the reader locate information in the current Operating Budget for Columbus, Georgia. The first is the traditional **Table of Contents**, which outlines the entire document. The Table of Contents provides traditional page number indexing, as well as embedded hyperlinks to key sections of the Budget Book. For those who are viewing our Budget Book online, this **Quick Links Guide** provides the easiest way to navigate to areas of the document which may be of particular interest to the reader. This page is loaded with HYPERLINKS (denoted by boxed text) which allow you to be automatically navigated to your page of interest simply by clicking on the boxed text. If you have a similar question, this is the quickest way to find the answer. Last is the **Document Notes** on the following page, which briefly explains what each section of the book contains.

QUESTION:	WHERE TO LOOK:
What is the City’s total operating budget for the upcoming fiscal year?	Financial Summary “Big Picture” City Manager’s Letter
What were the most critical budget issues this year?	Impacts on the Budget
What is the City’s process for coming up with the annual operating budget?	Budgetary Policy Budget Process City Manager’s Letter
What does the City spend its money on?	City Manager’s Letter “Big Picture” Expenditures Financial Summaries Expenditures by Fund
Where does the City get its revenues?	Financial Summaries “Big Picture”
What are the goals and objectives of the City?	Vision Columbus Mayor’s Letter City Manager’s Letter
What is the budgeted allocation for each department?	Section D: Expenditures by Fund
What is the background and current economic condition of Columbus?	Welcome to Columbus Columbus Profile
What City funds are included in the Operating Budget and what is each fund for?	Primer on City Funds Financial Summaries
What is the breakdown of each fund’s revenues, expenditures, and fund balance?	Summary of Revenues, Expenditures and Changes in Fund Balance
What if I don’t understand a word or abbreviation?	Glossary Acronyms
Where can I find information about the City’s capital projects and facilities?	Capital Improvement Book (separate document- click for link on web version)
Who are the major property taxpayers in Columbus?	Columbus Businesses
Where can I find a historical record of past budgets?	Trend Analysis
What is the long term forecast for Columbus’ budget?	Projections
What will Columbus have to pay on its debt this year?	Debt Service Fund
How much remains in the Local Option Sales Tax Fund, and what will it be used for?	LOST Fund Overview LOST Fund Expenditures
Who are our City Councilors and government leaders?	Introduction- Mayor and Council Acknowledgements

Many pages in this Budget Book contain a hyperlink to bring you back to this Quick Links Page. Look for them in the lower right corner

DOCUMENT NOTES

The Columbus Consolidated Government budget document provides comprehensive information about the government's policies, goals, financial structure and operations. This document also contains information on major initiatives, demographics of the city and capital budget.

Introduction/Overview Section: This section contains the transmittal letters from the Mayor and City Manager, organizational chart, overview and general information on Columbus. This section also contains a description of the economic conditions and other factors which provide the framework for our annual operating budget plan.

Section A: Budgetary Policy This section includes the policies and procedures that govern the budget process. There is also a summary of the budget process and calendar.

Section B: Financial Summaries This section provides a graphic and financial overview of each adopted operating fund along with highlights on significant revenues and expenditures. Also in this section is the Capital Improvements Program summary, a summarized historical trend analysis, and a financial projection analysis.

Section C: Personnel In this section we describe the benefit package and present a history of authorized positions combined for all funds.

Section D: Operating Fund Summaries This section provides descriptions of each department, its operating budget, its performance indicators, and its personnel. This section is arranged by major operating fund and then by department budget allocation within each operating fund.

The Appendix section includes a variety of data, which should be useful to the reader in better understanding the budget. Also, in this section is a **Glossary** for those not familiar with governmental terms, a list of **Acronyms** we have used, and the **Capital Outlay** listing. *Please note:* The **Capital Improvement Program** has been moved to a separate document, providing detailed information on the various projects. This separate document can be found at the end of this book on the digital version.

This Budget Book includes the Operating Funds of Columbus Consolidated Government. The Capital Improvement Program can be found in a separate document, which is appended to the end of this document on the web version. Some departments have budget allocations in more than one fund. This is important to bear in mind when evaluating the budgets of an individual department, which may have multiple funding sources. For example, several Public Safety departments have funds in the General Fund and in the Other LOST Fund, so both fund allocations would need to be considered for the totality of that department's individual budget allocation.

The Operating Budget book and the Capital Improvements Program Budget book have been formatted such that they are available in traditional bound paper versions as well as in digital format on the website. The digital versions have been embedded with hyperlinks to facilitate ease of navigation throughout the documents. To engage a hyperlink, simply single left-click on any text that is found in a box (see example below) and the document will navigate directly to that content.

Example of Hyperlink: To go directly to the Big Picture Section, click on the boxed text.

DOCUMENT NOTES

A dedicated effort is made to inform our taxpayers and stakeholders, our community, and the general public about the government that serves them. The budget is formally presented to City Council at budget meetings which are publicly televised through the city's government access channel and through live streaming on the internet through the City's website. Many of the issues addressed in the budget process are discussed with Council on air. For those who cannot view the live sessions, all sessions are recorded and are available 24/7 on the Columbus city website, and the complete budget document is placed in digital form on the city's website as well (see hyperlinks and website navigation below). A printed copy of this budget document is placed on file with the Clerk of Council in accordance with the City Charter.

Comments or questions about the budget may be e-mailed to the Finance Director's office at phodge@columbusga.org. The Financial Planning Division may be contacted at (706) 653-4087.

City Council Sessions Recordings: www.columbusga.org >Council Meeting Video> Budget
Budget Book: www.columbusga.org >Website Index>Finance>Budget Documents

[http://www.columbusga.org/finance/Budget Books.htm](http://www.columbusga.org/finance/Budget_Books.htm)

Columbus Consolidated Government was awarded its first Distinguished Budget Presentation Award for FY1993 and we have received the award every year since. We believe that this document continues in that same proud tradition. Additionally, CCG has also received the Certificate for Achievement for Excellence in Financial Reporting for the Comprehensive Annual Financial Report (CAFR) since FY1991.

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SECTION A: BUDGETARY POLICY

This section includes the policies used to guide the preparation and management of the budget. This section also includes the budget calendar.

POLICIES AND PROCEDURES

The Annual Budget is a fiscal plan, which presents the services to be provided to the community and the funds necessary to perform these services. Key steps in this process are described within.

Budget Preparation

The Columbus Consolidated Government (CCG) operates under a fiscal year that begins July 1 and ends June 30. The major steps in the process are outlined below with a detailed schedule on page

Budget Adoption

- Step 1: Beginning in November, Financial Planning prepares the budget database and reports showing prior years' actual expenditures and revenues and compares those to their budgeted targets. Any anomalies are reviewed and adjusted for the upcoming budget year. Upcoming and long-range challenges and opportunities are evaluated. Operating trends, as well as, economic indicators are taken into consideration when preparing estimates for budgeted revenues and expenditures. Expected changes in pay plan, benefits, gas, water, electricity, motor fuel, capital items, etc., are also considered. This database is used as the financial framework for budget preparation.
- Step 2: Beginning in January, departments are asked to evaluate and update their goals and objectives, and their relevant performance indicators, for the coming fiscal year. Any major changes in operations are considered and shared with Financial Planning to ensure that the new budget reflects those operational changes as appropriate.
- Step 3: Between January and March, Financial Planning prepares a draft of the Operating Budget for the Mayor's consideration. During this time, the Mayor and City Manager review departmental operations and consider any new budget requests in order to propose a recommended balanced budget. Financial Planning prepares the final Recommended Budget plan for the Mayor's approval and presentation to Council.
- Step 4: No fewer than sixty (60) days prior to the fiscal year commencing July 1, the Mayor submits to Council a proposed operating budget for all operating funds. The Operating Budget includes recommended expenditures and the means of financing them.
- Step 5: A series of workshops and public hearings are held before making final changes to the Mayor's recommended budget.
- Step 6: The Annual Budget is formally adopted by Council before July 1.

Expenditure Control

Once the Annual Budget has been adopted, expenditure control is maintained on the appropriation unit basis (group of accounts) with capital expenditures maintained under full control. Throughout the year, all expenditures and revenues are monitored.

Budget Control

Georgia Law, O.C.G.A. 36-81-3 establishes the legal level of budgetary control as the department. Within the overall budget limitations, authority is delegated to the City Manager.

When acting on the authority delegated by the City Manager to the Finance Director, it is recommended that intra-departmental transfers of appropriation and revenue anticipation may be approved as deemed necessary. Under no circumstances, however, may the total budget of any department be increased or decreased without Council approval.

POLICIES AND PROCEDURES

Budget Amendments

Amendments affecting the bottom line of any department are approved solely by Council. Section 7- 404 of the City Charter describes the authority:

“The Council may make appropriations [revenue and expense] in addition to those contained in the current operating or capital budgets at any regular or special meeting called for such purposes.”

Policy Guidelines

The overall goal of the City’s Financial Plan is to establish and maintain effective management of the City’s financial resources. The informal statements of budgetary policies provide the basis for achieving this goal.

The following section outlines the policies used to guide the preparation and management of the City’s budget. The section consists of operating budget policies, capital expenditures, policies, revenue policies and financial accounting policies.

The development and preparation of the City’s budget are guided by the following policies.

- All funds are required to balance. Anticipated revenue must equal the sum of budgeted expenditures. To the extent possible, all funds should be included in the budget process along with work programs, objectives and strategies.
- The Capital Improvement Program requires coordination and planning in conjunction with the various operating fund budgets.
- The General Fund is based on a long-range financial plan, which includes unallocated fund reserves. The goal is to keep the reserve at approximately 90 days, but no less than 60 days, of budgeted expenditures. This reserve protects the City against catastrophic revenue losses and major emergency expenditures and provides cash flow.

Revenue Policies

The City will maintain effective collections systems and implement aggressive enforcement strategies in order to maximize revenues from available sources.

The City will maintain a broad revenue base; that is, a large number of widely diversified revenue sources that will be established and maintained in order to distribute the revenue burden equitably and protect the City from short-term fluctuations in any one revenue source.

The City will implement user fees in all areas where feasible and productive as well as seek to set fees at levels related to the costs of providing the services. Moreover, user fees will be reviewed annually as part of the budget process and will be adjusted to maintain or move incrementally closer to full coverage of activities.

The projection of revenues will receive conservative treatment in order that actual revenues at the fund level will consistently equal or exceed budgeted revenues.

Financial Structure

The financial transactions of the City are budgeted and recorded in individual funds. A fund is an independent financial and accounting entity. It is a set of interrelated accounts used to record revenues and expenditures associated with a specific purpose. Funds have a balancing set of accounts and records, cash and other financial resources in conjunction with all related liabilities

POLICIES AND PROCEDURES

and residual equities, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations or restrictions. Although funds are independent entities within the financial records of a government, there is no requirement to physically segregate the assets. Funds are classified into three basic types: governmental, proprietary or fiduciary.

Government Funds

Governmental funds are used to account for all or most of the government's general activities, including the collection and disbursement of earmarked monies, the acquisition or construction of general fixed assets and the servicing of general long-term debt.

The City utilizes the following types of governmental funds:

- The General Fund is the principal fund of the Consolidated Government and is used to account for all major activities of the government such as Police, Fire and Recreation.
- Special Revenue Funds are used to account for the proceeds of specific revenue sources legally restricted to expenditures of specific purposes. The Stormwater (Sewer), Paving and Medical Center Funds are examples of special revenue funds.
- Debt Service Funds account for the accumulation of resources for the payment of general long-term liability, principal, interest and related costs. The City's Debt Service Fund includes requirements to meet the general obligation bond issues, lease contracts, and lease purchase programs.
- Capital Project Funds are used to account for financial resources for the acquisition, renovation or construction of major capital facilities and improvements.

Proprietary Funds

Proprietary Funds are used to account for activities similar to those found in the private sector. The proprietary funds utilized by the City are as follows:

- Enterprise funds account for activities that are usually self-sustaining, principally through user charges for services rendered. An example of an enterprise fund is the Transportation System Fund.
- Internal Service Funds account for the financing of goods and services provided by one department or agency to other departments or agencies for the government on a cost reimbursement basis. The Risk Management and Employee Health Insurance funds have been added to the Operating Budget.

Fiduciary Funds

Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own operations. When these assets are held under the terms of a formal trust agreement either a pension trust fund or a private purpose trust fund is used. Agency funds generally are used to account for assets that the government holds on behalf of others as their agent. Traditionally these funds have not been included in the Operating Budget because the receipt of revenue is uncertain.

POLICIES AND PROCEDURES

PRIMER ON CITY FUNDS

Columbus' funds are organized according to fund origin and utilization of funds. Several departments receive funding sources in more than one fund, so it is important to consider all funding sources when evaluating the operating budget of a particular individual department. Here is a brief description of each fund included in this Operating Budget:

OPERATING FUNDS (Fund Number)

General Fund (0101) The General Fund supports the operations of the City. All departments of the General Government and Public Safety are supported by the General Fund, as are most ancillary operations and units. The General Fund receives funding from a number of sources including the millage, other taxes, fees, service charges, fines, and inter-fund transfers.

LOST Funds (0102,0109) There are two Local Option Sales Tax (LOST) funds: one is to support Public Safety (Crime Prevention, Police/E-911, Fire/EMS, Muscogee County Prison, Sheriff, Municipal Court/Marshal, District Attorney, Homeland Security, State Court Solicitor, Recorder's Court, Coroner, and METRA); the other is for Infrastructure (Public Works, Parks and Recreation, Engineering, and Information Technology).

Stormwater (0202) Stormwater funds support the stormwater and drainage systems of the City and provide funding for the maintenance of sewers and drainage systems. The fund was named "Stormwater" to differentiate City stormwater and drainage services from those provided by Columbus Water Works, which provides primary sewage services for the City. Stormwater funding comes largely from the millage.

Paving Fund (0203) Paving funds are used for highways, roads and streets, right-of-way maintenance, repairs, landscaping, and related services. Paving funds come from the millage and related fees.

Medical Center (0204) The City has a long term contract with the Medical Center Hospital Authority to provide primary and acute care services to the City's indigent population as well as to jail inmates and prison inmates in the custody of the City/County. This fund is directly funded by a portion of the millage and is the repository for payment of those services under the contract.

Integrated Waste (0207) The Integrated Waste Management fund supports Public Works and Parks and Recreation Services to collect, transport and recycle or dispose of solid waste. This fund also supports several landfills owned by the City and the Recycling Sustainability Center. Integrated waste funds come from solid waste collection fees, landfill fees and recycling fees.

Emergency/E-911(0209) The Emergency Telephone/E-911 fund supports maintenance of the City's central emergency call and dispatch system (E-911) and is funded through wireless surcharges and other fees.

CDBG (0210) The Community Development Block Grant (CDBG) fund is a repository for grants from the Department of Housing and Urban Development (HUD) which funds certain housing and community development programs for the City.

POLICIES AND PROCEDURES

- WIA (0220)** The Workforce Investment Act fund is a repository for grants from the Department of Labor which funds certain community jobs training and development under the Job Training Partnership Act.
- Econ Development (0230)** The Economic Development fund supports investment by the City in Economic Development Authority projects. It is directly funded by a portion of the millage and is utilized at the discretion of City Council.
- Debt Service Fund (0405)** The Debt Service fund is the repository for funds utilized to repay bonded and other debt obligations of the City, including the bonds issued by the Columbus Building Authority.
- Transport/METRA (0751)** The Transportation fund supports the operation of the City's public transportation system, METRA, which includes buses and specialty vehicles. It is funded by transportation grants, service fees and the millage.
- Parking Mgmt (0752)** This fund supports the operation of the City's parking management and enforcement. It is funded by parking fees and fines.
- Trade Center Fund (0753)** The Columbus IronWorks Convention and Trade Center is owned and operated by the City. This fund supports all operations of the Trade Center and is funded by Trade Center revenues as well as Selective Sales and Use Taxes.
- Bull Creek/Oxbow (0755/6)** The operations of both City-owned public golf courses are supported by these two funds. Golf course revenues provide the primary source of funding.
- Civic Center (0757)** The Civic Center is owned and operated by the City and this fund supports those operations. Funding comes from event revenues, service fees, and the Hotel/Motel Tax.
- Employee Health (0850)** This fund is a repository for the City's self-funded employee health care program and the employee life insurance program.
- Risk Management (0860)** This fund is a repository for the City's self-insured Workers Compensation program and vehicle claims management program.

Each Overview Summary section for the funds above contains a "Return to Primer on City Funds" hyperlink

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POLICIES AND PROCEDURES

Accounting Basis

In June 1999, GASB released a new rule known as Statement 34. Often referred to as the “reporting model rule,” Statement 34 radically changes the rules by which governmental financial statements are to be organized and presented to readers. The operational accountability is addressed in the government-wide financial statements, which are prepared on a full accrual basis. Information about the cost of delivering services to the citizens and the government’s infrastructure assets are included as well. The fiscal accountability is considered through the individual fund financial statements, which account for current financial resources of government through the modified accrual basis for governmental activities.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied, if they are collected within 60 days after year end. Grants and similar items are recognized as revenue as soon as eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments are recorded only when payment is due.

Budgetary Basis

All budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). The General, Special Revenue, Debt Service and Capital Projects funds are developed on a modified accrual basis. The Enterprise Funds are developed on the accrual basis. All annual appropriations lapse at the fiscal year end. The basis for budgeting is consistent with the basis for accounting with the difference being encumbrances. The notable exception between the budgetary and accounting basis is the manner in which encumbrances are treated. Encumbrances represent commitments related to unperformed contracts for goods or services. Encumbrance accounting - under which purchase orders, contracts and other commitments for expenditures of resources are recorded to reserve that portion of the applicable appropriation - is utilized in governmental funds. Encumbrances outstanding at year-end are reported as reservations of fund balances and do not constitute expenditures because the commitments will be honored through subsequent year’s budget appropriations. The other exceptions worth noting deal with capital outlay within the enterprise funds which are recorded as assets on a GAAP basis and expended on a budget basis; depreciation expense is recorded on a GAAP basis only.

POLICIES AND PROCEDURES

BUDGET PREPARATION SCHEDULE: FY2015 Budget¹



¹ For the FY15 budget, the budget preparation process was changed to allow Council more time to review, consider and deliberate the budget document. The official budget adoption process has not changed.

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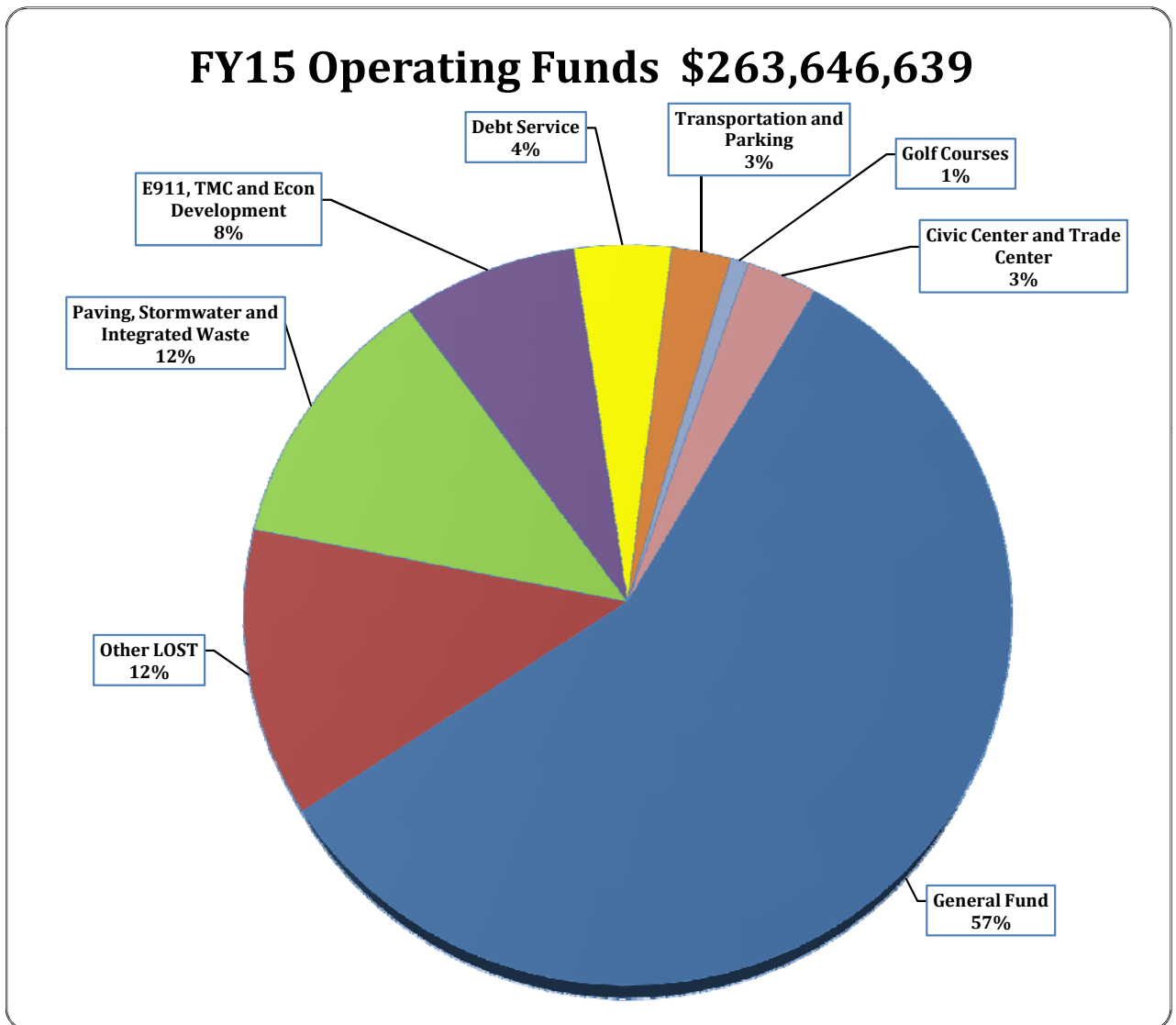
SECTION B: FINANCIAL SUMMARIES

This section includes detailed information on revenues and expenditures by fund. In addition, all funds are summarized in the big picture.

FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture

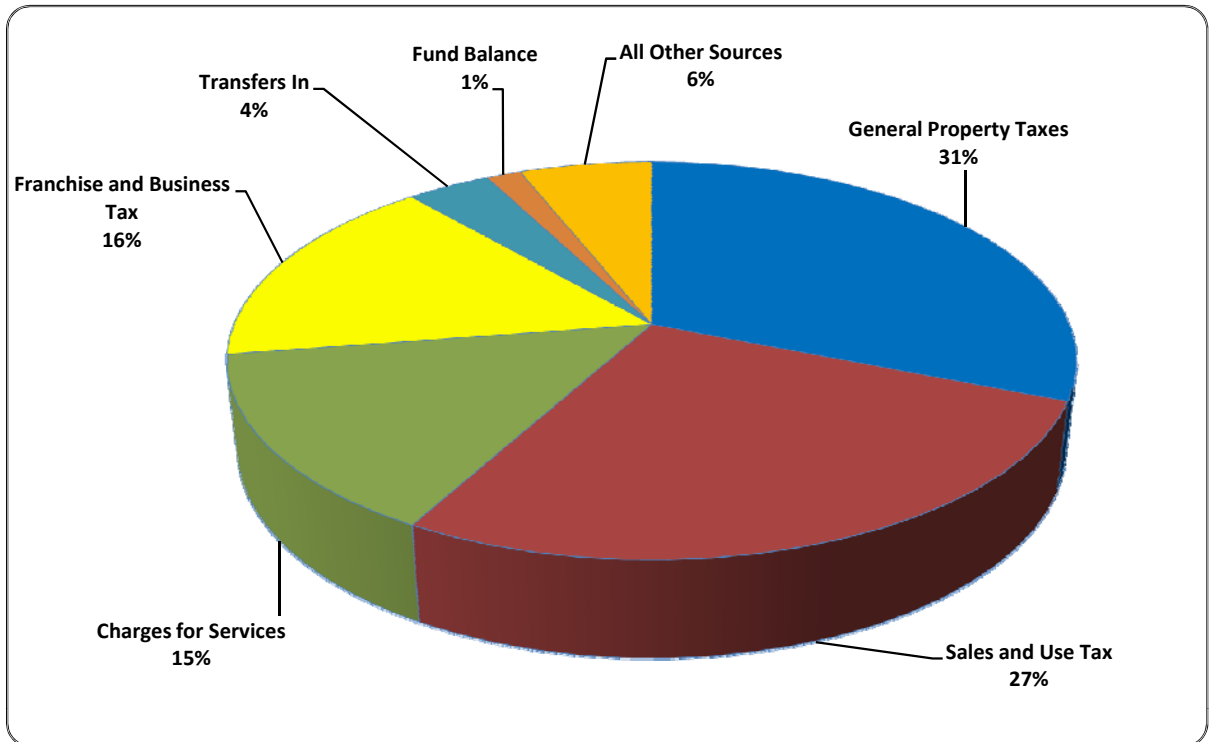
Columbus Consolidated Government operations and services are funded principally through the General Fund, through which the City's primary revenues and expenditures flow. All major departments of the City have apportionments in the General Fund. These are described in detail in Section D. Proceeds from Other Local Option Sales Tax ("OLOST") reside in the LOST Fund. 70% of this fund supports Public Safety while the remainder supports General Government operations and infrastructure. Other operating funds included in this Budget are as follows: Stormwater (Sewer), Paving, and Integrated Waste, which support infrastructure; E-911 (Public Safety); Medical Center (indigent and prisoner healthcare); Economic Development; Transportation (METRA) and Parking Management; Trade Center; Bull Creek and Oxbow Creek Golf Courses; and the Civic Center. Dollar amounts of each fund as projected for FY2015 are shown below:



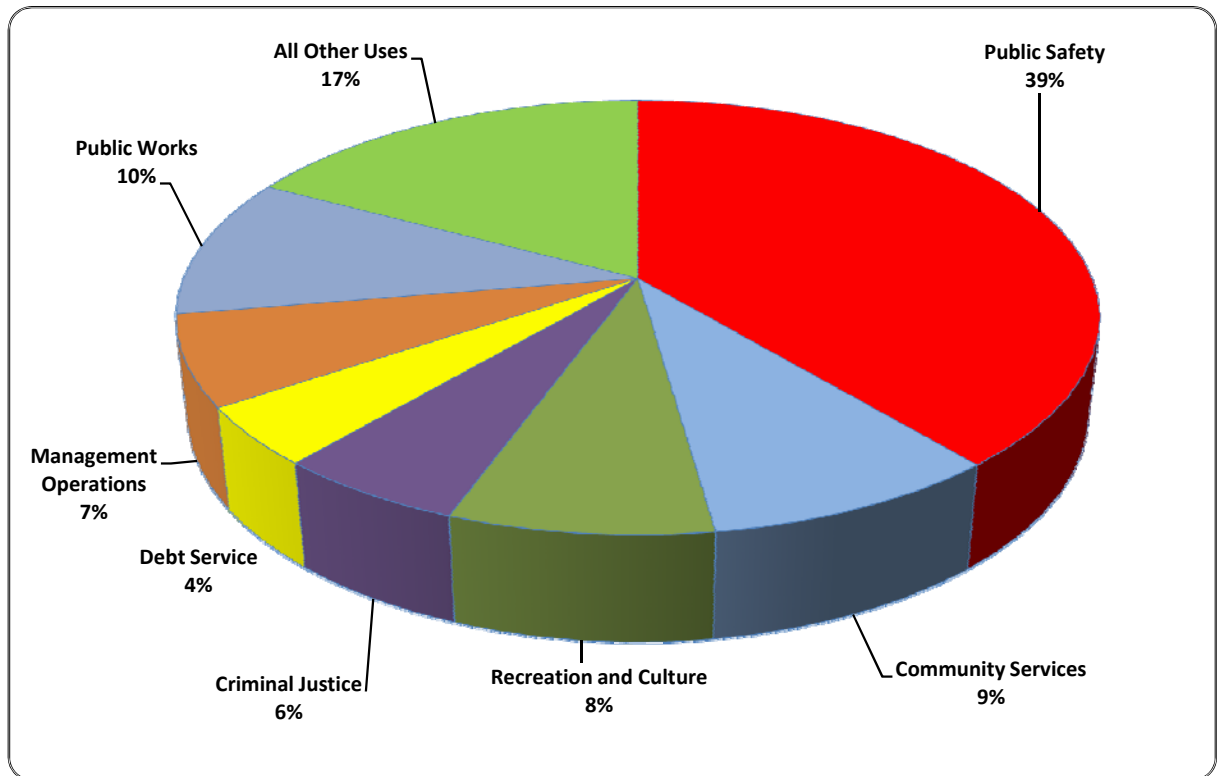
FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture

Where the money comes from... revenue sources

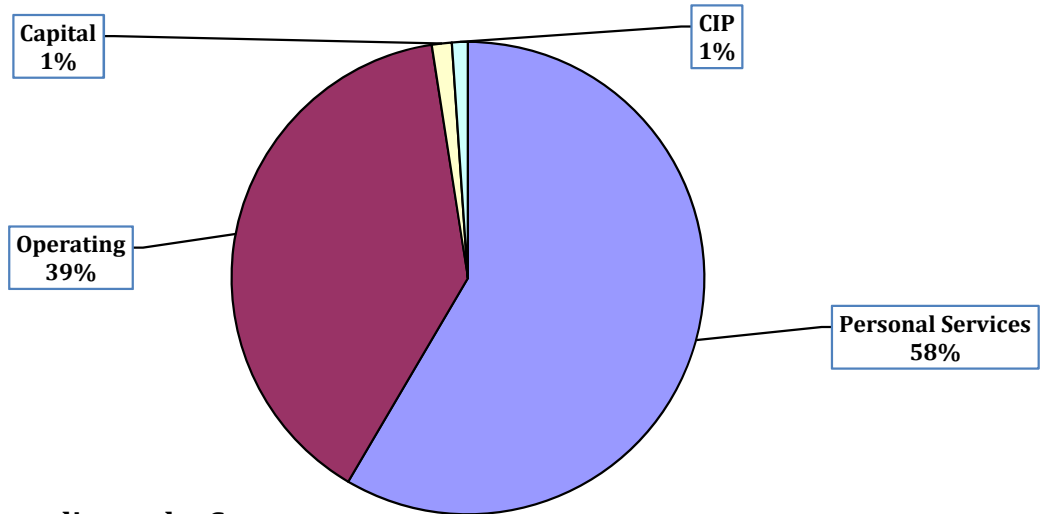


Where the money goes... expenditures



FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture



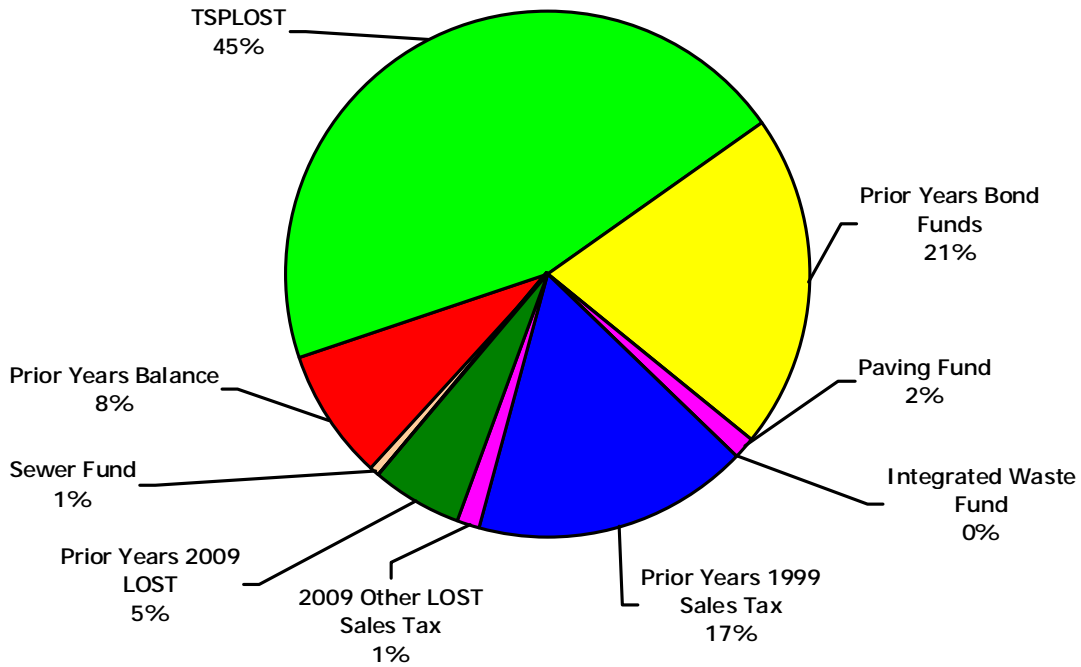
Operating Expenditures by Category

Fund	FY15 Expenditures					Total	Positions	
	Personal Services	Operating	Capital Outlay	Capital Improvement Projects	FT		PT*	
	General	\$ 111,894,341	\$ 39,125,775	\$ 50,000	\$ -		\$ 151,070,116	1,863
Other LOST	15,566,697	15,558,303	1,875,000	-	33,000,000	181	-	
Stormwater	3,087,319	1,117,729	190,000	859,212	5,254,260	63	-	
Paving	7,892,490	4,664,321	413,000	2,000,091	14,969,902	171	13	
Medical Center	-	14,052,622	-	-	14,052,622	-	-	
Integrated Waste	5,347,679	5,529,370	269,000	-	11,146,049	107	-	
E-911	2,529,168	1,321,970	-	-	3,851,138	53	1	
Econ Development	-	2,152,420	-	-	2,152,420	-	-	
Debt Service	-	11,108,808	-	-	11,108,808	-	-	
METRA	3,647,524	1,994,600	788,300	-	6,430,424	74	-	
Parking Mgmt	197,111	201,389	-	-	398,500	4	-	
Trade Center	1,244,098	1,390,752	10,000	-	2,644,850	21	7	
Bull Creek	729,597	752,453	-	-	1,482,050	10	10	
Oxbow Creek	249,128	282,872	-	-	532,000	5	4	
Civic Center	1,754,225	3,799,275	-	-	5,553,500	23	8	
Total Operating	\$ 154,139,377	\$ 103,052,659	\$ 3,595,300	\$ 2,859,303	\$ 263,646,639	2,575	95	
Other Fund*						15	-	
CDBG	190,963	1,225,620	-	-	1,416,583	4	-	
WIA/JTPA	-	3,583,594	-	-	3,583,594	13	-	
Risk Mgmt	3,633,674	2,057,642	-	-	5,691,316	2	6	
Health Mgmt	-	27,000,000	-	-	27,000,000	-	-	
Total Funds	\$ 157,964,014	\$ 136,919,515	\$ 3,595,300	\$ 2,859,303	\$ 301,338,132	2,609	101	

* Specific Part Time Positions Only- Does not include Seasonal or Temporary Labor

FINANCIAL SUMMARIES / OPERATING FUNDS

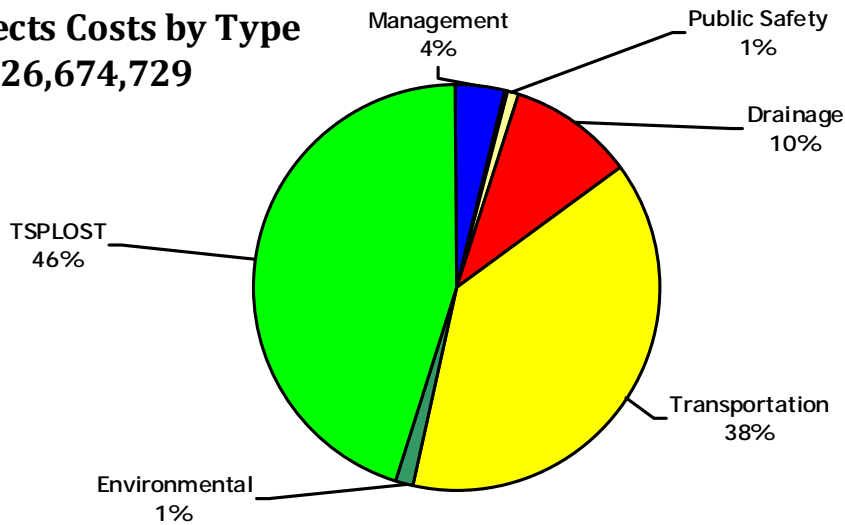
CIP Financing Sources \$126,674,729



FY15 CIP Financing Sources Overview	
Project Financing Source	Amount from Financing Source
General Fund	\$0
Stormwater (Sewer) Fund	\$859,212
Paving Fund	\$2,000,000
Integrated Waste	\$0
Current Year TSPLOST	\$0
Current Year Bond Proceeds	\$0
Current Year 2009 Other LOST	\$1,875,000
Prior Years' 1999 SPLOST	\$21,364,231
Prior Years' 2009 LOST	\$6,872,382
Prior Years' TSPLOST	\$57,515,116
Prior Years' Fund Balance	\$10,086,316
Prior Years' Bond Funds	\$26,102,472
Total	\$126,674,729

FINANCIAL SUMMARIES / OPERATING FUNDS

CIP Projects Costs by Type
\$126,674,729



FY15 CIP Projects Overview*		
Project	FY15 Cost	Impact on Operating Budget
Management	\$5,058,352	Slightly positive, with Technology investments expected to improve efficiencies in administrative, human resources, and financial management areas.
Parks, Recreation, & Leisure	\$92,000	Neutral- no material investment in this category or impact on operational budget anticipated.
Public Safety/ Criminal Justice	\$1,241,178	Neutral to Slightly Positive with investment in one new fire station.
Drainage	\$12,747,260	Neutral to Positive-anticipated investment in sewer line and storm water drainage infrastructure reduces reliance on current year operational funds for maintenance, repair and restructure as well as reduced exposure to risk from liability to property damage or injury.
Transportation	\$48,406,321	Neutral to Positive – anticipated investment in transportation infrastructure, most notably roads, bridges, and corridors, will reduce reliance on the current year operating budget for costs of maintenance and repair
TSPLOST	\$57,515,116	Neutral- while the dollar investment in TSPLOST projects is substantial, all of the funding for these specified projects occurs outside of the operating budget in a special funding source (the TSPLOST tax) and therefore provides no impact to the operating budget.
Environmental	\$1,614,502	Nominal to Slight – There is minimal investment in these projects aside from a small investment in the necessary operating of landfill sites. Minimal benefit comes from the reduced risk of liability due to non-compliance with state and federal mandates regarding landfills.
TOTAL	\$126,674,729	Overall, the CIP projects will have a minimal impact on the City’s FY15 Operating Budget based on timing of project completion and the fact that contributions from the current year operating budget are relatively low. Long-term expectations are that with the offsetting positive improvements, the majority of negative impacts will be slight. The CIP total is 22% lower than the amount allocated in FY14, continuing the reduction in investment for CIP in FY15.

FINANCIAL SUMMARY / OPERATING FUNDS

Capital Improvement Projects (Continued)

Further information on Capital Improvement Projects is located in the Financial Summaries of the Operating Budget and the *FY15 Capital Improvement Program Budget Book*. The impact is discussed for each individual project in the accompanying CIP book; however, we have tried to give an overview of the budget impact for the categories and total budgets. Depreciation expense is not included in this analysis, but needs such as staffing, daily operating costs and maintenance are considered.

Trend Analysis

An important element of the budgetary process is the historical perspective of past operating fund budgets and the changes in revenues and expenditures in those funds over time. The following table shows the adopted budgets for Revenues and Expenditures in the Operating Funds for the past four fiscal years and the budgeted year. As shown below, the FY2015 Operating Budget is essentially flat as compared to prior year.

Five Year Operating Fund Trend Analysis: Adopted Operating Budgets for the past five fiscal years

<i>Dollars in Thousands (\$000's)</i>	FY11	FY12	FY13	FY14	FY15
<u>REVENUES</u>					
General Property Taxes	44,731	71,988	76,031	78,319	81,949
Franchise/Business/Other	41,379	42,379	42,418	41,926	42,261
Sales and Use Taxes	68,891	69,118	76,003	72,743	70,950
Charges for Services	35,101	37,370	37,811	36,972	38,500
All Other Sources	15,328	14,613	14,940	14,952	15,839
Transfers In	42,108	10,073	12,806	11,602	10,013
Use of Fund Balance	32,175	13,075	6,927	6,727	4,134
Total Revenues	\$279,713	\$258,616	\$266,936	\$263,241	263,646
<u>EXPENDITURES</u>					
Public Safety	102,828	103,936	106,149	103,696	102,490
Management Operations	18,653	17,561	18,072	17,836	17,749
Public Works/Community Services*	54,458	55,696	54,625	54,938	50,916
Criminal Justice	13,503	14,272	15,112	14,764	14,938
Debt Service	11,111	10,429	12,416	11,740	11,497
Mass Transit	6,222	5,877	6,015	6,256	6,502
Recreation and Culture	20,016	20,364	20,761	21,209	20,706
Non Categorical and Other	44,206	19,594	25,065	26,550	34,114
Transfers Out	(370)	-	-	-	-
Capital Improvements	9,086	10,887	8,721	6,252	4,734
Total Expenditures	\$279,713	\$258,616	\$266,936	\$263,241	263,646
Percentage Growth	21.4%	(7.5)%	3.2%	(1.3)%	(0.1)%

*Community Services includes the Medical Center contract for indigent and prisoner/inmate medical care

FINANCIAL SUMMARY / OPERATING FUNDS

Projections

Short and long term forecasts are an integral part of the City's budgeting process. The Financial Planning Staff prepares both short (1-3 year) and long (5 year) term projections each year as part of the budgeting cycle process. The short and long term forecasts which the Financial Planning staff prepares, and then continually refines, provide the basis for the Operating Funds Budgets included in this Budget Book.

The foundation for projected revenues is based on an analysis of several factors including: historical trends in revenues collected for the current and prior years; changes in statutory or regulatory rules which may impact revenues, such as the changes the State of Georgia has made to the Title Ad Valorem Sales Tax; and changes in the City's population which may be anticipated from demographic or environmental changes, such as those which have occurred from time to time at Ft. Benning, which is a major employer of both military and civilian citizens, or with new investment in our area by companies like Kia, which has major manufacturing facilities in nearby West Point. Financial Planning closely monitors the accuracy of its revenue forecasts throughout the fiscal year and may make recommendations for adjustments to the Operating Budget should actual revenues prove to be materially different from those forecasted.

Our forecasts also provide the basis for our expenditures and capital investment plans which are included in the Operating Budget. Expenditure forecasts are based largely on both historical actual expenditures and the financial resource constraints for the City at large. Capital expenditures are forecasted based on the specific needs of each division, again within the financial resource constraints that exist within the framework of the City as a whole. Our budget book, and therefore this analysis, includes the City's operating funds and 4 additional funds: CDBG, WIA, Risk Management and Employee Insurance Funds. The Budget Book differs from the Consolidated Annual Financial Report ("CAFR"), which includes all funds.

Midyear Adjustments

The Operating Budget is a point-in-time reflection of what is actually a fluid, continually adaptive process throughout the fiscal year. This Budget Book contains the *Adopted* Budget, which has been adopted by the Council as its Adopted Budget. Because it is prepared well in advance of the completion of the prior year's financial audits, and because there are often circumstances which cause need for making mid-year adjustments to the original plan, the Finance Director may recommend changes to the Operating Budget at a mid-year point. These are an ordinary part of the municipal budgeting process and reflect the City's capacity to monitor its resources relative to its budget and to make adjustments where prudent.

Use of Fund Balance

During the past several fiscal cycles, the City has given considerable attention and effort to curbing its reliance on the use of fund balance in the General Fund in order to meet its obligations. Because there has been little growth in revenues, for reasons both macro- and micro- economical, the City has been forced to reduce its spending in a number of areas in order to lower its use of fund balance. For the FY2015 budget, the City adopted a moderately aggressive cost cutting plan, which allowed the City to reduce its need for fund balance in its Operating Funds by **\$2.6 million** as compared to prior year, a **reduction of 38.5%**. Overall spending was reduced by less than one quarter of one percent, indicating that the reduced dependence on fund balance stemmed from systemic changes to certain obligations such as pension plans and healthcare plans, continued lack of capital investment, continued deferred maintenance in some areas, reduced workforce through attrition and existing vacancies, and lower indirect operating budgets (such as those for supplies, education and training, and travel).

Dependence on the use of fund balance is expected to continue to decline in future budget cycles for the following key reasons:

- The adoption of health care reform measures in its self-funded healthcare plan, which is expected to systemically lower the city's healthcare related costs for its employees. These included changes to deductibles, co-pays, out-of-pocket maximums, employee premiums,

FINANCIAL SUMMARY / OPERATING FUNDS

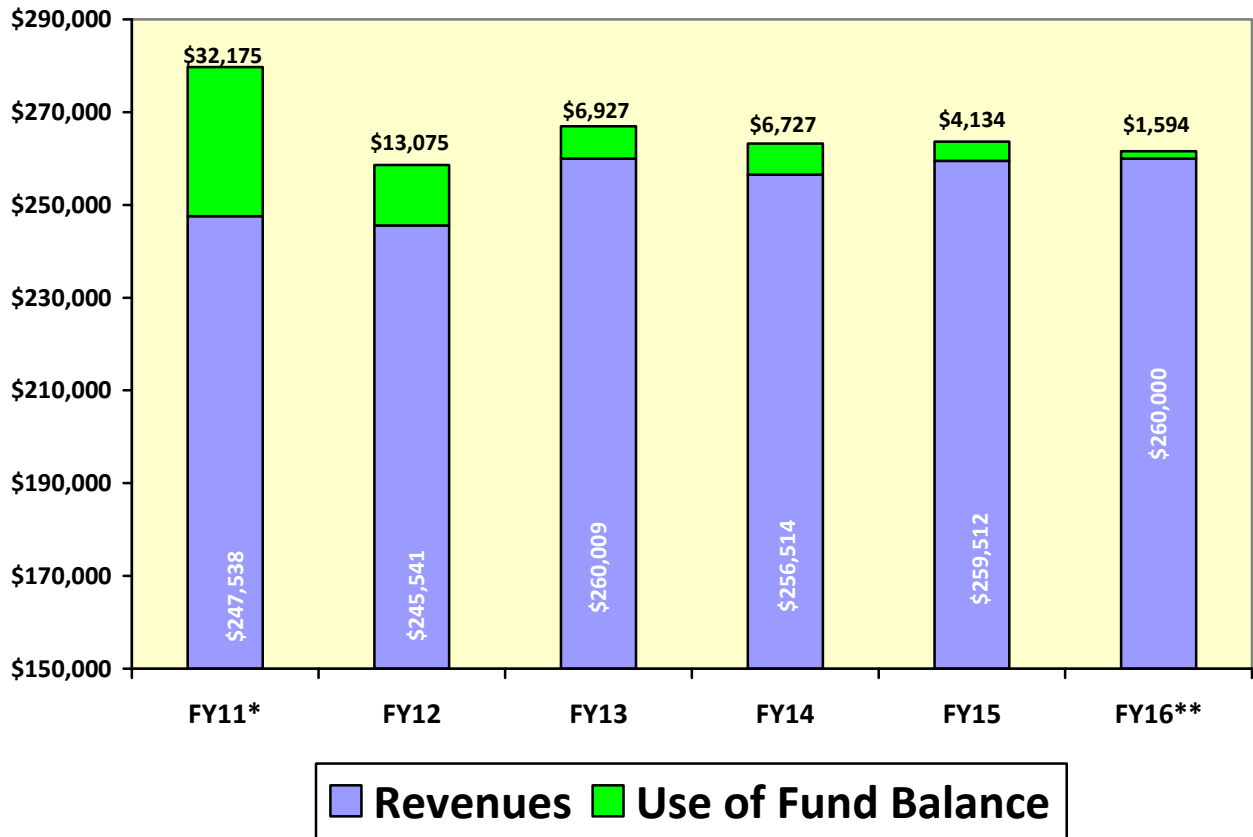
and the introduction of spousal exclusion for working spouses with available coverage at their own employer.

- Plans were implemented and/or continued for reduced support for component units and affiliates. For one such entity, an agreement has been put in place to ensure its self-sufficiency by FY2016.
- The city's contract with the Medical Center Hospital Authority, which provides for healthcare services to the city's indigent population as well as its inmate population, has been revised under mutual agreement with the Authority to reduce the amount of annual cash payment and to provide for future refunds in the event that costs are less than payments.
- The Public Safety Vacancy Reserve was established as a one-time support mechanism for funding unfilled positions, as needed and approved by Council, and is not expected to be continued annually going forward.

The following graph depicts the City's use of fund balance during the past five fiscal years (as planned for in annual Adopted Operating Budgets):

Budgeted Revenues and Use of Fund Balance, FY11-FY15

Dollars in Thousands (000s)

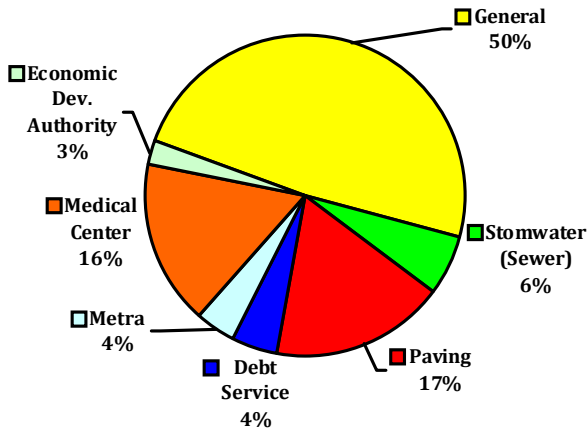


*FY11 was rollback year ** FY16 estimate based on anticipated reductions to use of fund balance with steady revenues from all other sources

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FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

Ad Valorem Tax Distribution Among Funds



Revenue Sources Total: \$263,646,639

General Property Taxes: \$81,948,565 31.1%

For FY15, General Property taxes are budgeted to increase by about 4.6% over FY14. General Property Taxes are Ad Valorem taxes, penalties and interest on real and personal property, motor vehicles, mobile homes, intangible taxes, and all penalties, interest and FIFAs related to these taxes. They are projected based on estimated growth of the state approved tax digest at millage rates ordained by Council. The current trend reflects a modest increase in Ad Valorem taxes based on the natural growth of the digest. Projected Ad Valorem taxes are based on assumption of a 96 collection rate and the projected growth of the digest. The Medical Center fund is the one exception to the 96% collection rate assumption as contractually The Medical Center Hospital Authority receives 3.00 mills regardless of actual tax collections. The *Ad Valorem Tax Distribution among Funds Chart*, on the top left, shows the distribution of Ad Valorem taxes among the applicable operating funds.

History of CCG's Millage

As reflected in the History of Millage chart (below), the millage rate remained relatively consistent from FY96 to FY03 and remained unchanged from FY05 to FY10. FY11 was affected by the Other LOST rollback, but the millage rate returned to normal in FY12. There were small increases to the in the General Fund, the Paving and Debt Service Funds in FY04 and FY05. The Columbus Charter stipulates a 9-mill cap on "ordinary current expenses" which is the total of net general and urban millage and the transportation millage. The remaining millage includes the medical center, debt service, paving, sewer, and economic development authority fund. The current millage rates are listed in the Millage Table in the City Manager's message.

During FY13, the Debt Service portion of the millage was reduced by 0.16 mills due to bond defeasance and other debt restructure. City Council opted to increase the mills for Economic Development funding accordingly by 0.25 mills in FY15, the proceeds of which will be added to the Economic Development reserve. The net result was no change to the overall millage rate.

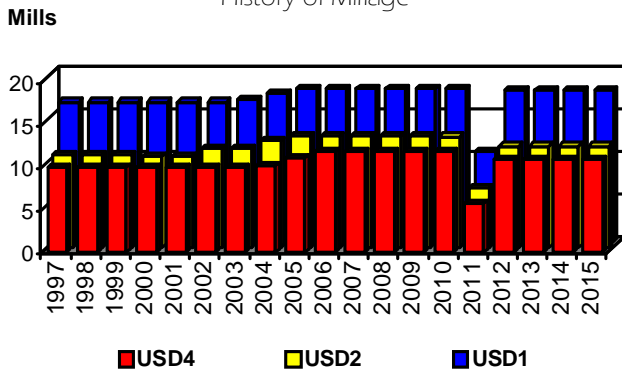
The Economic Development Fund was established in FY03 and is funded by a 0.50 millage when and as approved by City Council. Each fiscal year during budget deliberations, Council decides whether to continue to appropriate monies for the Economic Development fund. As noted in the *History of CCG's Millage* (left), during FY15 an additional 0.25 mills is being set aside as a reserve for Economic Development, subject to Council's discretion and approval.

Property Tax Primer

Ad Valorem or Property Tax is a large source of revenue for CCG. The basis of the taxation is the Fair Market Value (FMV) of the property established as of January 1 of each year. The tax is levied on the assessed value of the property, which by GA state law is 40% of FMV. The amount of tax is determined by the tax rate (millage) levied by City Council). A mill is equal to \$1 for each \$1,000 of assessed value.

In addition to general economic trends and conditions, CCG faces the added challenge in our property tax structure is the property tax freeze, which freezes the FMV valuation of a property at purchase.

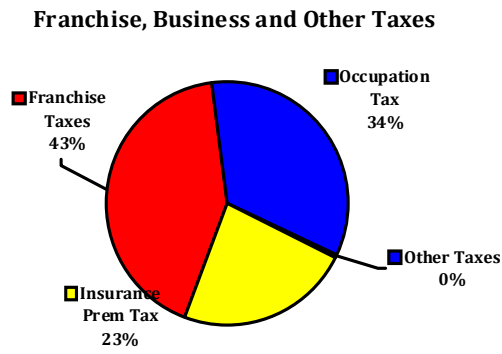
History of Millage



FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

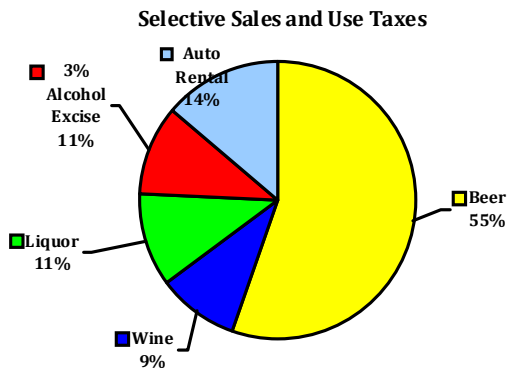
Franchise (Utility), Business and Other Taxes:
\$42,261,326 **16.0%**

In FY15, Franchise and Business Taxes are projected to be relatively flat as compared to FY14. These revenues are sensitive to economic conditions and are projected based on historical trends and expected economic strength or weakness. Trends for franchise taxes have been slightly declining to flat. Business Taxes include Occupation Taxes, which are based on the gross income of certain businesses, and Insurance Premium Taxes. These taxes have remained flat overall and are sensitive to economic conditions.



See the Franchise, Business, and Other Taxes pie chart (above) for a breakdown of this category.

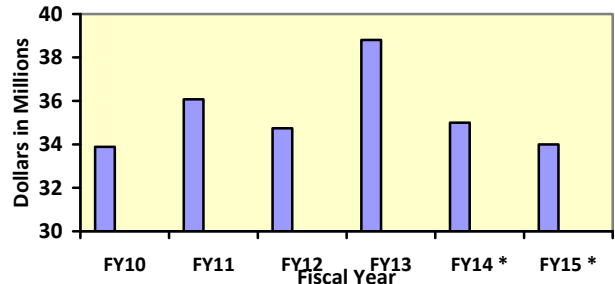
Sales and Use Taxes:
\$70,950,000 **26.9%**



The FY15 budget includes a projected drop in Sales and Use Tax of about 2.4% from FY14, continuing a downward trend which began several years ago as a result of macro-economic conditions. A Local Option 1¢ Sales

Tax is levied to keep the ad valorem tax as low as possible. The taxes are projected based on economic indicators (employment rate, consumer confidence, etc.) and estimated growth in sales. The State of Georgia limits local jurisdictions to one cent (1¢) for general purposes. The trend of growth of sales tax has leveled off. It has cycled up and down in recent years, but is anticipated to increase modestly over the next fiscal year or two. The *Local Option Sales Tax Chart* reflects the trend in Sales Tax.

General Fund Local Option Sales Taxes



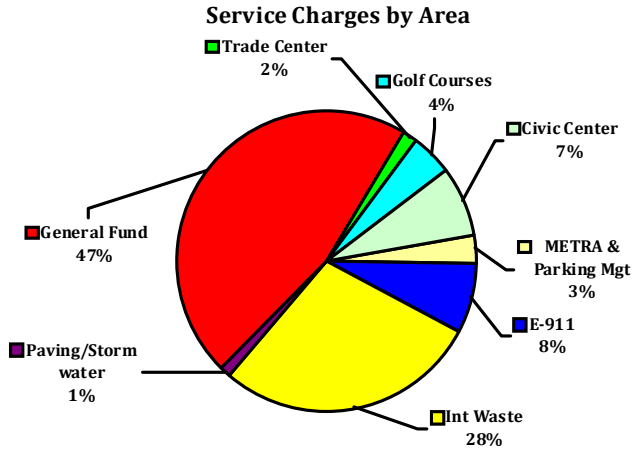
Also included in this category are use taxes. Use taxes include taxes on various rentals, advertising, and merchandising charges, as well as taxes on Beer, Wine, Liquor, and a 3% Alcohol Excise tax. This revenue is projected based on current indicators and tax rates set by Council. A modest decline was projected for this fiscal year. This subcategory reflects less sensitivity to economic conditions.

Charges for Service:
\$38,499,999 **14.6%**

For FY15, an increase in Charges for Services of 4.1% from FY14 has been projected, primarily due to expected increased charges for Public Works services, such as garbage collection and recycling. Service Charges include collections for government services, such as solid waste management fees, fees for use of public recreational facilities, emergency medical service fees and fees for the operation of the E-911 system and the city pound. Also included in this category are court fees and commissions. Commissions include the fees collected by the Tax Commissioner as well as the commissions paid on pay telephones. Due primarily to the addition of Title Ad Valorem Tax Fees, commissions were projected to increase by 7% for FY15.

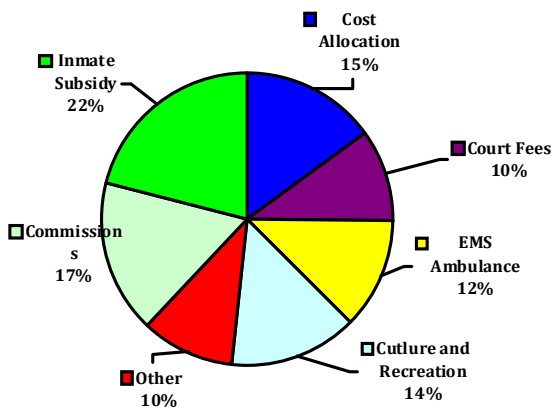
FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

Also in service charges is cost allocation. Established in the FY93 Budget, cost allocation revenues reflect levels of service provided by the general fund central administrative functions (such as accounting, purchasing) to other fund, grant, and authority activities. For FY15, a 7.8% increase in cost allocations was projected.



Projections for Service charges are based on rates set by Council, historical trends, and economic indicators. The addition of services provided at the Recycling Sustainability Center and increased solid waste collection fees gave rise to a projected 4% increase in total Charges for Services for FY15. See the *Service Charges by Area* pie chart.

General Fund Charges for Service



Fines and Forfeitures:

\$5,529,500 **2.1%**

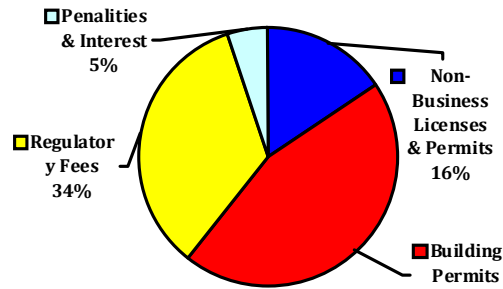
This category consists primarily of fines and charges imposed by the various courts of Muscogee County. Council sets some of these charges, while others are mandated by State. For FY15, a 9.5% increase was projected in Fines and Forfeitures due to moderately high court fee increases in superior, state and municipal courts and modest increases in other court fees.

Licenses and Permits:

\$2,458,615 **0.9%**

For FY15, License and Permit revenues are expected to remain relatively flat as compared to prior year. This category is derived from permits, business and professional license fees. Business Licenses include Beer, Wine and Liquor Licenses, Alcohol Application ID Card Permits and Insurance Licenses.

Licenses & Permits By Type



Non Business Licenses and Permits include permits for pet ownership, zoning petitions and marriage and gun licenses. Regulatory Fees include licenses to sell alcohol and insurance. Building permits make up the largest category. Council sets the fees for these charges. See *Business Licenses & Permits* (above) for a breakdown by type.

Projections are based on historical trend analysis, economic indicators, and anticipated economic growth. Some of these fees and permits that are sensitive to economic conditions are trending upward. Overall, licensing is remaining steady, as well as, fees and permits. Projections have followed these trends.

FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

Intergovernmental:

\$3,599,446 **1.4%**

This category consists of Federal, State and local government agency reimbursements for funding of local and statewide programs. Trends show a decrease in state and federal funding, which is reflected in projections.

The revenues (and expenditures) for cooperatively funded various Federal, State, and Local grant activities is located in a Multi-Governmental fund.

Additionally, there are two published funds that are listed with the operating funds, but not included in these numbers. The Community Development Block Grant (CDBG) and Workforce Investment Act (WIA) are separate grant programs with different budget cycles because of federal regulations. An estimated budget is included in the budget process, and is adjusted by Council in the fall. Details about CDBG and WIA Funds can be found in the Overview (Section B) and Expenditures by Division (Section D) Sections.

Investment Income & Miscellaneous:

\$4,251,597 **1.6%**

This category includes revenue from investment of City reserves. Revenues are based on projected rates of return on invested fund equity. Although rates are expected to continue to be relatively low, the FY15 budget does not presume that there will be material gains or losses in investment value. Investment income is projected at \$750,000 for FY15.

This category also includes rents from City-owned property and sales of land, surplus equipment and various reports and databases. These revenues are projected based on fee schedules and current indicators. In addition, various one-time revenues, not categorized elsewhere, are included in this category. These revenue projections are based on historical trends.

Inter-fund Transfers In:

\$10,013,178 **3.8%**

Transfers-in account for the operating inter-fund transfers between the various funds to provide funding assistance and matching funds for Federal and State grants. This category accounts for the transfers of funds allocated to the Capital Improvement Program. The Hotel-Motel tax provides a source of revenue as a transfer in to the Civic Center and the Columbus Convention and Trade Center. For FY15, a 13.6% decrease in transfers has been projected, continuing the downward trend in use of inter-fund transfers as a revenue source.

Use of Fund Balance:

\$4,134,413 **1.5%**

Fund balance usage is calculated based on the anticipated fund balance at fiscal year end after revenues and expenditures have been accounted for. To balance the General Fund and the Debt Service Fund, a planned use of fund balance has been programmed to cover expenditures in each of these funds. In the General Fund, it is expected that **\$3,937,319** will be needed from fund balance to cover the shortfall between revenues and expenditures. It is worth note that this represents a **\$2.6 million** reduction, or **39.8%**, in the use of fund balance to balance the General Fund for FY2015. In the Debt Service Fund, the Use of Fund Balance is projected at a modest **\$197,094**. Operating Funds' total Use of Fund Balance is **\$4,134,413**, or 1.5% of Total Revenues, down by \$2.6 million or 38.5%, from FY14. See *FY15 Summary of Revenues, Expenditures, & Change in Fund Balance* for details.

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FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

Expenditures Total: \$263,646,639

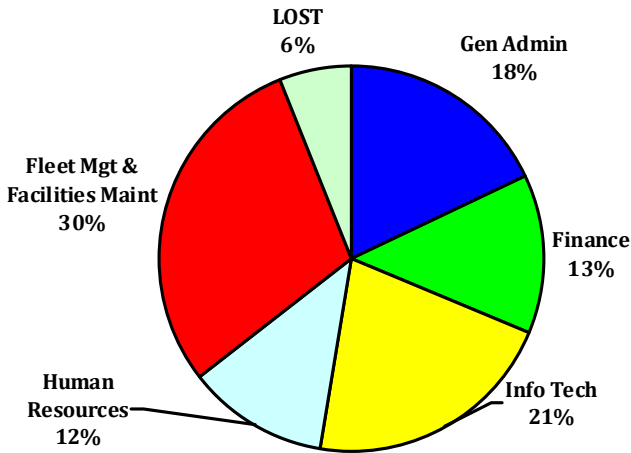
Management Operations:
\$ 17,749,182 6.7%

Activities and management needed to administer the daily operations of the Consolidated Government.

These activities are distributed through such offices as the City Manager, Human Resources, Information Technology, Finance, Facilities Maintenance, and Fleet Maintenance. These offices provide support for line operations in their efforts to provide quality services to the citizens of the community.

Management Operations expenditures are budgeted at 0.5% lower than in FY14. See *Management Operations by Type* below for expenditure breakdown of support offices.

Management Operations by Type



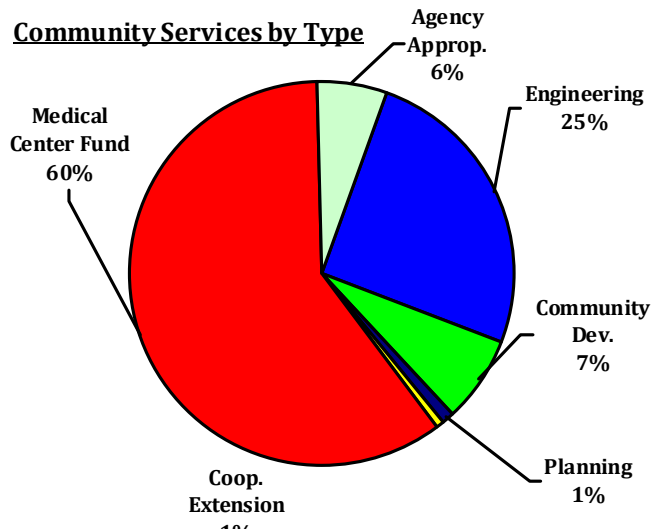
Community Services:
\$ 23,410,151 8.9%

Community Services includes services that affect all citizens indirectly through the coordination of construction and development activities to ensure safety and a better quality of life. These services are distributed through such offices as Engineering, Inspections and Codes, Planning, and the Cooperative Extension division, which is operated in cooperation with the University of System of Georgia. Funds for other services are provided to various organizations in the

community by Council approval through agency appropriations. Community Services expenditures are budgeted 13% lower than the budget for FY14. See the Chart of *Community Services By Type* below for breakdown by Department.

In addition, the City's Medical Center appropriations are budgeted at a value of three (3) mills to reimburse the Medical Center for indigent care. These are accounted for in the Medical Center Fund.

Although CDBG funds are not reflected in the General Fund's expenses, the City's Department of Community Reinvestment administers the CDBG (Community Development Block Grant) Program.



Public Works:
\$ 27,505,366 10.4%

This category includes the divisions involved in delivering and administering essential services such as solid waste collection, recycling, public cemeteries, and open and inert landfill operations and maintenance. Certain paving and sewer maintenance such as ditch cleaning, road patching, etc. is managed by this function. Environmental activities are coordinated through divisions grouped here.

Public Works expenditures are budgeted to be 0.6% lower in FY15 than budgeted for FY14.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

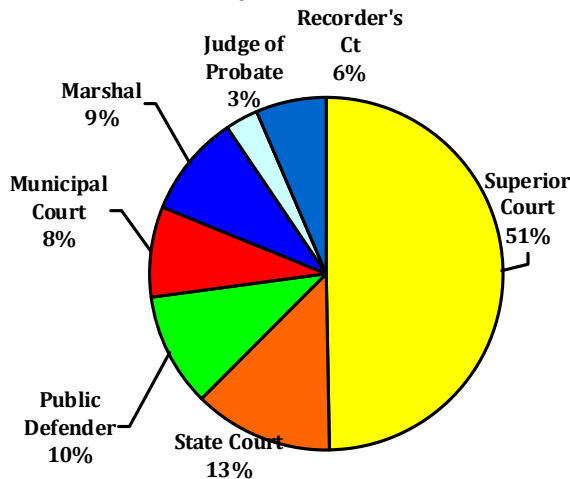
Criminal Justice:

\$ 14,938,809 **5.7%**

The Criminal Justice system operated by the City consists of all municipal and traditionally county courts. The support functions include probation, legal and clerk's offices. FY15 expenditures for Criminal Justice are 1.2% higher than they were for FY14.

The *Judicial & Statutory* pie chart below shows breakdown by court.

Judicial & Statutory



Debt Service:

\$ 11,496,536 **4.4%**

The Debt Service Fund accounts for the retirement of general obligation bond issues, Columbus Building Authority lease contracts, certain leasing obligations associated with vehicle purchases for Integrated Waste, and the Water Commission revolving loan contract.

Overview and Debt Financing Principles

All local governments must determine how capital projects will be financed. It is the policy of the Columbus Consolidated Government (CCG) to use debt sparingly to retain the capacity to issue additional debt if the need arises. Currently, CCG is well below the 20% level that is considered by the credit industry to be a danger signal. In addition, CCG is well

below the legal debt ceiling for general obligation debt (detailed in the box below).

The Columbus Consolidated Government maintains two debt service funds - Debt Service Fund and Sales Tax Proceeds Account Fund. These Funds are used to service debt from four sources: General Obligation Debt, Columbus Building Authority contractual debt, the Board of Water Commissioners revolving loan contract, and lease purchase programs with the Georgia Municipal Association. Proceeds of a dedicated property tax provide the primary source of revenue for the Debt Service Fund. See Debt Service Fund Overview and Debt Service Fund Expenditures for more information.

Debt Margin

The Columbus Consolidated Government remains well below the debt ceiling of 10% of assessed value of taxable property established by the State of Georgia's constitution. CCG is only using 5.0% of this established legal debt limit.

Computation of Legal Debt Margin For Fiscal Year Ending June 30, 2015	
Assessed value of taxable property*	\$ 4,911,353,421
Debt Limit: 10% of assessed value	491,135,342
Less: Amount of debt applicable to debt limit	0
Legal Debt Margin Available	\$491,135,342

*Based on 2014 State Approved Gross Digest as of 08/04/14.

Debt Service: Principal & Interest

In 2010, the Columbus Building Authority issued Series A, B, and C bonds in amounts of \$21,560,544 (A), \$72,320,000 (B), and \$2,090,000 (C) respectively. In 2012, the Columbus Building Authority issued Series A and B bonds in amounts of \$29,825,000 (A) and \$14,005,000 (B) respectively. For FY14, the total amount of payments for principal on all bonds outstanding will be **\$4,490,000** and the total amount of payments for all interest will be **\$6,419,535**. Included in these amounts are payments that are

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

made for bonds issued on behalf of Trade Center and Oxbow Creek Golf Course.

Other Non-Departmental Expense:
\$ 29,983,706 **11.3%**

Debt Service: Other Obligations

The Consolidated Government has directly or indirectly guaranteed the debt issued by the Bull Creek Golf Course Authority, the Columbus Iron Works Convention and Trade Center Authority, the Columbus Airport Commission, and the Hospital Authority of Columbus. However, because the debt is self-supporting, it is generally not considered debt of the CCG. In addition, the annual debt service payments of these issues are not budgeted in debt service funds.

This category consists of expenditures that are not applicable to a specific department. Examples of the various non-departmental expenses include operating subsidies provided to the Integrated Waste and E911 Funds, contingency funds, and various other non-categorical expenses. Other non-departmental expenditures are budgeted at 32% higher than in FY14, primarily due to the addition of the Public Safety Vacancy Reserve in the General Fund and increased contingency budgets in several of the funds.

During 2013, Columbus Consolidated Government entered into a lease agreement with Georgia Municipal Association (GMA) for the purpose of financing rolling stock equipment for Public Works, specifically for solid waste and recycling collection and transport. The total amount of expenditures that will be allowed under the lease agreement in FY15 will be **\$589,650** (which includes repayment of principal and interest for one year).

Capital Improvement Projects (CIP):
\$4,734,303 **1.8%**

The capital improvement program has been in operation since 1971 with the City consolidation. Funding comes from a variety of sources including transfers-in from the General, Paving, Sewer, and Integrated Waste Funds; 1999 1¢ Special Purpose Local Option Sales Taxes (1993, 1999), Columbus Building Authority (CBA) - Contractual Debt (2010A, 2010B, and 2010C Series, 2012A and 2012B Series), Capital Lease Agreements with Georgia Municipal Association, and Prior Years Balances. The program has historically been used for infrastructure projects such as road construction, drainage improvements, technology support and advancement, and miscellaneous project fund reserves. The number listed above includes only the transfers from the General, Sewer, and Paving funds into CIP projects. Additional funding includes the Integrated Waste Fund, 1999 Sales Tax and Prior Year's funding.

Mass Transit:

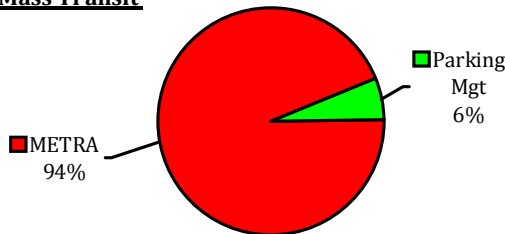
\$ 6,501,795 **2.5%**

METRA is the City of Columbus' mass transit system of buses with financial assistance provided by the local, State and Federal governments. Mass transit expenditures are budgeted at 3.9% below FY14 expenditures.

In FY00, the Parking Management Fund was added to accommodate the parking garage and downtown parking. It is categorized here because it is managed by METRA.

The General Fund support is funded from property, utility, sales and other taxes, as well as other miscellaneous revenues. Integrated Waste support is based on service charges from residential and commercial waste.

Mass Transit



FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

The City's share of Road Projects is funded wholly from the Paving Fund. The road projects are treated as a transfer-out to the CIP Fund where it is matched with a greater share of State dollars. Drainage projects are located in the Sewer fund and located here due to the length of the projects and expense. Integrated Waste Management was added in 1994 to account for capital projects related to the construction, expansion or closing of landfills. The balance of projects, recreation and sidewalks, are financed with equally distributed revenues and constructed as SPLOST cash flow allows.

The total financing for a given project may be available at one time, while the project may take multiple fiscal years for completion. At the end of the fiscal year, the total financing sources are earmarked and recorded for that project and the balance is carried forward to the next fiscal year.

Capital Improvement Projects project budgets may include any of the following basic costs that are commonly associated with a capital improvement project: the renovation or expansion of existing facilities; an initial feasibility study for infrastructure and/or new facilities; site improvement and/or development and land acquisition; construction of infrastructure and/or a new facility; related management and/or administrative costs; and equipment and furnishings associated with the project. The capital projects are grouped by service type:

Management: The Management service type includes projects impacting the general function and management of the Consolidated Government. The projects may also include land acquisition and development, facilities and infrastructure construction and renovation not directly associated with any of the other service classification. Typically, these projects are funded with contributions to the CIP from the operating funds.

Parks, Recreation & Leisure: This type of project includes all costs associated with land acquisition, park development, facilities construction and renovation of gymnasiums, museums, recreation centers, marinas, tennis courts, fields and other facilities and

infrastructure that are associated with recreational and leisure activities. These projects are primarily financed by the SPLOST, but also receive funding from the General Fund, grants and private contributions.

Public Safety / Criminal Justice: All projects related to the delivery of Courts, Police, Fire, Sheriff, Marshal, Emergency Medical and Correction services are recorded in this section. These projects are typically funded by the General Fund, but may be financed through debt and other sources.

Drainage: The projects classified as drainage are primarily concerned with storm water control, flood prevention, erosion control and soil conservation, sewer construction and renovation, open ditch and stream bank stabilization; and detention/retention pond improvements.

Transportation: Projects may be land and right-of-way acquisition, traffic signalization, roads, sidewalks, and path or trail construction. Road projects are primarily funded through contributions from the Paving Fund; however, other financing sources may include SPLOST or bond issues.

Environmental: This category primarily encompasses projects associated with the landfills. Other projects may include urban reforestation, streetscapes and gateway projects. Detailed information of the financing, expenditures, and project description for the various projects is loin the [FY15 Capital Improvement Program Budget Book](#).

CIP impacts on the Operating Budget

Due to the lack of funding over the past few years, we have been unable to meet the demand financially for many worthy projects. Prioritizing has been essential to stretch an already tight dollar as far as possible. This will have implications on future budgets. Currently, funding for our projects is primarily from sources other than operating budgets, so there is minimal impact on the operating budget for this year.

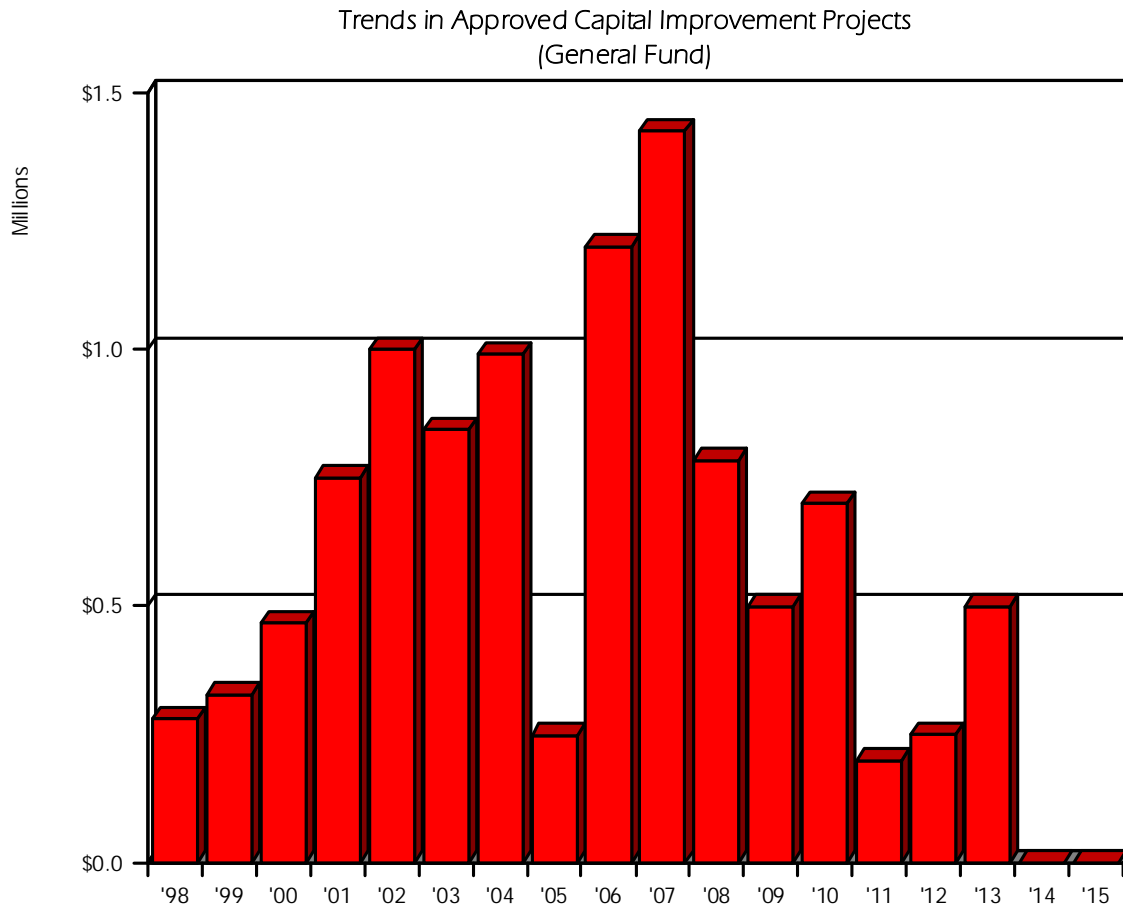
FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

The alternative funding sources are providing funding to many repair and maintenance and infrastructure projects. These projects will reduce the cost of maintenance and repairs to aging infrastructure within the City.

Long term, we are going to see some reduction in operating costs to the City. We are unable to determine at this time if this will be offset by projects we are unable to fund. Although, it is believed future savings will be greater than project costs. Any reduction will

allow additional funding to be allocated to other operating costs or projects within the City.

For FY15, the overall budget for Capital Improvements was held to a minimum, continuing the trend of deferred capital investment begun in FY14. As shown below, FY15 saw the second year of no budgeting in the General Fund for Capital Improvements.



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FY15 SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

OPERATING FUNDS	General Fund	Stormwater Fund	Paving Fund	Medical Center Fund	Integrated Waste Fund*	Emergency Telephone Fund	Economic Development Fund	Debt Service Fund
Fund Numbers	0101, 0102 0109	0202	0203	0204	0207	0209	0230	0405
Beginning Fund Balance as of 7/01/14 (undesignated, unreserved, & unaudited)	\$ 39,251,008	\$ 3,858,230	\$ 9,896,531	\$ (6,733,022)	\$ (2,782,436)	\$ -	\$ 685,221	\$ 5,532,548
REVENUES								
General Property Taxes	39,801,432	5,155,660	14,337,317	13,452,622	-	-	2,152,420	3,519,135
Franchise, Business & Other Taxes	42,261,326	-	-	-	-	-	-	-
Sales & Use Taxes	70,180,000	-	-	-	-	-	-	-
Business Licenses & Permits	2,458,615	-	-	-	-	-	-	-
Fines & Forfeitures	5,319,500	-	-	-	-	-	-	-
Charges for Service	17,911,905	31,500	362,895	-	10,946,049	2,900,000	-	-
Intergovernmental	383,509	7,100	19,690	-	-	-	-	1,392,502
Investment Income	750,000	60,000	250,000	-	200,000	-	-	-
Miscellaneous Revenues	666,510	-	-	-	-	-	-	478,037
Transfers-in	400,000	-	-	600,000	-	951,138	-	5,522,040
Total Revenues	180,132,797	5,254,260	14,969,902	14,052,622	11,146,049	3,851,138	2,152,420	10,911,714
Total Available Resources	219,383,805	9,112,490	24,866,433	7,319,600	8,363,613	3,851,138	2,837,641	16,444,262
EXPENDITURES								
Management Operations	17,874,182	-	-	-	-	-	-	-
Community Services	6,865,359	725,104	989,646	14,052,622	-	-	2,152,420	-
Public Services	3,457,865	3,328,265	10,978,003	-	10,001,233	-	-	-
Recreation & Culture	11,340,555	-	-	-	83,254	-	-	-
Public Safety	98,638,385	-	-	-	-	3,851,138	-	-
Criminal Justice	14,938,809	-	-	-	-	-	-	-
Statutory, Boards & Commissions	4,130,960	-	-	-	-	-	-	-
Capital Improvements	-	859,212	2,000,091	-	-	-	-	-
Other Non-Departmental	26,819,945	341,679	1,002,162	-	1,061,562	-	-	-
Debt Service	-	-	-	-	-	-	-	11,108,808
Mass Transit	4,056	-	-	-	-	-	-	-
Total Expenditures	184,070,116	5,254,260	14,969,902	14,052,622	11,146,049	3,851,138	2,152,420	11,108,808
Transfer to Other Funds**	-	-	-	-	-	-	-	-
TOTAL	184,070,116	5,254,260	14,969,902	14,052,622	11,146,049	3,851,138	2,152,420	11,108,808
Projected Ending Fund Balance: 6/30/14	35,313,689	3,858,230	9,896,531	(6,733,022)	(2,782,436)	-	685,221	5,335,454
Change in total Fund Balance projected for FY15	\$ 3,937,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 197,094

NOTE: General Fund Balance includes LOST Fund Balance of \$33,000,000

*Proprietary (Enterprise) funds - fund equity

**Excluding transfers to the CIP Fund included in the Capital Improvements line.

FY15 SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

OPERATING FUNDS	Transportation Fund*	Parking Management Fund*	Trade Center Fund*	Bull Creek Golf Fund*	Oxbow Creek Golf Fund*	Civic Center Fund*	Total Operating Funds
	0751	0752	0753	0755	0756	0757	
Beginning Fund Balance as of 7/01/14 (undesignated, unreserved, & unaudited)	\$ (4,835,701)	\$ (2,621,055)	\$ (1,396,413)	\$ (3,138,999)	\$ (1,545,829)	\$ (13,212,519)	\$ 22,957,565
REVENUES							
General Property Taxes	3,529,979	-	-	-	-	-	81,948,565
Franchise, Business & Other Taxes	-	-	-	-	-	-	42,261,326
Sales & Use Taxes	-	-	770,000	-	-	-	70,950,000
Business Licenses & Permits	-	-	-	-	-	-	2,458,615
Fines & Forfeitures	-	210,000	-	-	-	-	5,529,500
Charges for Service	1,101,800	38,000	661,000	1,400,850	282,000	2,864,000	38,499,999
Intergovernmental	1,796,645	-	-	-	-	-	3,599,446
Investment Income	2,000	500	40,000	-	-	-	1,302,500
Miscellaneous Revenues	-	-	543,850	31,200	-	1,229,500	2,949,097
Transfers-in	-	150,000	630,000	50,000	250,000	1,460,000	10,013,178
Total Revenues	6,430,424	398,500	2,644,850	1,482,050	532,000	5,553,500	259,512,226
Total Available Resources	1,594,723	(2,222,555)	1,248,437	(1,656,949)	(1,013,829)	(7,659,019)	282,469,791
EXPENDITURES							
Management Operations	-	-	-	-	-	-	17,874,182
Community Services	-	-	-	-	-	-	24,785,151
Public Services	15,000	-	-	-	-	100,000	27,880,366
Recreation & Culture	-	-	2,227,925	1,395,087	402,569	5,256,918	20,706,308
Public Safety	-	-	-	-	-	-	102,489,523
Criminal Justice	-	-	-	-	-	-	14,938,809
Statutory, Boards & Commissions	-	-	-	-	-	-	4,130,960
Capital Improvements	-	-	-	-	-	-	2,859,303
Other Non-Departmental	295,485	20,700	128,960	86,963	29,668	196,582	29,983,706
Debt Service	-	-	287,965	-	99,763	-	11,496,536
Mass Transit	6,119,939	377,800	-	-	-	-	6,501,795
Total Expenditures	6,430,424	398,500	2,644,850	1,482,050	532,000	5,553,500	263,646,639
Transfer to Other Funds**	-	-	-	-	-	-	-
TOTAL	6,430,424	398,500	2,644,850	1,482,050	532,000	5,553,500	263,646,639
Projected Ending Fund Balance: 6/30/14	(4,835,701)	(2,621,055)	(1,396,413)	(3,138,999)	(1,545,829)	(13,212,519)	18,823,152
Change in total Fund Balance projected for FY15	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,134,413

NOTE: General Fund Balance includes LOST Fund Balance of \$33,000,000.

*Proprietary (Enterprise) funds - fund equity

**Excluding transfers to the CIP Fund included in the Capital Improvements line.

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OVERVIEW / GENERAL FUND 0101

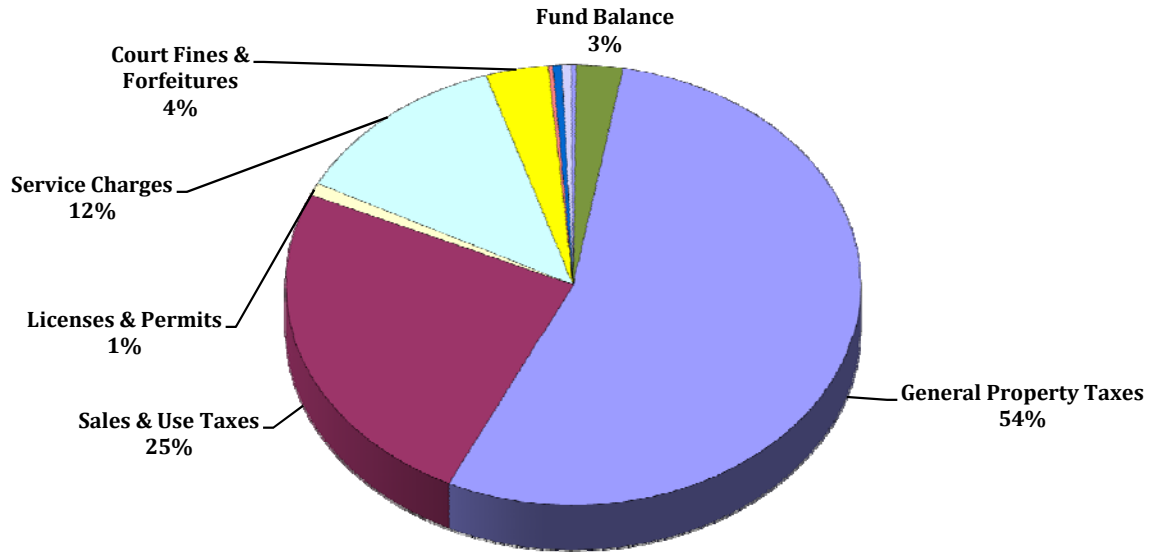
General Fund

\$

151,070,116

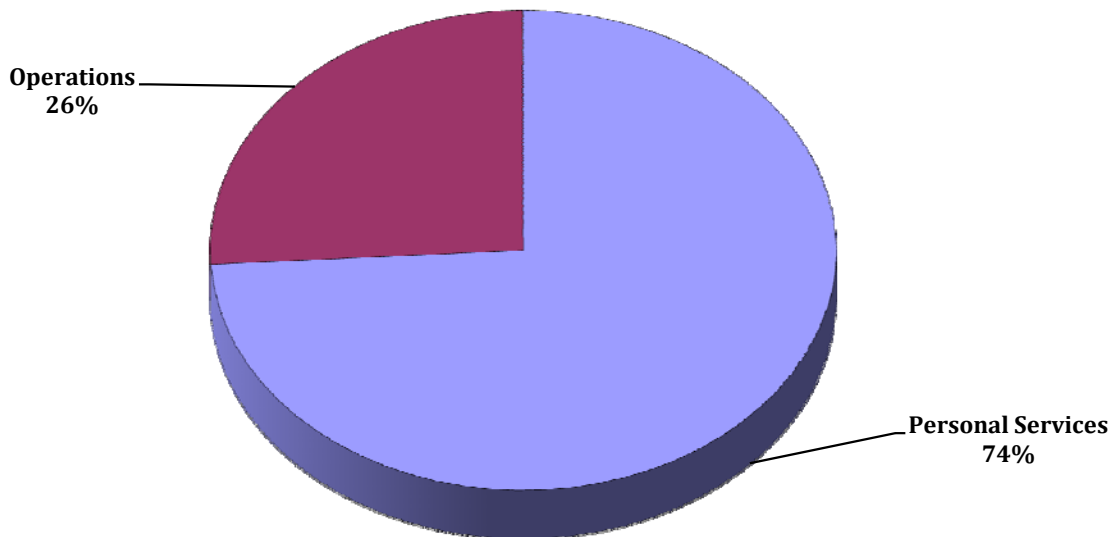
The General Fund accounts for all financial resources and expenditures that are not accounted for in specific purpose funds. It is the major operating fund of the government. The expenditures incurred are for current day-to-day expenses, operating equipment, and special appropriations

Budget by Revenue Source



Items which constitute less than 1% of total are not identified on chart

Budget by Expense Category



SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY12		FY13		FY14		FY15	%
		Actual		Actual		Actual*		Adopted	Change
TAXES									
General Property Taxes									
4001	Real Property	\$ 25,976,084	\$	\$ 27,413,502	\$	\$ 28,007,920	\$	\$ 31,577,819	12.75%
4002	Public Utility	\$ -	\$	\$ 17,616		\$ -	\$	\$ -	N/A
4003	Timber	\$ 218	\$	\$ 2,053		\$ -	\$	\$ -	N/A
4005	Personal Property	\$ 4,573,723	\$	\$ 4,421,150		\$ 4,458,479	\$	\$ -	-100.00%
4006	Motor Vehicle	\$ 1,510,278	\$	\$ 3,189,630		\$ 3,137,852	\$	\$ 2,873,613	-8.42%
4007	Mobile Homes	\$ 59,280	\$	\$ 51,285		\$ 40,124	\$	\$ -	-100.00%
4009	Title Tax	\$ -	\$	\$ 1,282,456		\$ 4,041,897	\$	\$ 3,800,000	-5.98%
4012	Not on Digest	\$ 98,113	\$	\$ 115,027		\$ 128,470	\$	\$ 100,000	-22.16%
4015	Recording Intangibles	\$ 647,176	\$	\$ 717,205		\$ 655,789	\$	\$ 600,000	-8.51%
4016	Railroad Equip Taxes	\$ -	\$	\$ -		\$ 49,792	\$	\$ -	-100.00%
	Subtotal	\$ 32,864,872	\$	\$ 37,209,924	\$	\$ 40,520,323	\$	\$ 38,951,432	-3.87%
Penalties & Interest									
4150	Ad Valorem	683,924		820,750		957,132		700,000	-26.86%
4151	Auto	100,008		186,822		129,941		120,000	-7.65%
4153	Breach of Covenant	-		-		-		-	N/A
4154	FIFAs	28,915		34,352		29,599		30,000	1.35%
	Subtotal	\$ 812,846	\$	\$ 1,041,923	\$	\$ 1,116,672	\$	\$ 850,000	-23.88%
Franchise (Public Utility Taxes)									
4020	Georgia Power	10,999,912		10,156,227		9,848,173		10,150,000	3.06%
4021	Liberty Utilities/Atmos	1,564,858		1,725,269		1,859,266		1,526,000	-17.92%
4022	AT&T	609,562		564,711		526,536		570,000	8.25%
4023	Charter Communications	396,569		425,378		452,941		400,000	-11.69%
4024	TCI/Mediacom	863,676		842,142		817,962		850,000	3.92%
4025	Knology/WOW	1,049,234		1,375,260		1,060,855		1,076,000	1.43%
4026	Diverse Power/Troup	181,384		188,911		191,307		180,000	-5.91%
4027	Flint Electric	88,732		82,166		88,446		80,000	-9.55%
4028	Water Works - 6% Sales	3,242,220		3,116,856		3,150,643		3,150,000	-0.02%
4029	AT&T Comm Rights	6,226		6,226		6,226		6,226	-0.01%
4030	Public Svc Telephone ACN Communication	84		112		104		100	-3.93%
4031	Services- Inc	-		-		3		-	-100.00%
4032	Telephone Franchise Tax	-		213		2,129		-	-100.00%
4114	American Communication	14,927		9,053		7,034		10,000	42.16%
4115	Knology Telephone Franchise	162,667		-		-		-	N/A
	Subtotal	\$ 19,180,051	\$	\$ 18,492,524	\$	\$ 18,011,625	\$	\$ 17,998,326	-0.07%
Business Taxes									
4100	Occupational Tax	14,408,541		14,366,800		15,068,650		14,400,000	-4.44%
4110	Insurance Premium Tax	8,906,404		9,460,091		9,795,023		9,795,000	0.00%
	Subtotal	\$ 23,314,945	\$	\$ 23,826,891	\$	\$ 24,863,672	\$	\$ 24,195,000	-2.69%
General Sales & Use Taxes									
4040	Local Option Sales Tax	37,434,277		35,807,765		34,172,170		34,000,000	-0.50%
	Subtotal	\$ 37,434,277	\$	\$ 35,807,765	\$	\$ 34,172,170	\$	\$ 34,000,000	-0.50%
Selective Sales & Use Taxes									
4052	Beer Tax	\$ 1,779,355	\$	\$ 1,777,009	\$	\$ 1,790,795	\$	\$ 1,760,000	-1.72%
4053	Wine Tax	\$ 312,219	\$	\$ 312,576		\$ 314,634	\$	\$ 300,000	-4.65%
4054	Liquor Tax	\$ 341,429	\$	\$ 356,099		\$ 355,165	\$	\$ 340,000	-4.27%
4058	Auto Rental Tax	\$ 422,449	\$	\$ 466,147		\$ 480,201	\$	\$ 440,000	-8.37%
4059	3% Alcohol Excise Tax	\$ 343,301	\$	\$ 356,177		\$ 335,021	\$	\$ 340,000	1.49%
	Subtotal	\$ 3,198,753	\$	\$ 3,268,008	\$	\$ 3,275,817	\$	\$ 3,180,000	-2.92%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY12		FY13		FY14		FY15	%	
		Actual		Actual		Actual*		Adopted	Change	
Other Taxes										
4140	Other Taxes		68,587		67,617		87,949		68,000	-22.68%
	Subtotal	\$	68,587	\$	67,617	\$	87,949	\$	68,000	-22.68%
TOTAL TAXES		\$	116,874,332	\$	119,714,652	\$	122,048,228	\$	119,242,758	-2.30%
<u>LICENSES & PERMITS</u>										
Business Licenses										
4200	Beer License	\$	100,910	\$	106,380	\$	101,980	\$	103,000	1.00%
4201	Wine License	\$	42,145	\$	49,700	\$	44,210	\$	48,000	8.57%
4202	Liquor License	\$	570,593	\$	591,842	\$	585,487	\$	570,000	-2.65%
4204	Alcohol Application I.D.	\$	32,945	\$	26,785	\$	28,360	\$	32,000	12.83%
4210	Insurance License	\$	94,933	\$	98,845	\$	99,895	\$	95,000	-4.90%
	Subtotal	\$	841,526	\$	873,552	\$	859,933	\$	848,000	-1.39%
Non-Business Licenses & Permits										
4250	Animal Permits		98,211		90,659		109,167		196,515	80.01%
4253	Zoning Petition Permits		(820)		(3,200)		(1,150)		100	-108.70%
4255	Judge Of Probate - Licenses		106,957		126,505		133,758		115,000	-14.02%
	Subtotal	\$	204,348	\$	213,964	\$	241,775	\$	311,615	28.89%
Other Licenses & Permits										
4252	Certificates Of Occupancy		43,860		46,580		43,980		40,000	-9.05%
4256	Burial Permits		21,650		25,650		27,150		20,000	-26.34%
4257	Mobile Home Permits		7,080		6,007		6,654		5,000	-24.86%
4259	HazMat Permits		14,000		15,550		14,650		14,000	-4.44%
	Subtotal	\$	86,590	\$	93,787	\$	92,434	\$	79,000	-14.53%
Penalties & Interest										
4271	Penalties-Tag Fees		127,957		130,029		119,802		120,000	0.17%
	Subtotal	\$	127,957	\$	130,029	\$	119,802	\$	120,000	0.17%
TOTAL LICENSES & PERMITS		\$	1,260,421	\$	1,311,332	\$	1,313,943	\$	1,358,615	3.40%
<u>CHARGES FOR SERVICES</u>										
Charges for Services										
4450	Auto Tag Fees	\$	194,331	\$	191,975	\$	194,505	\$	190,000	-2.32%
4452	Auto Tag Postage Fees		51,165		61,125		48,345		50,000	3.42%
4455	Damage to City Property		750		508		587		-	-100.00%
4456	Lot Cleaning Fees		-		-		-		-	
4459	Data Services		1,631		4,048		1,370		2,000	45.99%
4465	Insurance Fees		70,555		67,645		62,164		70,000	12.61%
4501	Police False Alarm Fees		7,100		8,025		4,275		7,500	75.44%
4502	Fire False Alarm Fees		-		-		-		-	N/A
4505	Hazmat Cleanup Fees		-		-		-		-	N/A
4506	EMS Collections		2,691,394		3,721,442		2,008,219		2,200,000	9.55%
4508	EMS Special Events		-		-		560		-	-100.00%
4512	Jail Fees		587,805		292,207		232,375		250,000	7.58%
4513	Alarm Registration		1,650		2,070		1,290		1,620	25.58%
4514	Wireless Surcharges		-		-		-		-	N/A
4515	MCP Inmates - Subsidy		3,818,840		3,786,140		3,735,200		3,780,000	1.20%
4516	MCP Inmates - Releases		16,433		19,954		18,064		15,000	-16.96%
4517	Jail Medical Reimburse		12,305		20,834		66,601		15,000	-77.48%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY12		FY13		FY14		FY15	%
		Actual		Actual		Actual*		Adopted	Change
4610	Bad Check Fees	7,146		5,402		4,265		5,000	17.23%
4611	Credit Card Service Fees	4,399		4,193		3,750		3,000	-20.00%
4620	Fuel Surcharge	70,330		83,503		71,356		70,000	-1.90%
4682	Marina Concessions	94,719		80,440		76,080		80,000	5.15%
4683	Marina Fees	22,471		20,820		21,480		18,000	-16.20%
4684	South Commons- Concessions	7,809		9,838		10,111		8,000	-20.88%
4685	Vending Machines	-		31		5,232		-	-100.00%
4844	Refund Bldg Maint	23,631		21,662		25,600		23,631	-7.69%
4848	Fuel	29,074		25,208		28,805		20,000	-30.57%
	Subtotal	\$ 7,713,538	\$	8,427,070	\$	6,620,234	\$	6,808,751	2.85%
Cost Allocation									
4461	Cost Allocation Service Fees	2,465,780		2,673,626	\$	2,482,323		2,673,434	7.70%
	Subtotal	\$ 2,465,780	\$	2,673,626	\$	2,482,323	\$	2,673,434	7.70%
Court Fees									
4430	Municipal Court - Court	82,449		30,615	\$	33,757		25,000	-25.94%
4431	Recorders Court - Court	250		150		225		-	-100.00%
4432	Magistrate Court-Court	77,544		98,495		105,376		80,000	-24.08%
4433	Superior Court - Court	540,310		411,306		385,066		450,000	16.86%
4434	Superior Ct - Misc. Fees	48,306		52,680		60,751		40,000	-34.16%
4435	Probate Ct - Misc. Fees	56,010		56,850		64,620		70,000	8.33%
4436	Probate Court - Estates	180,272		185,822		203,463		160,000	-21.36%
4437	Adult Probation	14,754		13,744		14,478		15,000	3.61%
4438	Recorders Court - Admin Fe	143,085		139,116		129,246		130,000	0.58%
4439	Juvenile Court - Court Fees	127		407		85		-	-100.00%
4440	DUI Photo Fees	-		-		875		-	-100.00%
4442	DA Uresa Uniform	-		2,450		-		-	N/A
4443	Public Defenders Recovery	-		-		800		-	-100.00%
4449	Real Estate Transfer Fees	343,051		507,532		569,350		400,000	-29.74%
4466	CW Public Defend - Admin	-		-		-		-	N/A
4467	Juv Drug Crt Non Comp	\$ 6,055	\$	\$ 3,407	\$	\$ 3,636	\$	\$ 4,200	15.51%
4471	Verification Fees	5,390		5,775		7,040		4,000	-43.18%
4472	Council Variance Fees	400		200		400		-	-100.00%
4473	Subdivision Plat Fees	20,207		24,066		18,868		20,000	6.00%
4474	Zoning Fees	16,855		28,600		28,080		20,000	-28.77%
4496	Indigent Defense Fee	35,056		40,276		39,356		35,000	-11.07%
4497	BHAR Review Fees	1,305		1,485		1,402		-	-100.00%
4537	Juvenile Ct - Supervisory Fe	10,625		15,778		14,770		8,000	-45.84%
	Subtotal	\$ 1,582,051	\$	1,618,754	\$	1,681,644	\$	1,461,200	-13.11%
Special Assessments									
4595	Street Assess & Demo	29,679		40,267	\$	53,131		20,000	-62.36%
	Subtotal	\$ 29,679	\$	40,267	\$	53,131	\$	20,000	-62.36%
Regulatory Fees									
4251	Building Permits	1,452,041		1,228,930	\$	1,298,808		1,100,000	-15.31%
	Subtotal	\$ 1,452,041	\$	1,228,930	\$	1,298,808	\$	1,100,000	-15.31%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted	% Change
Other Fees - Commissions									
4532	School Tax Commissions	2,397,213		2,418,736		2,473,739		2,350,000	-5.00%
4533	School Tax-Auto Commissic	223,519		249,449		281,311		225,000	-20.02%
4534	State of GA Commissions	69,860		48,633		35,401		45,000	27.11%
4536	B.I.D. Commissions	13,820		13,969		15,271		13,000	-14.87%
4538	Title Ad Val Tax Comm	-		15,672		134,718		120,000	-10.93%
	Subtotal	\$ 2,704,412	\$	2,746,459	\$	2,940,440	\$	2,753,000	-6.37%
Other Fees									
4448	Recordings	398,566		436,293	\$	409,747		400,000	-2.38%
4518	Coroner Transports	1,500		1,200		1,350		1,000	-25.93%
4530	Sheriff - Fees	947,400		1,008,408		923,740		900,000	-2.57%
4531	Qualifying Fees	29,422		17,520		16,058		-	-100.00%
4558	Recycling Fees	13,558		32,487		25,288		20,000	-20.91%
4559	Sale of Recycled Materials	9,510		3,184		-		4,000	N/A
4570	Spay/Neuter Vch Fees	15,325		14,055		6,410		19,351	201.89%
4571	Pound Fees	84,647		83,570		55,616		80,000	43.84%
4572	Animal Bio Med	-		2,181		381		-	-100.00%
4582	Sale of Merchandise	3,850		6,078		6,880		-	-100.00%
4591	Lot Cleaning/Maint Fees	86,795		94,529		76,950		75,000	-2.53%
4594	Ordained Bldg Demolition	90,302		348,782		164,160		40,000	-75.63%
4861	Police/Unclaimed Property	\$ 28,613	\$	-	\$	-	\$	-	N/A
4862	Sale Of Salvage	6,455		3,353		3,784		-	-100.00%
4867	Engineering Documents	9,215		1,870		7,850		1,200	-84.71%
4869	Sale Of Police Reports	170,782		194,034		196,319		175,000	-10.86%
4870	Sale Of Fire Reports	30,666		30,690		33,065		30,000	-9.27%
4871	Voter Lists	-		-		-		-	N/A
4879	Plan & Develop Doc	5,803		11,327		13,172		8,000	-39.26%
4881	Misc. Coroner Reports	104		44		1,187		-	-100.00%
4884	Signage Sales - Developers	15,830		5,630		11,975		-	-100.00%
4885	Tax Comm. Reports	6,575		4,500		10,500		-	-100.00%
	Subtotal	\$ 1,954,919	\$	2,299,735	\$	1,964,431	\$	1,753,551	-10.73%
Culture & Recreation									
4658	Tennis Fees	174,215		171,348		169,397		203,000	19.84%
4659	Swimming Pools	115,227		94,679		83,620		100,000	19.59%
4660	Concessions	31,309		29,168		24,835		25,000	0.66%
4661	Concessions- Mem Stad	9,078		6,513		5,408		7,000	29.44%
4664	Pool Concessions	55,111		42,357		35,987		45,000	25.04%
4671	After School Program	1,566,343		1,348,267		1,277,363		1,600,000	25.26%
4674	Youth Program Fees	12,621		10,009		4,325		17,800	311.53%
4675	Therapeutics	2,417		2,191		3,111		-	-100.00%
4676	Cultural Arts Program	41,025		46,885		47,067		53,000	12.61%
4677	Sr. Citizens Program Fees	10,057		7,886		7,952		7,000	-11.97%
4678	Athletic Program Fees	76,036		66,825		65,060		77,000	18.35%
4681	Fee Based Program Fees	15,847		16,360		6,180		15,000	142.72%
4686	Aquatics Gate	-		-		79,756		48,000	-39.82%
4687	Aquatics Concession	-		-		12,083		6,000	-50.34%
4688	Aquatics Rentals	-		-		58,939		30,000	-49.10%
4689	Aquatics Program Fees	-		-		40,985		13,000	-68.28%
4690	Aquatics Merchandise	-		-		4,757		4,000	-15.92%
4691	Whitewater	-		7,612		25,850		36,000	39.26%
	Subtotal	\$ 2,109,286	\$	1,850,100	\$	1,952,676	\$	2,286,800	17.11%
TOTAL CHARGES FOR SERVICES		\$ 20,011,706	\$	20,884,941	\$	18,993,687	\$	18,856,736	-0.72%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY12		FY13		FY14		FY15		%
		Actual		Actual		Actual*		Adopted		Change
<u>COURT FINES & FORFEITURES</u>										
4740	Recorders Court - Fines	3,903,214		4,048,158	\$	3,711,502		3,900,000		5.08%
4741	Juvenile Court - Fines	53,125		2,199		7,723		3,000		-61.16%
4743	Environmental Court - Fine:	50,985		56,015		81,515		50,000		-38.66%
4746	Other Fines	-		-		250		-		-100.00%
<u> Surcharges:</u>										
4753	Recorders' Ct- Muscogee	161,241		162,182		150,544		160,000		6.28%
4754	Superior Ct- Muscogee	5,927		5,506		2,775		5,000		80.21%
4755	State Court- Muscogee	31,656		32,246		43,591		30,000		-31.18%
4756	Municipal Ct- Muscogee	\$ 9,968	\$	7,490	\$	7,036	\$	7,000		-0.51%
4757	Harris County Surcharge	32,569		36,268		33,077		35,000		5.81%
4758	Talbot County Surcharge	7,642		7,735		6,525		6,000		-8.04%
4759	Marion County Surcharge	9,263		4,591		8,672		4,500		-48.11%
4760	Chattahoochee County	11,827		9,285		7,356		8,500		15.55%
4761	Taylor County	15,617		13,808		14,205		10,000		-29.60%
<u> Fines and Forfeitures:</u>										
4762	Superior Court F&F	153,269		154,806		113,963		150,000		31.62%
4763	Municipal Court F&F	441,607		406,407		413,324		400,000		-3.22%
4764	State Court F&F	578,997		574,436		838,535		550,000		-34.41%
4769	Magistrate Ct- F&F	8,480		850		24,555		500		-97.96%
TOTAL COURT FINES & FORFEITURES		\$ 5,475,387	\$	\$ 5,521,982	\$	\$ 5,465,146	\$	\$ 5,319,500		-2.67%
<u>INTERGOVERNMENTAL</u>										
4313	Misc Federal Revenue	-		35,000		37,480		-		-100.00%
4314	Soc Sec Admin Fee	-		-		19,402		-		-100.00%
4343	Emergency Mgt Assist	55,887		56,966		56,966		56,966		0.00%
4359	Miscellaneous Revenues	550		156		-		-		N/A
4400	Payment Lieu Taxes Housing Auth	36,780		49,434		67,259		49,000		-27.15%
4402	Admin Office of Court	132,651		132,651		140,926		132,651		-5.87%
4414	Harris County	73,620		75,506		108,882		100,506		-7.69%
4424	Misc Intergovernmental	9,206		-		10,615		-		-100.00%
4426	Talbot County	11,194		11,922		11,922		11,922		0.00%
4427	Marion County	9,950		10,597		11,896		11,896		0.00%
4428	Chattahoochee County	3,731		3,974		5,000		5,000		0.00%
4429	Taylor County	13,682		14,571		15,568		15,568		0.00%
TOTAL INTERGOVERNMENTAL		\$ 347,251	\$	\$ 390,777	\$	\$ 485,915	\$	\$ 383,509		-21.07%
<u>INVESTMENT INCOME</u>										
4772	Gains/Losses on	\$ (495,791)	\$	\$ (696,928)	\$	\$ (185,189)	\$	-		-100.00%
4780	Investment Interest	1,240,675		892,091		809,112		750,000		-7.31%
TOTAL INVESTMENT INCOME		\$ 744,884	\$	\$ 195,163	\$	\$ 623,923	\$	\$ 750,000		20.21%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY12		FY13		FY14		FY15	%
		Actual		Actual		Actual*		Adopted	Change
MISCELLANEOUS									
Rents & Royalties									
4654	Memorial Stadium	7,700		3,540		8,272		5,000	-39.55%
4655	Golden Park	15,110		31,111		11,350		15,600	37.44%
4665	Facilities Rental	6,505		6,300		3,525		10,000	183.69%
4666	Facilities Rent Promenade	10,448		16,265		18,269		18,000	-1.47%
4667	Facilities Rent-Comm Ctr	32,592		40,620		41,941		44,000	4.91%
4668	Facilities Rental -Rugby	400		400		400		400	0.00%
4680	South Commons -Softball	21,340		18,540		18,900		15,000	-20.63%
	Subtotal	\$ 94,095	\$	\$ 116,776	\$	\$ 102,656	\$	\$ 108,000	5.21%
Other Rents & Royalties									
4873	Legacy Terrace Rental	88,185		89,017		89,082		85,000	-4.58%
4877	Rental Of City Property	11,557		10,938		15,700		10,000	-36.31%
4878	Rental/Lease Income	136,950		127,700		121,289		120,000	-1.06%
	Subtotal	\$ 236,692	\$	\$ 227,655	\$	\$ 226,070	\$	\$ 215,000	-4.90%
	Subtotal Rents & Royalties	\$ 330,787	\$	\$ 344,431	\$	\$ 328,726	\$	\$ 323,000	-1.74%
Commissions									
4815	Pay Phone - Jail	263,983		261,338		263,588		240,000	-8.95%
4816	Pay Phone - MCP	78,792		66,008		96,093		65,000	-32.36%
	Subtotal	\$ 342,775	\$	\$ 327,346	\$	\$ 359,682	\$	\$ 305,000	-15.20%
Other Miscellaneous Revenue									
4821	DETOX/Maj Bldg Repairs	16,427		15,058		17,795		16,427	-7.69%
4822	DETOX/Mental - Insurance	670		615		726		670	-7.75%
4824	Restitution	9,850		518		464		-	-100.00%
4840	Rebates	-		-		2,417		-	-100.00%
4842	Vendors Comp. - Sales Tax	4,349		6,781		1,920		-	-100.00%
4837	Miscellaneous Revenues	178,590		196,735		247,744		75,000	-69.73%
4843	Naval Center Reimburs	34,942		48,245		57,380		101,582	77.03%
	Subtotal	\$ 244,828	\$	\$ 267,952	\$	\$ 328,448	\$	\$ 193,679	-41.03%
Reimbursement for Damaged Property									
4851	Damage To City Property	\$ -	\$	\$ -	\$	\$ -	\$	\$ -	N/A
4744	Tree Replacement Fines	\$ -	\$	\$ 150	\$	\$ 7,000	\$	\$ -	-100.00%
4852	Repairs To City Vehicles	1,357		2,971		398		-	-100.00%
4853	Claims/Settlements	45,175		71,679		49,830		-	-100.00%
4854	Damaged/Lost Equipment	(1,416)		250		-		-	N/A
	Subtotal	\$ 45,116	\$	\$ 75,050	\$	\$ 57,229	\$	\$ -	-100.00%
	TOTAL MISCELLANEOUS	\$ 963,506	\$	\$ 1,014,779	\$	\$ 1,074,084	\$	\$ 821,679	-23.50%

SCHEDULE OF REVENUES / GENERAL FUND 0101

	FY12		FY13		FY14		FY15	%
	Actual		Actual		Actual*		Adopted	Change
<u>CONTRIBUTIONS</u>								
4802	Donations	11,970	17,910		78,231		-	-100.00%
TOTAL CONTRIBUTIONS		\$ 11,970	\$ 17,910		\$ 78,231		\$ -	-100.00%
<u>OTHER FINANCING SOURCES</u>								
Sale of General Fixed Assets								
4907	Sale of General Fixed Assets	130,013	339,807		155,810		-	-100.00%
Subtotal		\$ 130,013	\$ 339,807		\$ 155,810		\$ -	-100.00%
Interfund Transfers In								
4930	Transfer In	-	-		-		-	N/A
4947	Transfer In-County Jail	1,000,000	2,750,000		-		400,000	N/A
4950	Transfer In-General Fund CIP	1,185,000	-		-		-	N/A
4998	Transfer In-Other LOST	-	2,024,576		1,792,847		-	-100.00%
Subtotal		\$ 2,185,000	\$ 4,774,576		\$ 1,792,847		\$ 400,000	-77.69%
TOTAL OTHER FINANCING SOURCES		\$ 2,315,013	\$ 5,114,383		\$ 1,948,657		\$ 400,000	-79.47%
USE OF FUND BALANCE							\$ 3,937,319	
Total General Fund Revenues		\$ 148,004,470	\$ 154,165,919		\$ 152,031,815		\$ 151,070,116	-0.63%

* Unaudited

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
Council						
100-1000	City Council	\$ 289,268	\$ 304,510	\$ 301,360	\$ 310,950	3.18%
100-2000	Clerk of Council	\$ 218,351	\$ 234,337	\$ 228,429	\$ 226,340	-0.91%
	Subtotal	\$ 507,619	\$ 538,847	\$ 529,790	\$ 537,290	1.42%
Mayor						
110-1000	Mayor's Office	294,369	353,371	347,363	298,373	-14.10%
110-2600	Internal Auditor	101,299	104,384	173,513	200,092	15.32%
	Subtotal	395,668	457,755	520,876	498,465	-4.30%
City Attorney						
120-1000	City Attorney	1,318,192	1,246,755	1,352,747	397,205	-70.64%
120-2100	Litigation	-	-	-	318,983	
	Subtotal	1,318,192	1,246,755	1,352,747	716,188	-47.06%
City Manager						
130-1000	City Manager	678,299	713,999	726,633	704,235	-3.08%
130-2500	Mail Room	61,150	60,705	58,660	71,678	22.19%
130-2600	Public Information	103,437	102,391	92,218	89,552	-2.89%
130-2700	Criminal Justice Coordination	166,563	162,715	138,933	172,240	23.97%
130-2800	Risk Management	65,354	5,748	-	-	N/A
130-2850	Citizen's Service Center	405,842	377,092	418,409	400,764	-4.22%
130-3710	Recorders Court	-	-	-	-	N/A
	Subtotal	1,480,645	1,422,650	1,434,854	1,438,469	0.25%
Finance						
200-1000	Finance Director	307,468	307,309	311,069	312,122	0.34%
200-2100	Accounting	471,224	483,964	480,735	481,861	0.23%
200-2200	Revenue	962,142	977,486	699,317	683,878	-2.21%
200-2900	Financial Planning	263,963	233,721	241,907	243,239	0.55%
200-2950	Purchasing	393,848	403,675	422,062	410,772	-2.67%
200-2980	Cash Management	-	-	218,848	214,012	-2.21%
	Subtotal	2,398,645	2,406,155	2,373,936	2,345,884	-1.18%
Information Technology						
210-1000	Information	3,561,767	3,672,346	3,835,288	3,709,781	-3.27%
	Subtotal	3,561,767	3,672,346	3,835,288	3,709,781	-3.27%
Human Resources						
220-1000	Human Resources	847,943	865,652	862,739	854,681	-0.93%
220-2100	Employee Benefits	861,361	935,344	937,424	1,215,244	29.64%
	Subtotal	1,709,304	1,800,997	1,800,163	2,069,925	14.99%
Inspections & Code						
240-2200	Inspections & Code Enforcement	1,552,314	1,677,519	1,811,227	1,548,044	-14.53%
240-2900	Print Shop	194,819	196,863	206,842	204,091	-1.33%
	Subtotal	1,747,133	1,874,382	2,018,069	1,752,135	-13.18%

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
Planning						
242-1000	Planning	\$ 277,081	\$ 318,164	\$ 293,509	\$ 299,537	2.05%
	Subtotal	\$ 277,081	\$ 318,164	\$ 293,509	\$ 299,537	2.05%
Real Estate						
245-2400	Real Estate	118,079	98,535	88,834	81,087	-8.72%
	Subtotal	118,079	98,535	88,834	81,087	-8.72%
Engineering						
250-2100	Traffic Engineering	1,433,799	1,437,847	1,419,105	1,415,342	-0.27%
250-2400	Geographic Information Systems	248,398	254,384	256,408	260,625	1.64%
250-3110	Radio Communications	427,641	393,790	388,691	410,682	5.66%
	Subtotal	2,109,838	2,086,022	2,064,204	2,086,649	1.09%
Public Works						
260-1000	Public Works	261,373	307,024	323,305	314,751	-2.65%
260-2300	Fleet Management	2,072,917	2,303,606	2,170,509	2,159,902	-0.49%
260-2400	Special Enforcement	1,406,605	1,375,060	1,626,479	1,413,613	-13.09%
260-2600	Cemeteries	280,584	284,955	326,225	285,234	-12.57%
260-2700	Facility Maintenance	2,931,227	3,122,355	3,554,840	3,014,969	-15.19%
260-3710	Other Maint/Repairs	1,150,033	1,184,186	1,134,121	1,069,267	-5.72%
	Subtotal	8,102,739	8,577,186	9,135,479	8,257,736	-9.61%
Parks & Recreation						
270-1000	Parks & Recreation	419,319	424,569	437,120	446,161	2.07%
270-2100	Parks Services	5,076,842	4,769,589	4,998,518	4,585,692	-8.26%
270-2400	Recreation Services	1,281,252	1,283,038	1,275,241	1,344,592	5.44%
270-3220	Golden Park	77,527	67,696	70,161	109,800	56.50%
270-3230	Memorial Stadium	49,176	37,131	52,489	64,488	22.86%
270-3410	Athletics	263,267	246,957	237,779	287,714	21.00%
270-3505	Community Schools	1,730,532	1,722,327	1,585,739	1,714,023	8.09%
270-4048	Cooper Creek Tennis	245,647	243,805	258,175	263,277	1.98%
270-4049	Lake Oliver Marina	193,269	166,522	161,074	169,750	5.39%
270-4413	Aquatics	600,799	696,616	1,417,445	1,660,815	17.17%
270-4433	Therapeutics	117,159	154,129	122,254	124,315	1.69%
270-4434	Pottery Shop	162,600	168,945	159,997	166,642	4.15%
270-4435	Senior Citizen's Center	333,280	345,696	329,930	346,501	5.02%
	Subtotal	10,550,669	10,327,020	11,105,921	11,283,770	1.60%
Cooperative Extension						
280-1000	Cooperative Extension	140,218	112,197	138,168	137,865	-0.22%
	Subtotal	140,218	112,197	138,168	137,865	-0.22%

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
Boards & Commissions						
290-1000	Tax Assessor	\$ 1,357,659	\$ 1,350,404	\$ 1,425,875	\$ 1,424,677	-0.08%
290-2000	Elections & Registration	685,552	875,565	599,512	807,763	34.74%
	Subtotal	\$ 2,043,211	\$ 2,225,969	\$ 2,025,387	\$ 2,232,440	10.22%
Police						
400-1000	Chief of Police	817,235	802,909	841,749	880,607	4.62%
400-2100	Intelligence/Vice	1,263,663	1,335,631	1,381,759	1,345,075	-2.65%
400-2200	Support Services	2,704,461	2,777,779	2,702,698	2,627,073	-2.80%
400-2300	Field Operations	12,406,142	12,512,504	12,367,474	11,569,138	-6.46%
400-2400	Office of Professional Standards	412,974	424,464	392,470	320,173	-18.42%
400-2500	Metro Drug Task Force	245,238	251,056	247,698	225,491	-8.97%
400-2700	Special Operations	38,484	23,890	51,995	33,500	-35.57%
400-2800	Administrative	1,331,719	1,354,472	1,402,725	1,364,079	-2.76%
400-3230	Motor Transport	1,787,726	1,704,749	1,608,237	1,650,184	2.61%
400-3320	Investigative Services	6,420,871	6,724,301	6,951,024	6,675,142	-3.97%
	Subtotal	27,428,513	27,911,755	27,947,828	26,690,462	-4.50%
Fire & EMS						
410-1000	Chief of Fire & EMS	432,296	435,697	457,083	447,559	-2.08%
410-2100	Operations	21,401,914	21,620,605	21,840,011	21,068,229	-3.53%
410-2600	Special Operations	1,054,035	1,035,186	958,502	1,100,395	14.80%
410-2800	Services	768,729	790,983	846,887	827,510	-2.29%
410-2900	Management	173,230	168,109	185,325	183,052	-1.23%
410-3610	Logistics/Support	982,063	1,042,072	1,044,458	838,523	-19.72%
	Subtotal	24,812,267	25,092,651	25,332,267	24,465,268	-3.42%
Musocgee County Prison						
420-1000	Musocgee County	7,013,454	7,176,777	7,786,583	7,894,980	1.39%
	Subtotal	7,013,454	7,176,777	7,786,583	7,894,980	1.39%
Homeland Security						
450-1000	Homeland Security	37,721	31,841	38,784	18,322	-52.76%
	Subtotal	\$ 37,721	\$ 31,841	\$ 38,784	\$ 18,322	-52.76%
Superior Court						
500-1000	Chief Judge	360,505	289,173	302,187	300,589	-0.53%
500-2000	District Attorney	1,742,678	1,855,587	1,982,501	2,004,030	1.09%
500-2100	Adult Probation	135,585	142,225	147,409	136,903	-7.13%
500-2110	Juvenile Court	399,799	550,301	590,592	553,223	-6.33%
500-2115	Juvenile Court Clerk	249,845	159,099	172,316	162,946	-5.44%
500-2120	Court Intake Services	23,383	-	-	-	N/A
500-2125	Circuit Wide Juvenile Court	267,288	266,837	270,780	268,774	-0.74%

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
500-2140	Jury Manager	\$ 355,477	\$ 413,250	\$ 381,585	\$ 412,098	8.00%
500-2150	Judge Mullins	184,663	\$ 211,926	219,409	211,094	-3.79%
500-2160	Judge Rumer	147,732	\$ 146,411	170,112	150,463	-11.55%
500-2170	Judge Smith	85,843	139,834	165,539	147,595	-10.84%
500-2180	Judge Peters	146,694	162,374	156,626	147,956	-5.54%
500-2190	Judge Jordan	236,779	211,456	220,917	202,229	-8.46%
500-2195	Judge Gottfried	-	-	73,445	132,969	81.05%
500-2200	Victim Witness	167,739	165,558	176,013	170,018	-3.41%
500-3000	Superior Court Clerk	1,946,905	1,981,498	2,113,663	1,926,245	-8.87%
500-3310	Bd of Equalization	58,137	57,801	67,638	66,978	-0.98%
	Subtotal	\$ 6,509,052	\$ 6,753,329	\$ 7,210,731	\$ 6,994,110	-3.00%
State Court						
510-1000	State Court Judges	580,689	591,670	636,911	597,074	-6.25%
510-2000	State Court Solicitor	1,010,960	1,094,118	1,076,933	1,097,959	1.95%
	Subtotal	1,591,649	1,685,788	1,713,845	1,695,033	-1.10%
Public Defender						
520-1000	Public Defender	1,105,181	1,140,817	1,200,957	1,165,931	-2.92%
520-2000	Muscogee County Public Defender	203,696	212,070	213,433	237,050	11.07%
	Subtotal	1,308,877	1,352,887	1,414,389	1,402,981	-0.81%
Municipal Court						
530-1000	Municipal Court Judge	357,930	379,124	388,468	370,781	-4.55%
530-2000	Municipal Court Clerk	703,301	706,481	773,629	755,857	-2.30%
530-3000	Marshal	1,244,059	1,312,529	1,323,055	1,255,444	-5.11%
530-3100	Jr Marshal Program	-	-	-	-	N/A
	Subtotal	2,305,290	2,398,134	2,485,152	2,382,082	-4.15%
Probate Court						
540-1000	Probate Court Judge	400,934	400,570	433,548	433,674	0.03%
	Subtotal	400,934	400,570	433,548	433,674	0.03%
Sheriff's Department						
550-1000	Administration	2,115,876	2,204,494	2,415,904	2,158,564	-10.65%
550-2100	Uniform Division	4,181,895	4,231,727	4,159,480	3,647,062	-12.32%
550-2300	Training	-	4,504	-	-	N/A
550-2400	Motor Transport	397,093	408,471	377,020	275,000	-27.06%
550-2500	Recorders Court	104,541	107,446	110,991	109,168	-1.64%
550-2600	Jail	15,298,764	15,396,541	15,345,264	14,480,980	-5.63%
550-2650	Medical Director	4,399,994	4,872,642	4,285,810	4,156,569	-3.02%
	Subtotal	26,498,163	27,225,825	26,694,469	24,827,343	-6.99%

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
Tax Commissioner						
560-1000	Tax Commissioner	\$ 1,469,849	\$ 1,498,669	\$ 1,658,685	\$ 1,602,021	-3.42%
	Subtotal	\$ 1,469,849	\$ 1,498,669	\$ 1,658,685	\$ 1,602,021	-3.42%
Coroner						
570-1000	Coroner	284,878	292,707	308,176	288,386	-6.42%
	Subtotal	284,878	292,707	308,176	288,386	-6.42%
Recorder's Court						
580-1000	Recorder's Court	818,616	851,686	934,327	884,463	-5.34%
	Subtotal	818,616	851,686	934,327	884,463	-5.34%
Non-Categorical						
590-1000	Agency Appropriations	1,824,235	1,819,100	1,567,476	1,344,047	-14.25%
590-2000	Contingency	80,535	87,756	163,992	2,364,939	1342.11%
590-3000	Non-Categorical	10,927,731	8,169,411	10,241,534	8,499,311	-17.01%
590-4000	Interfund Transfers	1,783,213	5,471,454	3,277,767	1,600,000	-51.19%
590-6500	Naval Museum	283,037	247,409	231,011	235,473	1.93%
	Subtotal	14,898,751	15,795,130	15,481,780	14,043,770	-9.29%
TOTAL GENERAL FUND		\$ 151,838,822	\$ 155,632,729	\$ 158,157,783	\$ 151,070,116	-4.48%

* Unaudited

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[Return to Primer on City Funds](#)

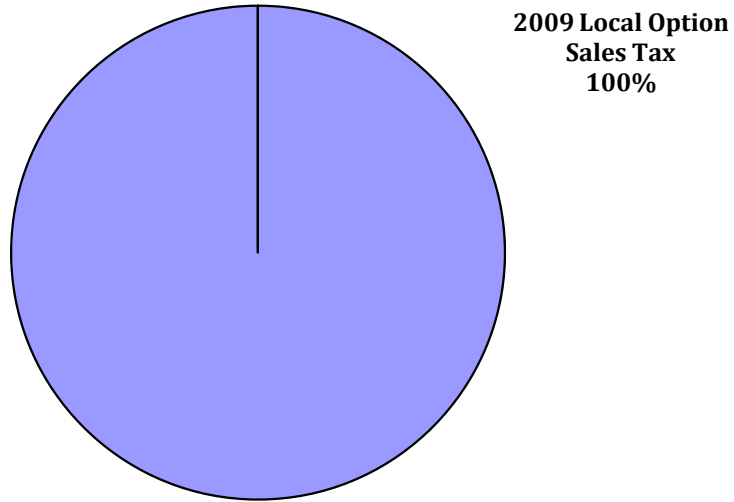
OVERVIEW / OTHER LOST FUND 0102/0109

Other LOST Fund

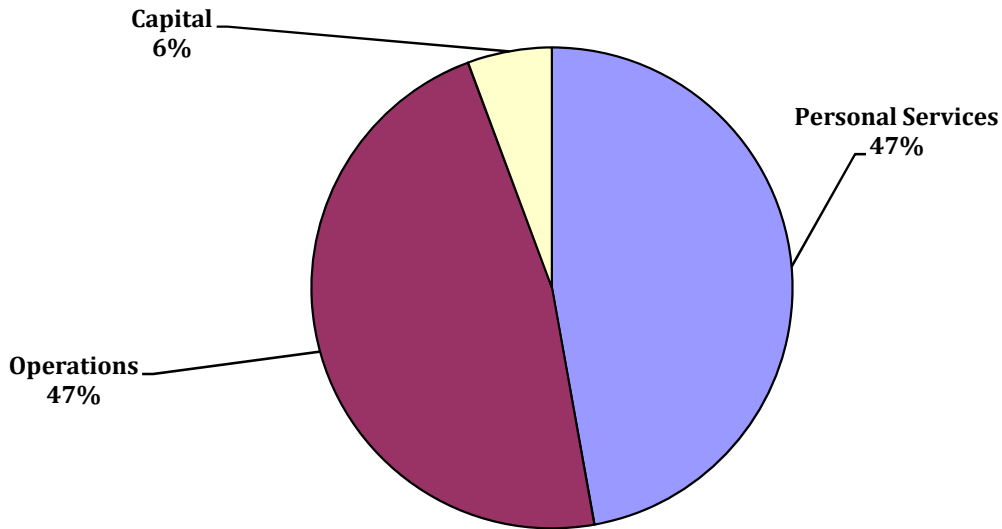
\$

33,000,000

Budget by Revenue Source



Budget by Expense Category



The Other Local Option Sales Tax Fund was passed by the citizens with an effective date of January 1, 2009. 70 percent is allocated to Public Safety including a \$3,000 annual supplement to all sworn officers and 30 percent to Infrastructure.

OVERVIEW / OTHER LOST FUND 0102/0109

SCHEDULE OF REVENUES

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted	% Change
<u>0102-PUBLIC SAFETY</u>					
<u>TAXES</u>					
4042 LOST-Public Safety/Roads	\$ 24,342,816	\$ 23,695,362	\$ 23,789,962	\$ 23,100,000	-2.90%
TOTAL TAXES	\$ 24,342,816	\$ 23,695,362	\$ 23,789,962	\$ 23,100,000	-2.90%
<u>CHARGES FOR SERVICES</u>					
4837 Miscellaneous	1,171	400	627	-	-100.00%
TOTAL CHARGES FOR SERVICES	\$ 1,171	\$ 400	\$ 627	\$ -	-100.00%
<u>INVESTMENT INCOME</u>					
4772 Gains/Losses on Investments	-	(58,418)	(28,207)	-	-100.00%
4780 Investment Interest	4,829	11,359	96,007	-	-100.00%
TOTAL INVESTMENT INCOME	\$ 4,829	\$ (47,059)	\$ 67,801	\$ -	-100.00%
TOTAL 0102 PUBLIC SAFETY	\$ 24,348,816	\$ 23,648,703	\$ 23,858,390	\$ 23,100,000	-3.18%
<u>0109-INFRASTRUCTURE</u>					
<u>TAXES</u>					
4042 LOST-Public	10,432,635	10,155,155	\$ 10,195,698	9,900,000	-2.90%
TOTAL TAXES	\$ 10,432,635	\$ 10,155,155	\$ 10,195,698	\$ 9,900,000	-2.90%
<u>INVESTMENT INCOME</u>					
4772 Gains/Losses on Investments	(29,324)	(51,115)	(3,242)	-	-100.00%
4780 Investment Interest	(6,515)	32,127	44,272	-	-100.00%
TOTAL INVESTMENT INCOME	\$ (35,839)	\$ (18,988)	\$ 41,030	\$ -	-100.00%
TOTAL 0109 INFRASTRUCTURE	\$ 10,396,796	\$ 10,136,167	\$ 10,236,728	\$ 9,900,000	-3.29%
USE OF FUND BALANCE					
Total Other LOST Fund	\$ 34,745,612	\$ 33,784,870	\$ 34,095,117	\$ 33,000,000	-3.21%

* Unaudited

OVERVIEW / OTHER LOST FUND 0102/0109

SCHEDULE OF EXPENDITURES

		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
<u>0102-PUBLIC SAFETY</u>						
Crime Prevention						
110-9900	Crime Prevention	\$ 521,319	\$ 833,968	\$ 886,674	\$ 843,336	-4.89%
	Subtotal	\$ 521,319	\$ 833,968	\$ 886,674	\$ 843,336	-4.89%
City Manager/Recorder's Court						
130-9900	Recorder's Court	\$ -	\$ -	\$ -	\$ -	N/A
	Subtotal	\$ -	\$ -	\$ -	\$ -	N/A
Civic Center						
160-9900	Civic Center	\$ 3,926	\$ 3,991	\$ 4,084	\$ 4,056	-0.70%
	Subtotal	\$ 3,926	\$ 3,991	\$ 4,084	\$ 4,056	-0.70%
Public Works						
260-9900	Public Works	\$ 113,359	\$ 111,669	\$ 124,257	\$ 129,795	4.46%
	Subtotal	\$ 113,359	\$ 111,669	\$ 124,257	\$ 129,795	4.46%
Parks & Recreation						
270-9900	Parks & Recreation	\$ 51,088	\$ 45,114	\$ 51,543	\$ 52,729	2.30%
	Subtotal	\$ 51,088	\$ 45,114	\$ 51,543	\$ 52,729	2.30%
Police						
400-9900	Police	\$ 9,233,340	\$ 9,633,964	\$ 9,462,183	\$ 8,378,055	-11.46%
400-9902	E-911	344,520	379,916	364,312	354,855	-2.60%
	Subtotal	\$ 9,577,860	\$ 10,013,880	\$ 9,826,495	\$ 8,732,910	-11.13%
Fire/EMS						
410-9900	Fire/EMS	\$ 2,264,754	\$ 2,833,993	\$ 2,877,488	\$ 2,686,395	-6.64%
	Subtotal	\$ 2,264,754	\$ 2,833,993	\$ 2,877,488	\$ 2,686,395	-6.64%
MCP						
420-9900	MCP	\$ 1,045,812	\$ 721,461	\$ 846,449	\$ 605,260	-28.49%
	Subtotal	\$ 1,045,812	\$ 721,461	\$ 846,449	\$ 605,260	-28.49%
Homeland Security						
450-9900	Homeland Security	\$ 5,882	\$ (50)	\$ -	\$ -	N/A
	Subtotal	\$ 5,882	\$ (50)	\$ -	\$ -	N/A
District Attorney						
500-9900	District Attorney	\$ 65,046	\$ 68,086	\$ 103,934	\$ 134,295	29.21%
	Subtotal	\$ 65,046	\$ 68,086	\$ 103,934	\$ 134,295	29.21%
Juvenile Drug Court						
500-9904	Juvenile Drug Court	\$ -	\$ 5,643	\$ -	\$ -	N/A
	Subtotal	\$ -	\$ 5,643	\$ -	\$ -	N/A

* Unaudited

OVERVIEW / OTHER LOST FUND 0102/0109

SCHEDULE OF EXPENDITURES

		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
State Court Solicitor						
510-9900	State Court Solicitor	\$ 222,999	\$ 211,450	\$ 235,544	\$ 226,815	-3.71%
	Subtotal	\$ 222,999	\$ 211,450	\$ 235,544	\$ 226,815	-3.71%
Public Defender						
520-9900	Public Defender	\$ 58,251	\$ 124,974	\$ 128,712	\$ 128,712	0.00%
	Subtotal	\$ 58,251	\$ 124,974	\$ 128,712	\$ 128,712	0.00%
Marshal						
530-9900	Marshal	\$ 473,483	\$ 440,970	\$ 343,242	\$ 323,733	-5.68%
	Subtotal	\$ 473,483	\$ 440,970	\$ 343,242	\$ 323,733	-5.68%
Municipal Court Clerk						
530-9902	Municipal Court Clerk	\$ 91,452	\$ 92,355	\$ 99,898	\$ 96,262	-3.64%
	Subtotal	\$ 91,452	\$ 92,355	\$ 99,898	\$ 96,262	-3.64%
Probate Court						
540-9900	Probate Court	\$ 14,156	\$ 36,354	\$ 49,578	\$ 47,495	-4.20%
	Subtotal	\$ 14,156	\$ 36,354	\$ 49,578	\$ 47,495	-4.20%
Sheriff						
550-9900	Sheriff	\$ 3,839,493	\$ 3,683,107	\$ 2,666,463	\$ 2,826,613	6.01%
	Subtotal	\$ 3,839,493	\$ 3,683,107	\$ 2,666,463	\$ 2,826,613	6.01%
Coroner						
570-9900	Coroner	\$ 41,408	\$ 7,970	\$ 34,317	\$ 8,113	-76.36%
	Subtotal	\$ 41,408	\$ 7,970	\$ 34,317	\$ 8,113	-76.36%
Recorder's Court						
580-9900	Recorder's Court	\$ 65,415	\$ 79,957	\$ 83,649	\$ 79,986	-4.38%
	Subtotal	\$ 65,415	\$ 79,957	\$ 83,649	\$ 79,986	-4.38%
Transportation						
610-9900	Transportation	\$ 3,907	\$ 3,970	\$ 4,065	\$ 4,056	-0.23%
	Subtotal	\$ 3,907	\$ 3,970	\$ 4,065	\$ 4,056	-0.23%
Non-Departmental						
590-2000	Contingency	\$ -	\$ 318,381	\$ 3,090	\$ 4,311,067	139416.73%
590-3000	Non-Categorical	-	453,115	716,266	786,479	9.80%
590-4000	Interfund Transfers	3,574,538	1,051,924	120,486	1,071,893	789.64%
	Subtotal	\$ 3,574,538	\$ 1,823,420	\$ 839,842	\$ 6,169,439	634.60%
TOTAL 0102 PUBLIC SAFETY		\$ 22,034,148	\$ 21,142,282	\$ 19,206,234	\$ 23,100,000	20.27%

* Unaudited

OVERVIEW / OTHER LOST FUND 0102/0109

SCHEDULE OF EXPENDITURES

		FY12		FY13		FY14		FY15	%
		Actual		Actual		Actual*		Adopted	Change
<u>0109-INFRASTRUCTURE</u>									
Finance									
200-9901	Finance	\$ -		\$ -		\$ -		\$ -	N/A
	Subtotal	\$ -		\$ -		\$ -		\$ -	N/A
Information Technology									
210-9901	Information Technology	\$ 326,965		\$ 317,312		\$ 945,781		\$ 125,000	-86.78%
	Subtotal	\$ 326,965		\$ 317,312		\$ 945,781		\$ 125,000	-86.78%
Engineering									
250-9901	Engineering	\$ 1,748,528		\$ 6,402,482		\$ 4,938,999		\$ 1,449,217	-70.66%
	Subtotal	\$ 1,748,528		\$ 6,402,482		\$ 4,938,999		\$ 1,449,217	-70.66%
Public Works									
260-9901	Public Works	\$ 144,632		\$ 1,878,595		\$ 560,874		\$ 375,000	-33.14%
	Subtotal	\$ 144,632		\$ 1,878,595		\$ 560,874		\$ 375,000	-33.14%
Non-Departmental									
590-2000	Contingency	\$ -		\$ -		\$ -		\$ 2,448,517	N/A
590-3000	Non-Categorical	-		44,639		28,741		100,981	251.35%
590-4000	Interfund Transfers	4,270,159		5,274,722		5,388,888		5,401,285	0.23%
	Subtotal	\$ 4,270,159		\$ 5,319,361		\$ 5,417,629		\$ 7,950,783	46.76%
TOTAL 0109									
INFRASTRUCTURE		\$ 6,490,284		\$ 13,917,750		\$ 11,863,283		\$ 9,900,000	-16.55%
Total Other LOST Fund		\$ 28,524,432		\$ 35,060,032		\$ 31,069,516		\$ 33,000,000	6.21%

* Unaudited

Return to Primer on City Funds

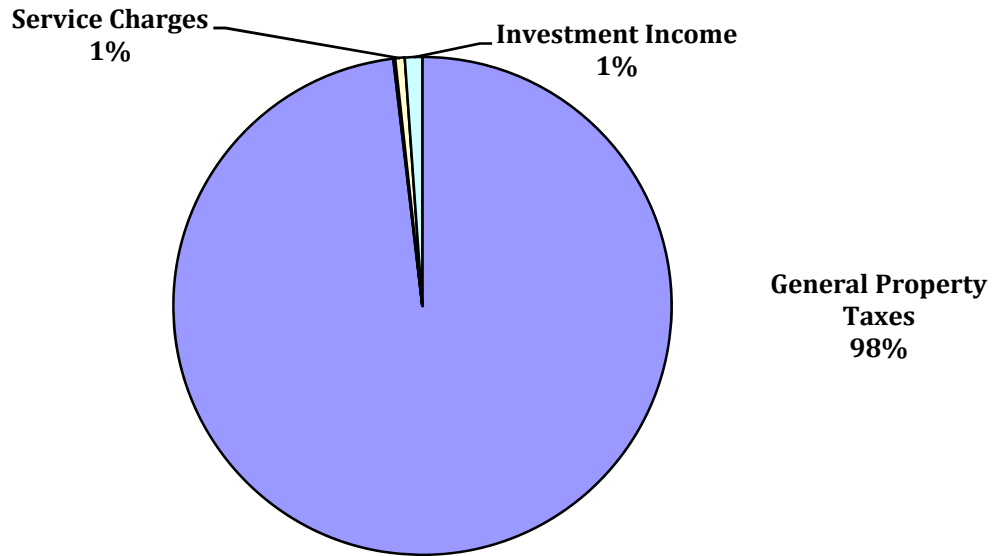
OVERVIEW / STORMWATER FUND 0202

Stormwater Fund

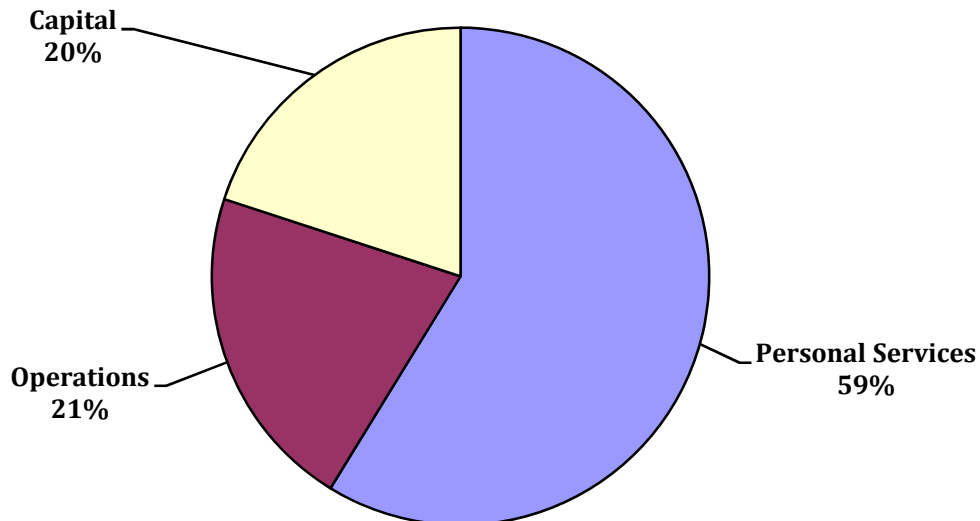
\$

5,254,260

Budget by Revenue Source



Budget by Expense Category



The Stormwater (Sewer) Fund accounts for the operations, maintenance and improvement of the stormwater and sewer systems.

OVERVIEW / STORMWATER FUND 0202

SCHEDULE OF REVENUES

		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
<u>TAXES</u>						
General Property Taxes						
4001	Real Property	\$ 3,910,566	\$ 3,936,846	\$ 4,023,968	\$ 4,950,660	23.03%
4002	Public Utility	-	2,530	-	-	N/A
4003	Timber	7	270	-	-	N/A
4005	Personal Property	658,331	634,876	640,561	-	-100.00%
4006	Personal Property-Motor Vehicle	449,812	460,347	452,076	-	-100.00%
4007	Mobile Homes	10,666	7,774	6,082	-	-100.00%
4012	Personal	14,122	16,518	18,458	15,000	-18.73%
4015	Recording Intangibles	93,153	102,991	94,219	75,000	-20.40%
	Subtotal	\$ 5,136,657	\$ 5,162,152	\$ 5,235,364	\$ 5,040,660	-3.72%
Penalties & Interest						
4150	Ad Valorem	\$ 98,442	\$ 117,860	\$ 137,514	\$ 100,000	-27.28%
4151	Auto	38,773	26,963	18,721	15,000	-19.88%
	Subtotal	\$ 137,215	\$ 144,823	\$ 156,234	\$ 115,000	-26.39%
	TOTAL TAXES	\$ 5,273,872	\$ 5,306,975	\$ 5,391,598	\$ 5,155,660	-4.38%
<u>INTERGOVERNMENTAL</u>						
	Payment in Lieu of Taxes-Housing Authority	5,294	7,099	\$ 9,663	7,100	-26.53%
	TOTAL INTERGOVERNMENTAL	\$ 5,294	\$ 7,099	\$ 9,663	\$ 7,100	-26.53%
<u>CHARGES FOR SERVICES</u>						
Streets & Public Improvement Fees						
4464	Land Disturbance Fees	9,728	7,274	8,562	6,500	-24.08%
4593	Street Repair Reimburse	-	2,860	-	-	N/A
4596	Erosion Control	27,492	33,030	32,756	25,000	-23.68%
	Subtotal	\$ 37,220	\$ 43,164	\$ 41,318	\$ 31,500	-23.76%
Other Charges for Services						
4837	Miscellaneous	1,082	281	\$ 539	-	-100.00%
4853	Claims/Settlements	-	-	\$ -	-	N/A
	Subtotal	\$ 1,082	\$ 281	\$ 539	\$ -	-100.00%
	TOTAL CHARGES FOR SERVICES	\$ 38,302	\$ 43,445	\$ 41,857	\$ 31,500	-24.74%
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on	(3,102)	(51,953)	(30,699)	-	-100.00%
4780	Investment Interest	65,652	79,858	63,617	60,000	-5.69%
4862	Sale of Salvage	-	-	-	-	N/A
	TOTAL INVESTMENT INCOME	\$ 62,550	\$ 27,905	\$ 32,917	\$ 60,000	82.27%
	Total Stormwater Fund	\$ 5,380,018	\$ 5,385,424	\$ 5,476,036	\$ 5,254,260	-4.05%

* Unaudited

OVERVIEW / STORMWATER FUND 0202

SCHEDULE OF EXPENDITURES

	FY12	FY13	FY14	FY15	%
	Actual	Actual	Actual*	Adopted	Change
Engineering					
250-2300 Drainage	\$ 409,458	\$ 464,745	\$ 383,264	\$ 434,387	13.34%
250-2600 Stormwater	273,522	271,217	258,264	290,717	12.57%
Subtotal	\$ 682,980	\$ 735,962	\$ 641,528	\$ 725,104	13.03%
Public Services					
260-3210 Sewer Maintenance	\$ 3,089,819	\$ 3,784,062	\$ 3,088,324	\$ 3,323,265	7.61%
Other Maintenance &					
260-3710 Repairs	-	-	-	5,000	N/A
Subtotal	\$ 3,089,819	\$ 3,784,062	\$ 3,088,324	\$ 3,328,265	7.77%
Non-Categorical					
590-2000 Contingency	\$ -	\$ -	\$ -	\$ 5,710	N/A
590-3000 Non-Categorical	198,924	325,360	323,504	335,969	3.85%
590-4000 Interfund Transfers	688,468	542,518	812,617	859,212	5.73%
Subtotal	\$ 887,392	\$ 867,878	\$ 1,136,121	\$ 1,200,891	5.70%
Total Stormwater Fund	\$ 4,660,191	\$ 5,387,902	\$ 4,865,974	\$ 5,254,260	7.98%

* Unaudited

Return to Primer on City Funds

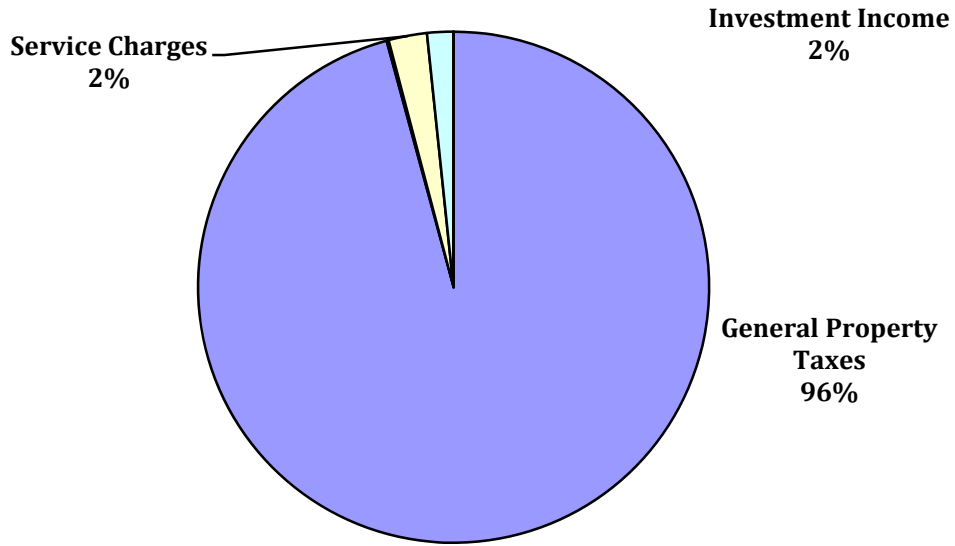
OVERVIEW / PAVING FUND 0203

Paving Fund

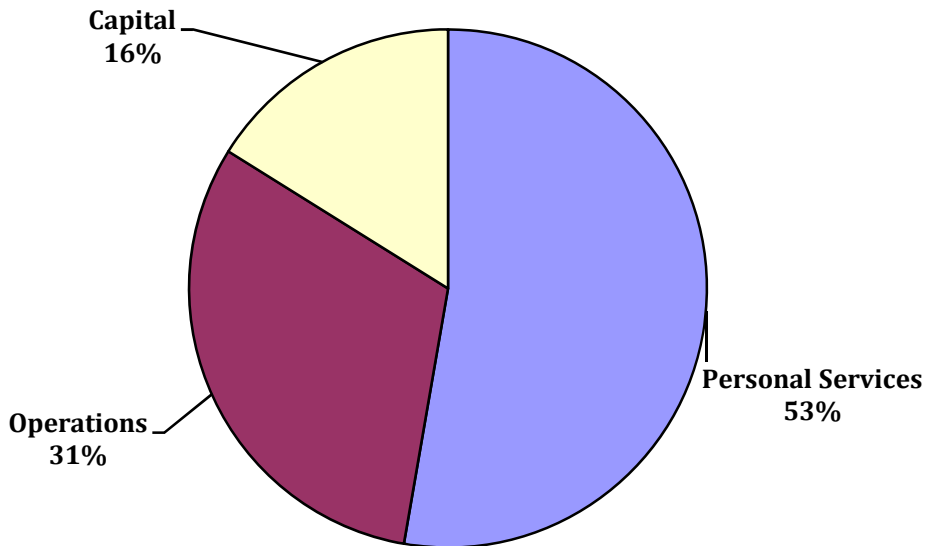
\$

14,969,902

Budget by Revenue Source



Budget by Expense Category



The Paving Fund accounts for maintenance of and improvements to the City's roads and bridges.

OVERVIEW / PAVING FUND 0203

SCHEDULE OF REVENUES

		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
<u>TAXES</u>						
General Property Taxes						
4001	Real Property	\$ 10,848,132	\$ 10,920,145	\$ 11,161,823	\$ 13,732,317	23.03%
4002	Public Utility	-	7,016	-	-	N/A
4003	Timber	20	750	-	-	N/A
4005	Personal Property	1,826,110	1,761,040	1,776,810	-	-100.00%
4006	Personal Property-Motor Vehicle	1,247,047	1,276,938	1,253,991	-	-100.00%
4007	Mobile Homes	29,551	21,567	16,874	-	-100.00%
4012	Personal	39,173	45,818	51,198	40,000	-21.87%
4015	Recording Intangibles	258,391	285,678	261,348	220,000	-15.82%
	Subtotal	\$ 14,248,424	\$ 14,318,952	\$ 14,522,043	\$ 13,992,317	-3.65%
Penalties & Interest						
4150	Ad Valorem	\$ 273,064	\$ 326,922	\$ 381,440	\$ 275,000	-27.90%
4151	Auto	107,479	74,793	51,929	70,000	34.80%
	Subtotal	\$ 380,543	\$ 401,715	\$ 433,369	\$ 345,000	-20.39%
	TOTAL TAXES	\$ 14,628,967	\$ 14,720,667	\$ 14,955,411	\$ 14,337,317	-4.13%
<u>INTERGOVERNMENTAL</u>						
	Payment in Lieu of Taxes-Housing Authority	14,685	19,690	\$ 26,804	19,690	-26.54%
	TOTAL INTERGOVERNMENTAL	\$ 14,685	\$ 19,690	\$ 26,804	\$ 19,690	-26.54%
<u>CHARGES FOR SERVICES</u>						
Charges for Services						
4837	Miscellaneous	74,300	11,049	1,842	-	-100.00%
4853	Claims/Settlements	4,579	1,420	1,350	-	-100.00%
	Subtotal	\$ 78,879	\$ 12,469	\$ 3,192	\$ -	-100.00%
Special Assessments						
	Street Repair Reimbursement	23,208	22,591	\$ 19,929	20,000	0.36%
	Subtotal	\$ 23,208	\$ 22,591	\$ 19,929	\$ 20,000	0.36%
State Road Maintenance Fee						
	Maintaining State Highways	342,895	342,895	342,895	342,895	0.00%
	Subtotal	\$ 342,895	\$ 342,895	\$ 342,895	\$ 342,895	0.00%
	TOTAL CHARGES FOR SERVICES	\$ 444,982	\$ 377,955	\$ 366,016	\$ 362,895	-0.85%

* Unaudited

OVERVIEW / PAVING FUND 0203

SCHEDULE OF REVENUES

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted	% Change
INVESTMENT INCOME					
4772 Gains/Losses on Investments	12,652	(434,698)	74,297	-	-100.00%
4780 Investment Interest	340,372	318,318	257,145	250,000	-2.78%
4907 Sale of Assets	-	-	-		N/A
TOTAL INVESTMENT INCOME	\$ 353,024	\$ (116,381)	\$ 331,442	\$ 250,000	-24.57%
USE OF FUND BALANCE					
Total Paving Fund	\$ 15,441,658	\$ 15,001,932	\$ 15,679,674	\$ 14,969,902	-4.53%

* Unaudited

SCHEDULE OF EXPENDITURES

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted	% Change
Engineering					
250-2200 Highways & Roads	\$ 902,350	\$ 1,013,944	\$ 962,253	\$ 989,646	2.85%
Subtotal	\$ 902,350	\$ 1,013,944	\$ 962,253	\$ 989,646	2.85%
Public Services					
260-2100 Street Improvements	\$ 3,257,807	\$ 308,803	\$ -	\$ -	N/A
260-2800 Landscape & Forestry	\$ -	\$ -	\$ -	\$ -	N/A
260-3110 Repairs & Maintenance	\$ 2,424,683	\$ 4,601,184	\$ 4,834,751	\$ 4,396,587	-9.06%
260-3120 Right-of-Way Maintenance	\$ 6,127,822	\$ 6,465,083	\$ 6,381,992	\$ 6,325,212	-0.89%
260-3130 Community Services-Right-of Way Maintenance	\$ 265,886	\$ 257,992	\$ 244,176	\$ 251,204	2.88%
260-3710 Other Maintenance & Repairs	1,910	3,713	3,099	5,000	61.34%
Subtotal	\$ 12,078,108	\$ 11,636,775	\$ 11,464,018	\$ 10,978,003	-4.24%
Non-Categorical					
590-2000 Contingency	\$ -	\$ -	\$ -	\$ 14,522	N/A
590-3000 Non-Categorical	683,148	725,475	998,226	987,640	-1.06%
590-4000 Interfund Transfers	3,651,586	1,315,525	1,297,140	2,000,091	54.19%
Subtotal	\$ 4,334,734	\$ 2,041,000	\$ 2,295,366	\$ 3,002,253	30.80%
Total Paving Fund	\$ 17,315,192	\$ 14,691,719	\$ 14,721,637	\$ 14,969,902	1.69%

* Unaudited

Return to Primer on City Funds

OVERVIEW / MEDICAL CENTER FUND 0204

Medical Center Fund **\$ 14,052,622**

The Medical Center Fund account funds payment for inpatient and outpatient medical care for indigent residents of Columbus as well as a portion of medical costs for prisoners in custody at the Muscogee County Jail and Muscogee County Prison. It is funded by contract based on the collections of a 3.00 mill levy.

SCHEDULE OF REVENUES

	FY12	FY13	FY14	FY15	%
	Actual	Actual	Actual*	Adopted	Change
TAXES					
General Property Taxes					
4001 Real Property	\$ 10,185,576	\$ 10,278,793	\$ 10,499,856	\$ 12,331,619	17.45%
4003 Timber	107	795	-	-	N/A
4005 Personal Property	1,713,401	1,657,771	1,671,434	-	-100.00%
4006 Motor Vehicles	1,156,355	1,193,675	1,175,120	1,121,003	-4.61%
4007 Mobile Homes	25,943	18,809	14,715	-	-100.00%
TOTAL TAXES	\$ 13,081,382	\$ 13,149,843	\$ 13,361,126	\$ 13,452,622	0.68%
OTHER FINANCING SOURCES					
4837 Miscellaneous	-	86,101	-	-	N/A
4931 Transfer In-General Fund	600,000	600,000	600,000	600,000	0.00%
TOTAL OTHER FINANCING	\$ 600,000	\$ 686,101	\$ 600,000	\$ 600,000	0.00%
Total Medical Center Fund	\$ 13,681,382	\$ 13,835,944	\$ 13,961,126	\$ 14,052,622	0.66%

* Unaudited

SCHEDULE OF EXPENDITURES

	FY12	FY13	FY14	FY15	%
	Actual	Actual	Actual*	Adopted	Change
200-3000 Medical Center	13,623,009	14,212,407	13,473,565	14,052,622	4.30%
Total Medical Center Fund	\$ 13,623,009	\$ 14,212,407	\$ 13,473,565	\$ 14,052,622	4.30%

* Unaudited

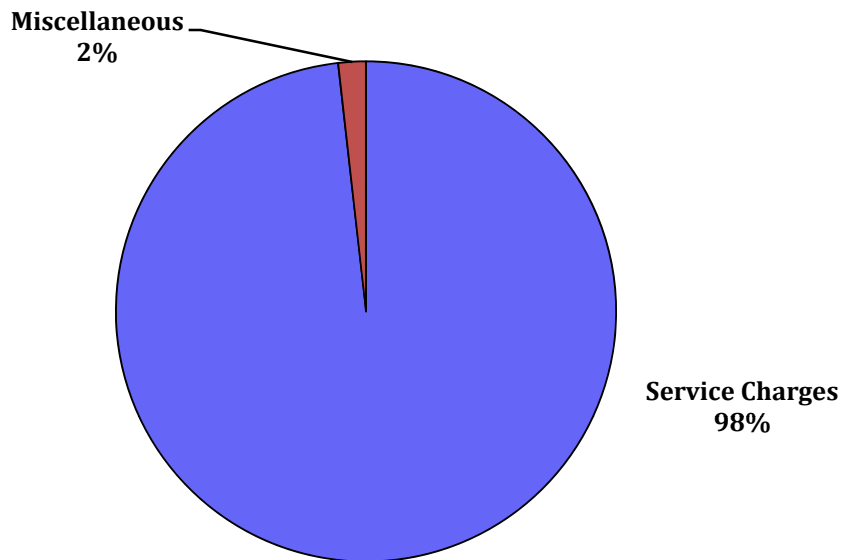
OVERVIEW / INTEGRATED WASTE MANAGEMENT FUND 0207

**Integrated Waste Management
Fund**

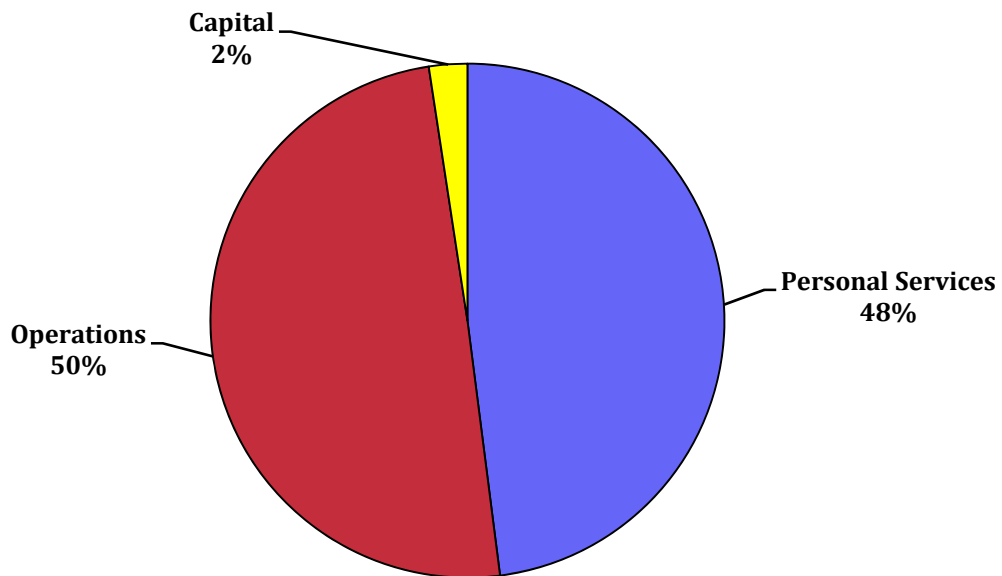
\$ 11,146,049

The Integrated Waste Management Fund accounts for the expenses associated with the collection and disposal of solid waste and recycling in Muscogee County.

Budget by Revenue Source



Budget by Expense Category



OVERVIEW / INTEGRATED WASTE MANAGEMENT FUND 0207

SCHEDULE OF REVENUES

		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
<u>CHARGES FOR SERVICES</u>						
Sanitation						
4550	Inert Landfill Fees- Granite Bluff	69,720	96,789	113,129	100,000	-11.61%
4552	Commercial Solid Waste Collection Fees	72,047	91,022	86,536	90,000	4.00%
4553	Residential Solid Waste Collection	9,117,757	9,206,607	9,317,164	9,900,000	6.26%
4556	Inert Landfill Fees- Oxbow Meadows	16,389	12,543	-	19,000	N/A
4557	Pine Grove Landfill	250,990	282,443	333,431	287,000	-13.93%
	Subtotal	\$ 9,526,903	\$ 9,689,404	\$ 9,850,260	\$ 10,396,000	5.54%
Other Fees						
4558	Recycling Fees	\$ 292,059	\$ 266,268	\$ 561,417	\$ 525,049	-6.48%
4588	Tree Fee	24,734	33,580	40,500	25,000	-38.27%
	Subtotal	\$ 316,793	\$ 299,848	\$ 601,917	\$ 550,049	-8.62%
Other Fees						
4837	Miscellaneous	\$ 1,677	\$ 878	\$ (216)	\$ -	-100.00%
4840	Rebates	\$ -	\$ -	\$ 2,699	\$ -	-100.00%
	Subtotal	\$ 1,677	\$ 878	\$ 2,483	\$ -	-100.00%
TOTAL CHARGES FOR SERVICES		\$ 9,845,373	\$ 9,990,130	\$ 10,454,659	\$ 10,946,049	4.70%
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on Investments	81,028	(365,674)	(1,754)	-	-100.00%
4780	Investment Interest	430,928	422,485	326,695	200,000	-38.78%
TOTAL INVESTMENT INCOME		\$ 511,956	\$ 56,811	\$ 324,941	\$ 200,000	-38.45%
<u>OTHER FINANCING SOURCES</u>						
4908	Gain on Sale of Assets	1,300	2,400	18,680	-	-100.00%
4931	Transfer In-General Fund	176,433	-	-	-	N/A
4998	Transfer In-OLOST	1,000,000	-	-	-	N/A
TOTAL OTHER FINANCING SOURCES		\$ 1,177,733	\$ 2,400	\$ 18,680	\$ -	-100.00%
Total Integrated Waste Management Fund		\$ 11,535,062	\$ 10,049,341	\$ 10,798,281	\$ 11,146,049	3.22%

Section B

Overview: Integrated Waste Fund

* Unaudited

OVERVIEW / INTEGRATED WASTE MANAGEMENT FUND 0207

SCHEDULE OF EXPENDITURES

	FY12		FY13		FY14		FY15		%	
	Actual		Actual		Actual*		Adopted		Change	
Public Works										
260-3510	Solid Waste Collection	\$	5,469,162	\$	5,869,161	\$	6,198,372	\$	5,881,967	-5.10%
260-3520	Recycling	\$	922,006	\$	1,165,307	\$	1,320,264	\$	1,317,348	-0.22%
260-3540	Granite Bluff Inert LF	\$	261,842	\$	240,548	\$	248,196	\$	279,747	12.71%
260-3550	Oxbow Meadow Inert LF	\$	215,562	\$	289,767	\$	4,759	\$	14,861	212.26%
260-3560	Pine Grove Landfill	\$	2,463,040	\$	1,895,091	\$	1,929,975	\$	1,702,637	-11.78%
260-3570	Recycling Sustain Center	\$	164,031	\$	215,220	\$	851,299	\$	791,093	-7.07%
260-3710	Other Maint Repairs		3,554		3,893		5,693		13,580	138.55%
	Subtotal	\$	9,499,197	\$	9,678,987	\$	10,558,557	\$	10,001,233	-5.28%
Parks & Recreation										
270-3150	Refuse Collection- Parks		83,611		90,930		98,977		83,254	-15.89%
	Subtotal	\$	83,611	\$	90,930	\$	98,977	\$	83,254	-15.89%
Non-Categorical										
590-2000	Contingency	\$	-	\$	-	\$	-	\$	9,395	N/A
590-3000	Non-Categorical		899,924		963,160		946,004		1,052,167	11.22%
590-4000	Interfund Transfers		-		-		-		-	N/A
	Subtotal	\$	899,924	\$	963,160	\$	946,004	\$	1,061,562	12.22%
Total Integrated Waste Management Fund										
		\$	10,482,732	\$	10,733,077	\$	11,603,538	\$	11,146,049	-3.94%

* Unaudited

Return to Primer on City Funds

OVERVIEW / EMERGENCY TELEPHONE FUND 0209

SCHEDULE OF REVENUES

		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
<u>CHARGES FOR SERVICES</u>						
4500	Emergency Telephone Surcharge	\$ 1,310,695	\$ 1,247,719	\$ 1,231,102	\$ 1,250,000	1.54%
4519	Prepaid Wireless	\$ -	\$ 134,936	\$ 354,649	\$ 350,000	-1.31%
4514	Wireless Surcharge	\$ 1,378,172	\$ 1,365,398	1,352,602	\$ 1,300,000	-3.89%
4837	Miscellaneous	\$ -	\$ -	10	\$ -	-100.00%
TOTAL CHARGES FOR SERVICES		\$ 2,688,867	\$ 2,748,053	\$ 2,938,363	\$ 2,900,000	-1.31%
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on Investments	\$ -	\$ -	\$ -	\$ -	N/A
4780	Investment Interest	\$ 542	\$ -	\$ -	\$ -	N/A
TOTAL INVESTMENT INCOME		\$ 542	\$ -	\$ -	\$ -	N/A
<u>OTHER FINANCING SOURCES</u>						
4931	Transfers In-General Fund	\$ 249,725	\$ -	\$ -	\$ -	N/A
4998	Transfers In-OLOST	\$ -	\$ 933,928	\$ -	\$ 951,138	N/A
TOTAL OTHER FINANCING SOURCES		\$ 249,725	\$ 933,928	\$ -	\$ 951,138	N/A
Total Emergency Telephone Fund		\$ 2,939,134	\$ 3,681,981	\$ 2,938,363	\$ 3,851,138	31.06%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
E-911						
400-3220	E-911	\$ 3,242,862	\$ 3,473,735	\$ 3,492,569	\$ 3,644,094	4.34%
	Subtotal	\$ 3,242,862	\$ 3,473,735	\$ 3,492,569	\$ 3,644,094	4.34%
Non Categorical						
590-2000	Contingency	-	-	-	4,489	N/A
590-3000	Non-Categorical	-	208,246	188,399	202,555	7.51%
590-4000	Interfund Transfers	-	-	-	-	N/A
	Subtotal	\$ -	\$ 208,246	\$ 188,399	\$ 207,044	9.90%
Total Emergency Telephone Fund		\$ 3,242,862	\$ 3,681,981	\$ 3,680,968	\$ 3,851,138	4.62%

* Unaudited

Return to Primer on City Funds

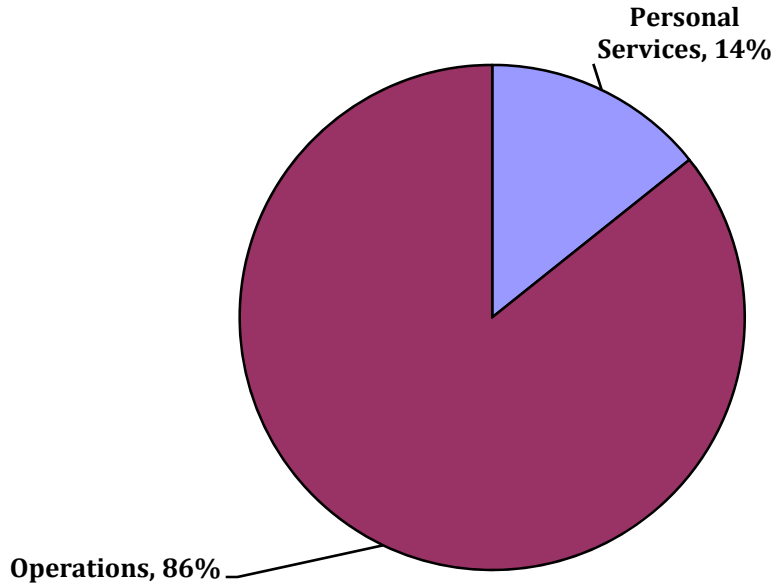
Section B

Overview: E911 Fund

OVERVIEW / CDBG FUND 0210

**Community Development Block
Grant Fund**

\$ 1,416,583



The Community Development Block Grant (CDBG) Fund accounts for grant monies received from the Department of Housing and Urban Development under the Community Development Block Grant Program.

SCHEDULE OF REVENUES

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted	% Change
099 Community Development Block Grant (CDBG)	\$ 2,315,713	\$ 2,422,614	\$ 1,312,105	\$ 1,416,583	7.96%
Total CBDG	\$ 2,315,713	\$ 2,422,614	\$ 1,312,105	\$ 1,416,583	7.96%

* Unaudited

SCHEDULE OF EXPENDITURES

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted	% Change
130 Community Development Block Grant (CDBG)	\$ 2,229,586	\$ 1,978,276	\$ 571,270	\$ 1,416,583	147.97%
Total CBDG	\$ 2,229,586	\$ 1,978,276	\$ 571,270	\$ 1,416,583	147.97%

* Unaudited

OVERVIEW / WORKFORCE INVESTMENT ACT FUND 0220

Workforce Investment Act Fund \$ 3,583,594

The Workforce Investment Act Program Fund accounts for grant monies received from the Department of Labor under the Job Training Partnership Act.

SCHEDULE OF REVENUES

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted	% Change
099 Workforce Investment Act	\$ 2,263,164	\$ 2,039,980	\$ 3,030,305	\$ 3,583,594	18.26%
Total Workforce Investment Act Fund	\$ 2,263,164	\$ 2,039,980	\$ 3,030,305	\$ 3,583,594	18.26%

* Unaudited

SCHEDULE OF EXPENDITURES

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted	% Change
670, 675 & 680 Workforce Investment Act	\$ 2,263,164	\$ 2,039,980	\$ 3,030,305	\$ 3,583,594	18.26%
Total Workforce Investment Act Fund	\$ 2,263,164	\$ 2,039,980	\$ 3,030,305	\$ 3,583,594	18.26%

* Unaudited

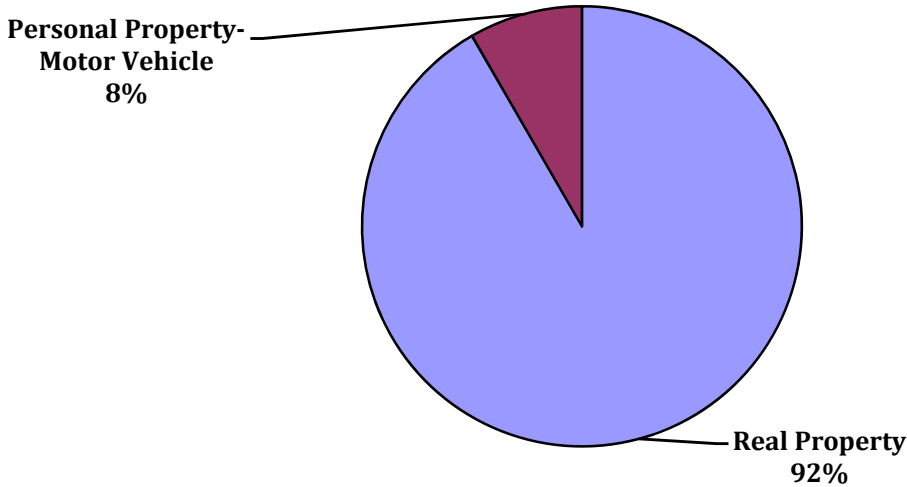
Return to Primer on City Funds

OVERVIEW / ECONOMIC DEVELOPMENT AUTHORITY FUND 0230

**Economic Development
Authority Fund**

\$ 2,152,420

Budget by Revenue Source



The Economic Development Authority Fund accounts for funds utilized in economic development activities for the citizens of the City of Columbus. It is budgeted on the anticipated collection rate of 0.25 mills. An additional 0.25 mills has also been established as a reserve for Economic Development and for the retirement of a specific project's cost.

OVERVIEW / ECONOMIC DEVELOPMENT AUTHORITY FUND 0230

SCHEDULE OF REVENUES

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted	% Change
TAXES					
General Property Taxes					
4001 Real Property	\$ 848,798	\$ 856,566	\$ 1,434,980	\$ 1,973,059	37.50%
4003 Timber	9	66	-	-	N/A
4005 Personal Property	142,783	138,148	228,429	-	-100.00%
4006 Personal Property-Motor Vehicle	96,363	99,473	123,621	179,361	45.09%
4007 Mobile Homes	2,162	1,567	1,924	-	-100.00%
TOTAL TAXES	\$ 1,090,115	\$ 1,095,820	\$ 1,788,955	\$ 2,152,420	20.32%
Total Economic Development Authority Fund					
	\$ 1,090,115	\$ 1,095,820	\$ 1,788,955	\$ 2,152,420	20.32%

* Unaudited

SCHEDULE OF EXPENDITURES

	FY12	FY13	FY14	FY15	%
	Actual	Actual	Actual*	Adopted	Change
Non-Categorical					
590-1000 Agency Appropriations	\$ 1,103,644	\$ 1,092,073	\$ 1,115,256	\$ 1,076,210	-3.50%
590-2000 Contingency	\$ -		\$ -	\$ 128,210	N/A
590-3000 Non-Categorical	\$ -		\$ -	\$ 948,000	N/A
Subtotal	\$ 1,103,644	\$ 1,092,073	\$ 1,115,256	\$ 2,152,420	93.00%
Total Economic Development					
Authority Fund	\$ 1,103,644	\$ 1,092,073	\$ 1,115,256	\$ 2,152,420	93.00%

* Unaudited

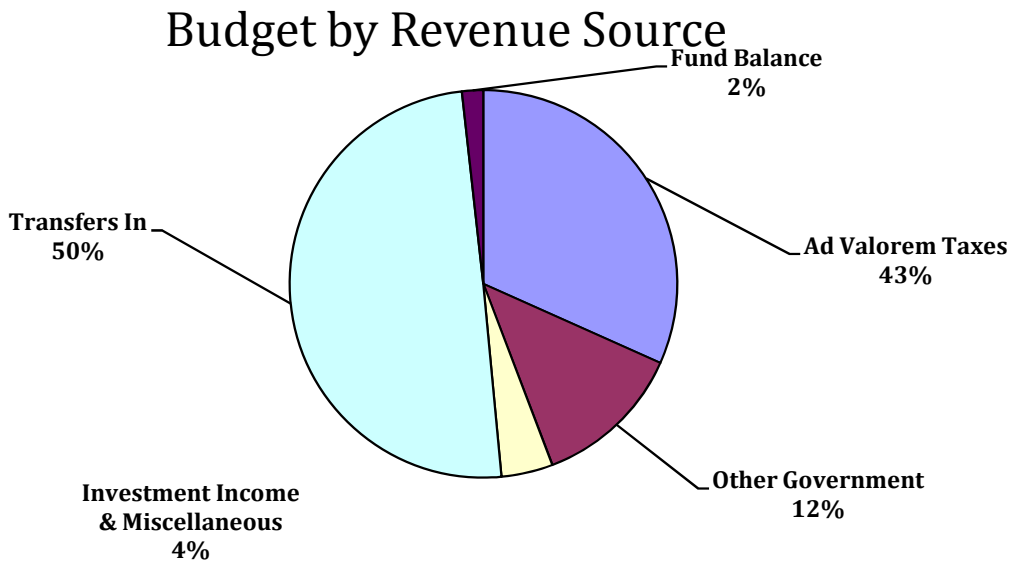
Return to Primer on City Funds

OVERVIEW / DEBT SERVICE FUND 0405

Debt Service Fund

\$

11,108,808

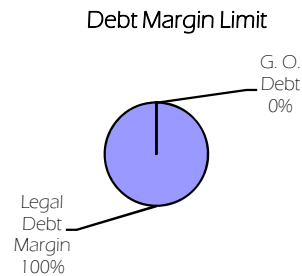


Debt Margin

The Columbus Consolidated Government remains below the debt ceiling of 10% of assessed value of taxable property established by the State of Georgia's constitution using 0% of this established legal debt limit.

**Computation of Legal Debt Margin
For Fiscal Year Ending June 30, 2015**

Assessed value of taxable property*	\$ 4,911,353,421
Debt Limit: 10% of assessed value	491,135,342
Less: Amount of debt applicable to debt limit	-
Legal Debt Margin	\$ 491,135,342



* Based on 2014 State Approved Gross Digest as of 08/04/14.

The Debt Service Fund accounts for debt payments to meet the obligations for revenue bonds.

OVERVIEW / DEBT SERVICE FUND 0405

SCHEDULE OF REVENUES						
		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
<u>TAXES</u>						
General Property Taxes						
4001	Real Property	\$ 3,611,065	\$ 3,594,652	\$ 3,046,332	\$ 3,050,531	0.14%
4002	Public Utility	-	2,309	-	-	N/A
4003	Timber	34	252	-	-	N/A
4005	Personal Property	603,129	579,622	484,935	-	-100.00%
4006	Personal Property-Motor Vehicle	395,584	377,997	346,427	251,104	-27.52%
4007	Mobile Homes	8,422	5,956	3,962	-	-100.00%
4012	Not on Digest-Real & Personal	12,939	15,080	13,973	12,500	-10.54%
4015	Recording intangibles	85,342	94,027	71,328	85,000	19.17%
TOTAL TAXES		\$ 4,716,515	\$ 4,669,895	\$ 3,966,958	\$ 3,399,135	-14.31%
Penalties & Interest						
4150	Ad Valorem	90,188	107,602	104,104	90,000	-13.55%
4151	Auto	34,728	22,140	14,379	30,000	108.64%
	Subtotal	\$ 124,916	\$ 129,742	\$ 118,483	\$ 120,000	1.28%
TOTAL TAXES		\$ 4,841,431	\$ 4,799,637	\$ 4,085,441	\$ 3,519,135	-13.86%
<u>INTERGOVERNMENTAL</u>						
4305	BABs Subsidy	1,518,622	1,518,622	1,400,968	1,386,502	-1.03%
4400	Payment Lieu Taxes Housing Authority	4,850	6,481	7,316	6,000	-17.98%
4415	Columbus Water Works	238,950	-	-	-	N/A
4425	Bull Creek Golf Course	-	-	-	-	N/A
TOTAL INTERGOVERNMENTAL		\$ 1,762,422	\$ 1,525,103	\$ 1,408,283	\$ 1,392,502	-1.12%
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on	-	-	-	-	N/A
4780	Investment Income	3,336	4,125	3,758	-	-100.00%
TOTAL INVESTMENT INCOME		\$ 3,336	\$ 4,125	\$ 3,758	\$ -	-100.00%
<u>MISCELLANEOUS</u>						
4837	Miscellaneous	490,102	428,194	468,660	478,037	2.00%
TOTAL MISCELLANEOUS		\$ 490,102	\$ 428,194	\$ 468,660	\$ 478,037	2.00%

OVERVIEW / DEBT SERVICE FUND 0405

SCHEDULE OF REVENUES		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
INTERFUND TRANSFERS IN						
4974	Transfers In - 2012CBA	\$ -	\$ 15,631	\$ -	\$ -	N/A
4975	Transfers In- 2012BCBA		\$ 4,682	\$ -	\$ -	
4998	Transfers In - Other LOST	3,342,719	5,392,719	5,509,374	5,522,040	0.23%
TOTAL INTERFUND TRANSFERS IN		\$ 3,342,719	\$ 5,413,032	\$ 5,509,374	\$ 5,522,040	0.23%
USE OF FUND BALANCE					\$ 197,094	
Total Debt Service Fund		\$ 10,440,010	\$ 12,170,091	\$ 11,475,516	\$ 11,108,808	-3.20%

* Unaudited

SCHEDULE OF EXPENDITURES		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
Debt Service						
200-2000	Debt Service	\$ -	\$ -	\$ -	\$ -	N/A
200-2800	Water & Sewer Revenue Bonds	533,750	-	-	-	N/A
200-3470	1999A Lease Rev Refunding Bonds	338,650	-	-	-	N/A
200-3472	1999C Lease Revenue Bonds	904,761	905,810	-	-	N/A
200-3474	2003A Lease Revenue Bonds	2,036,710	2,037,394	-	-	N/A
200-3475	2003B Taxable Lease Rev. Bonds	751,639	750,089	-	-	N/A
200-3477	2010A Lease Rev. Bonds	1,123,305	3,169,262	3,164,048	3,157,863	-0.20%
200-3478	2010B Taxable Lease Rev. Bonds	4,177,691	4,177,691	4,177,691	4,177,692	0.00%
200-3479	2010C Lease Rev. Bonds	125,400	125,400	125,400	125,400	0.00%
200-3480	2012 A Lease Rev Bonds	-	-	1,696,722	1,698,998	0.13%
200-3481	2012 B Taxable Lease Bond	-	-	1,360,916	1,359,205	-0.13%
200-3610	GMA Loan Program	-	-	589,650	589,650	0.00%
	Subtotal	\$ 9,991,906	\$ 11,165,646	\$ 11,114,427	\$ 11,108,808	-0.05%
Total Debt Service Fund		\$ 9,991,906	\$ 11,165,646	\$ 11,114,427	\$ 11,108,808	-0.05%

* Unaudited

Return to Primer on City Funds

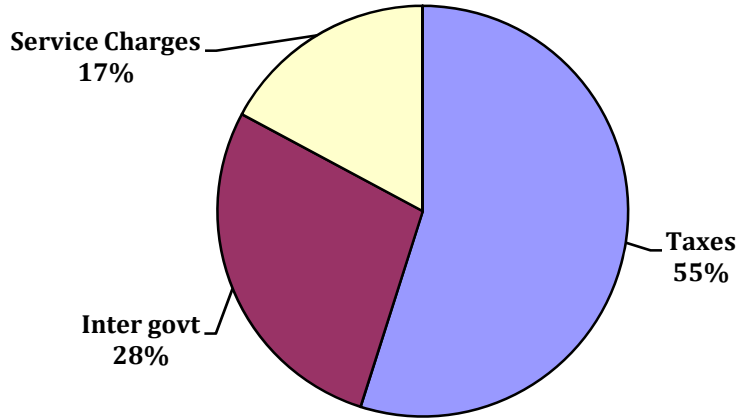
OVERVIEW / TRANSPORTATION FUND 0751

Transportation Fund

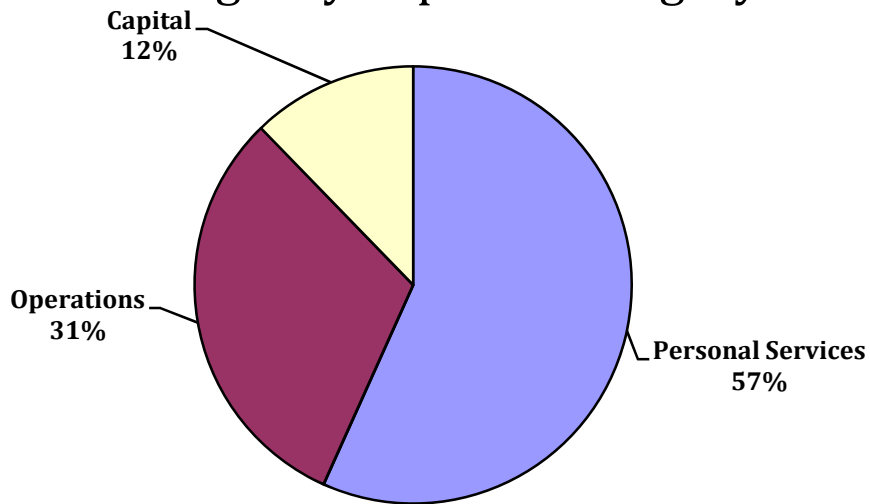
\$

6,430,424

Budget by Revenue Source



Budget by Expense Category



The Transportation Fund accounts for all expenses related to METRA, including administration and operations.

OVERVIEW / TRANSPORTATION FUND 0751

SCHEDULE OF REVENUES

		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
<u>TAXES</u>						
General Property Taxes						
4001	Real Property	\$ 2,802,724	\$ 2,793,292	\$ 2,869,961	\$ 3,529,979	23.00%
4003	Timber	29	217	-	-	N/A
4005	Personal Property	468,330	453,124	456,859	-	-100.00%
4006	Personal Property-Motor Vehicle	288,928	326,271	321,200	-	-100.00%
4007	Mobile Homes	6,900	5,142	4,022	-	-100.00%
TOTAL TAXES		\$ 3,566,911	\$ 3,578,046	\$ 3,652,041	\$ 3,529,979	-3.34%
<u>INTERGOVERNMENTAL</u>						
4301	FTA Capital Grant	805,262	2,609,852	959,263	1,400,346	45.98%
4302	FTA Section 9-Planning	159,541	123,827	139,681	141,778	1.50%
4330	DoT Capital Grant	58,326	62,319	55,582	175,043	214.93%
4331	DoT Section 9-Planning	64,213	54,249	64,326	17,722	-72.45%
4337	DoT Planning	-	77,928	80,628	56,690	-29.69%
4400	Payment Lieu Taxes Housing Authority	3,765	5,066	6,892	5,066	-26.49%
TOTAL INTERGOVERNMENTAL		\$ 1,091,107	\$ 2,933,241	\$ 1,306,372	\$ 1,796,645	37.53%
<u>CHARGES FOR SERVICES</u>						
Charges for Services						
4837	Miscellaneous	-	-	378	-	-100.00%
Subtotal		\$ -	\$ -	\$ 378	\$ -	-100.00%
Transit Charges						
4560	Subscription Farebox	16,821	22,373	25,646	25,000	-2.52%
4561	Passenger Services	952,291	976,833	982,717	975,000	-0.79%
4562	Dial-A-Ride	75,423	64,026	100,200	75,000	-25.15%
4563	Advertising	14,500	19,869	25,710	15,000	-41.66%
4564	Miscellaneous Transportation	13,476	696	963	-	-100.00%
Subtotal		\$ 1,072,511	\$ 1,083,797	\$ 1,135,236	\$ 1,090,000	-3.98%
Other Fees						
4540	Handicap ID Fees	10,850	12,019	11,012	11,000	-0.11%
4558	Recycling Fees	575	1,068	911	800	-12.17%
Subtotal		\$ 11,425	\$ 13,087	\$ 11,923	\$ 11,800	-1.03%
TOTAL CHARGES FOR SERVICES		\$ 1,083,936	\$ 1,096,884	\$ 1,147,538	\$ 1,101,800	-3.99%

OVERVIEW / TRANSPORTATION FUND 0751

SCHEDULE OF REVENUES

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted	%
		Change				
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on Investments	\$ -	\$ -	\$ 1,074	\$ -	-100.00%
4780	Investment Income	2,209	2,855	8,367	2,000	-76.10%
TOTAL INVESTMENT INCOME		\$ 2,209	\$ 2,855	\$ 9,442	\$ 2,000	-78.82%
<u>MISCELLANEOUS</u>						
4837	Miscellaneous	-	971	378	-	-100.00%
4853	Claims/Settlements	-	-	2,000	-	-100.00%
4906	Property Sales	(30)	(9,000)	515	-	-100.00%
4907	Sale of Fixed Assets	-	9,127	-	-	N/A
4908	Gain Sale of Assets	1,781	(85,513)	(28,574)	-	-100.00%
TOTAL MISCELLANEOUS		\$ 1,751	\$ (84,415)	\$ (25,681)	\$ -	-100.00%
<u>OTHER FINANCING SOURCES</u>						
Interfund Transfers In						
4931	Transfer In-General Fund	-	-	-	-	N/A
Subtotal		\$ -	\$ -	\$ -	\$ -	N/A
TOTAL OTHER FINANCING SOURCES		\$ -	\$ -	\$ -	\$ -	N/A
<u>USE OF FUND BALANCE</u>						
Total Transportation Fund		\$ 5,745,914	\$ 7,526,611	\$ 6,089,711	\$ 6,430,424	5.59%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted	%
		Change				
Public Works						
260-3710	Other Maintenance/Repairs	\$ 7,267	\$ 2,488	\$ 620	\$ 15,000	2319.35%
Subtotal		\$ 7,267	\$ 2,488	\$ 620	\$ 15,000	2319.35%
Non-Categorical						
590-2000	Contingency	-	-	-	6,547	N/A
590-3000	Non-Categorical	127,102	249,922	304,332	288,938	-5.06%
590-4000	Interfund Transfers	104,346	-	-	-	N/A
Subtotal		\$ 231,448	\$ 249,922	\$ 304,332	\$ 295,485	-2.91%
METRA						
610-1000	Administration	167,372	169,209	170,569	198,976	16.65%
610-2100	Operations	2,011,035	2,031,484	2,152,687	2,146,895	-0.27%
610-2200	Maintenance	1,616,453	1,641,060	1,651,171	1,516,293	-8.17%
610-2300	Dial-A-Ride	266,601	273,864	289,506	241,258	-16.67%
610-2400	Capital-FTA	726,762	1,134,338	888,281	1,750,432	97.06%

OVERVIEW / TRANSPORTATION FUND 0751

SCHEDULE OF EXPENDITURES

	FY12	FY13	FY14	FY15	%
	Actual	Actual	Actual*	Adopted	Change
610-2900 Charter Services	17,636	17,928	17,856	18,000	0.81%
610-3410 Planning-FTA (5303)	67,639	69,389	70,186	70,863	0.96%
610-3420 Planning-FTA (5307)	164,288	154,787	174,601	177,222	1.50%
Subtotal	\$ 5,037,786	\$ 5,492,059	\$ 5,414,857	\$ 6,119,939	13.02%
Total Transportation Fund	\$ 5,276,501	\$ 5,744,469	\$ 5,719,810	\$ 6,430,424	12.42%

* Unaudited

Return to Primer on City Funds

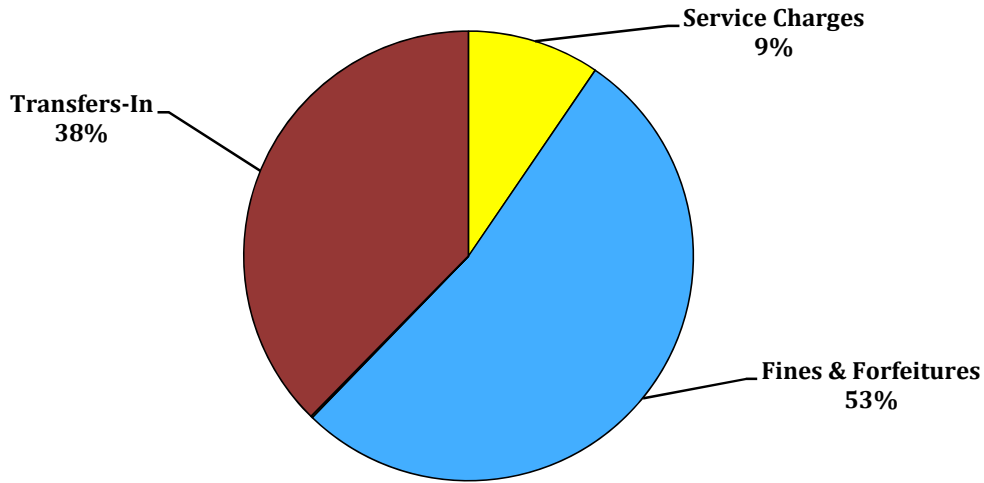
OVERVIEW / PARKING MANAGEMENT FUND 0752

Parking Management Fund

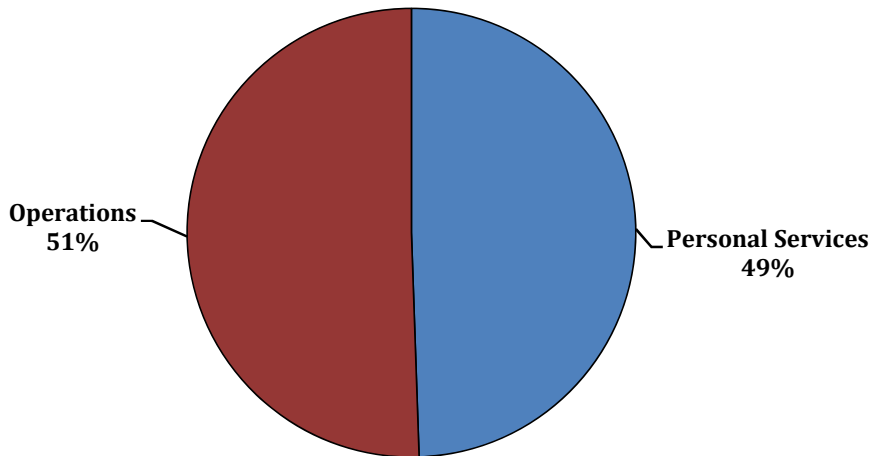
\$

398,500

Budget by Revenue Source



Budget by Expense Category



The Parking Management Fund accounts for all expenses related to Columbus' Uptown Parking District, including parking and enforcement.

OVERVIEW / PARKING MANAGEMENT FUND 0752

SCHEDULE OF REVENUES

		FY12		FY13		FY14		FY15	%
		Actual		Actual		Actual*		Adopted	Change
<u>CHARGES FOR SERVICES</u>									
4568	Parking Fees	\$ 21,815	\$	20,205	\$	22,172	\$	20,000	-9.80%
4569	Public Parking Fees	\$ 32,366	\$	29,202	\$	17,647	\$	18,000	2.00%
TOTAL CHARGES FOR SERVICES		\$ 54,181	\$	49,407	\$	39,819	\$	38,000	-4.57%
<u>FINES & FORFEITURES</u>									
4752	Parking Violations	\$ 174,755	\$	177,853	\$	155,269	\$	210,000	35.25%
TOTAL FINES & FORFEITURES		\$ 174,755	\$	177,853	\$	155,269	\$	210,000	35.25%
<u>INVESTMENT INCOME</u>									
4772	Gains/Losses on Investments	\$ 708	\$	-	\$	-	\$	-	N/A
4878	Rental Lease	\$ -	\$	1,500	\$	1,800	\$	-	
4780	Investment Interest	\$ 540	\$	-	\$	-	\$	500	N/A
TOTAL INVESTMENT INCOME		\$ 1,248	\$	1,500	\$	1,800	\$	500	-72.22%
<u>MISCELLANEOUS</u>									
4837	Miscellaneous	\$ -	\$	-	\$	5	\$	-	-100.00%
TOTAL FINES & FORFEITURES		\$ -	\$	-	\$	5	\$	-	-100.00%
<u>OTHER FINANCING SOURCES</u>									
Interfund Transfers In									
4931	Transfer In-General Fun	-		118,036				150,000	N/A
Subtotal		\$ -	\$	118,036	\$	-	\$	150,000	N/A
TOTAL OTHER FINANCING SOURCES		\$ -	\$	118,036	\$	-	\$	150,000	N/A
Total Parking Managemt Fund		\$ 230,184	\$	346,796	\$	196,893	\$	398,500	102.39%

* Unaudited

SCHEDULE OF EXPENDITURES

	FY12	FY13	FY14	FY15	%
	Actual	Actual	Actual*	Adopted	Change
Non-Categorical					
590-2000 Contingency	\$ -	\$ -		\$ 362	N/A
590-3000 Non-Categorical	12,985	24,852	19,660	20,338	3.45%
590-4000 Interfund Transfers	-	-		-	N/A
Subtotal	\$ 12,985	\$ 24,852	\$ 19,660	\$ 20,700	5.29%
Parking Management					
610-2800 Parking Management	321,895	321,944	331,330	377,800	14.03%
Subtotal	\$ 321,895	\$ 321,944	\$ 331,330	\$ 377,800	14.03%
Total Parking Managemt Fund	\$ 334,880	\$ 346,796	\$ 350,990	\$ 398,500	13.54%

* Unaudited

Return to Primer on City Funds

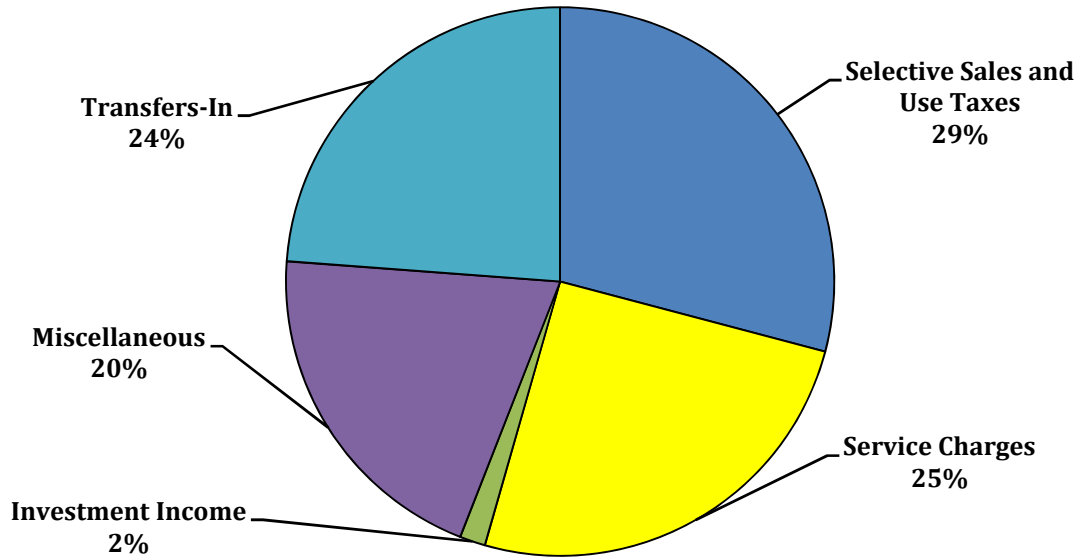
OVERVIEW / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

Trade Center Fund

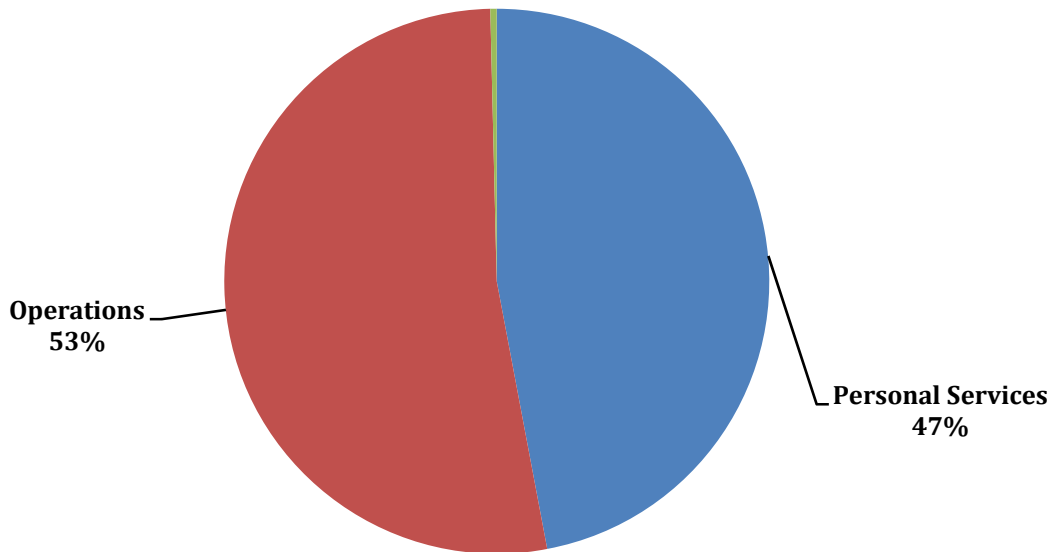
\$

2,644,850

Budget by Revenue Source



Budget by Expense Category



The Columbus Ironworks Convention & Trade Center Fund provides for the administration, operation, and maintenance of the Columbus Ironworks Convention and Trade Center.

OVERVIEW / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

SCHEDULE OF REVENUES

		FY12		FY13		FY14		FY15	%
		Actual		Actual		Actual*		Adopted	Change
<u>SELECTIVE SALES & USE TAXES</u>									
4052	Beer Tax	\$ 762,580	\$	761,575	\$	769,068	\$	770,000	0.12%
TOTAL SELECTIVE SALES & USE TAXES		\$ 762,580	\$	761,575	\$	769,068	\$	770,000	0.12%
<u>CHARGES FOR SERVICES</u>									
Charges for Services									
4568	Parking Fees	\$ 14,938	\$	16,275	\$	12,578	\$	17,000	35.16%
4579	Elec Usage Fees	\$ -	\$	-	\$	24,868	\$	16,000	
4837	Miscellaneous	\$ 34,430	\$	32,304	\$	6,148	\$	8,000	30.12%
Subtotal		\$ 49,368	\$	48,579	\$	43,594	\$	41,000	-5.95%
Trade Center Operations									
4580	Convention Services	\$ 18,073	\$	12,295	\$	10,587	\$	8,000	-24.43%
4581	Food Svc Contract-Events	\$ 515,809	\$	606,863	\$	773,440	\$	620,000	-19.84%
Subtotal		\$ 533,882	\$	619,158	\$	784,027	\$	628,000	-19.90%
Other Charges for Services									
4827	Outside Personnel Svcs	\$ -	\$	-	\$	-	\$	-	N/A
4828	Copy Work	\$ 339	\$	725	\$	1,138	\$	700	-38.47%
Subtotal		\$ 339	\$	725	\$	1,138	\$	700	-38.47%
TOTAL CHARGES FOR SERVICES		\$ 583,589	\$	668,462	\$	828,759	\$	669,700	-19.19%
<u>INVESTMENT INCOME</u>									
Gains/Losses on									
4772	Investments	\$ 2,500	\$	(33,460)	\$	29,165	\$	-	-100.00%
4780	Investment Income	\$ 32,928	\$	49,166	\$	60,775	\$	40,000	-34.18%
TOTAL INVESTMENT INCOME		\$ 35,428	\$	15,706	\$	89,940	\$	40,000	-55.53%
<u>MISCELLANEOUS</u>									
Miscellaneous									
4842	Vendors Comp-Sales Tax	\$ 158	\$	178	\$	225	\$	150	-33.41%
Subtotal		\$ 158	\$	178	\$	225	\$	150	-33.41%
Rents and Royalties									
4874	Equipment Rental	\$ 83,114	\$	85,454	\$	101,662	\$	85,000	-16.39%
4875	Space Rental	\$ 458,522	\$	459,477	\$	484,944	\$	450,000	-7.21%
Subtotal		\$ 541,636	\$	544,931	\$	586,606	\$	535,000	-8.80%
TOTAL MISCELLANEOUS		\$ 541,794	\$	545,109	\$	586,831	\$	535,150	-8.81%

* Unaudited

OVERVIEW / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

SCHEDULE OF REVENUES

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted	% Change
OTHER FINANCING SOURCES					
Interfund Transfers In					
4943 Transfer In-Hotel/Motel	\$ 629,182	\$ 613,885	\$ 740,384	\$ 630,000	-14.91%
Subtotal	\$ 629,182	\$ 613,885	\$ 740,384	\$ 630,000	-14.91%
TOTAL OTHER FINANCING SOURCES	\$ 629,182	\$ 613,885	\$ 740,384	\$ 630,000	-14.91%
USE OF FUND BALANCE				\$ -	
Total Trade Center Fund	\$ 2,552,573	\$ 2,604,737	\$ 3,014,982	\$ 2,644,850	-12.28%

* Unaudited

SCHEDULE OF EXPENDITURES

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted	% Change
Non-Categorical					
590-2000 Contingency	\$ -	\$ -	\$ -	\$ 2,611	N/A
590-3000 Non-Categorical	45,216	128,593	104,181	126,349	21.28%
590-4000 Interfund Transfers	-	-	-	-	N/A
Subtotal	\$ 45,216	\$ 128,593	\$ 104,181	\$ 128,960	23.79%
Trade Center					
620-1000 Administration	\$ 582,766	\$ 523,360	\$ 602,542	\$ 618,487	2.65%
620-2100 Sales	222,655	220,949	207,041	258,693	24.95%
620-2200 Operations	452,977	463,500	573,204	501,243	-12.55%
620-2300 Building Maintenance	759,270	751,154	808,321	849,502	5.09%
620-2600 Bonded Debt	222,631	249,840	187,565	287,965	53.53%
Subtotal	\$ 2,240,299	\$ 2,208,803	\$ 2,378,674	\$ 2,515,890	5.77%
Total Trade Center Fund	\$ 2,285,515	\$ 2,337,396	\$ 2,482,855	\$ 2,644,850	6.52%

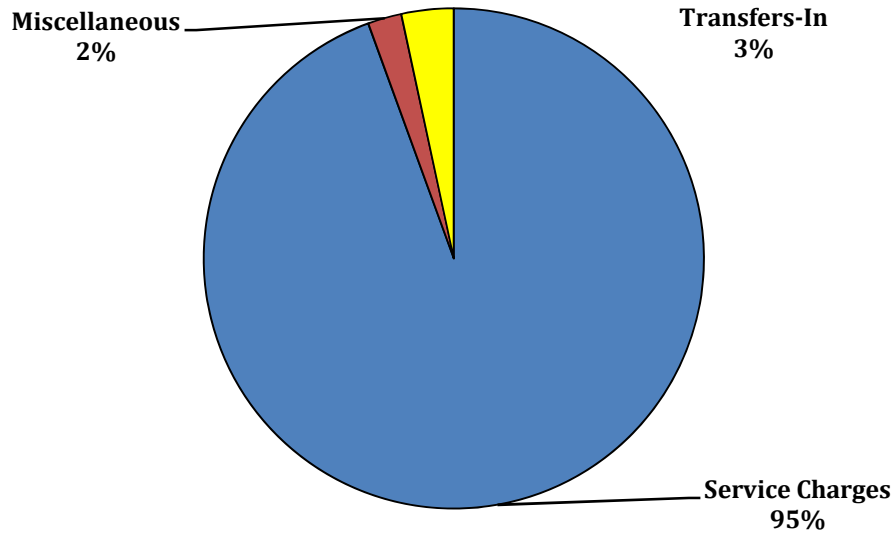
* Unaudited

Return to Primer on City Funds

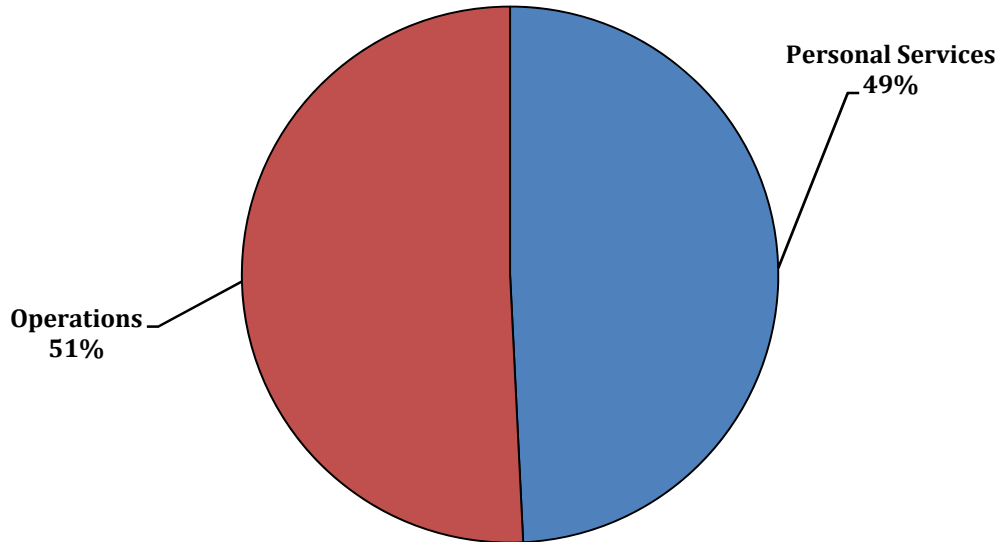
OVERVIEW / BULL CREEK GOLF COURSE FUND 0755

Bull Creek Golf Course Fund \$ 1,482,050

Budget by Revenue Source



Budget by Expense Category



The Bull Golf Course Fund provides for administration, operation, and maintenance of Bull Creek Golf Course.

OVERVIEW / BULL CREEK GOLF COURSE FUND 0755

SCHEDULE OF REVENUES

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted	% Change
<u>CHARGES FOR SERVICES</u>						
4541	Golf Course Handicap Fees	\$ 835	\$ 1,300	\$ 976	\$ 850	-12.91%
4542	Operations-Golf Course	1,189,337	1,067,453	931,136	1,150,000	23.51%
4543	Golf Range Fees	29,811	35,203	30,913	30,000	-2.95%
4544	Snack Bar-Golf Course	166,485	156,179	136,000	150,000	10.29%
4582	Sale Of Merchandise	73,580	79,222	66,591	70,000	5.12%
TOTAL CHARGES FOR SERVICES		\$ 1,460,048	\$ 1,339,357	\$ 1,165,616	\$ 1,400,850	20.18%
<u>MISCELLANEOUS</u>						
Other Miscellaneous Revenues						
4837	Miscellaneous	1,993	1,403	558	1,200	114.93%
4842	Venders Comp-Sales Tax	-	-	811	1,200	47.97%
4878	Rental/Lease Income	23,476	29,443	39,688	30,000	-24.41%
	Subtotal	\$ 25,469	\$ 30,846	\$ 41,057	\$ 32,400	-21.09%
TOTAL MISCELLANEOUS		\$ 25,469	\$ 30,846	\$ 41,057	\$ 32,400	-21.09%
<u>OTHER FINANCING SOURCES</u>						
Interfund Transfers In						
4931	Transfer In-General Fund	-	3,632	-	50,000	N/A
	Subtotal	\$ -	\$ 3,632	\$ -	\$ 50,000	N/A
TOTAL OTHER FINANCING SOURCES		\$ -	\$ 3,632	\$ -	\$ 50,000	N/A
Total Bull Creek Fund		\$ 1,485,517	\$ 1,373,835	\$ 1,206,673	\$ 1,483,250	22.92%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted	% Change
<u>Non-Categorical</u>						
590-2000	Contingency	\$ -	\$ -	\$ -	\$ 1,403	N/A
590-3000	Non-Categorical	27,505	81,713	83,668	85,560	2.26%
590-4000	Interfund Transfers	-	-	-	-	N/A
	Subtotal	\$ 27,505	\$ 81,713	\$ 83,668	\$ 86,963	3.94%
<u>Bull Creek</u>						
640-2100	Pro Shop	750,036	740,126	777,956	781,583	0.47%
640-2200	Maintenance	572,809	552,000	566,791	613,504	8.24%
640-2300	Debt Service	1,793	-	-	-	N/A
	Subtotal	\$ 1,324,638	\$ 1,292,125	\$ 1,344,747	\$ 1,395,087	3.74%
Total Bull Creek Fund		\$ 1,352,143	\$ 1,373,838	\$ 1,428,415	\$ 1,482,050	3.75%

* Unaudited

Return to Primer on City Funds

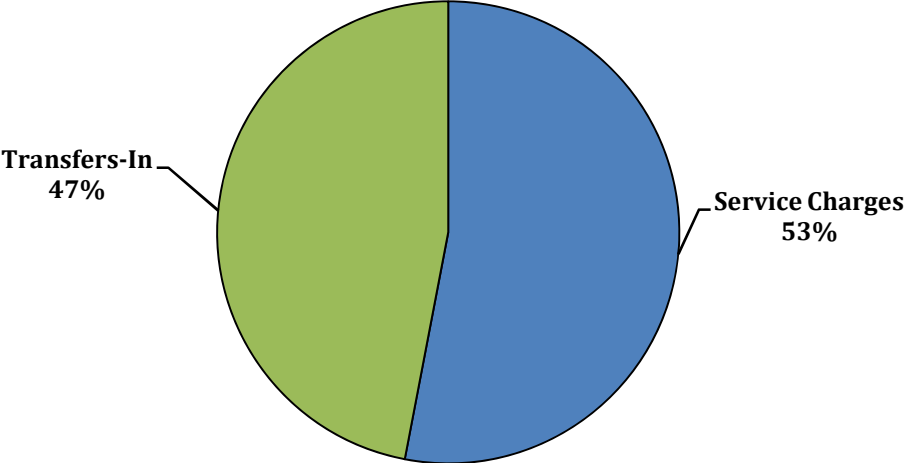
Section B

Overview: Bull Creek Golf Course Fund

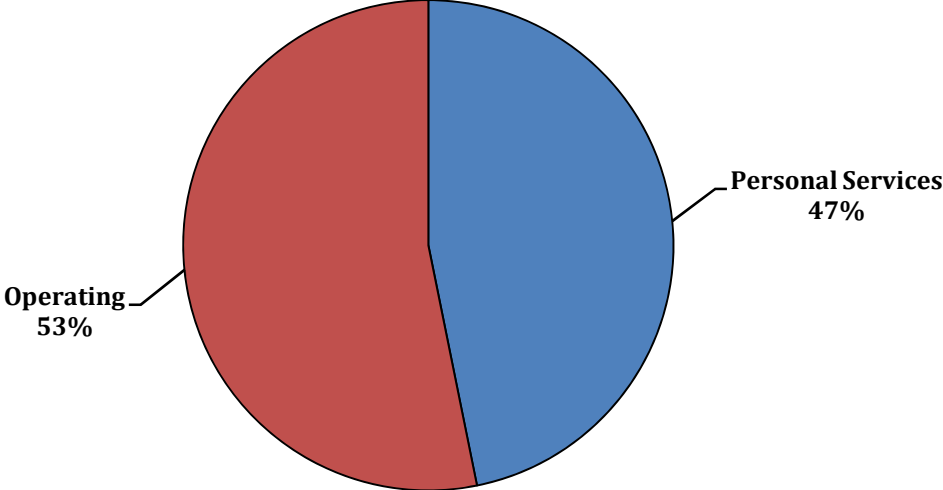
OVERVIEW / OXBOW CREEK GOLF COURSE FUND 0756

Oxbow Creek Golf Course Fund \$ 532,000

Budget by Revenue Source



Budget by Expense Category



The Oxbow Golf Course Fund provides for administration, operation, and maintenance of Oxbow Creek Golf Course.

OVERVIEW / OXBOW CREEK GOLF COURSE FUND 0756

SCHEDULE OF REVENUES

		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
<u>CHARGES FOR SERVICES</u>						
4541	Golf Course Handicap Fees	\$ -	\$ -	\$ -	\$ -	N/A
4542	Operations-Golf Course	216,302	208,587	186,751	220,000	17.80%
4543	Golf Range Fees	17,946	23,115	18,398	17,000	-7.60%
4544	Snack Bar-Golf Course	36,130	28,893	23,830	35,000	46.87%
4582	Sale Of Merchandise	13,390	10,123	7,653	10,000	30.66%
TOTAL CHARGES FOR SERVICES		\$ 283,768	\$ 270,718	\$ 236,632	\$ 282,000	19.17%
<u>MISCELLANEOUS</u>						
Other Miscellaneous Revenues						
4837	Miscellaneous	686	739	731	-	-100.00%
	Subtotal	\$ 686	\$ 739	\$ 731	\$ -	-100.00%
TOTAL MISCELLANEOUS		\$ 686	\$ 739	\$ 731	\$ -	-100.00%
<u>OTHER FINANCING SOURCES</u>						
Interfund Transfers In						
4931	Transfer In-General Fund	225,661	249,479	-	250,000	N/A
	Subtotal	\$ 225,661	\$ 249,479	\$ -	\$ 250,000	N/A
TOTAL OTHER FINANCING SOURCES		\$ 225,661	\$ 249,479	\$ -	\$ 250,000	N/A
Total Oxbow Creek Fund		\$ 510,115	\$ 520,936	\$ 237,364	\$ 532,000	124.13%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
<u>Non-Categorical</u>						
590-2000	Contingency	\$ -	\$ -	\$ -	\$ 464	N/A
590-3000	Non-Categorical	10,716	29,442	26,093	29,204	11.92%
590-4000	Interfund Transfers	-	-	-	-	N/A
	Subtotal	\$ 10,716	\$ 29,442	\$ 26,093	\$ 29,668	13.70%
<u>Oxbow Creek</u>						
640-2100	Pro Shop	197,942	186,666	208,562	197,275	-5.41%
640-2200	Maintenance	209,536	210,266	222,490	205,294	-7.73%
640-2300	Debt Service	12,358	10,737	9,089	99,763	997.58%
	Subtotal	\$ 419,836	\$ 407,669	\$ 440,142	\$ 502,332	14.13%
Total Oxbow Creek Fund		\$ 430,552	\$ 437,111	\$ 466,234	\$ 532,000	14.11%

* Unaudited

Return to Primer on City Funds

Section B

Overview: Oxbow Creek Golf Course Fund

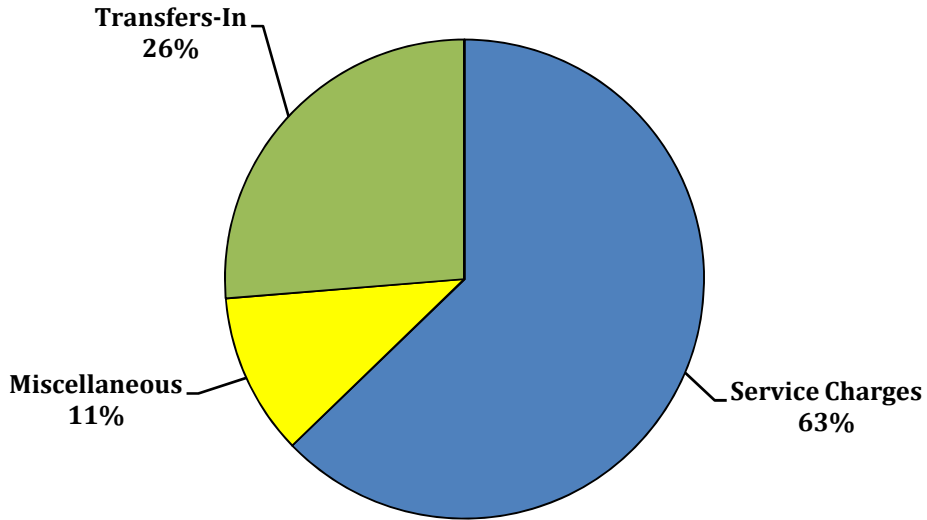
OVERVIEW / CIVIC CENTER FUND 0757

Civic Center Fund

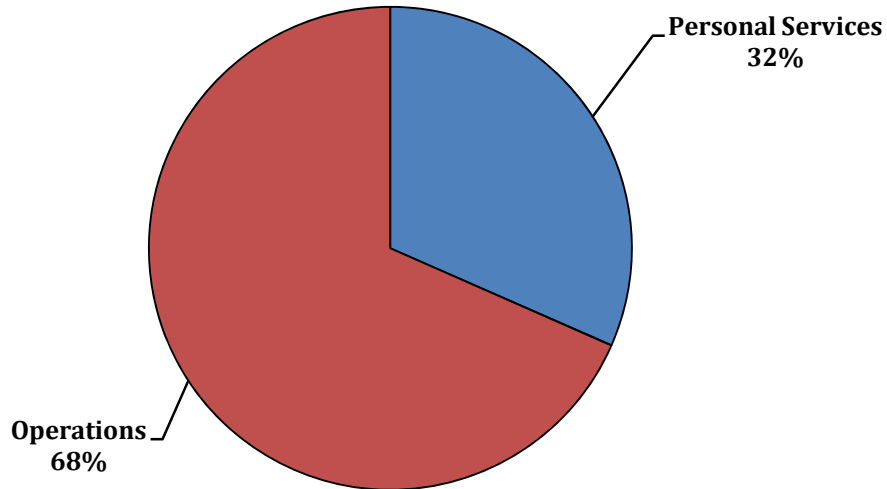
\$

5,553,500

Budget by Revenue Source



Budget by Expense Category



The Civic Center Fund accounts for the operation of the multi-functional recreational facility.

OVERVIEW / CIVIC CENTER FUND 0757

SCHEDULE OF REVENUES

		FY12	FY13	FY14	FY15	%
		Actual	Actual	Actual*	Adopted	Change
<u>CHARGES FOR SERVICES</u>						
Civic Center Charges						
4576	Catering	\$ 27,568	\$ 43,685	\$ 34,398	\$ 35,000	1.75%
4587	Food Svc Contract	224,467	182,203	141,210	197,500	39.86%
4582	Sale Of Merchandise	14,022	11,018	4,245	15,000	253.34%
	Subtotal	\$ 266,057	\$ 236,906	\$ 179,853	\$ 247,500	37.61%
Event Fees						
4573	Ticket Sales	2,550,717	2,243,158	2,008,383	2,440,000	21.49%
4575	Box Office Fees	1,167	100	-	-	N/A
	Subtotal	\$ 2,551,884	\$ 2,243,258	\$ 2,008,383	\$ 2,440,000	21.49%
Charges for Services						
4568	Parking Fees	34,020	34,337	37,794	60,000	58.76%
4872	Sale of Advertisements	9,813	4,000	39,856	50,000	25.45%
4837	Miscellaneous	636,770	738,262	540,247	688,500	27.44%
	Subtotal	\$ 680,603	\$ 776,599	\$ 617,897	\$ 798,500	29.23%
Other Fees						
4862	Sale of Salvage	-	213	-	-	N/A
4906	Property Sales	-	-	3,802	-	-100.00%
	Subtotal	\$ -	\$ 213	\$ 3,802	\$ -	-100.00%
TOTAL CHARGES FOR SERVICES		\$ 3,498,544	\$ 3,256,976	\$ 2,809,934	\$ 3,486,000	24.06%
<u>INVESTMENT INCOME</u>						
4780	Investment Income	-	-	-	-	N/A
4772	Gains/Losses on Investments	-	-	-	-	N/A
TOTAL INVESTMENT INCOME		\$ -	\$ -	\$ -	\$ -	N/A
<u>MISCELLANEOUS</u>						
Reimbursement for Damaged Property						
4801	Private Contributions	-	15,000	15,000	-	-100.00%
4853	Claims/Settlements	-	-	-	-	N/A
4908	Gain Sale of Assets	-	-	(6,783)	-	-100.00%
	Subtotal	\$ -	\$ 15,000	\$ 8,217	\$ -	-100.00%
Rents and Royalties						
4880	Rent - Civic Center	515,091	499,448	462,019	490,000	6.06%
4842	Vendor Comp Sales Tax	-	1,686	1,622	1,000	
4574	Facility Fee	117,859	121,117	128,946	116,500	-9.65%
	Subtotal	\$ 632,950	\$ 622,251	\$ 592,586	\$ 607,500	2.52%
TOTAL MISCELLANEOUS		\$ 632,950	\$ 637,251	\$ 600,803	\$ 607,500	1.11%

* Unaudited

Section B

Overview: Civic Center Fund

OVERVIEW / CIVIC CENTER FUND 0757

SCHEDULE OF REVENUES

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted	% Change
OTHER FINANCING SOURCES						
Interfund Transfers In						
4931	Transfer In-General Fund	\$ -	\$ -	\$ -	\$ 200,000	N/A
4943	Transfer In-Hotel/Motel Tax	1,258,361	1,227,769	1,480,767	1,260,000	-14.91%
	Subtotal	\$ 1,258,361	\$ 1,227,769	\$ 1,480,767	\$ 1,460,000	-1.40%
TOTAL OTHER FINANCING SOURCES		\$ 1,258,361	\$ 1,227,769	\$ 1,480,767	\$ 1,460,000	-1.40%
Total Civic Center Fund		\$ 5,389,855	\$ 5,121,996	\$ 4,891,504	\$ 5,553,500	13.53%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted	% Change
Civic Center						
160-1000	Civic Center Operations	\$ 1,999,886	\$ 1,972,609	\$ 1,827,071	\$ 1,952,763	6.88%
160-2100	Hockey	498,177	420,623	452,457	453,500	0.23%
160-2200	AF2 Football	83,849	60,169	59,414	101,500	70.83%
160-2500	Other Events	2,427,607	2,304,609	2,106,496	2,285,091	8.48%
160-2600	Temp Labor Pool	-	(143)	-	-	N/A
160-2700	Ice Rink- Operations	491,721	356,857	362,017	379,091	4.72%
160-2750	Ice Rink Events	97,505	96,127	91,317	84,973	-6.95%
	Subtotal	\$ 5,598,745	\$ 5,210,851	\$ 4,898,772	\$ 5,256,918	7.31%
Public Services						
260-3710	Other Maintenance/Rep:	59,033	72,962	58,624	100,000	70.58%
	Subtotal	\$ 59,033	\$ 72,962	\$ 58,624	\$ 100,000	70.58%
Non-Categorical						
590-2000	Contingency	-	-	-	3,928	N/A
590-3000	Non-Categorical	157,210	186,872	189,117	192,654	1.87%
590-4000	Interfund Transfers	-	-	-	-	N/A
	Subtotal	\$ 157,210	\$ 186,872	\$ 189,117	\$ 196,582	3.95%
Total Civic Center Fund		\$ 5,814,988	\$ 5,470,685	\$ 5,146,513	\$ 5,553,500	7.91%

* Unaudited

Return to Primer on City Funds

SECTION C:
PERSONNEL

This section includes information on staffing, benefits and changes for the Fiscal Year.

PERSONNEL

A top priority of the Columbus Consolidated Government (CCG) is to provide the most efficient services while retaining quality employees who are committed to excellence and the community. The CCG employs nearly **2,800** full-time, part-time, and temporary employees, who provide a wide range of services to the community.

The CCG provides a total benefit package that includes the following:

- Major Medical Health Insurance
- Life Insurance
- Social Security
- Long Term Disability Insurance
- Retirement Plan
- Dental Insurance
- Sick and Vacation Pay
- Worker's Compensation
- Cafeteria Plan
- Deferred Compensation Plans

Major Medical Health Insurance

The CCG provides health insurance to all full-time employees. Coverage begins on the first day, coincide with or immediately following completion of 30 days of active employment. The City's annual contribution is \$5,650 per employee.

During 2013, the City opened its own Health and Wellness Center on the campus of Columbus Regional Healthcare System. The Health and Wellness Center provides routine primary healthcare, urgent care, and specialist referrals for members of the H&W Center plan. In addition to having no copayments for office visits, referrals, or routine pharmaceuticals, employees covered by the Health and Wellness plan enjoy premiums that are the lowest available for any plan offered at CCG. By more closely managing the health and wellbeing of its employees, CCG anticipates significant wellness and productivity benefits from the Health and Wellness Center program for its employees and their dependents. In addition, the City expects to see reduced healthcare costs in the long term by improving the health status of the workforce and by better management of chronic conditions.

Life Insurance (Accidental Death & Dismemberment)

The CCG provides life, accidental death, and dismemberment insurance to all full-time employees. Coverage is to equal to one and one-half (1½) times an employee's annual salary, rounded to the next highest \$500. The benefit is calculated at \$0.50 per \$1,000 of their salary.

Long-Term Disability

CCG provides long-term disability coverage to all full-time employees. The Social Security Administration Office must declare an employee disabled, after which the plan allows the

PERSONNEL

disabled employee to collect 60% of their monthly salary (offset by Social Security, Worker's Compensation and certain other pensions and disability plans).

Social Security (FICA)

CCG contributes the employer's share of FICA, 7.65% (6.20% Social Security and 1.45% Medicare) of earnings up to a maximum salary of \$117,000. Maximum is for Social Security only. The Federal Insurance Program has no cap on Medicare contribution earnings.

Retirement

The CCG provides two retirement plans: one for general government employees and an enhanced plan for public safety employees. Both plans offer early and normal retirement options, once time vests an employee. The City has historically contributed 100% of the costs for the program. However, in FY13 the City implemented an employee contribution rate of 4% for all eligible existing employees phased in at 2% over a 2 year period and a contribution rate of 8% for eligible new employees phased in at 6% the first year and 2% the second year. The general government employees' plan must generate a minimum of *\$7.4 million* based on employee salaries and *\$13.1 million* for public safety employees' salaries.

Vacation

All city officials and permanent employees accrue and accumulate annual leave based on their years of service as displayed in the following table.

Service	Earned	Accumulate
0 - 10 years	10 days	20 days
10 - 15 years	15 days	20 days
15+ years	20 days	30 days

Sick Leave

All city officials and permanent employees accrue 13 days of sick leave per year. An employee may accumulate the following maximums: 30 days in a base account and 60 days in a reserve account for a total of 90 days. By the last pay period in November, CCG pays one-fourth of accumulated sick leave beyond the 30 days allowed in an employees' base account as a bonus to employees. This bonus is based on the employee's salary/wage and is subject to City Council's approval. The remaining three-fourths above the 30 days are added to the employees' sick leave reserve account until a maximum of 60 days is accumulated.

PERSONNEL

Catastrophic Sick Leave

At the end of each leave year all accrued leave days above the maximum allowable reserve accumulations will be added to the catastrophic sick leave bank until a maximum of one hundred and twenty (120) days shall be attained. No charge shall be made against the catastrophic sick leave accumulation until the base and reserve accumulations for both vacation and sick leave have been exhausted, and until a valid medical certificate has been presented as to the nature of the employee's illness and inability to return to work.

Other Benefits

The Columbus Consolidated Government (CCG) offers deferred compensation, cafeteria, vision and dental plans for employees. Although the City does not contribute to the plans, we offer the plans as a convenience to the employee.

Holidays

For several years, the CCG has observed ten (10) holidays and one (1) floating holiday. This year the CCG will observe the floating holiday on December 26, 2014. A schedule of holidays is listed below:

HOLIDAY	DATE OBSERVED	DAY
Independence Day	July 4, 2014	Friday
Labor Day	September 1, 2014	Monday
Columbus Day	October 13, 2014	Monday
Veteran's Day	November 11, 2014	Tuesday
Thanksgiving Day/Day After	November 27 & 28, 2014	Thursday and Friday
Christmas	December 25, 2014	Thursday
Floating Holiday	December 26, 2014	Friday
New Year's Day	January 1, 2015	Thursday
M. L. King, Jr. Birthday	January 19, 2015	Monday
Memorial Day	May 25, 2015	Monday

PERSONNEL

Personnel Summary

The chart below details compensation and benefits discussed in earlier sections. Net personnel expenditures make up 58.5% of the total operating budget. Salaries, wages, and overtime are the largest elements of the compensation and benefits.

Elements	Budget	%
		of Net
General Government Salaries, Wages & Overtime	\$ 47,460,506	30.8%
Public Safety Salaries, Wages, & Overtime	60,907,286	39.5%
FICA Contributions	8,463,877	5.5%
General Government Retirement	7,474,407	4.8%
Public Safety Retirement	13,161,534	8.5%
Group Health Care Contribution	14,605,250	9.5%
Group Life Insurance	493,169	0.3%
Other Benefits & Administrative Fees*	1,625,915	1.1%
Total	\$154,191,944	100.0%

**Includes: Unused Sick Leave, Unused Annual Leave, Major Disability Income, Death Benefit Escrow, Unemployment Compensation, certain Allowances, Relocation Expenses and Other Employee Benefits.*

\$0 is included in Other Benefits to set aside funding for Post-retirement healthcare and other post-employment benefits (OPEB) per GASB Statement No. 45, Accounting and Financial reporting by Employers for Postemployment Benefits Other Than Pensions.

[Return to Quick Links](#)

PERSONNEL

	FY14 Adopted			FY15 Adopted		
	General Fund					
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
Council	10			10		
Clerk of Council	3	1		3	1	
Mayor	4			4		
Internal Auditor	2			2		
City Attorney	4			4		
Total Executive/Legal	23	1		23	1	
City Manager Administration	6			6		
Mail Room	1		1	1		1
Public Information & Relations (CCG-TV)	1		1	1		1
Citizens Service Center	9			9		
Total City Manager	17		2	17		2
Finance Administration	3			3		
Accounting	8			8		
Revenue	12	1		12	1	
Financial Planning	4			4		
Purchasing	7			7		
Cash Management	2			2		
Total Finance	36	1		36	1	
Information Technology	23			23		
Human Resources	13	1		13	1	
Inspections	26			26		
Print Shop	4			4		
Total Codes and Inspections	30			30		
Planning	6			6		
Community Reinvestment	1			1		
Traffic Engineering	23			23		
Geographic Information Systems	4			4		
Radio Communication	4			4		
Total Engineering	31			31		
Public Works Administration	4			4		
Fleet Management	39			39		

PERSONNEL

	FY14 Adopted			FY15 Adopted		
	General Fund					
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
Special Enforcement	25	1		25	1	
Cemeteries	5			5		
Facility Maintenance	30			30		
Total Public Works	103	1		103	1	
Parks & Recreation Admin	5	2		5	2	
Parks Services	72	9		72	9	
Recreation Administration	10	2	Varies	10	2	Varies
Athletic	1	1		1	1	
Community Schools Operations	4		Varies	4		Varies
Cooper Creek Tennis Center	3	4		3	4	
Lake Oliver Marina	1	3		1	3	
Aquatics			Varies			Varies
Therapeutics	2	1		2	1	
Cultural Arts Center	1	6		1	6	
Senior Citizen's Center	5	4		5	4	
Total Parks & Recreation	104	32	Varies	104	32	Varies
Tax Assessor	24			25		
Elections & Registration	7		1/Varies	7		1/Varies
Total Boards & Elections	31		1/Varies	32		1/Varies
Chief of Police	10			10		
Intelligence/Vice	23			25		
Support Services	40			42		
Field Operations	231			217		
Office of Professional Standards	5			5		
METRO Drug Task Force	3			3		
Administrative Services	19			21		
Investigative Services	91			99		
Total Police	422			422		
Chief of Fire & EMS	5			5		
Operations	332			332		
Special Operations	11			11		
Administrative Services	11			11		
Emergency Management	2			2		
Logistics/Support	3			3		
Total Fire & EMS	364			364		
Muscogee County Prison	111			111		
Superior Court Judges	17	4	2	17	5	1
District Attorney	25			27		

PERSONNEL

	FY14 Adopted			FY15 Adopted		
	General Fund					
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
Adult Probation	3			3		
Juvenile Court & Circuit Wide Juvenile Court	11			11		
Juvenile Court Clerk	3			3		
Jury Manager	2	1		2	1	
Victim Witness – DA	3			3		
Superior Court Clerk	36	2	Varies	36	2	Varies
State Court Judges	6			6		
State Court Solicitor	13	1		14		
Public Defender	9	1		9	1	
Municipal Court Judge	5	1		5	1	
Clerk of Municipal Court	14			14		
Municipal Court Marshal	17		Varies	17		Varies
Judge of Probate	6			6		
Sheriff	327	2	86	327	2	86
Tax Commissioner	28	2		28	2	
Coroner	4		1	4		1
Recorder’s Court	15	2		15	2	
Total General Fund	1,859	52	Varies	1,863	52	Varies
	OLOST Fund					
Crime Prevention	1			1		
Police	110			110		
E911 Communications	9			9		
Fire & EMS	20			20		
Muscogee County Prison	3			3		
District Attorney	2			2		
State Solicitor	3			3		
Municipal Court Clerk	2			2		
Marshal	5			5		
Probate Court	1			1		
Sheriff	26			26		
Recorder’s Court	2			2		
Engineering – Infrastructure	1			1		
Total LOST Fund¹	185			185		

¹ Public Defender has 2 contractual Public Defenders paid out of OLOST Public Safety operating.

PERSONNEL

	FY14 Adopted			FY15 Adopted		
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
	Stormwater Fund					
Drainage ²	5		1	5		1
Stormwater	4			4		
Stormwater Maintenance	54			54		
Total Stormwater Fund	63		1	63		1
	Paving Fund					
Highway & Roads	14			14		
Street Repairs & Maintenance	70			70		
Urban Forestry & Beautification	84		2	84		2
ROW Community Services	3	13		3	13	
Total Paving Fund	171	13	2	171	13	2
	Integrated Waste Fund					
Solid Waste Collection	71			71		
Recycling	13			13		
Granite Bluff Inert Landfill	3			3		
Pine Grove Sanitary Landfill	13			13		
Recycling Center	6			6		
Park Services Refuse Collection	1			1		
Total Integrated Waste Fund	107			107		
	Emergency Telephone Fund					
E911 Communications	53	1		53	1	
Total Emergency Telephone Fund	53	1		53	1	
	CDBG Fund					
Community Reinvestment	3			3		
Total CDBG Fund	3			3		
	HOME Program Fund					
HOME-Community Reinvestment	1			1		
Total HOME Program Fund	1			1		
	Civic Center Fund					
Civic Center Operations	22	6		22	6	
Ice Rink Operations	1	2		1	2	
Total Civic Center Fund	23	8		23	8	
	Transportation Fund					
Administration	1			1		
Operations	44			44		
Maintenance	15			15		
Dial-A-Ride	6			6		
FTA	8			8		
Total Transportation Fund	74			74		

² Engineering has one Project Engineer temporarily paid from OLOST Infrastructure until the Project Engineer in Stormwater retires.

PERSONNEL

	FY14 Adopted			FY15 Adopted		
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
	Parking Management Fund					
Parking Garage/Enforcement	4			4		
Total Parking Management Fund	4			4		
	JTPA/WIA Fund					
Job Training	13		Varies	13		Varies
Total JTPA/WIA Fund	13		Varies	13		Varies
	Columbus Ironworks & Trade Center Fund					
Trade Center Operations	21	7		21	7	
Total Columbus Ironworks & Trade Center Fund	21	7		21	7	
	Bull Creek Golf Course Fund					
Bull Creek Golf Course	10	10	Varies	10	10	Varies
Bull Creek Golf Course Fund	10	10	Varies	10	10	Varies
	Oxbow Creek Golf Course Fund					
Oxbow Creek Golf Course	5	4	Varies	5	4	Varies
Oxbow Creek Golf Course Fund	5	4	Varies	5	4	Varies
	Risk Management Fund					
Risk Management & Workers Compensation	2	6		2	6	
Risk Management Fund	2	6		2	6	
	Other Funds					
Total Other Funds³	16	Varies	Varies	15	Varies	Varies
Total CCG Personnel	2,610	101	Varies	2,609	101	Varies

³ Only employees who are eligible for pension for the City's pension plan are included in the full-time Other Funds total.

PERSONNEL

<u>Agency/Organization</u>	<u>Position</u>	<u>Effective Date</u>
FY15 NEW POSITIONS		
General Fund 0101		
Tax Assessor	(1) Chief Deputy Appraiser (G23)	7/5/2014
District Attorney	(1) Assistant District Attorney (G22)	7/5/2014
District Attorney	(1) Court Clerk (G11)	7/1/2014

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SECTION D:

**EXPENDITURES
BY FUND AND
DIVISION**

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GENERAL FUND

The General Fund is the major operating fund of the government and accounts for all financial resources and expenditures that are not accounted for in specific purpose funds. The expenditures incurred are for current day-to-day expenses, operating equipment and special appropriations.

[Return to Fund Overview](#)



Mission Statement:

The Council and Clerk of Council’s Office are responsible for facilitating the activities of the Columbus Council by providing administrative and public policy assistance, managing official records and documents and assisting various boards, authorities, and commissions.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
100:					
1000	Council	\$ 289,268	\$ 304,510	\$ 301,360	\$ 310,950
2000	Clerk of Council	218,351	234,337	228,429	226,340
DEPARTMENT TOTAL		\$ 507,619	\$ 538,847	\$ 529,790	\$ 537,290
% CHANGE			6.15%	-1.68%	1.42%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$	426,854	\$ 450,039	\$ 468,709	\$ 479,873
Operations		80,765	88,808	61,080	57,417
OPERATING BUDGET		\$ 507,619	\$ 538,847	\$ 529,790	\$ 537,290
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 507,619	\$ 538,847	\$ 529,790	\$ 537,290
% CHANGE			6.15%	-1.68%	1.42%

* Unaudited

COUNCIL / 100

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
100-1000 Council*	FT/PT	10/0	10/0	10/0
Mayor Pro Tem		1	1	1
Councilors		9	9	9
100-2000 Clerk of Council	FT/PT	3/1	3/1	3/1
Clerk of Council		1	1	1
Deputy Clerk of Council		1	1	1
Administrative Secretary		1	1	1
Administrative Secretary (PT)		1	1	1
Total Full Time/Part Time Positions		13/1	13/1	13/1

* all Councilor positions are shown as Full Time positions regardless of hours actually worked

Council

Program Description:

The City Council is the legislative body of the Columbus Consolidated Government. It consists of ten members, whom eight are elected from districts and two are elected citywide for four-staggered terms. The Clerk of Council appoints members to citizen boards and commissions and confirms the City Manager. The City Council also decides the type and level of service provided by the consolidated government, review and adopt resolutions, ordinances, the operating budget and approve purchases over \$25,000 or multi-year contracts of any dollar amount.

Clerk of Council

Program Description:

The Clerk of Council (COC) is the administrative arm of the City Council. The Clerk prepares and maintains the minutes of Columbus Council meetings. A comprehensive index file of ordinances and resolutions adopted by the City Council is processed and maintained by the Clerk. Additionally, the Clerk is responsible for maintaining and updating the official copy of the Columbus Code and is a supplemental service to departments and paid subscribers.

Goals, Objectives and Performance Data

Goal:	To provide the best and most-prompt service for our customers in the least amount of time, while providing accurate information in a timely manner. To assist the Mayor and Council with board appointment nominees.		
Objective:	To produce a thorough and accurate documentation from the proceedings of the Council Meeting, which will provide beneficial information to the citizens.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percentage of requests responded to within one day or less.	87%	98%	98%

COUNCIL / 100

Goal:	Provide additional information on the City's webpage regarding City Boards, Authorities, and Commissions		
Objective:	To enhance the level of participation from citizens to volunteer their time and knowledge to serve as volunteers on City Boards, Authorities, and Commissions while promoting community involvement for the betterment of the City.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percentage of board, authority, or commission meeting attendance	85%	87%	87%



Mission Statement:

To provide quality services, and to serve the citizens of our community with respect for their needs. Demonstrate responsible citizenship by supporting the development of the communities we serve.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
110:					
1000	Mayor	\$ 294,369	\$ 353,371	\$ 347,363	\$ 298,373
2600	Internal Auditor	101,299	104,384	173,513	200,092
DEPARTMENT TOTAL		\$ 395,668	\$ 457,755	\$ 520,876	\$ 498,465
% CHANGE			15.69%	13.79%	-4.30%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$	365,825	\$ 375,604	\$ 446,592	\$ 465,982
Operations		29,843	82,151	74,285	32,483
OPERATING BUDGET		\$ 395,668	\$ 457,755	\$ 520,876	\$ 498,465
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 395,668	\$ 457,755	\$ 520,876	\$ 498,465
% CHANGE			15.69%	13.79%	-4.30%

* Unaudited

MAYOR / 110

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
110-1000 Mayor	FT/PT	4/0	4/0	4/0
Mayor		1	1	1
Executive Assistant		2	2	2
Administrative Secretary		1	1	1
110-2600 Internal Auditor	FT/PT	2/0	2/0	2/0
Internal Auditor/Compliance Officer		1	1	1
Forensic Auditor		1	1	1
Total Full Time/Part Time Positions		6/0	6/0	6/0

Mayor

Program Description:

The Mayor is the Chief Executive of the Consolidated Columbus, Georgia City Government. The Mayor directs the executive branch of government, which consists of the office of the mayor, the office of the city manager, the directors of departments, and departments, boards, commissions and authorities ordained by Council or established by law. The Mayor is the official spokesperson for the consolidated government, presides at all meetings of the City Council, and is the Director of Public Safety. The Mayor shall be aided by a city manager, who, in the performance of his or her duties, shall be responsible to the Mayor. The specific powers and duties of the office of Mayor are more specifically set forth in the Charter, including Sec. 4-201.

Goals, Objectives and Performance Data

Goal:	To respond in a timely manner to citizen concerns that are brought to the attention of the Mayor's Office.		
Objective:	To respond to citizen concerns within three to five business days.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percentage of concerns responded to within three business days.	100%	100%	100%

MAYOR / 110

Internal Auditor

Mission Statement:

To uphold the highest standards of accountability for the Mayor, the City of Columbus and its employees, through auditing and sound accounting procedures.

Program Description:

Internal Audit provides independent and objective appraisals of departmental procedures and administrative and operational support via special projects for the Mayor, City Council, and departments as requested. Additionally, Internal Audit monitors the Whistleblower Hotline.

Internal Audit reports directly to the Mayor and City Council. Internal Audit provides unbiased reviews, using competency and integrity to certify findings and provide recommendations to identified deficiencies. If the recommendations are enacted, Internal Audit uses quality control measures to monitor the implementation of the new or revised procedures.

Goals, Objectives and Performance Data

Goal:	To maintain professional certification through the completion of required Continuing Professional Education, each calendar year.		
Objective:	Complete at least 40 hours of required and approved training each year.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of hours completed	79.5	80.0	80.0

Goals, Objectives and Performance Data

Goal:	To safeguard the City's assets by evaluating the internal control system and compliance thereof, audit departments and activities on a scheduled and unannounced basis; deter theft and malfeasance by providing an audit presence in City government.		
Objective:	Complete at least 6 departmental audits or special projects per year		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of audits completed versus scheduled	4/4	4/4	6/6



City Attorney

Mission Statement:

The City Attorney has the responsibility of responding to requests for advice and in answering lawsuits in such a manner, as to eliminate or minimize legal damages that flow from such difficulties, and to advise the government and its officers how to steer clear of legal problems before decisions are made which might create such problems.

Program Description:

The City Attorney is responsible for preparing ordinances and resolutions for Council Action, legislative bills, reviewing contracts, advising and consulting on administrative matters. The department also participates in general legislative programs through activities of city and county organizations. Staff represents the Mayor and departments in local, state and federal courts.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
120:					
1000	City Attorney	\$ 1,318,192	\$ 1,246,755	\$ 1,352,747	\$ 397,205
2100	Litigation	\$ -	\$ -	\$ -	\$ 318,983
DEPARTMENT TOTAL		\$ 1,318,192	\$ 1,246,755	\$ 1,352,747	\$ 716,188
% CHANGE			-5.42%	8.50%	-47.06%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services		\$ 342,323	\$ 363,696	\$ 377,950	\$ 367,105
Operations		975,869	883,059	974,797	349,083
OPERATING BUDGET		\$ 1,318,192	\$ 1,246,755	\$ 1,352,747	\$ 716,188
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 1,318,192	\$ 1,246,755	\$ 1,352,747	\$ 716,188
% CHANGE			-5.42%	8.50%	-47.06%

* Unaudited

Budget Note: In FY2015, a separate unit for Litigation expenditures was established. Expenditures associated with litigation were included in the City Attorney's operating expenditure budget in prior years.

CITY ATTORNEY / 120

Personnel Summary: Authorized Positions

		FY13	FY14	FY15
		Actual	Actual	Adopted
120-1000 City Attorney	FT/PT	4/0	4/0	4/0
City Attorney		1	1	1
Assistant City Attorney		1	1	1
Legal Assistant		1	1	1
Paralegal		1	1	1
Total Full Time/Part Time Positions		4/0	4/0	4/0

Goals, Objectives and Performance Data

Goal:	The goal of the City Attorney's Office is to fulfill the functions of the office as established in the Columbus Charter in an efficient and effective manner.		
Objective:	To respond to and prepare all responses to legislative issues, litigation demands, opinion requests and administrative matters in a timely and efficient manner.		
Performance Indicators:	FY13	FY14	FY15
	Actual	Actual	Projected
Claims and lawsuits received	147	140	100
Ordinances & resolutions prepared	280	250	250
Contracts approved as to form	230	230	240
Opinion requests & referrals	300	325	325
Review or Responses to open records requests	250	200	150



Mission Statement:

The City Manager’s office is responsible for carrying out the Mayor/Council’s policy decisions for providing vision and leadership to the organization and for overseeing the day-to-day operations of the Columbus Consolidated Government (CCG). Also, the City Manager’s office acts as the custodian to all real and personal property of the government.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
130:					
1000	Administration	\$ 678,299	\$ 713,999	\$ 726,633	\$ 704,235
2500	Mail Room	61,150	60,705	58,660	71,678
2600	Public Information & Relations	103,437	102,391	92,218	89,552
2700	Criminal Justice Coordination	166,563	162,715	138,933	172,240
2800	Risk Management	65,354	5,748	-	-
2850	Citizen's Service Center	405,842	377,092	418,409	400,764
3710	Recorder's Court	-	-	-	-
DEPARTMENT TOTAL		\$ 1,480,645	\$ 1,422,650	\$ 1,434,854	\$ 1,438,469
% CHANGE			-3.92%	0.86%	0.25%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$	1,389,224	\$ 1,331,701	\$ 1,370,198	\$ 1,362,659
Operations		91,421	90,949	64,656	75,810
OPERATING BUDGET	\$	1,480,645	\$ 1,422,650	\$ 1,434,854	\$ 1,438,469
Capital Budget		-	-	-	-
DEPARTMENT TOTAL	\$	1,480,645	\$ 1,422,650	\$ 1,434,854	\$ 1,438,469
% CHANGE			-3.92%	0.86%	0.25%

* Unaudited

CITY MANAGER / 130

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
130-1000 Administration	FT/PT	6/0	6/0	6/0
City Manager		1	1	1
Deputy City Manager-Planning		1	1	1
Deputy City Manager-Operations		1	1	1
Assistant to the City Manager		1	1	1
Executive Assistant		1	1	1
Administrative Assistant		1	1	1
130-2500 Mail Room	FT/PT	1/0	1/0	1/1
Mailroom Supervisor		1	1	1
Mailroom Intern (PT)		0	0	1
130-2600 Public Info	FT/Temp	2/0	2/0	1/1
TV Station Manager		1	1	1
Communications Technician		1	1	0
TV Station Intern (Temporary)		0	0	1
130-2850 City Services Ctr	FT/PT	9/0	9/0	9/0
Citizen's Service Coordinator		1	1	1
Citizen's Service Technician		6	6	6
Records Specialist		1	1	1
Administrative Assistant		1	1	1
Total Full Time/Part Time or Temporary		18/0	18/0	17/2

Budget Notes: Mailroom Intern (PT) \$10,400; TV Station Intern (Temporary) \$10,400

Administration

Program Description:

The City Manager is responsible for the direction, supervision, and review of departmental operations. Preparation of the annual operating and capital improvement budget, submission of reports to the Mayor and Council on finance and administrative activities of the Government, fall under the City Managers duties. The City Manager advises and makes recommendations to the Mayor and Council on the present and future financial status of the Government. The City Manager confers with, coordinates, and assists local, state, and federally elected and appointed officials, and acts a general liaison between the Mayor, Council and all other entities.

Goals, Objectives and Performance Data

Goal:	To clearly and completely articulate recommendations on policy and operations of the CCG to the Mayor and Council, and to effectively and economically implement CCG policy.
Objective:	Respond to a minimum of 90% of citizen concerns within 7 days.
Objective:	Ensure that 95% of Council Agenda reports are complete, accurate, and on time.
Objective:	Ensure a response to Council on referrals by next Council Meeting.

CITY MANAGER / 130

Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Average number of days to respond to citizen's concerns.	7 days	6 days	6 days
Percentage of Council agenda reports submitted accurate and on time.	97%	98%	98%
Average number of days to respond to Council referrals and correspondence.	7 days	7 days	6 days

Goals, Objectives and Performance Data

Goal:	To work closely with local & state delegation, legislative liasions, the private sector, and other Governmental agencies.		
Objective:	Continue to have regular meetings with the School Board, Chamber of Commerce, and local delegation to work on legislative agenda issues.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of days turn-around time for House/Senate bills to legislative liasion for action.	2 days	2 days	2 days

Mail Room

Program Description:

The Mail Room is responsible for the processing and distribution of all incoming/outgoing mail and informational materials for the CCG.

Goals, Objectives and Performance Data

Goal:	To ensure that departments within the City receive accurate and timely pickup and delivery of outgoing and incoming mail.		
Objective:	Implement needed procedures to make the delivery of mail more efficient and accurate.		
Objective:	Provide superior customer service to individuals utilizing the mail system.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percentage for each day the mail is placed in mail boxes by 11:00 am.	95%	97%	98%
Completion of a customer service class for all mailroom personnel	100%	100%	100%

CITY MANAGER / 130

Public Information & Relations

Program Description:

The Public Information and Relations Office (PIRO) is the designated distributor of information regarding the CCG. Organized as a division of the City Manager’s Office, the PIRO is in the position to directly service and correspond with departments, agencies, and authorities of the CCG. The office provides continuity in news releases, broadcast messages, brochures, newsletters, and other printed materials on behalf of the CCG. Conversely, the office responds to citizen inquiries, complaints, and comments by directing the citizen to the appropriate departments.

The Columbus Consolidated Government has joined other jurisdictions in airing public hearings, local legislative sessions, and other public programs on a government access channel (CCGTV).

Goals, Objectives and Performance Data

Goal:	To continue to improve our on air presence with short and long term goals, which ensure greater use of CCGTV and increase our viewers.		
Objective:	Improve the efficiency of CCGTV.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of meetings broadcast live and replayed on the channel weekly.	120	125	130

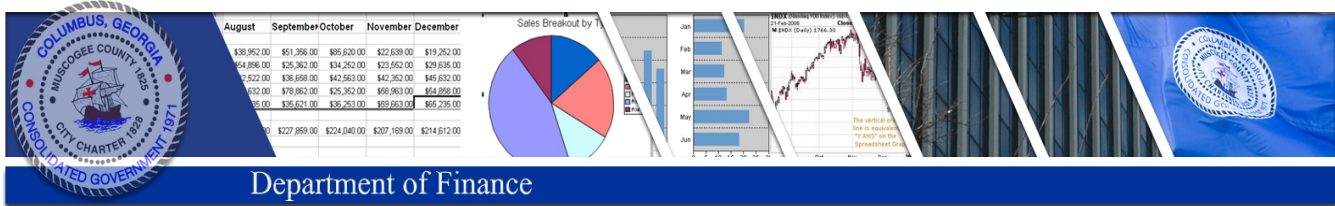
Citizen's Service Center

Program Description:

The Citizens Service Center is responsible for receiving calls from citizens requesting assistance on all non-emergency services within the Columbus Consolidated Government. This division provide the residents of Columbus, Georgia with current and accurate information pertaining to the CCG and coordinate the resolution of these concerns or requests for services by generating service requests and distributing them to the appropriate departments.

Goals, Objectives and Performance Data

Goal:	To serve citizens in a friendly, professional, and helpful manner and offer complete and accurate information to internal and external customers by telephone, email or in person.		
Objective:	To reduce citizens’ complaints concerning non-responsiveness and excessive transfer of calls.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of calls received	207,483	195,968	300,000
Number of service requests	26,250	24,171	27,000
Number of walk-ins	20,391	21,977	23,000
Number of notary requests	3,513	3,689	3,000
Number of reservations	640	639	1,000
Number of pool car requests	86	93	150
Number of on-line requests	872	989	2,500



Department of Finance

Mission Statement:

To maintain the CCG's overall financial stability through sound financial planning and management practices. We are committed to the highest standards of accountability, accuracy, timeliness, professionalism and innovation in providing financial services to our internal and external customers.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
200:					
1000	Finance Director	\$ 307,468	\$ 307,309	\$ 311,069	\$ 312,122
2100	Accounting	471,224	483,964	480,735	481,861
2200	Revenue	962,142	977,486	699,317	683,878
2900	Financial Planning	263,963	233,721	241,907	243,239
2950	Purchasing	393,848	403,675	422,062	410,772
2980	Cash Management	-	-	218,848	214,012
DEPARTMENT TOTAL		\$ 2,398,645	\$ 2,406,155	\$ 2,373,936	\$ 2,345,884
% CHANGE			0.31%	-1.34%	-1.18%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$	2,010,628	\$ 2,029,905	\$ 2,027,499	\$ 1,985,374
Operations		388,017	376,250	346,437	360,510
OPERATING BUDGET		\$ 2,398,645	\$ 2,406,155	\$ 2,373,936	\$ 2,345,884
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 2,398,645	\$ 2,406,155	\$ 2,373,936	\$ 2,345,884
% CHANGE			0.31%	-1.34%	-1.18%

* Unaudited

FINANCE / 200

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
200-1000 Administration	FT/PT	3/0	3/0	3/0
Finance Director		1	1	1
Administrative Assistant		1	1	1
Administrative Secretary***		1	1	1
200-2100 Accounting	FT/PT	8/0	8/0	8/0
Accounting Manager		1	1	1
Payroll Supervisor		1	1	1
Senior Accountant		1	1	1
Grant Compliance Accountant		1	1	1
Accounts Payable Technician		3	3	3
Payroll Coordinator		1	1	1
200-2200 Revenue	FT/PT	15/1	12/1	12/1
Revenue Manager*		1	1	1
Tax Supervisor		1	1	1
Investment Officer		1	0	0
Collections Supervisor		1	1	1
Revenue Auditor		2	2	2
Accounting Technician		2	1	1
Customer Service Representative (FT)		3	1	1
Senior Customer Service Representative		0	1	1
Collections Technician		3	3	3
Financial Analyst		1	1	1
Customer Service Representative (PT)***		1	1	1
200-2900 Financial Plan	FT/PT	4/0	4/0	4/0
Assistant Finance Director		1	1	1
Budget and Management Analyst**		3	3	3
200-2950 Purchasing	FT/PT	7/0	7/0	7/0
Purchasing Manager		1	1	1
Buyer Specialist		2	2	2
Buyer		2	2	2
Purchasing Technician		1	1	1
Accounting Technician		1	1	1
200-2980 Cash Mngmt	FT/PT	0/0	2/0	2/0
Investment Officer		0	1	1
Accounting Technician		0	1	1
Total Full Time/Part Time Positions		37/1	36/1	36/1

* Revenue Manager Position was unfunded in FY14 and FY15

** One of the Budget and Management Analyst Positions was unfunded in FY15

*** Admin Secretary and PT Cust Service Rep were unfunded in FY13, FY14 and FY15

FINANCE / 200
Administration

Program Description:

The Finance Director is responsible for supervising and coordinating the administration of major fiscal services, and providing accurate and current data concerning the expenditures of various operating programs and revenue collected by the CCG. The Finance Department includes the Accounting, Financial Planning, Purchasing, Revenue/Occupation Tax and Cash Management Divisions. The Cash Management Division was separated out from the Revenue Division in FY14.

Accounting

Program Description:

Maintenance of the general ledger and all subsidiary ledgers; process and record all disbursements; verify and record all revenues; process and record capital assets and maintain capital assets inventory; process and record all payroll transactions to include remittance of all withholdings and preparation and disbursement of W2's and 1099R's; accounting for the City's various grants; preparation of basic financial statements and note disclosures, Management Discussion and Analysis and Statistical Section of the Comprehensive Annual Financial Report (CAFR) in compliance with standards established by the Governmental Accounting Standards Board (GASB), the Government Finance Officers Association (GFOA), and the legal requirements of the State of Georgia.

Goals, Objectives and Performance Data

Goal:	To provide accounting oversight and guidance to departments to ensure that generally accepted accounting principles, legal requirements, policies and procedures are consistently applied to maintain the integrity of the financial records and to fully meet reporting requirements.		
Objective:	To prepare monthly financial reports for 100% of the City's 47 funds within 10 days after month end.		
Objective:	To receive an unqualified audit opinion.		
Objective:	To be awarded the GFOA Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of monthly financial statements published	13	13	13
Percent of financial statements completed on time	98%	98%	98%
Receive an unqualified audit opinion	Yes	Yes	Yes
Receipt of the Certificate of Achievement	Yes	Yes	Yes
Goal:	To prepare annual financial reports and schedules which include the Comprehensive Annual Financial Report (CAFR), the Report of Local Government Finances for the Georgia Department of Community Affairs, entity financial statements and statistical tables in order to fairly present the Consolidated Government's financial position and operating results in conformity with GAAP, GASB, GFOA, local, state and federal guidelines. To complete 100% of the above mentioned reports on time and in compliance with established guidelines.		
Objective:	To prepare and publish CAFR by December 31st		
Objective:	To complete Report of Local Government Finances by November 20th		

FINANCE / 200
Accounting

Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
CAFR Prepared and published by December 31	100%	100%	100%
Local Govt Finances complete by Nov 20	100%	100%	100%
Goal:	To provide guidance and oversight in accounts payable practices in order to maintain proper accountability, accurate financial reporting, and timely payment to our external customers (vendors).		
Objective:	To develop a policies and procedures manual for vendor payment processing for use by new employees responsible for paying bills and employees of the Accounting Division for training.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of Checks Processed	14,578	16,035	17,639
Goal:	To coordinate an accurate and timely payroll for the City's workforce and retirees, and remittance of all third party deductions and withholdings within stated guidelines and standards.		
Objective:	To process the City's seven various payrolls – weekly, biweekly, monthly, court appearance, election, two separate payrolls for the Workforce Investment Program, and payments to third parties for deductions and withholdings.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of payrolls processed	156	156	156
Number tax deposits processed	64	64	64
Percentage processed within guidelines	100%	100%	100%
Goal:	To Process W2's and 1099Rs for the City's workforce and retirees within established federal guidelines		
Objective:	To balance and reconcile W2's and 1099Rs within 2 weeks after the close of the calendar year but not later than January 31st.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of W2s processed	4,040	3,784	3,860
Number of 1099Rs processed	1,296	1,586	1,601
Percentage processed within guidelines	100%	100%	100%

Revenue/Occupation Tax

Program Description:

The Revenue Division performs two primary functions: Occupational Tax and Collections. Occupational Tax is responsible for issuing licenses pertaining to business, alcoholic beverage, and vehicle delivery as well as collection, audits, and enforcement of ordinances relative to various taxes such as gross receipts, alcohol excise taxes, insurance premium and franchise taxes. The collections function pertains to the collection and deposit of all monies received by Columbus Consolidated Government and billing and collection of numerous government services. Treasury functions include the verification, coding, receipting, and daily depositing of all revenues for the various funds. Other Revenue Division functions include bank relations and account reconciliation, distribution of payroll, issuance of solid waste permits, and the investment and cash management of surplus funds.

FINANCE / 200

Revenue (con't)

Goals, Objectives and Performance Data

Goal:	To improve the collections and cash flow through more effective processes.		
Objective:	To expand technology to include the use of the internet web site for information, application, and payment processing.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Number of forms available on the web site	10	16	17

Goal:	To improve the rate of return on investments.		
Objective:	To continually evaluate money managers and investment third parties.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Increased rates of return	2.7%	3.0%	3.0%

Goal:	To communicate effectively, externally and internally, to reduce misunderstandings, expedite processes, and reduce the margin of error.		
Objective:	To improve the quality of the licensing and tax billing functions and processes.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Reduce the licensing delinquency report.	14%	13%	11%

Financial Planning

Program Description:

The primary function of this division is to coordinate the preparation of the Columbus Consolidated Government's annual operating and capital budgets. The budget season begins in January with preparation, distribution and instructions of the budgets forms and guidance from the City Manager. The staff assists with budget request reviews and final preparation of the recommended budget for submission to Council prior to May 1. During the Council review, the staff provides technical, analytical and research support. Following Council adoption by July 1, the staff integrates the Council adjustments and prepares the budget document for production and submission to Government Finance Officers Association (GFOA) for evaluation. In addition, throughout the year Financial Planning provides analysis, guidance, and support to all areas of CCG management to help departments remain within budget, improve fiscal efficiency, and manage expenditures relative to budget.

Goals, Objectives and Performance Data

Goal:	To obtain GFOA Distinguished Budget award with no areas cited for improvement.		
Objective:	A rating of proficient in policy, communications, operations and financial as cited by GFOA.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Rating of 100% Proficiency	100%	100%	100%

FINANCE / 200

Financial Planning (con't)

Goal:	To develop and improve the quality of financial reports available to management and staff, including Annual Budget Book, internal reports, and special projects as requested		
Objective:	Development and analysis of financial reports.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Development of Recommended Budget	By April 1	By March 1	By March 1
Quarterly reports within 15 days of end of the quarter	80%	85%	90%
Goal:	To facilitate communications with departments to streamline the financial processes.		
Objective:	To improve communications and the delivery of services to the departments.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Bi-annual Departmental visits (all Departments)	97%	98%	99%
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Cross training analysts on major procedures and directives	92%	94%	96%
Percentage of inquiries responded to within 48 hours	98%	99%	99%

Purchasing

Program Description:

The Purchasing Division is responsible for securing all supplies, tools, equipment, and services for the Columbus Consolidated Government operations consistent with the procurement ordinance. In addition, the division is responsible for the protection, preservation, proper storage and disposal of surplus materials and equipment. The division acts as a liaison between the vendor and the City's various departments.

Goals, Objectives and Performance Data			
Goal:	To provide more training opportunities for internal customers in order to enhance their efficiency when using the financial system.		
Objective:	Reduce the errors by internal customers by 50%.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Internal Customers Trained	16	20	15

Goal:	To complete a standard operating procedures (SOP) manual in order to enhance division efficiency and provide a codified resource for old and new staff members.		
Objective:	Reduce the number of times an employee must search for reference information.		

FINANCE / 200
Purchasing (con't)

Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of SOPs completed or updated	6	6	6
Goal:	To encourage use of the Purchasing Card in all departments in order to reduce unnecessary lag time obtaining purchases under \$1,000 and reduce travel reservation lags.		
Objective:	Reduce the number of purchase orders and checks generated for small purchases and for travel purposes.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of cardholders	320	325	335

Cash Management

Program Description:

The Cash Management Division is responsible for all operating and investment cash accounts owned by the city as well as certain cash receiving transactions.

Goals, Objectives and Performance Data

Goal:	To ensure there is sufficient cash to meet city needs on a daily basis.		
Objective:	Cash is sufficient to meet payroll and accounts payable needs.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Cash Sufficiency	100%	100%	100%
Goal:	Optimize city investment earnings by appropriate management and investment of cash on hand and in operating, investment and pension fund accounts.		
Objective:	Yield on investments exceeds appropriate benchmarks		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Yield exceeds benchmarks	Yes	Yes	Yes
Goal:	Release ACH/wire transfer payments on a timely basis		
Objective:	Ensure ACH/wire transfer payment processing is efficient		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percentage released on time	100%	100%	100%



Mission Statement:

To provide efficient, innovative, and cost effective Information Technology Services necessary to support and enhance the daily business operations of the Consolidated government so as to better serve the citizens of Columbus, Georgia.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
210:				
1000 Administration	\$ 3,561,767	\$ 3,672,346	\$ 3,835,288	\$ 3,709,781
DEPARTMENT TOTAL	\$ 3,561,767	\$ 3,672,346	\$ 3,835,288	\$ 3,709,781
% CHANGE		3.10%	4.44%	-3.27%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 1,507,248	\$ 1,569,954	\$ 1,612,995	\$ 1,550,833
Operations	2,051,675	2,090,296	2,222,293	2,158,948
OPERATING BUDGET	\$ 3,558,923	\$ 3,660,250	\$ 3,835,288	\$ 3,709,781
Capital Budget	2,844	12,096	-	-
DEPARTMENT TOTAL	\$ 3,561,767	\$ 3,672,346	\$ 3,835,288	\$ 3,709,781
% CHANGE		3.10%	4.44%	-3.27%

* Unaudited

INFORMATION TECHNOLOGY / 210

Personnel Summary: Authorized Positions

		FY13	FY14	FY15
		Actual	Actual	Adopted
210-1000 Administration	FT/PT	24/0	23/0	23/0
IT Director		1	1	1
Technical Operations Manager		1	1	1
Application Development & Support Manager		1	1	1
LAN Manager		1	1	1
Application Support Analyst		3	3	3
Application Support Project Leader		2	2	2
Application Developer*		2	2	2
Web Developer		1	1	1
Web Development Manager		1	1	1
Personal Computer Technician		1	2	2
Personal Computer Specialist		1	1	1
PC Services Supervisor		1	1	1
Host Operations Supervisor		1	1	1
Lead Host Computer Operator		1	1	1
Host Computer Operator		4	2	2
Data Control Technician		2	2	2
Total Full Time/Part Time Positions		24/0	23/0	23/0

*One Application Developer Position unfunded for FY15

Program Description:

The Department of Information Technology provides a full range of management information and processing services for the Consolidated Government. This includes long range planning and implementations of new information systems that best meet the requirement of user departments. The Data Processing Division is organized in two sections: Systems/Programming and Operations. Systems/Programming provides system analysis, application programming, and operating system maintenance. Operations include: control services, personal computer support and maintenance of local area networks.

Goals, Objectives and Performance Data

Goal:	To migrate as many remote sites to the AT&T Metro E Network.		
Objective:	Provide a more stable connectivity between the Government Center Computer Center and other CCG agencies located throughout the City.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Number of remote sites on Metro E Network	13	0	0

Goal:	To continue to migrate to a virtual desktop environment.		
Objective:	Provides a more efficient protocol for providing technical support for over 2,200 users.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Number of users using virtual desktops	187	200	0



Human Resources

Mission Statement:

Serving all citizens of our community in a legally, morally, and ethically appropriate manner. The Human Resources Department strives to improve employment opportunities, advancement opportunities, employee relations and employee performance through better communications, cultivation of a diverse workforce and through the development and implementation of proactive policies, procedures, programs and training.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
220:					
1000	Administration	\$ 847,943	\$ 865,652	\$ 862,739	\$ 854,681
2100	Employee Benefits	861,361	935,345	937,424	1,215,244
DEPARTMENT TOTAL		\$ 1,709,304	\$ 1,800,997	\$ 1,800,163	\$ 2,069,925
% CHANGE			5.36%	-0.05%	14.99%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 1,510,657	\$ 1,602,278	\$ 1,666,124	\$ 1,941,955	
Operations	198,647	198,719	134,039	127,970	
OPERATING BUDGET	\$ 1,709,304	\$ 1,800,997	\$ 1,800,163	\$ 2,069,925	
Capital Budget	-	-	-	-	
DEPARTMENT TOTAL	\$ 1,709,304	\$ 1,800,997	\$ 1,800,163	\$ 2,069,925	
% CHANGE			5.36%	-0.05%	14.99%

* Unaudited

HUMAN RESOURCES / 220

Personnel Summary: Authorized Positions

		FY13	FY14	FY15
		Actual	Actual	Adopted
220-1000 Human Resources	FT/PT	13/1	13/1	13/1
Human Resources Director		1	1	1
Assistant Human Resources Director		1	1	1
Human Resources Analyst		2	2	2
Human Resources Specialist		3	3	3
Human Resources Technician II		1	1	1
Human Resources Technician I		4	4	4
Technical Trainer/Developer		0	0	0
Training Coordinator		1	1	1
Administrative Secretary (PT)*		1	1	1
Total Full Time/Part Time Positions		13/1	13/1	13/1

* Part time Administrative Secretary position unfunded for FY15

Administration

Program Description:

The Administration Division within the Department of Human Resources provides services to recruit, develop, and retain highly professional employees and quality customer service to the citizens of Columbus.

Goals, Objectives and Performance Data

Goal:	To process personnel actions in a timely manner.			
Objective:	To maintain personnel action processing time in 3 days or less.			
		FY13	FY14	FY15
Performance Indicators:		Actual	Actual	Projected
Average days required to process personnel actions		3.00	3.00	2.00

Goal:	To process and file personnel actions and documents accurately at a percentage of 2% or less.			
Objective:	To conduct statistically valid random sampling on a monthly basis, for data entry and filing accuracy, for performance measurements and improvements.			
		FY13	FY14	FY15
Performance Indicators:		Actual	Actual	Projected
Average monthly data entry error rate, expressed as a percentage of total personnel actions and documents entered.		2.0%	2.0%	1.5%

Employee Benefits

Program Description:

The Employee Benefits Division within the Department of Human Resources manages employee benefits. Some examples of employee Benefits: the COBRA & FLEX programs, deferred income, unemployment insurance, savings programs, thrift programs, employees' assistance and other programs.



Mission Statement:

The mission of the Inspections and Codes Department is to ensure a safe and environmentally sound community to all of the residents and those who visit here by supporting all programs of the Columbus Consolidated Government that raise public awareness and to provide for the safety of life, health, and general welfare of the public through the enforcement of the International Building, Plumbing, Electrical, Gas, Mechanical, and Property Maintenance Codes, the Zoning Ordinance, the Flood Plain Ordinance, and the Georgia Safety Fire Regulations. All of these codes are nationally recognized construction codes.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
240:					
2200	Inspections	\$ 1,552,314	\$ 1,677,519	\$ 1,811,227	\$ 1,548,044
2900	Print Shop	194,819	196,863	206,842	204,091
DEPARTMENT TOTAL		\$ 1,747,133	\$ 1,874,382	\$ 2,018,069	\$ 1,752,135
% CHANGE			7.28%	7.67%	-13.18%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$	1,509,120	\$ 1,495,352	\$ 1,649,467	\$ 1,574,949
Operations		238,013	379,030	295,126	177,186
OPERATING BUDGET		\$ 1,747,133	\$ 1,874,382	\$ 1,944,593	\$ 1,752,135
Capital Budget		-	-	73,476	-
DEPARTMENT TOTAL		\$ 1,747,133	\$ 1,874,382	\$ 2,018,069	\$ 1,752,135
% CHANGE			7.28%	7.67%	-13.18%

* Unaudited

INSPECTIONS AND CODES / 240

Personnel Summary: Authorized Positions

		FY13	FY14	FY15
		Actual	Actual	Adopted
240-2200 Inspection & Codes	FT/PT	26/0	26/0	26/0
Building Inspection and Codes Director		1	1	1
Assistant Building Inspection & Codes Director		1	1	1
Plans Examiner		2	2	2
Inspection Services Coordinator		1	1	1
Sign and Codes Inspector		1	1	1
Mechanical Inspection Coordinator		1	1	1
Mechanical Inspector*		3	3	3
Building Inspection Coordinator		1	1	1
Building Inspector		3	3	3
Electrical Inspection Coordinator		1	1	1
Electrical Inspector		3	3	3
Property Maintenance Coordinator		1	1	1
Property Maintenance Inspector		2	2	2
Zoning Technician*		1	1	1
Administrative Assistant		1	1	1
Permit Technician		3	3	3
240-2900 Print Shop	FT/PT	4/0	4/0	4/0
Print Shop Supervisor		1	1	1
Duplicating Service Technician		1	1	1
Graphics Designer		1	1	1
Print Shop Technician		1	1	1
Total Full Time/Part Time Positions		30/0	30/0	30/0

* One Mechanical Inspector position and One Zoning Technician position were unfunded for FY15

Inspections & Codes

Program Description:

The Department is responsible for the enforcement of the latest editions of the Georgia State International Codes Building, Plumbing, Electrical, Gas, Mechanical, and Property Maintenance Codes, adopted by the State of Georgia as the State Construction Codes. Furthermore, the Department enforces the Local Zoning Ordinance, the Flood Plan Ordinance, Soil Erosion and Sedimentation Control and the Georgia Safety Fire Regulations.

Goals, Objectives and Performance Data

Goal:	To provide an effective inspection service to ensure the safety of life, health, and general welfare of the public through Code Enforcement.
Objective:	Continue the systematic program to remove all derelict structures and to rehabilitate substandard housing.
Objective:	Assist the Board of Zoning Appeals technically and process appeals under the Zoning Ordinance to BZA.
Objective:	Enforce the provisions of the Georgia Safety Fire Law as required by State Law.

INSPECTIONS AND CODES / 240

	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Inspections	26,602	30,500	32,100
Permits Issued	13,141	14,867	15,610
Plans Checked	2,168	2,700	2,200
Revenue Collections	\$1,540,053	\$1,858,013	\$1,670,000
Construction Valuations	\$323,096,053	\$364,764,775	\$300,756,000

	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Board of Zoning Appeal Cases	72	125	100

	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Code Enforcement Program – Field Inspections	339	575	625
Complaints Investigated	1,035	1,000	1,200

Print Shop

Program Description:

Assist all City Departments with their printing needs, which includes designs, typesetting, color copies, color printing, folding, stapling, binding and the overall knowledge of any printing projects.

Goals, Objectives and Performance Data

Goal:	To improve the quality and productivity of printing services with the assistance of upgraded equipment and overall printing/graphic training to increase the expediting of jobs.
Objective:	Develop procedures to efficiently use our equipment to ensure quality.

	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Graphics/Software Trainings	1	1	1
Graphic Software Upgrade	1	1	1
PlateMaker/Film System	1	1	1

	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Online Work order (%)	95%	100%	100%
Offset Printing Impressions	4,750,000	5,000,000	5,250,000
Quick Copies	1,000,000	1,250,000	1,000,000
Plate Filing System (%)	100%	100%	100%
Maintenance/Repairs	100%	100%	100%



Planning Department

Mission Statement:

The mission of the Planning Department is to provide continuous, comprehensive, and coordinated planning efforts, through a proactive public participation process, that will provide for local and regional growth and mobility, while fostering sustainable development sensitive to community and natural resources.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
242:				
1000 Planning	\$ 277,081	\$ 318,164	\$ 293,509	\$ 299,537
DEPARTMENT TOTAL	\$ 277,081	\$ 318,164	\$ 293,509	\$ 299,537
% CHANGE		14.83%	-7.75%	2.05%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 250,869	\$ 290,814	\$ 266,692	\$ 274,284
Operations	26,212	27,350	26,817	25,253
OPERATING BUDGET	\$ 277,081	\$ 318,164	\$ 293,509	\$ 299,537
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 277,081	\$ 318,164	\$ 293,509	\$ 299,537
% CHANGE		14.83%	-7.75%	2.05%

* Unaudited

PLANNING / 242

Personnel Summary: Authorized Positions

		FY13	FY14	FY15
		Actual	Actual	Adopted
242-1000 Planning	FT/PT	5/0	6/0	6/0
Planning Manager		1	1	1
Planner*		3	3	3
Principal Planner		1	1	1
Planning Technician*		0	1	1
Total Full Time/Part Time Positions		5/0	6/0	6/0

* One Planner Position and One Planning Technician Position were unfunded for FY15

Planning

Program Description:

To lead in creative and sustainable solutions for land use development through comprehensive surveys and studies of existing and future conditions, and through the preparation of plans for the sound management of physical, social and economic growth in the community.

Goals, Objectives and Performance Data

Goal:	Implement and manage a long range planning process through comprehensive and special area plans to build a sound strategic framework for Columbus' growth and stability.
Objective:	To execute and sustain the city's comprehensive plan for development in the community.

	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Unified Development Ordinance	1	1	1
Comprehensive Plan	1	1	1
Neighborhood Revitalization Plans	1	1	1
BRAC	1	1	1
Overlay Districts	1	1	1
Historic District Design Guidelines	0	0	1

Goal:	Ensure an accessible development review process that is fair, efficient, timely and supportive of adopted city goals.
Objective:	To develop and maintain a master plan for development in the community.

	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Review Zoning Cases	22	28	50
Review Subdivision Plats	81	105	150
Review Special Exception Use Cases	5	6	10

Goal:	To promote and enhance historical properties and sites throughout the community.
Objective:	To provide technical support and guidance on historic related matters.

	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Review Board Historic & Architectural Cases	68	51	70



Real Estate

Mission Statement:

The mission of the Real Estate Division is to provide a comprehensive real estate management and services in a professional and cost effective manner for the benefit of the citizens of the City of Columbus. The Real Estate Division oversees the acquisition, disposition and management of the land holdings of the Columbus Consolidated Government.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
245:					
2400	Real Estate	\$ 118,079	\$ 98,535	\$ 88,834	\$ 81,087
DEPARTMENT TOTAL		\$ 118,079	\$ 98,535	\$ 88,834	\$ 81,087
% CHANGE			-16.55%	-9.85%	-8.72%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$	46,571	\$ 41,462	\$ 19,583	\$ 14,269
Operations		71,508	57,073	69,251	66,818
OPERATING BUDGET	\$	118,079	\$ 98,535	\$ 88,834	\$ 81,087
Capital Budget		-	-	-	-
DEPARTMENT TOTAL	\$	118,079	\$ 98,535	\$ 88,834	\$ 81,087
% CHANGE			-16.55%	-9.85%	-8.72%

* Unaudited

REAL ESTATE / 245

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
242-2400 Real Estate	FT/PT	1/0	1/0	1/0
	Community Reinvestment Technician II*	1	1	1
TOTAL		1/0	1/0	1/0

* The Community Reinvestment Tech II Position was unfunded for FY15

Real Estate

Program Description:

Manage, market and dispose of property. Assist other government and non-governmental entities and citizens with real estate activities.

Goals, Objectives and Performance Data

Goal:	To provide quality, professional real estate services pertaining to City and CDBG owned property and on property of potential interest to the City.		
Objective:	To manage, market, acquire and dispose of property for the City.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Acquisitions or dispositions for CDBG	0	3	5
Acquisitions or dispositions for the City	2	8	30



Mission Statement:

To provide an enhanced quality of life for all citizens who live and work in the region by: the delivery of an effective/safe transportation system to move people and goods throughout the community; provide management that is environmentally sensitive to our Natural Resources through the oversight of Storm Water and drainage structure, and to provide data, construction, and communication support to other City Departments by the effective and efficient delivery of Geographical Information, Construction Management, and Radio Communications.

Expenditures By Division

			FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
250:									
2100	Traffic Engineering	\$	1,433,799	\$	1,437,847	\$	1,419,105	\$	1,415,342
2400	Geographic Information Systems		248,398		254,384		256,408		260,625
3110	Radio Communications		427,641		393,791		388,691		410,682
DEPARTMENT TOTAL		\$	2,109,838	\$	2,086,022	\$	2,064,204	\$	2,086,649
% CHANGE							-1.13%		1.09%

* Unaudited

Expenditures By Category

			FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
Personal Services		\$	1,492,497	\$	1,436,005	\$	1,514,667	\$	1,496,065
Operations			617,341		585,377		544,756		590,584
OPERATING BUDGET		\$	2,109,838	\$	2,021,382	\$	2,059,424	\$	2,086,649
Capital Budget			-		64,640		4,780		-
DEPARTMENT TOTAL		\$	2,109,838	\$	2,086,022	\$	2,064,204	\$	2,086,649
% CHANGE							-1.13%		1.09%

* Unaudited

ENGINEERING / 250

Personnel Summary: Authorized Positions

	FY13 Actual	FY14 Actual	FY15 Adopted
250-2100 Traffic Engineering FT/PT	23/1	23/0	23/0
Administrative Secretary	1	1	1
Project Engineer	2	2	1
Senior Traffic Engineer Technician	0	0	1
Senior Traffic Signal Technician*	1	1	1
Traffic Analyst	1	1	1
Traffic Control Technician*	5	5	5
Traffic Engineer	0	0	1
Traffic Engineer Manager	1	1	1
Traffic Engineer Technician	2	2	1
Traffic Operations Supervisor	1	1	1
Traffic Sign/Marking Supervisor*	1	1	1
Traffic Signal Construction Specialist	3	3	3
Traffic Signal Supervisor	1	1	1
Traffic Signal Technician II*	4	4	4
Traffic Control Center Operator - PT	1	0	0
250-2400 Geo Info System (GIS) FT/PT	4/0	4/0	4/0
GIS Coordinator	1	1	1
GIS/Graphics Supervisor**	1	1	1
GIS Technician	2	2	2
250-3110 Radio Communications FT/PT	4/0	4/0	4/0
Radio Communications Supervisor	1	1	1
Senior Radio Technician	1	1	1
Radio Technician I	1	1	1
Radio Technician II***	1	1	1
Total Full Time/Part Time Positions	31/1	31/0	31/0

* One Traffic Signal Tech II, One Traffic Control Tech, One Sr Traffic Signal Tech, and One Traffic Signal Marking Supervisor Positions were unfunded in FY15

** One GIS Graphics Supervisor position was unfunded in FY15

*** One Radio Technician II Position was unfunded in FY15

ENGINEERING / 250

Traffic Engineering

Program Description:

Install, operate and maintain (1) traffic signals, (2) traffic control signs, (3) pavement markings, (4) radio communication and (5) administer street lighting along public roadways.

Goals, Objectives and Performance Data

Goal:	Install, operate and maintain traffic signals to move traffic through signalized intersections safely and efficiently.		
Objective:	Establish preventative maintenance schedule for each of the 250 traffic signals in order to reduce services calls and after hour emergency service calls.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Preventative maintenance of signalized intersections	262	264	268

Goal:	Federal Highway Administration has changed the minimum traffic sign retro-reflectivity requirements (FHWA-SA-03-027) requiring all Local, State and Federal Agencies to upgrade signs in the field to new standard. The intent is to improve traffic sign visibility for nighttime drivers. It will take about 10 years to accomplish this requirement.		
Objective:	Inspect and replace damaged and worn out signs.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Replace Traffic Signs To Meet New Retro-Reflective Standards	1,342	1,800	1,800

Geographic Information Systems

Program Description:

Provide data and maps to all city departments as well as citizens, developers and other interested parties.

Goals, Objectives and Performance Data

Goal:	Provide easy access to GIS data for citizens.		
Objective:	To reduce counter traffic by making data & maps available to citizens and city employees.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Training classes provided for departments and the public.	2	8	12

ENGINEERING / 250

Geographic Information Systems (con't)

Goal:	Increase accuracy of address database		
Objective:	Achieve 100% accuracy in address assignment to City Facilities.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
% of total city facilities with valid, accurate addresses	50%	75%	100%

Radio Communications

Program Description:

This division is responsible for administering, installing and maintaining radio communication equipment and services to departments, agencies and authorities of the Columbus Consolidated Government.

Goals, Objectives and Performance Data

Goal:	To insure that all radios (portables, mobiles, control stations, etc.) are operating to peak performance within the City's 800 MHz Radio Communication system.		
Objective:	Provide timely repairs of departmental radios and provide spare radios for employees to continue to perform their work.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Reduce average repair time (hours)	1.0	1.0	1.0



Department of Public Works

Mission Statement:

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
260:					
1000	Administration	\$ 261,373	\$ 307,024	\$ 323,305	\$ 314,751
2300	Fleet Management	2,072,917	2,303,606	2,170,509	2,159,902
2400	Special Enforcement	1,406,605	1,375,060	1,626,479	1,413,613
2600	Cemeteries	280,584	284,955	326,225	285,234
2700	Facilities Maintenance	2,931,227	3,122,355	3,554,840	3,014,969
3710	Other Maintenance & Repairs	1,150,033	1,184,186	1,134,121	1,069,267
DEPARTMENT TOTAL		\$ 8,102,739	\$ 8,577,186	\$ 9,135,479	\$ 8,257,736
% CHANGE			5.86%	6.51%	-9.61%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$	4,836,060	\$ 5,091,108	\$ 5,361,118	\$ 5,199,274
Operations		3,224,153	3,267,795	2,110,064	3,058,462
OPERATING BUDGET	\$	8,060,213	\$ 8,358,903	\$ 7,471,182	\$ 8,257,736
Capital Budget		42,526	218,283	1,664,297	-
DEPARTMENT TOTAL	\$	8,102,739	\$ 8,577,186	\$ 9,135,479	\$ 8,257,736
% CHANGE			5.86%	6.51%	-9.61%

* Unaudited

Section D
Department of Public Works
General Fund

PUBLIC WORKS/260

Personnel Summary: Authorized Positions

		FY13	FY14	FY15
		Actual	Actual	Adopted
260-1000 Administration	FT/PT	4/0	4/0	4/0
Public Works Director		1	1	1
Safety Coordinator		1	1	1
Public Works Coordinator		1	1	1
Administrative Supervisor		1	1	1
260-2300 Fleet Management	FT/Inmate Labor	40/14	40/14	39/14
Assistant Director/Fleet Maintenance Manager		1	1	1
Assistant Fleet Manager		1	1	1
Heavy Equipment Shop Supervisor		1	1	1
Fleet Maintenance Buyer		1	1	1
Contract Warranty Specialist		1	1	1
Body Shop Supervisor		1	1	1
Small Engine Shop Supervisor		1	1	1
Automotive & Tire Shop Supervisor		1	1	1
Fleet Maintenance Technician III		6	6	6
Fleet Maintenance Technician II*		19	19	19
Fleet Maintenance Technician I		5	5	5
Inventory Control Technician		2	2	1
Inmate Labor		14	14	14
260-2400 Special Enforcement	FT/PT	24/1	25/1	25/1
Special Enforcement Manager		1	1	1
Animal Resource Center Supervisor		1	1	1
Administrative Coordinator		1	1	1
Special Enforcement Supervisor		2	2	2
Special Enforcement Officer		6	6	6
Communications Officer		2	2	2
Animal Control Officer II		3	3	3
Animal Control Officer I**		6	6	8
Animal Control Technician		2	2	0
Maintenance Worker I		0	1	1
Animal Control Volunteer Coordinator - PT		1	1	1
260-2600 Cemeteries	FT/PT	5/0	5/0	5/0
Cemeteries Manager		1	1	1
Public Services Crew Leader		1	1	1
Correctional Officer - Cemeteries***		1	1	1
Equipment Officer III		1	1	1
Maintenance Worker I		1	1	1

* One Fleet Maintenance Tech II Position was unfunded in FY15

** One Animal Control Officer I Position was unfunded in FY15

*** One Correctional Officer Cemetery Detail Position was unfunded in FY15

Section D
Department of Public Works
General Fund

PUBLIC WORKS / 260

Personnel Summary: Authorized Positions

	FY13	FY14	FY15
	Actual	Actual	Adopted
260-2700 Facilities Maintenance (FT/Inmates	27/37	29/37	30/37
Facilities Maintenance Manager	1	1	1
Facilities Maintenance Supervisor - Carpentry	1	1	1
Facilities Maintenance Supervisor - Govt Ctr	1	1	1
Facilities Maintenance Supervisor - County Jail	1	1	1
Facilities Maintenance Supervisor - Electrical	1	1	1
Facilities Maintenance Supervisor - HVAC	1	1	1
Facilities Maintenance Supervisor - Plumbing****	1	2	2
Electrician II****	3	4	4
Electrician I	1	1	0
HVAC Technician II	2	2	3
HVAC Technician I****	1	1	1
Plumber II	2	2	3
Plumber I	1	1	1
Carpenter I	1	1	1
Carpenter II	1	1	1
Custodial Services Supervisor	1	1	1
Custodial Operations Assistant	1	1	1
Correctional Supervisor	1	1	1
Correctional Officer - Facilities	2	2	2
Facilities Maintenance Worker I	1	1	1
Administrative Technician	1	1	1
Building Service Worker	1	1	1
Inmate Labor	37	37	37
Total Full Time/Part Time/Inmates	100/1/51	103/1/51	103/1/51

**** One Electrician II, One Facilities Maintenance Supervisor (Plumbing), and One HVAC Technician Position were unfunded in FY15

Administration

Program Description:

The Administration Division oversees the responsibility of the Fleet Management, Special Enforcement, Cemetery and Facilities Maintenance Divisions. Additionally, the division has jurisdiction over sewer construction and repairs, street improvements, right-of-way, community service, landscape and forestry, waste management, maintaining city owned properties and other public services.

Goals, Objectives and Performance Data

Goal:	For all employees to become National Incident Management System (NIMS) compliant by completing levels 100, 200, 700 and 800.
Objective:	For all levels of employees to be trained and understand the Incident Command System (ICS) in case of emergency disasters, severe storm damage and/or any other emergency response needed to assist the citizens of Muscogee County during such events. This will also assist with the reimbursement requirements the Federal Emergency Management Agency (FEMA) for emergency operations and clean up.

Section D

Department of Public Works
General Fund

PUBLIC WORKS/260

Administration (con't)

Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of Employees NIMS compliant	4	309	430

Goals, Objectives and Performance Data

Goal:	To increase awareness, techniques and the understanding of leadership necessary to increase not only the productivity but also the well being of our employees.		
Objective:	Conduct training to all Division Managers, supervisors, team and crew leaders in the fundamentals of leadership.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Leaders completing training.	15	10	12

Fleet Management

Program Description:

To maintain a high percentage of operational fleet vehicles and equipment. Ensure preventative maintenance schedules for Fleet vehicles and equipment are closely adhered to.

Goals, Objectives and Performance Data

Goal:	Establish parameters for accomplishing routine maintenance.		
Objective:	Perform all routine preventive maintenance on fleet vehicles and equipment within 200 miles, 20 hours, or 10 days of scheduled service.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percentage of vehicles and equipment that meet scheduled maintenance criteria.	97%	97%	98%

Special Enforcement

Program Description:

The Special Enforcement Division enforces all aspects of the Animal & Fowl Ordinance, this includes, but not limited to the efficient operation of the Animal Shelter as well as ensuring all biting animals are quarantined as required by the state. We ensure compliance with rabies vaccinations, the registering of all animals through our permitting system as well as, animal cruelty investigations, biting cases, cleanliness of pens, excessive barking and many other animal related issues. In addition, this division also is responsible for all Environmental Law Enforcement such as, but is not limited to the enforcement of the Solid Waste Ordinance, Business Licenses, Alcohol Licensing, Gross Receipt Taxes, Mobile Home Taxes, Scrap Tire Management, Illegal Dumping, Weed Violations, Junk vehicles, Fencing Violations and other environmental violations.

PUBLIC WORKS/260

Special Enforcement (con't)

Goals, Objectives and Performance Data

Goal:	Increase adoptable animal placement by 10%.		
Objective:	Continue assisting PAWS Humane Inc., and other licensed animal agencies by selecting the most adoptable animals from the general population and placing them with these agencies for adoption.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Total number of animals placements, adoptions and returned to owners.	3,688	3,718	4,090

Cemeteries

Program Description:

To provide burial/grounds maintenance service for the citizens of the tri-state area and funeral homes. This includes, but is not limited to, grounds maintenance/repairs, genealogy research, preparation of gravesites, and surrounding areas for funeral, as well as large scale social functions. Also, repair of roads, and abandoned lots, and other special projects as assigned by management.

Goals, Objectives and Performance Data

Goal:	Have all lots in Riverdale, Porterdale, East Porterdale and Linwood in the GIS Database		
Objective:	To improve the condition of the roads in all four City owned cemeteries. This will allow all visitors to have a hazard free passage.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
List and track number of Riverdale lots put back in database	0	55	80

Goal:	Continue repairing and raising slabs, markers (monuments) and locator markers in Riverdale.		
Objective:	These are necessary repairs in an effort to beautify the grounds in the City's four owned cemeteries. These repairs will allow us to better assist with plot research for requesting parties such as family members and vault companies.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Compare daily work log listings to the actual number of corner markers.	32	24	20

PUBLIC WORKS/260

Facilities Maintenance

Program Description:

The Facilities Maintenance Division mission is to provide general maintenance and preventive maintenance to all city facilities including carpentry, painting, electrical, plumbing, HVAC, irrigation and small construction.

Goals, Objectives and Performance Data

Goal:	Perform maintenance and preventive maintenance on a timely schedule for each building.		
Objective:	Perform inspections of all facilities annually.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Total percentage of inspections annually.	70%	70%	70%

Other Maintenance and Repairs

Program Description:

This division coordinates and accounts for all building maintenance and repairs to the various city facilities. The facilities are classified into three categories: Parks & Recreation, Public Safety, or General Government.



Mission Statement:

The Columbus Parks and Recreation Department strives to enhance the quality of life for all citizens of this community by providing passive and active recreational, educational and cultural programming services for all age groups. It is our objective to provide parks and recreation facilities that are safe, accessible and aesthetically pleasing to the entire community. This division will strive for continual improvement of its broad-based, recreational programs to ensure opportunities for all citizens in order to maintain its leadership among comparable sized cities in the United States.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
270:					
1000	Administration	\$ 419,319	\$ 424,569	\$ 437,120	\$ 446,161
2100	Parks Services	5,076,842	4,769,589	4,998,518	4,585,692
2400	Recreation Services	1,281,252	1,283,038	1,275,241	1,344,592
3220	Golden Park	77,527	67,696	70,161	109,800
3230	Memorial Stadium	49,176	37,131	52,489	64,488
3410	Athletics	263,267	246,957	237,779	287,714
3505	Community Schools	1,730,532	1,722,327	1,585,739	1,714,023
4048	Cooper Creek Tennis Center	245,647	243,805	258,175	263,277
4049	Lake Oliver Marina	193,269	166,522	161,074	169,750
4413	Aquatics	600,799	696,616	1,417,445	1,660,815
4433	Therapeutics	117,159	154,129	122,254	124,315
4434	Cultural Arts Center	162,600	168,945	159,997	166,642
4435	Senior Citizen's Ctr	333,280	345,696	329,930	346,501
DEPARTMENT TOTAL		\$ 10,550,669	\$ 10,327,020	\$ 11,105,921	\$ 11,283,770
% CHANGE			-2.12%	7.54%	1.60%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$	6,977,179	\$ 7,027,822	\$ 7,003,901	\$ 7,116,621
Operations		3,380,237	3,208,570	3,853,700	4,167,149
OPERATING BUDGET	\$	10,357,416	\$ 10,236,392	\$ 10,857,601	\$ 11,283,770
Capital Budget		193,253	90,628	248,320	-
DEPARTMENT TOTAL	\$	10,550,669	\$ 10,327,020	\$ 11,105,921	\$ 11,283,770
% CHANGE			-2.12%	7.54%	1.60%

* Unaudited

PARKS AND RECREATION / 270

Personnel Summary: Authorized Positions

		FY13	FY14	FY15
		Actual	Actual	Adopted
270-1000 Administration	FT/PT	5/2	5/2	5/2
Director of Parks and Recreation		1	1	1
Assistant Director of Parks and Recreation		1	1	1
Administrative Operations Manager		1	1	1
Employment Coordinator		1	1	1
Accounting Technician		1	1	1
Admin Clerk I PT		2	2	2
270-2100 Parks Services	FT/PT/Inmates	72/10/144	72/9/144	72/9/144
Parks Services Division Manager		1	1	1
Correctional Officer - Parks		13	13	13
Administrative Secretary		1	1	1
Athletic Program Specialist		1	1	1
Chemical Applications Supervisor		1	1	1
Parks Crew Supervisor*		12	12	12
Parks Crew Leader		3	3	3
Parks Maintenance Worker I*		27	27	26
Parks Maintenance Worker II		0	0	1
Motor Equipment Operator III		7	2	2
Motor Equipment Operator II*		3	5	5
Motor Equipment Operator I		3	6	6
Administrative Clerk I-PT		1	1	1
Parks Maintenance Worker -PT*		6	5	5
Gatekeeper-PT		3	3	3
Inmate Labor		144	144	144
270-2400 Recreation Admin	FT/PT/Temp	11/2/34	10/2/37	10/2/37
Recreation Division Manager		1	1	1
Recreation Specialist III		6	6	6
Recreation Specialist II		2	2	2
Recreation Program Supervisor		2	1	1
Administrative Clerk I-PT**		1	1	1
Parks Maintenance Worker I-PT		1	1	1
Recreation Center Leader-Seasonal/Temporary		34	37	37

*Four (4) Park Maintenance Worker 1 Positions, One Park Maintenance Worker (PT) Position, and One Parks Crew Supervisor Position were unfunded for FY15

** One Administrative Clerk I (PT) Position was unfunded for FY15

PARKS AND RECREATION / 270

Personnel Summary: Authorized Positions

		FY13	FY14	FY15
		Actual	Actual	Adopted
270-3410 Athletics	FT/PT	1/1	1/1	1/1
Athletic Program Supervisor		1	1	1
Administrative Clerk I-PT		1	1	1
270-3505 Comm Schools	FT/Temp	4/136	4/136	4/136
Community Schools District Supervisor		2	2	2
Recreation Program Specialist III		1	1	1
Administrative Secretary		1	1	1
Site Supervisor-Seasonal/Temporary		34	34	34
Program Leader- Seasonal/Temporary		102	102	102
270-4048 Cooper Crk Tennis Ctr	FT/PT	3/4	3/4	3/4
Recreation Specialist III		1	1	1
Recreation Specialist II		1	1	1
Tennis Specialist I		1	1	1
Parks Maintenance Worker I-PT		4	4	4
270-4049 Lake Oliver Marina	FT/PT	1/3	1/3	1/3
Marina Technician II		1	1	1
Marina Technician I-PT		3	3	3
270-4413 Aquatics	FT/PT	0/34	0/34	0/34
Aquatics Supervisor-PT		2	2	2
Swimming Pool Manager-PT		4	4	4
Assistant Swimming Pool Manager-PT		4	4	4
Head Guard/Lifeguard-PT		12	12	12
Concessionaire-PT		4	4	4
Laborer-PT		2	2	2
Concessionaire Manager-PT		4	4	4
Administrative Assistant-PT		2	2	2
270-4433 Therapeutics	FT/PT	2/1	2/1	2/1
Recreation Program Supervisor		1	1	1
Recreation Specialist II		1	1	1
Recreation Leader-PT		1	1	1
270-4434 Cultural Arts Center	FT/PT	1/6	1/6	1/6
Recreation Program Manager		1	1	1
Pottery Specialist-PT***		6	6	6
270-4435 Senior Citizens Center	FT/PT	5/4	5/4	5/4
Recreation Specialist III		3	3	3
Custodian		2	2	2
Custodian-PT****		1	1	1
Recreation Center Leader-PT		3	3	3
Total Full Time/Part Time/Seasonal		105/65/316	104/64/316	104/64/316

*** One Pottery Specialist (PT) Position was unfunded for FY15

****One Custodian (PT) Position was unfunded for FY15

PARKS AND RECREATION / 270

Administration

Program Description:

The Parks and Recreation Department’s Administrative division provides leadership and vision for the delivery of comprehensive recreational programming and facilities. These programs and facilities are offered through five divisions: Administration, Parks Services, Recreation Services, Community Schools and Athletics.

Goals, Objectives and Performance Data

Goal:	Ensure management is acquainted and familiar with all aspects of programs.		
Objective:	To provide efficient service through continued spot checks of services and facilities by upper management.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of events, facilities and programs	40	45	45

Goal:	To offer new and innovative programming, sporting events and amenities to serve all segments of the community and regionally to improve economic impact.		
Objective:	Develop new programs, sporting events, and services to meet the needs of the growing community and offer additional events and programming across the region.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of new programs, sporting events, and amenities	30	27	30

Park Services

Program Description:

The Park Services division provides the management and maintenance of all city park, land and recreation facilities. This division is responsible for the general maintenance of all buildings, grounds, playground equipment and other amenities, which includes: 33 athletic fields; 32 little league fields; 66.5 multi-purpose courts; 65 playgrounds; 16 recreation centers; 22 softball fields; swimming pools; 47 tennis courts; 10 miles of fitness and walking trails, including the new 5-mile south Riverwalk which runs from Fieldcrest Mill to Fort Benning at Oxbow Meadows; and the new 10.5 mile Fall Line Trace Fitness Trail. This division also maintains Memorial Stadium and Golden Park.

Goals, Objectives and Performance Data

Goal:	Enhance park amenities and infrastructure for citizens by repairing and replacing 100% of damaged, hazardous or unsightly items within three to four working days, based on funding.		
Objective:	Establish electronic logging system to ensure proper tracking/completion of work orders and citizen concerns.		

PARKS AND RECREATION / 270

Park Services (cont'd)

Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percent increase of response time of all work orders.	85%	90%	90%

Goals, Objectives and Performance Data

Goal:	To increase citizen satisfaction with the Park Services response time for work orders, requests and citizen complaints.		
Objective:	To conduct daily staff briefings to review workload and establish schedules in order to accomplish 100% of workload in terms of preparing for events/work orders, requests and citizen complaints.		

Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percent of requests/complaints responded to in less than 24 hours based on category of requests as to work to be performed.	88%	90%	90%

Recreation Administration

Program Description:

This is the administrative section of the Recreation Division of the Parks and Recreation Department. The division consists of five sections: Recreation Services (formerly Youth Programs), The Senior section, Cultural Arts, Therapeutics and the Haygood Boxing Program. This division provides recreational programming at community centers, senior centers, recreation centers and the Cultural Arts Studio, as well as many special events and tournaments throughout the City.

Goals, Objectives and Performance Data

Goal:	To increase programming to allow the community the opportunity to engage in meaningful activities and programs in a safe environment		
Objective:	To reach more citizens by diversifying the programs offered to the community		

Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of people using recreation centers daily	146,252	139,819	147,000

PARKS AND RECREATION / 270

Golden Park

Program Description:

Historic Golden Park is a baseball stadium with a seating capacity of 4,000. The facility is used for high school, NCAA Championship events, NAIA Championship events, independent recreational leagues, and week-end tournaments.

Goals, Objectives and Performance Data

Goal:	To provide the citizens of Columbus, GA, surrounding areas, and game participants have a safe and well-maintained facility for baseball and social entertainment.		
Objective:	To ensure a safe, friendly and well maintained environment for baseball and other events that may be held at Golden Parks.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Total number of attendance	900	1,000	1,000

Memorial Stadium

Program Description:

A.J. McClung Memorial Stadium is a football stadium with a seating capacity of 12,265 and is primarily used for high school, college and youth football games. This stadium is also used for concerts, band festivals and other events provided for the community.

Goals, Objectives and Performance Data

Goal:	To provide events that will promote tourism and increase the economic impact for the City of Columbus.		
Objective:	To operate successfully by providing the best and most entertainment at A.J. McClung Memorial Stadium while maintaining the integrity of the playing field.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of events held at Memorial Stadium	22	21	26

Athletics

Program Description:

This division acts as an administrative body to a wide range of sporting events. Functions include organization and implementation of local league play. Special programming embraces the Georgia Recreation and Park Association, State Championship Amateur Softball Association, state, regional, national championships and a variety of invitational NFCA leadoff classics, SEC softball championships, and SEC baseball championships. Local, regional, state and international programs are goal-oriented toward community promotion, visibility and economic impact.

PARKS AND RECREATION / 270

Athletics (cont'd)

Goals, Objectives and Performance Data

Goal:	Increase participation in Adult Volleyball League by 20%		
Objective:	Promote athletic events and leagues		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of teams participating in league	5	6	7

Goals, Objectives and Performance Data

Goal:	Increase participation in Adult Basketball League by 20%		
Objective:	Market the league using several media outlets such as television, newspaper, and standard mail, and handouts.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of teams participating in league	10	8	10

Community Schools Operations

Program Description:

This division is responsible for the operation of the Community Schools program in various elementary and middle schools throughout the city. The Community Schools Program provides after school camps, summer camps and holiday camps for elementary and middle school age youth. Some of the activities the youth can participate in are: arts and crafts, music, dance, drama, sports, recreational, cultural and social activities.

Goals, Objectives and Performance Data

Goal:	To facilitate opportunities for quality after school programs which meet the fundamental needs common to all students during after school hours.		
Objective:	Incorporate and implement more enrichment programs and activities to educate participants on several topics such as healthy eating habits or physical fitness.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Total number of participants	1,325	1,549	1,600
Total number of programs	24	24	25

Goal:	To incorporate more technology programs to promote more academic, social, and emotional development in after school program participants		
Objective:	Promote the importance of science and technology by encouraging participants to seek educational opportunities in these fields of study.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Increase total number of participants	1,500	1,549	1,650

PARKS AND RECREATION / 270

Cooper Creek Tennis Center

Program Description:

Cooper Creek Tennis Center features thirty (30) courts in a passive park environment. This rubico clay complex provides the citizens of Columbus a facility unrivaled in Georgia. Functions include the establishment of leagues, clinics and tournaments for youths and adults. Special programs include the establishment of the United States Tennis Association (USTA) schools program and the continued close association with the Columbus Regional Tennis Association (CORTA) in an effort to increase participation and revenue in the tennis program within Columbus and to help attract state and regional tournaments to our facility.

Goals, Objectives and Performance Data

Goal:	To provide Columbus citizens with recreational league play.		
Objective:	To operate USTA league programs for adults.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of adult, senior league, and tournament participants	5,975	6,309	6,200

Aquatics

Program Description:

The Aquatics division operates four (4) aquatics facilities, one training facility, one work shop, and two administrative offices. It serves Columbus and the surrounding areas with public swim, swim lessons, and a variety of certification and safety classes. The section typically serves 150,000 patrons in a 10-week season.

Goals, Objectives and Performance Data

Goal:	To provide water safety classes and swim lessons to the public at one of the City's swimming facilities.		
Objective:	Increase programs and class participants by 5%		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of swim lesson participants	465	178	200
Number of water safety class participants	48	60	75

Goals, Objectives and Performance Data

Goal:	To provide various lifeguard or water safety certification classes.		
Objective:	Increase total number of students by 10%		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Lifeguard Certification participants	29	21	28
Water Safety Instructor participants	11	4	7

PARKS AND RECREATION / 270

Therapeutic

Program Description:

Therapeutic Recreation's goal is to improve the quality of life of adults with disabilities in the community through recreation and leisure programming. Therapeutic Recreation provides a lifetime learning experience in recreation, including adapted physical activity, training in Special Olympics sports, socialization, cognitive development, creative and fun leisure skills.

Goals, Objectives and Performance Data

Goal:	To diversify programs for an aging population by increasing younger adult participation.		
Objective:	To service more special needs individuals in the community between the ages of 16 and 30 so that many can reap the benefits of intergenerational recreation as therapy.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of daily program attendees	10	33	50

Cultural Arts Center

Program Description:

The Cultural Arts Center provides programs that reach persons of diverse interest and ability. It is designed to encourage the participation of youth, adults, senior adults and those with physical disabilities. The program adapts to the group or person's needs. There are cooperative sessions and tours of other agencies and community groups.

Goals, Objectives and Performance Data

Goal:	To promote community involvement through visual artist programs.		
Objective:	To expand our community art programs within and beyond Cultural Arts section with volunteers, service organizations/programs, and in house programming.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of volunteer hours worked	1,577	1,303	1,500
Number of Open House participants / number of classes	1,120/12	995/14	1,000/26
Number of Empty Bowl participants / number of classes	801/8	1,108/8	1,200/10
Number of GRPA participants / number of classes	48/6	73/12	50/6
Number of community meeting attendees / number of meetings	2,835/1,391	2,620/1,358	2,700/1,400

PARKS AND RECREATION / 270

Senior Citizens Center

Program Description:

The Senior Citizens Center division provides diversified recreational and leisure services for senior adults of Columbus through direct programming, facilities, advisement and referral with transportation, staff and volunteer assistance for handicapped and frail, elderly citizens. They coordinate, sponsor and promote programs with state and local agencies for the benefit of local participants, bringing visibility to Columbus and the program's participants.

Goals, Objectives and Performance Data

Goal:	Provide recreational programming focusing on improving quality of life and health for seniors.		
Objective:	To increase participation in the areas of senior recreation by exposing the senior population to a variety of educational and cultural activities.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Track attendance at all senior facilities	42,506	49,709	50,000

Lake Oliver Marina

Program Description:

Lake Oliver is a 2,150-acre lake situated between the Goat Dam and the Oliver Dam on the Chattahoochee River. Lake Oliver Marina provides access to the Chattahoochee Riverwalk. The Marina will provide citizens with a safe area for watersports, fishing, and water access for their boats. The all-new Bait shop reflects the naval traditions of Columbus, GA.

Goals, Objectives and Performance Data

Goal:	Provide citizen's with easy access to the water, use of facilities and services, all at a reasonable cost, while maintaining and increasing amount of revenue for the CCG.		
Objective:	Provide a boat launching facility for all citizens within the Columbus area.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of boats launched annually	6,015	7,265	7,500



Cooperative Extension

Mission Statement:

To respond to the citizens of Columbus' needs and interest in Agriculture, the environment, families, and 4-H youth with unbiased research based education.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
280:				
1000 Cooperative Extension	\$ 140,218	\$ 112,197	\$ 138,168	\$ 137,865
DEPARTMENT TOTAL	\$ 140,218	\$ 112,197	\$ 138,168	\$ 137,865
% CHANGE		-19.98%	23.15%	-0.22%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 114,848	\$ 91,125	\$ 113,522	\$ 111,553
Operations	25,370	21,072	24,646	26,312
OPERATING BUDGET	\$ 140,218	\$ 112,197	\$ 138,168	\$ 137,865
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 140,218	\$ 112,197	\$ 138,168	\$ 137,865
% CHANGE		-19.98%	23.15%	-0.22%

* Unaudited

COOPERATIVE EXTENSION SERVICES / 280

Program Description:

The Cooperative Extension Service is the educational arm of the USDA. The Columbus Extension Service is divided into five program areas: Agriculture and Natural Resources, Expanded Food and Nutrition, 4-H Youth, Home Economics, and Resource Development. Agriculture works with homeowners, corporate and industrial entities and city government in the production of food and city beautification. Expanded Food and Nutrition provide in-depth training to low-income families on budgeting, meal planning and improved diets, food and nutrition, family economics and stability, clothing and textiles, and the human environment. 4-H provides youth an opportunity to learn leadership roles. Home Economics place an emphasis on meeting the needs of contemporary living. Resource Development includes people working together locally on common concerns or problems.

Goals, Objectives and Performance Data

Goal:	Provide "Learning for Life" education for all Columbus area residents.		
Objective:	Conduct needs assessment and establish plan of work that addresses critical community issues.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of needs assessment/critical issues documents	10	10	10

Goal:	Increase environmental awareness and outdoor quality of life for Columbus residents.		
Objective:	To conduct educational programs for professionals, community groups, schools, businesses, agencies and Master Gardeners.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of educational programs contact hours.	6,211	6,506	7,000
Consultations.	270	250	200
Soil and water tests.	264	275	300



Board of Tax Assessors

Mission Statement:

Strives to compile an accurate, uniform and timely Tax Digest meeting the requirements of the Department of Revenue and the State Code. Maintain current property records to include ownership, sales information and physical data. In addition to performing duties in a professional manner and provide good customer service.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
290:				
1000 Tax Assessor	\$ 1,357,659	\$ 1,350,404	\$ 1,425,875	\$ 1,424,677
DEPARTMENT TOTAL	\$ 1,357,659	\$ 1,350,404	\$ 1,425,875	\$ 1,424,677
% CHANGE		-0.53%	5.59%	-0.08%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 1,249,034	\$ 1,241,841	\$ 1,306,068	\$ 1,318,526
Operations	108,625	108,563	72,138	106,151
OPERATING BUDGET	\$ 1,357,659	\$ 1,350,404	\$ 1,378,205	\$ 1,424,677
Capital Budget	-	46,756	47,670	-
DEPARTMENT TOTAL	\$ 1,357,659	\$ 1,397,160	\$ 1,425,875	\$ 1,424,677
% CHANGE		2.91%	2.06%	-0.08%

* Unaudited

TAX ASSESSOR / 290-1000

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
290-1000 Tax Assessor	FT/PT	24/0	24/0	25/0
Chief Appraiser		1	1	1
Deputy Chief Appraiser*		0	0	1
Personal Property Manager		1	1	1
Administrative Manager		1	1	1
Residential Property Manager		1	1	1
Commercial Property Manager		1	1	1
Appraiser III- Personal Property**		1	1	1
Appraiser III- Real Property		0	0	1
Appraiser II- Personal Property		1	1	1
Appraiser II- Real Property		0	0	2
Appraiser I-Personal Property		2	2	1
Appraiser I-Real Property		10	10	8
Appraisal Technician		4	4	4
Administrative Assistant		1	1	1
Total Full Time/Part Time Positions		24/0	24/0	25/0

Budget Note:

In FY15, one (1) new position was added: Deputy Chief Appraiser- G23 (\$81,334 salary and benefits)

* *The new Deputy Chief Appraiser position will be unfunded until January 1, 2015*

** *One Appraiser III position was unfunded for FY15*

Program Description:

Besides being responsible for the proper accounting of all taxable and non-taxable property, we require the five-member board to maintain uniformity of assessments, hear and rule on taxpayer appeals and adjudicate matters referred by the Tax Commissioner. Genre matters include rulings and eligibility for homestead exemption, taxability, certain adjustments and refunds. The Council appoints the Board Members.

Goals, Objectives and Performance Data

Goal:	The Muscogee County Board of Tax Assessors strives to compile an accurate, uniform and timely Tax Digest meeting the requirements of the Department of Revenue and State Code.
Objective:	To comply with the Department of Revenue's requirements for an acceptable tax digest.
Objective:	To process permits and audits in an efficient manner.
Objective:	To achieve a current and accurate ownership records for current billing.

TAX ASSESSOR / 290-1000

Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Adopted
Number of real estate parcels. Personal property accounts.	82,413	82,060	82,200
Number of permits processed for Commercial & Residential Additions, new construction, demolitions etc.	3,526	2,839	3,100
Number of field reviews incl. Sold properties (Commercial & Residential) updating records and values if warranted.	3,011	4,568	4,650
Number of ownership records Updated annually.	6,467	6,338	6,650



Elections and Registrations

Mission Statement:

To obtain and maintain the registration of eligible citizens and to administer and supervise the conduct of all elections and primaries in Muscogee County in a timely, accurate and efficient manner.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
290:				
2000 Elections & Registratic	\$ 685,552	\$ 875,565	\$ 599,512	\$ 807,763
DEPARTMENT TOTAL	\$ 685,552	\$ 875,565	\$ 599,512	\$ 807,763
% CHANGE		27.72%	-31.53%	34.74%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 561,948	\$ 630,099	\$ 482,336	\$ 512,655
Operations	123,604	245,466	117,176	295,108
OPERATING BUDGET	\$ 685,552	\$ 875,565	\$ 599,512	\$ 807,763
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 685,552	\$ 875,565	\$ 599,512	\$ 807,763
% CHANGE		27.72%	-31.53%	34.74%

* Unaudited

Personnel Summary: Authorized Positions

	FY13 Actual	FY14 Actual	FY15 Adopted
290-2000 Elections & Registrations	7/5	7/5	7/5
Elections & Registrations Director	1	1	1
Registration Coordinator	1	1	1
Elections Specialist	1	1	1
Election Technician	4	4	4
Board Members (PT)	5	5	5
TOTAL	7/5	7/5	7/5

ELECTIONS AND REGISTRATIONS / 290-2000

Program Description:

Besides administering and supervising the conduct of all elections and primaries in Muscogee County, the Board conducts the process of obtaining and maintaining the registration of eligible citizens. The Council appoints the board members.

Goals, Objectives and Performance Data

Goal:	To provide for the preparation and use of the ExpressPoll, an enhancement to the statewide uniform voting system, for use at voting precincts during primaries, elections and runoffs.		
Objective:	To enhance the speed and accuracy of voting in the precincts.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of ExpressPolls used.	96	96	96

Goal:	To utilize ExpressPoll units at precincts within the county in lieu of the printed electors list and ballot encoders.		
Objective:	To reduce the number of poll workers at each precinct.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of Poll workers per election.	450	450	450

Goal:	To provide voter identification cards to registered Muscogee County voters to be in the voting process.		
Objective:	To follow state mandated provision of voter identification to voters who present themselves with the proper documentation.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of identification cards produced.	1,000	1,000	1,000



Police

Mission Statement:

The Columbus Police Department will deliver effective and responsive law enforcement to all citizens of the City of Columbus in a fair and equitable manner. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
400:				
1000 Office of the Chief	\$ 817,235	\$ 802,909	\$ 841,749	\$ 880,607
2100 Intelligence/Vice	1,263,663	1,335,631	1,381,759	1,345,075
2200 Support Services	2,704,461	2,777,779	2,702,698	2,627,073
2300 Field Operations	12,406,142	12,512,504	12,367,474	11,569,138
2400 Office of Professional Standards	412,974	424,464	392,470	320,173
2500 METRO Drug Task Force	245,238	251,056	247,698	225,491
2700 Special Operations	38,484	23,890	51,995	33,500
2800 Administrative Services	1,331,719	1,354,472	1,402,725	1,364,079
3230 Motor Transport	1,787,726	1,704,749	1,608,237	1,650,184
3320 Investigative Services	6,420,871	6,724,301	6,951,024	6,675,142
DEPARTMENT TOTAL	\$ 27,428,513	\$ 27,911,755	\$ 27,947,828	\$ 26,690,462
% CHANGE		1.76%	0.13%	-4.50%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 24,556,044	\$ 25,063,163	\$ 25,251,080	\$ 23,903,280
Operations	2,835,868	2,825,279	2,673,098	2,787,182
OPERATING BUDGET	\$ 27,391,912	\$ 27,888,442	\$ 27,924,178	\$ 26,690,462
Capital Budget	36,601	23,313	23,650	-
DEPARTMENT TOTAL	\$ 27,428,513	\$ 27,911,755	\$ 27,947,828	\$ 26,690,462
% CHANGE		1.76%	0.13%	-4.50%

* Unaudited

POLICE / 400

Personnel Summary: Authorized Positions

	FY13	FY14	FY15
All Police Positions are Full Time	Actual	Actual	Adopted
400-1000 Administration	10	10	10
Chief of Police	1	1	1
Deputy Chief of Police	1	1	1
Police Lieutenant	1	1	1
Police Officer	1	1	1
Administrative Assistant	2	2	2
Administrative Secretary	1	1	1
Police Finance Manager	1	1	1
Accounting Clerk	1	1	1
Administrative Clerk II	1	1	1
400-2100 Intelligence/Vice	23	23	25
Police Captain	1	1	1
Police Sergeant	4	4	4
Police Corporal	11	11	11
Police Officer*	6	6	8
Asset Forfeiture Coordinator	1	1	1
400-2200 Support Services	40	40	42
Police Major	1	1	1
Police Captain	1	1	1
Command Sergeant	1	1	1
Police Sergeant	1	1	1
Police Corporal	3	3	4
Police Officer**	9	9	10
Administrative Secretary	1	1	1
Building Service Worker**	3	3	3
Criminal Records Technician	16	16	16
Records Supervisor	1	1	1
Police Cadet	1	1	1
Building Crew Leader	1	1	1
Records Manager	1	1	1
400-2300 Field Operations	239	231	217
Police Major	1	1	1
Police Captain	3	3	3
Police Lieutenant	7	7	7
Command Sergeant	2	2	2
Police Sergeant	25	25	20
Police Corporal	29	29	27
Police Officer***	170	162	155
Administrative Secretary	1	1	1
Administrative Clerk I	1	1	1

* Three (3) Police Officer Positions were unfunded in FY15

** Four (4) Police Officer Positions and One(1) Building Service Worker Position were unfunded in FY15

*** Twenty-four (24) Police Officer Positions were unfunded in FY15 and Ten (10) were moved temporarily to the Other LOST Fund (for FY15 only, a continuation of FY14). Refer to Budget Note below.

Section D
Police
General Fund

POLICE / 400

Personnel Summary: Authorized Positions

	FY13 Actual	FY14 Actual	FY15 Adopted
400-2400 Office of Professional Standards	5	5	5
Police Major****	1	1	1
Police Lieutenant	1	1	1
Police Sergeant	2	2	2
Administrative Secretary	1	1	1
400-2500 METRO Drug Task Force	3	3	3
Police Lieutenant	1	1	1
Police Corporal	2	2	2
400-2800 Administrative Services	19	19	21
Police Major	1	1	1
Police Captain	1	1	1
Police Lieutenant	1	1	1
Police Sergeant	4	4	4
Police Corporal	3	3	3
Police Officer*****	3	3	5
Police HR Technician	1	1	1
Administrative Secretary	2	2	2
Accounting Clerk	1	1	1
Facility Maintenance Technician	1	1	1
Criminal Records Technician	1	1	1
400-3320 Investigative Services	91	91	99
Police Major	1	1	1
Police Captain	1	1	1
Police Lieutenant	8	8	7
Police Sergeant	19	19	24
Police Corporal	55	55	55
Police Officer*****	2	2	6
Administrative Secretary	1	1	1
Administrative Clerk I	3	3	3
Criminal Records Technician	1	1	1
Total Full Time Positions	430	422	422

**** One Police Major Position was unfunded in FY15

*****One Police Officer Position was unfunded in FY15

*****Two Police Officer Positions were unfunded in FY15

Budget Note:

For FY15, a Public Safety Vacancy Reserve (PSVR) was established to fund the filling of certain public safety vacancies (shown as unfunded positions, above) subject to approval by City Council. The maximum amount available to Police in the PSVR is budgeted at **\$1,349,104** for FY15.

For FY15 only, ten (10) Police Officer Positions were temporarily moved from the General Fund to the Other LOST Fund, a continuation of action taken for FY14.

POLICE / 400

Office of the Chief

Program Description:

The office of the Chief of Police is a functional area of the Police Department that encompasses several activities other than those of the chief administrative officer. The division is the primary administrative section of the Police Department that provides guidance and control over the activities of the department and develops rules and regulations, policies and procedures that are necessary to insure its proper operation.

Goals, Objectives and Performance Data

Goal 400-1000-01	To provide police services in an effective, fair, and unbiased manner with professional, well-trained, educated officers operating with integrity and high ethical standards.		
Objective:	Conduct daily meetings of the Command Staff to monitor the progress of investigations, programs, projects and current activities.		
Objective:	Conduct quarterly Goals and Objectives review sessions with the Command Staff		
Objective:	Prepare monthly crime analysis reports on criminal activity		
Objective:	Monitor and review the Departmental Budget status reports with the Command Staff.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
<u>Goal 400-1000-01</u>			
Number of Staff Meetings	248	250	250
Number of G&O Review Sessions	4	4	4
Number of crime analysis reports	12	12	12
Number of monthly budget reviews conducted	12	12	12

POLICE / 400

Vice/Intelligence

Program Description:

Vice/Intelligence is responsible for documenting and investigating persons involved in criminal activity. Such criminal activity will include illegal use, sale, distribution and trafficking of drugs (controlled substances), prostitution, illegal gambling, illegal use, sale and/or distribution of alcohol, or firearms, manufacture, sale and/or distribution of obscene or pornographic material and organized criminal activities or any activity which involves offenses for profit or undermines the stability or welfare of the community.

Goals, Objectives and Performance Data

Goal 400-2100-01	Enforce all laws in a professional, fair and equitable manner while protecting the rights of each citizen.
Objective:	File condemnation documents on \$75,000 in Currency.
Objective:	File condemnation forfeiture documents on \$50,000 in Property
Objective:	File condemnation documents on all seized vehicles
Objective:	Conduct five (5) details to investigate prostitution/pandering activity.
Objective:	Conduct 250 checks on businesses that are licensed to sell alcohol.
Objective:	Investigate, document and prosecute all drug cases resulting from the sale of illicit drugs.

Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
<u>Goal 400-2200-01</u>			
Value of Assets in Currency filed on	\$ 308,022	\$ 196,884	\$ 230,884
Value of Assets in Property filed on	\$ 90,586	\$ 62,825	\$ 95,000
Number of vehicles seized	47	39	43
Number of Prostitution/Pandering Details Conducted	22	21	22
Number of business checked	175	208	224
Number of Cases Made	2,225	2,456	2,571

POLICE / 400

Support Services

Program Description:

The Bureau of Support Services provides a variety of support functions for the entire Department. It includes the state-of-the-art 911 Center; the Quartermaster, where all supplies are maintained; Motor Transport where all rolling stock is monitored; Property and Evidence where evidence and recovered property is stored and protected; and the Central Records Unit where tens of thousands of reports, warrants and other documents are maintained.

Goals, Objectives and Performance Data

Goal 400-2200-01	To provide documentation and criminal justice data entry services in compliance with Federal, State and local requirements.		
Objective:	To process and store all police incident reports.		
Objective:	To process and provide all pre-employment criminal history inquiries for		
Objective:	Process and enter data into the Columbus Area Justice Information System (CAJIS) from all incident, supplement, and arrest reports for criminal analysis purposes.		
Objective:	To respond to all citizens' requests for police services (reports, criminal histories, fingerprinting, identification cards and permits, etc.)		
Goal 400-2200-02	To maintain, process and distribute equipment, materials, evidence and other property in accordance with departmental policies and state and local laws.		
Objective:	To issue and receive all equipment requests from employees		
Goal 400-2200-03	To receive, process and dispose of all property, evidence, and contraband in accordance with proper guidelines.		
Objective:	Track the number of all cases involving the intake and processing of property and/or evidence.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
<u>Goal 400-2200-01</u>			
Number of reports processed	101,294	106,381	121,915
Number of inquiries	5,479	3,983	4,739
Number of records added to CAJIS	400,069	440,076	480,083
Number of Citizens' requests	41,205	41,857	42,150
<u>Goal 400-2200-02</u>			
Number of Requests for equipment	37,899	38,750	38,750
<u>Goal 400-2200-03</u>			
Number of Property/Evidence cases	14,215	15,450	16,895

POLICE / 400

Field Operations

Program Description:

The Bureau of Field Operations is the largest of the Department’s bureaus. This Bureau provides primary police services to the community as first responders for any request for police assistance by providing emergency responses and preventive patrols. The Bureau includes a Tactical Unit that is trained to handle special functions as well as normal patrol duties. In addition, they work closely with various community organizations fighting drugs and crimes in their own neighborhoods. The bicycle patrol concentrates on the Riverwalk, Cooper Creek Park, South Commons and those other areas where they blend in with the relaxed activities.

Goals, Objectives and Performance Data

Goal 400-2300-01	To develop safer roadways throughout the City while providing efficient, professional police service in an effective and unbiased manner.
Objective:	Conduct 25 details on major highways in the city focusing on speeding violations.
Objective:	Conduct a minimum of 12 traffic checkpoints focused on DUI, seat belts, drivers' licenses, or proof of insurance.
Objective:	Conduct 24 details in selected school zones concentrating on speeding violations
Goal 400-2300-02	Develop a safe community by enforcing all laws in a fair and equitable manner while protecting the rights of each citizen.
Objective:	Investigate all criminal offenses and prosecute all criminal offenders.
Goal 400-2300-03	To provide professional and efficient police services in an effective, fair and unbiased manner with well-trained, educated officers operating with integrity and high ethical standards.
Objective:	Respond to all calls and self-initiated contacts for police service.
Goal 400-2300-04	To provide specialized operations and details focusing on high crime areas and activities.
Objective:	Make 24 assignments per shift detailing patrol officers to specifically ride areas with high incidences of business burglaries.

POLICE / 400

Field Operations (cont'd)

Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
<u>Goal 400-2300-01</u>			
Speeding details conducted	30	32	34
Traffic checkpoints conducted	16	17	18
School zone details conducted	28	32	35
<u>Goal 400-2300-02</u>			
Number of criminal arrests	20,940	22,685	24,430
<u>Goal 400-2300-03</u>			
Number of Patrol Officer responses to calls	395,963	407,479	418,995
<u>Goal 400-2300-04</u>			
Number of Special Details	303	471	486

Office of Professional Standards

Program Description:

The Office of Professional Standards acts as the internal affairs unit of the Department. They play a pivotal role in preserving the integrity of the Department by investigating major complaints against officers. The unit also assures that the Department is in compliance with specific standards to maintain national and state accreditation. Only two percent of the police agencies in country are accredited.

Goals, Objectives and Performance Data

Goal 400-2400-01	Provide police services in an effective, fair, and unbiased manner with professional, well-trained, educated officers operating with integrity and high ethical standards.
Objective:	Track all use of force incidents involving departmental employees for compliance with policy and procedure
Objective:	Track all complaints against the department and departmental employees for compliance with policy and procedure.
Objective:	Investigate all cases assigned by Chief of Police
Objective:	Conduct research projects, grants, and other tasks assigned by the Command Staff
Objective:	Meet or exceed the 273 Mandatory standards set for compliance by the Commission on Accreditation for Law Enforcement Agencies

POLICE / 400

Office of Professional Standards (cont'd)

Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
<u>Goal 400-2400-01</u>			
Number of Use of Force Cases	91	80	70
Number of Complaints	83	87	95
Number of cases assigned by Chief	19	20	22
Number of research projects	66	99	115
Number of standards met	459	459	459

Metro Drug Task Force

Program Description:

This Office is responsible for the enforcement of Drug Violations and organized crime violations on a regional basis. The two Columbus Police Department's Officers assigned are members of a task force comprising five (5) municipal and county jurisdictions.

Special Operations

Program Description:

The Special Operations Unit is a new division set up to be the cost center for special operations expenditures.

Administrative Services

Program Description:

Bureau of Administrative Services maintains training, community relations and safety programs for the Department. All officers are trained in one of Georgia's few in-house Police Training Units. They oversee recruit and in-service training using a unit that is comprised of certified training instructors. In addition, many other officers in the Department are certified instructors and are used to supplement the training staff in certain police specialties. The Training Unit also maintains the pistol and shotgun ranges, as well as the FATS training equipment. The firing ranges are used by more than 34 different local, state and federal agencies for firearms training and qualification. Administrative Services also maintains the D.A.R.E. and Neighborhood Watch programs.

POLICE / 400

Administrative Services (cont'd)

Goals, Objectives and Performance Data

Goal 400-2800-01	Provide police services in an effective, fair and unbiased manner with professional, well trained and educated officers operating with integrity and high ethical standards.		
Objective:	Provide a minimum of 24 hour of In Service Training to all sworn officers.		
Objective:	Provide a minimum of 600 hours of Recruit Training to all police officers who successfully complete the P.O.S.T. Basic Law Enforcement Training.		
Objective:	Arrange for and provide advanced and specialized training for officers.		
Objective:	Provide a minimum of 600 hours of Recruit Training to all police officers who successfully complete the P.O.S.T. Basic Law Enforcement Training.		
Goal 400-2800-02	To develop, implement, and maintain the educational programs and events designed to enhance the department's commitment to the proactive approach to policing.		
Objective:	Establish 10 new neighborhood watch programs		
Objective:	Provide a minimum of 340 Crime Prevention presentations to the the public.		
Goal 400-2800-03	To recruit and select qualified police applicants, maintain personnel records and ensure compliance with federal, state and local employment and payroll guidelines.		
Objective:	Track all personnel grievances relating to employees.		
Objective:	Recruit, process and investigate all police applicants in accordance with selection guidelines and criteria.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
<u>Goal 400-2800-01</u>			
Number of Officers Trained	488	488	488
Number of Officer completing Recruit Training	39	50	55
Number of Officers attending advanced training	853	953	960
<u>Goal 400-2800-02</u>			
Number of new neighborhood watch programs	4	6	8
Number of presentations to the public	450	480	487
<u>Goal 400-2800-03</u>			
Number of grievances	18	18	20
Applicants processed	225	235	250

POLICE / 400

Motor Transport

Program Description:

The Motor Transport Unit maintains an inventory of all police vehicles. This includes patrol cars, motorcycles, the bomb trainer and utility trucks. The Police Department is concerned with prompt and efficient maintenance, by keeping more officers in service and available to respond.

Goals, Objectives and Performance Data

Goal 400-3230-01	To maintain, control and assign all police fleet vehicles in accordance with the City policy and guidelines.		
Objective:	To provide fleet management services for all marked patrol vehicles		
Objective:	To provide fleet management for all Administrative and Detective vehicles		
Objective:	To provide fleet management for all Police Motorcycles		
Objective:	To provide fleet management for all Police Department trucks and vans		
Objective:	To provide fleet management services for all Police Scooters and ATVs		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
<u>Goal 400-3230-01</u>			
Number of patrol vehicles maintained	350	350	343
Number of Admin and Detective vehicles	166	170	195
Number of police motorcycles maintained	17	19	20
Number of trucks and vans maintained	16	18	17
Number of scooters/ATVs maintained	2/12	2/12	2/12

Investigative Services

Program Description:

The Bureau of Investigative Services investigates major crimes, monitors gang activities and conducts juvenile activities. The Bureau has specialized units such as the Gang Task Force and Juvenile Division unit, which works with the Muscogee County School District in mentoring and supervising youthful offenders. This Bureau also has utilized the GREAT (Gang Resistance Education and Training) program in the school system to educate teens to the problems of gangs.

POLICE / 400

Investigative Services (cont'd)

Goals, Objectives and Performance Data

Goal 400-3320-01			
Enforce all laws in a professional, fair and equitable manner while protecting the rights of each citizen.			
Objective:	Investigate all homicides.		
Objective:	Assign for follow-up all reports which meet the elements of burglary/theft.		
Objective:	Run background checks on all individuals who pawn firearms		
Objective:	Investigate all incidents involving vehicular theft and related incidents		
Objective:	Enter all legible fingerprints into AFIS System		
Objective:	Conduct 4 warrant sweeps to reduce the number of outstanding warrants.		
Objective:	Utilize the Gang Resistance and Education Training (G.R.E.A.T.) Program to educate all 7th grade students.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Goal 400-3320-01			
Number of homicides investigated	18	21	24
Number of burglary/theft cases assigned	2,659	2,818	2,589
Number of weapons pawned	1,731	1,200	1,410
Number of assigned vehicle theft cases	584	1,096	1,330
Number of fingerprint system entries	1,201	1,393	1,396
Number of warrant sweeps conducted	4	4	4
Number of students educated with GREAT	2,165	2,403	2,523



Mission Statement:

The mission of this department is to ensure a safe community to work and raise a family, by providing the most efficient response and mitigation of fires, hazardous materials, medical, natural disasters and other emergencies that threaten the welfare of our citizens.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
410:					
1000	Chief	\$ 432,296	\$ 435,697	\$ 457,083	\$ 447,559
2100	Operations	21,401,914	21,620,605	21,840,011	21,068,229
2600	Special Operations	1,054,035	1,035,186	958,502	1,100,395
2800	Administrative Services	768,729	790,983	846,887	827,510
2900	Emergency Management	173,230	168,109	185,325	183,052
3610	Logistics & Support	982,063	1,042,072	1,044,458	838,523
DEPARTMENT TOTAL		\$ 24,812,267	\$ 25,092,651	\$ 25,332,267	\$ 24,465,268
% CHANGE			1.13%	0.95%	-3.42%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$	22,915,067	\$ 23,363,557	\$ 23,606,273	\$ 22,894,822
Operations		1,868,468	1,712,184	1,725,994	1,570,446
OPERATING BUDGET	\$	24,783,535	\$ 25,075,741	\$ 25,332,267	\$ 24,465,268
Capital Budget		28,732	16,910		-
DEPARTMENT TOTAL	\$	24,812,267	\$ 25,092,651	\$ 25,332,267	\$ 24,465,268
% CHANGE			1.13%	0.95%	-3.42%

* Unaudited

FIRE AND EMS / 410

Personnel Summary: Authorized Positions

All Positions in Fire/EMS are Full Time	FY13 Actual	FY14 Actual	FY15 Adopted
410-1000 Chief	5	5	5
Chief of Fire and EMS (Director)	1	1	1
Assistant Fire Chief	1	1	1
Fire Captain EMT	1	1	1
Fire Payroll Technician	1	1	1
Administrative Coordinator	1	1	1
410-2100 Operations	346	332	332
Deputy Fire Chief	1	1	1
Battalion Chief	9	9	9
Division Chief Health, Safety & Info Sys	1	1	1
Fire Captain Logistics	0	0	2
EMS Lieutenant	0	0	1
Fire Captain	26	26	23
Fire Lieutenant	40	40	40
Fire Sergeant*	62	62	62
Firefighter/EMT/Fire Medic**	205	191	191
Administrative Secretary	2	2	2
410-2600 Special Operations	11	11	11
Deputy Fire Chief	1	1	1
Training Chief	1	1	1
Fire Captain Training/Paramedic Instructor	2	2	2
Lieutenant Training	5	5	5
Administrative Secretary	2	2	2
410-2800 Administrative Services	11	11	11
Deputy Fire Chief	1	1	1
Fire Marshal	1	1	1
Assistant Fire Marshal	1	1	1
Lieutenant Fire Inspector	3	3	3
Lieutenant Investigator	1	1	1
Fire Sergeant Investigations	3	3	3
Administrative Secretary	1	1	1
410-2900 Emergency Management	2	2	2
Emergency Management Deputy Director	1	1	1
EMA Planner	1	1	1
410-3610 Logistics and Support	3	3	3
Support Technician Logistics, Civilian	1	1	1
Lieutenant Logistics	1	1	1
Firefighter	1	1	1
TOTAL	378	364	364

* One Fire Sergeant Position was unfunded for FY15

** For FY15 only, fourteen (14) Firefighter/EMT Positions were temporarily moved from the General Fund to the Other LOST Fund, a continuation of action taken in FY14.

Budget Note:

For FY15, a Public Safety Vacancy Reserve (PSVR) was established to fund the filling of certain public safety vacancies (shown as unfunded positions, above) subject to approval by City Council. The maximum amount available to Fire/EMS in the PSVR is budgeted at **\$207,028** for FY15.

FIRE AND EMS / 410

Chief

Program Description:

This division is responsible for the management of personnel and resources to effectively and efficiently accomplish the organizational goals of the Department of Fire and Emergency Medical Services.

Operations

Program Description:

The Operations Division seeks to provide superior and quality fire protection services to the community. This service is predicated upon saving lives, protecting property, and preserving the environment.

Goals, Objectives and Performance Data

Goal:	To effectively respond to all emergencies within the appropriate time frames established by the department using established accreditation guidelines.		
Objective:	Initial responding fire apparatus to arrive within (6) minutes of dispatch and the initial full alarm assignment to arrive within (8) minutes 90% of the time.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percent of calls that are within the designated times.	90%	92%	95%

Goal:	To provide quality patient care consistent with the established medical treatment protocols approved by the Medical Director.		
Objective:	To limit the number of minor patient care and documentation variances to less than 3% of all calls with zero (0) major variances.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of minor patient care and documentation variances less than 3% of all calls	84%	86%	90%

Goal:	To provide the safest, most efficient and effective emergency services to the citizens of Columbus.		
Objective:	Provide required minimum staffing for all units (24 hour shifts, 365 days per year).		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percent of staffing for all units (24 hour shifts, 365 days per year).	99%	99%	100%

FIRE AND EMS / 410

Special Operations

Program Description:

The Special Operations Division is responsible for the training and oversight of the Special Operation Teams to include Hazardous Materials Response, BioHaz/Weapons of Mass Destruction, High Angle Rope Rescue, Confined Space Rescue, Trench Rescue, Water Rescue and Wilderness Search and Rescue. Additionally, it is also responsible for the provision of high quality Fire and EMS training for all department personnel that meets or exceeds Federal, State and local government standards.

Goals, Objectives and Performance Data

Goal:	To satisfy annual Insurance Service Office (ISO) categories of training.		
Objective:	Provide annual Hazardous Materials training, night drill exercises, company drill exercises, ISO driver training, Officer Leadership training, and in-house training for each of the field personnel in the department.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percentage of personnel that completed ISO training objectives	100%	100%	100%

Goal:	To satisfy Georgia Firefighter Standards & Training annual Firefighter Recertification Training Requirements.		
Objective:	Insure all certified Firefighters in the department meet the State requirements for Firefighter Recertification.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percentage of personnel that complete Georgia Firefighter Standards & Training annual Firefighter Recertification Training Requirements.	100%	100%	100%

Administrative Services

Program Description:

The responsibilities of the administration services division are to provide fair and equitable recruitment, hiring practices and promotional opportunities for all eligible prospective candidates. In addition, maintain personnel and medical records for all employees of the organization. The Fire Prevention division attempts to provide the safest community possible for all citizens in which to live, work and raise a family by instituting fiscally responsible and pro-active approaches to fire safety education and code enforcement which will provide a medium for accomplishing the overall mission of the Columbus Fire Department.

FIRE AND EMS / 410

Administrative Services (cont'd)

Goals, Objectives and Performance Data

Goal:	To decrease the probabilities of a fire situation by insuring fire prevention code inspections are conducted on those buildings identified as Special Hazards in the Official Code of Georgia Annotated, Sec.25-2-13.		
Objective:	To conduct annual fire prevention code inspections on buildings identified as Special Hazards.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percent of inspections completed on Special Hazard buildings.	85%	90%	95%

Goal:	To ensure continuous customer satisfaction with Fire Prevention's response time to inquiries, requests, and complaints.		
Objective:	To respond to inquiries, requests and/or complaints within one working day.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percent of inquiries, requests, and complaints responded to within 1 working day	100%	100%	100%

Emergency Management

Program Description:

The Columbus Emergency Management program is responsible for the planning and coordination of the Government's efforts to mitigate against, prepare for, respond to and recover from major emergencies. Readiness requires continuous planning, coordinating, exercising plans, training response personnel and maintaining equipment and facilities ensuring a reliable, immediate response during emergency situations. During a major emergency, the Emergency Operations Center must be capable of selectively activating to perform the necessary command control and coordination functions. The readiness posture and capability of Emergency Management must be maintained at a level to respond rapidly and efficiently to emergencies. Public awareness and knowledge of emergency conditions and procedures are critical to public safety.

FIRE AND EMS / 410

Emergency Management (cont'd)

Goals, Objectives and Performance Data

Goal:	To upgrade and enhance the technological capabilities of the City's Emergency Operations Center.
Objective:	To ensure that the Emergency Operations Center is adequately equipped to manage emergencies regarding Homeland Security and Emergency Management issues and has the capability to integrate with state and federal agencies.

Goal:	To provide public safety/non-public safety response personnel and agencies and outside support agencies the opportunity to test their response policies and protocols through realistic exercises and drills.
Objective:	To conceive, design, and conduct a sufficient number of tabletop, functional, and full scale exercise within this jurisdiction.

Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percent of Full Scale exercises completed	100%	100%	100%
Percent of Functional exercises completed	100%	100%	100%
Percent of Tabletop exercises completed	100%	100%	100%

Logistics Support

Program Description:

To maintain all fire department buildings, vehicles and equipment according to federal, state, local and industry codes. Additionally, the division manages fixed assets, maintenance records, and both expendable and non-expendable supplies and equipment.

Goals, Objectives and Performance Data

Goal:	To ensure the Department of Fire and Emergency Medical Services meets or exceed all regulatory requirements regarding personal protective equipment.		
Objective:	To ensure each firefighter's personal protective equipment has met and continues to meet all applicable standards.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percentage of Personal Protective Equipment inspected annually.	95%	100%	100%



Muscogee County Prison

Mission Statement:

As a work prison, the mission is three-fold: To protect the public through effective control and custody of inmates, provide effective methods of self-improvement for inmates, and provide a safe and professional work environment for our staff.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
420:				
Muscogee County				
1000 Prison	\$ 7,013,454	\$ 7,176,777	\$ 7,786,583	\$ 7,894,980
DEPARTMENT TOTAL	\$ 7,013,454	\$ 7,176,777	\$ 7,786,583	\$ 7,894,980
% CHANGE		2.33%	8.50%	1.39%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 5,497,544	\$ 5,589,562	\$ 5,882,831	\$ 5,602,495
Operations	1,509,114	1,587,215	1,903,752	2,292,485
OPERATING BUDGET	\$ 7,006,658	\$ 7,176,777	\$ 7,786,583	\$ 7,894,980
Capital Budget	6,796	-	-	-
DEPARTMENT TOTAL	\$ 7,013,454	\$ 7,176,777	\$ 7,786,583	\$ 7,894,980
% CHANGE		2.33%	8.50%	1.39%

* Unaudited

MUSCOGEE COUNTY PRISON / 420

Personnel Summary: Authorized Positions

	FY13	FY14	FY15
All Positions at MCP are Full Time	Actual	Actual	Adopted
420-1000 Muscogee County Prison	111	111	111
Warden	1	1	1
Deputy Warden	2	2	2
Correctional Sergeant	5	5	5
Senior Correctional Officer	37	37	37
Correctional Officer*	38	38	38
Corrections Technician	21	21	21
Senior Correctional Counselor	1	1	3
Correctional Counselor	2	2	0
Administrative Coordinator	1	1	1
Administrative Clerk I	1	1	1
Accounting Technician**	1	1	1
Accounting Clerk	1	1	1
Inmate Labor	80	80	80
Total Full Time Positions/Inmate Labor	111/80	111/80	111/80

**Four (4) Correctional Officer Positions were unfunded for FY15*

***One Accounting Technician Position was unfunded for FY12, FY13, FY14, and FY15*

Budget Note:

For FY15, a Public Safety Vacancy Reserve (PSVR) was established to fund the filling of certain public safety vacancies (shown as unfunded positions, above) subject to approval by City Council. The maximum amount available to MCP in the PSVR is budgeted at **\$68,517** for FY15.

Program Description:

The Muscogee County Prison (MCP) operates according to Georgia law, rules, and regulations of the State Board of Corrections, and the City Council. It is the responsibility of the warden to assume custody of assigned inmates under the jurisdiction of the State Board of Corrections. The warden and his personnel are charged with the responsibility of safe and secure custody, exercise service, recreation, visitation, education, and religious programs for assigned inmates.

As a work prison, MCP provides a cost-effective, inmate labor force. Inmates assigned to MCP are used to supplement the city's work force in the operation of the institution, maintenance of public roads, public services (including sanitation) and other functions of the city government.

MUSCOGEE COUNTY PRISON / 420

Goals, Objectives and Performance Data

Goal:	To provide public safety through hyper vigilance within the facility.		
Objective:	To monitor and maintain safe operations for public protection through hourly inspections & documentation.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percentage of daily inspections and reports completed.	100%	100%	100%
Number of daily inspections and reports completed	1,800	1,800	1,800

Goal:	To provide public safety through hyper vigilance through effective supervision and accountability of inmate movement and work details for the betterment of our community.		
Objective:	To achieve maximum control for public protection.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Percentage of Inmate head counts conducted.	100%	100%	100%
Number of Inmate head counts (outside facility).	1,200	1,200	1,200
Number of Inmate head counts (inside facility).	2,920	2,920	2,920



Superior Courts

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
500:					
1000	Sup Court Chief Judge	\$ 360,505	\$ 289,173	\$ 302,187	\$ 300,589
2000	District Attorney	1,742,678	1,855,587	1,982,501	2,004,030
2100	Adult Probation	135,585	142,225	147,409	136,903
2110	Juvenile Court	399,799	550,301	590,592	553,223
2115	Juvenile Court Clerk	249,845	159,099	172,316	162,946
2120	Court Intake Services	23,383	-	-	-
2125	Circuit Wide Jury Court	267,288	266,837	270,780	268,774
2140	Jury Manager	355,477	413,250	381,585	412,098
2150	Judge Mullins	184,663	211,502	219,409	211,094
2160	Judge Rumer	147,732	146,229	170,112	150,463
2170	Judge Smith	85,843	139,834	165,539	147,595
2180	Judge Peters	146,694	162,374	156,626	147,956
2190	Judge Jordan	236,779	211,456	220,917	202,229
2195	Judge Gottfried	-	-	73,445	132,969
2200	Victim/Witness	167,739	165,558	176,013	170,018
3000	Superior Court Clerk	1,946,905	1,981,498	2,113,663	1,926,245
3310	Board of Equalization	58,137	57,800	67,638	66,978
DEPARTMENT TOTAL		\$ 6,509,052	\$ 6,752,723	\$ 7,210,731	\$ 6,994,110
% CHANGE			3.74%	6.78%	-3.00%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services		\$ 5,491,158	\$ 5,839,838	\$ 6,290,088	\$ 6,196,291
Operations		992,000	867,230	912,896	797,819
OPERATING BUDGET		\$ 6,483,158	\$ 6,707,068	\$ 7,202,984	\$ 6,994,110
Capital Budget		25,894	45,655	7,747	-
DEPARTMENT TOTAL		\$ 6,509,052	\$ 6,752,723	\$ 7,210,731	\$ 6,994,110
% CHANGE			3.74%	6.78%	-3.00%

* Unaudited

JUDICIAL & STATUTORY / 500/1000-3000

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
500-1000 Superior Court Judges	FT/PT	15/5	17/6	17/6
Chief Judge Superior Court		1	1	1
Judge Superior Court		5	6	6
Court Reporters		6	7	7
Law Clerk		2	2	2
Case Manager		1	1	1
Senior Judge Superior Court		4	5	5
Secretary (PT)		1	1	1
500-2000 District Attorney	FT/PT	25/0	25/0	27/0
District Attorney		1	1	1
Chief Assistant District Attorney		0	0	1
Deputy Assistant District Attorney		0	0	2
Assistant District Attorney		6	6	3
Assistant District Attorney II		4	4	4
Senior Investigative Assistant District Attorney		0	0	5
Senior Assistant District Attorney		0	0	1
Investigator Supervisor - DA		1	1	1
Investigator - District Attorney		6	6	1
Administrative Services		1	1	1
Paralegal		1	1	1
Legal Administrative Clerk		5	5	6
500-2100 Adult Probation	FT/PT	3/0	3/0	3/0
Child Support Enforcement Manager		1	1	1
Accounting Clerk		2	2	2
500-2110 Juvenile Court	FT/PT	8/0	8/0	8/0
Case Manager		2	2	2
Juvenile Court Coordinator		1	1	1
Custody Investigator		2	2	2
Deputy Clerk II		1	1	1
Administrative Secretary		1	1	1
Custody Investigator/Judicial Review Coordinator		1	1	1
500-2115 Juvenile Court Clerk	FT/PT	3/0	3/0	3/0
Custody Investigator		0	0	0
Deputy Clerk II		2	2	2
Assistant Chief Deputy		1	1	1
500-2125 Circuit Wide Juv Court	FT/PT	3/0	3/0	3/0
Presiding Judge Juvenile Court Circuit Wide		1	1	1
Judge Juvenile Court Circuit Wide		2	2	2
500-2140 Jury Manager	FT/PT	2/1	2/1	2/1
Jury Manager		1	1	1
Deputy Clerk III		1	1	1
Admin Clerk I (PT)		1	1	1

Section D

Judicial and Statutory

General Fund

JUDICIAL & STATUTORY / 500/1000-3000

Personnel Summary: Authorized Positions

	FY13 Actual	FY14 Actual	FY15 Adopted
500-2200 Victim/Witness Asst Prog FT/PT	4/0	3/0	3/0
Victim/Witness Program Administrator	1	1	1
Administrative Assistant	1	0	0
Victim Advocate	2	2	2
500-3000 Clerk of Superior Court FT/PT	36/2	36/2	36/2
Clerk of Superior Court	1	1	1
Chief Deputy Clerk	1	1	1
Assistant Chief Deputy Clerk	2	2	2
Senior Deputy Clerk	7	7	7
Deputy Clerk II	22	22	22
Deputy Clerk I	3	3	3
Court Coordinator I	0	0	1
Deputy Clerk I (PT)	1	1	1
Deputy Clerk II (PT)	1	1	1
Total Full Time/Part Time Positions	99/8	100/9	102/9

SUPERIOR COURT JUDGES / 500-1000-2195

Program Description:

The Superior Courts are presided over by seven judges, elected by the voters of the six counties making up the Chattahoochee Judicial Circuit. These counties are Muscogee, Chattahoochee, Harris, Marion, Talbot, and Taylor. Sessions of the court, both civil and criminal, are held in the county courthouse of each county. Felony cases, divorce/ alimony, child custody, equity cases, and cases involving land titles must be tried in the Superior Court. The Superior Court has concurrent jurisdiction with the other courts to try other civil cases and misdemeanor criminal cases. In addition, this court determines appeals from the Probate Court, and in certain instances, from the Juvenile and Municipal Court.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
500:					
1000	Superior Court Judge	\$ 360,505	\$ 289,173	\$ 302,187	\$ 300,589
2150	Judge Mullins	\$ 184,663	\$ 211,926	\$ 219,409	\$ 211,094
2160	Judge Rumer	\$ 147,732	\$ 146,411	\$ 170,112	\$ 150,463
2170	Judge Smith	\$ 85,843	\$ 139,834	\$ 165,539	\$ 147,595
2180	Judge Peters	\$ 146,694	\$ 162,374	\$ 156,626	\$ 147,956
2190	Judge Jordan	\$ 236,779	\$ 211,456	\$ 220,917	\$ 202,229
2195	Judge Gottfried	\$ -	\$ -	\$ 73,445	\$ 132,969
DIVISION TOTAL		\$ 1,162,216	\$ 1,161,174	\$ 1,308,234	\$ 1,292,895
% CHANGE			-0.09%	12.66%	-1.17%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 947,219	\$ 945,875	\$ 1,044,791	\$ 1,086,706
Operations	214,997	174,002	255,696	206,189
OPERATING BUDGET	\$ 1,162,216	\$ 1,119,877	\$ 1,300,487	\$ 1,292,895
Capital Budget		40,690	7,747	-
DIVISION TOTAL	\$ 1,162,216	\$ 1,160,567	\$ 1,308,234	\$ 1,292,895
% CHANGE		-0.14%	12.72%	-1.17%

* Unaudited

SUPERIOR COURT JUDGES / 500-1000-2195

Personnel Summary: Authorized Positions

		FY13	FY14	FY15
		Actual	Actual	Adopted
500-1000 Sup Ct Chief Judge	FT/PT	15/5	17/6	17/6
Chief Judge Superior Court		1	1	1
Judge Superior Court		5	6	6
Court Reporters		6	7	7
Law Clerk		2	2	2
Case Manager		1	1	1
Senior Judge Superior Court		4	5	5
Secretary (Temporary)		1	1	1
Total Full Time/Part Time Positions		15/5	17/6	17/6

DISTRICT ATTORNEY / 500-2000/2200

Mission Statement:

The mission of the District Attorney's office is to prepare a file for each case, identify the evidence and witnesses needed, research the pertinent law and determine the correct charges. The District Attorney's office strives to stay ahead of, and on top of the legal burdens placed upon the prosecutors, to protect the rights of all citizens, victims and defendants.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
500:					
2000	District Attorney	\$ 1,742,678	\$ 1,855,587	\$ 1,982,501	\$ 2,004,030
2200	Victim/Witness	167,739	165,558	176,013	170,018
DIVISION TOTAL		\$ 1,910,417	\$ 2,021,145	\$ 2,158,514	\$ 2,174,048
% CHANGE			5.80%	6.80%	0.72%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services		\$ 1,801,460	\$ 1,913,237	\$ 2,070,495	\$ 2,105,712
Operations		108,740	107,908	88,019	68,336
OPERATING BUDGET		\$ 1,910,200	\$ 2,021,145	\$ 2,158,514	\$ 2,174,048
Capital Budget		217	-	-	-
DIVISION TOTAL		\$ 1,910,417	\$ 2,021,145	\$ 2,158,514	\$ 2,174,048
% CHANGE			5.80%	6.80%	0.72%

* Unaudited

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
500-2000 District Attorney	FT/PT	25/0	25/0	27/0
District Attorney		1	1	1
Chief Assistant District Attorney		0	0	1
Deputy Assistant District Attorney		0	0	2
Assistant District Attorney		6	6	3
Assistant District Attorney II		4	4	4
Senior Investigative Assistant District Attorney		0	0	5
Senior Assistant District Attorney		0	0	1
Investigator Supervisor - DA		1	1	1
Investigator - District Attorney		6	6	1
Administrative Services		1	1	1
Paralegal		1	1	1
Legal Administrative Clerk		5	5	6

DISTRICT ATTORNEY / 500-2000/2200

500-2200 Victim/Witness Assistance Program	4/0	3/0	3/0
Victim/Witness Program Administrator	1	1	1
Administrative Assistant	1	0	0
Victim Advocate	2	2	2
Total Full Time/Part Time Positions	29/0	28/0	30/0

Budget Note: For FY2015, Council approved the addition of two (2) positions to the District Attorney's Office for the express purpose of supporting the Juvenile Court.

*Assistant District Attorney (G22) \$74, 217 (salary and benefits)

*Court Clerk (G11) (Juvenile Court) \$41,732 (salary and benefits)

District Attorney

Program Description:

The District Attorney is elected for a four-year term and is the prosecuting attorney for the Superior Courts in the Chattahoochee Judicial Circuit. The duties of this office are by statute and include the prosecution of criminal cases in Superior Court. The District attorney and his staff prosecute a broad range of felony criminal cases, in the Superior and Juvenile courts, representing the State of Georgia.

Goals, Objectives and Performance Data

Goal:	To prosecute cases and charges presented from all sources.		
Objective:	To keep an accounting of cases and charges presented for prosecution.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Total cases bound over	2,885	3,516	3,820
Total charges bound over	7,150	8,204	8,400

Goal:	To efficiently and aggressively dispose of all cases and charges in a timely manner.		
Objective:	Keep an accounting of dispositions of cases and charges.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Total cases disposed	2,875	3,489	3,900
Total charges disposed	7,070	7,070	8,450

DISTRICT ATTORNEY / 500-2000/2200

Victim/Witness Assistance Program

Program Description:

The Victim Witness Assistance Program (VWAP) works directly with the District Attorney’s Office and is responsible for helping the victims, families, and witnesses through the criminal justice system. The program informs families of the status of criminal prosecutions and helps the District Attorney’s Office track the vital witnesses for their cases.

Goals, Objectives and Performance Data

Goal:	To identify and assist victims and witnesses in their time of need.		
Objective:	Send out victim packages, victim notification: Make telephone calls to gather information on victims and witnesses, inform them of upcoming court date and offer support. Enter data into Tracker for accurate documentation and reference.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Services Performed	35,520	36,520	37,520

SUPERIOR COURT - ADULT PROBATION / 500-2100

Mission Statement:

To collect child support, alimony, restitution and attorney fees to assist children in having their basic needs met.

Program Description:

The Adult Probation Office is responsible for receiving, recording and disbursing monies received pursuant to court orders from Superior, State and Municipal Courts on child support, alimony, attorney fees and other miscellaneous charges. The division is responsible for computing arrears on court orders and must appear in court to testify on behalf of the state, plaintiff or defendant. Other responsibilities are as follows: initiates and testifies on revocation hearings on abandonment of illegitimate children charges, brings citations for contempt charges against respondents in other states, collects restitutions on criminal charges.

Expenditures By Division

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
500:								
2100	Adult Probation	\$ 135,585	\$	142,225	\$	147,409	\$	136,903
DIVISION TOTAL		\$ 135,585	\$	142,225	\$	147,409	\$	136,903
% CHANGE				4.90%		3.64%		-7.13%

* Unaudited

Expenditures By Category

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
Personal Services		\$ 124,570	\$	132,627	\$	138,658	\$	132,964
Operations		11,015		9,598		8,751		3,939
OPERATING BUDGET		\$ 135,585	\$	142,225	\$	147,409	\$	136,903
Capital Budget		-		-		-		-
DIVISION TOTAL		\$ 135,585	\$	142,225	\$	147,409	\$	136,903
% CHANGE				4.90%		3.64%		-7.13%

* Unaudited

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
500-2100 Adult Probation	FT/PT	3/0	3/0	3/0
Child Support Enforcement Manager		1	1	1
Accounting Clerk		2	2	2
Total Full Time/Part Time Positions		3/0	3/0	3/0

SUPERIOR COURT - JUVENILE COURT / 500-2110/2120/2125

Program Description:

The Juvenile Court has jurisdiction over cases involving children under the age of 17 who are alleged to be unruly, delinquent, deprived, in need of treatment (i.e., mentally, emotionally ill, or mentally retarded), or who are alleged to have committed a traffic offense. The judge, who is appointed by the Superior Court judges for a term of four years, presides over these cases as well as contested divorce custody cases transferred to the Juvenile Court by the Superior Court Judges. In FY03, a Circuit-wide Juvenile Court was established per GA 15-11-18. This includes one full-time judge and 2 part-time judges who hold preliminary/detention, shelter, and traffic hearings, assess and sign bonds, warrants and other legal documents. The support staff ensures that all cases have been properly handled by conferring with attorneys, and other professionals.

The Georgia Department of Children and Youth Services provides intake and probation officers for the court. The Intake Department is located in the Juvenile Court facility. A Protective Services Coordinator is provided by the Georgia Department of Human Resources with courtesy supervision provided by the court coordinator.

Expenditures By Division

			FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
500:									
2110	Juvenile Court	\$	399,799	\$	550,301	\$	590,592	\$	553,223
2120	Court Intake Services		23,383		-		-		-
2125	Circuit Wide Jury Ct		267,288		266,837		270,780		268,774
DEPARTMENT TOTAL		\$	690,470	\$	817,138	\$	861,372	\$	821,997
% CHANGE					18.35%		5.41%		-4.57%

* Unaudited

Expenditures By Category

			FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
Personal Services		\$	541,035	\$	646,574	\$	687,029	\$	679,060
Operations			149,435		165,599		174,344		142,937
OPERATING BUDGET		\$	690,470	\$	812,173	\$	861,372	\$	821,997
Capital Budget			-		4,965		-		-
DEPARTMENT TOTAL		\$	690,470	\$	817,138	\$	861,372	\$	821,997
% CHANGE					18.35%		5.41%		-4.57%

* Unaudited

SUPERIOR COURT - JUVENILE COURT / 500-2110/2120/2125

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
500-2110 Juvenile Court	FT/PT	8/0	8/0	8/0
Case Manager		2	2	2
Juvenile Court Coordinator		1	1	1
Custody Investigator		2	2	2
Deputy Clerk II		1	1	1
Administrative Secretary		2	2	1
Custody Investigator/Judicial Review Coordinator		0	0	1
500-2125 Circuit Wide Juvenile Court		3/0	3/0	3/0
Presiding Judge Juvenile Court Circuit Wide		1	1	1
Judge Juvenile Court Circuit Wide		2	2	2
Total Full Time/Part Time Positions		11/1	11/1	11/1

SUPERIOR COURT - JUVENILE COURT CLERK / 500-2115

Program Description:

The Juvenile Court has jurisdiction over cases involving children under the age of 17 who are alleged to be unruly, delinquent, deprived, in need of treatment (i.e. mentally or emotionally ill and mentally retarded), or who are alleged to have committed a traffic offense.

Expenditures By Division

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
500:								
2115	Juvenile Court Clerk	\$ 249,845	\$	159,099	\$	172,316	\$	162,946
DIVISION TOTAL		\$ 249,845	\$	159,099	\$	172,316	\$	162,946
% CHANGE				-36.32%		8.31%		-5.44%

* Unaudited

Expenditures By Category

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
Personal Services		\$ 242,934	\$	152,601	\$	166,337	\$	157,386
Operations		6,911		6,498		5,979		5,560
OPERATING BUDGET		\$ 249,845	\$	159,099	\$	172,316	\$	162,946
Capital Budget		-		-		-		-
DIVISION TOTAL		\$ 249,845	\$	159,099	\$	172,316	\$	162,946
% CHANGE				-36.32%		8.31%		-5.44%

* Unaudited

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
500-2115 Juvenile Court Clerk	FT/PT	3/0	3/0	3/0
Custody Investigator		0	0	0
Deputy Clerk II		2	2	2
Assistant Chief Deputy		1	1	1
Total Full Time/Part Time Positions		3/0	3/0	3/0

SUPERIOR COURT - JURY MANAGER / 500-2140

Program Description:

It is the responsibility of the Jury Manager to furnish jurors to all nine trial Courts, including grand jurors. This responsibility necessitates accompanying duties such as subpoenas, payroll, deferment, orientation and oath of jurors. The effective utilization of the services of jurors is more economical for the taxpayer and more efficient for the Courts.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
500:				
2140 Jury Manager	\$ 355,477	\$ 413,250	\$ 381,585	\$ 412,098
DIVISION TOTAL	\$ 355,477	\$ 413,250	\$ 381,585	\$ 412,098
% CHANGE		16.25%	-7.66%	8.00%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 124,255	\$ 126,521	\$ 130,766	\$ 126,784
Operations	231,222	286,729	250,819	285,314
OPERATING BUDGET	\$ 355,477	\$ 413,250	\$ 381,585	\$ 412,098
Capital Budget	-	-	-	-
DIVISION TOTAL	\$ 355,477	\$ 413,250	\$ 381,585	\$ 412,098
% CHANGE		16.25%	-7.66%	8.00%

* Unaudited

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
500-2140 Jury Manager	FT/PT	2/1	2/1	2/1
Jury Manager		1	1	1
Deputy Clerk III		1	1	1
Admin Clerk I (PT)		1	1	1
Total Full Time/Part Time Positions		2/1	2/1	2/1

*Budget Note: Beginning in FY16, the budget for Contractual Services will be increased by \$31,000 to allow for software used by Jury Manager.

CLERK OF SUPERIOR COURT / 500-3000

Program Description:

The Clerk of Superior Court serves in the capacity as Clerk of Superior Court, Juvenile Court, and as Clerk of State Courts. This is an elected person with a term of four years. The clerk's main responsibility is to serve as the recorder of all real estate transactions for Muscogee County, and to collect delinquent fines.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
500:				
Clerk of Superior				
3000 Court	\$ 1,946,905	\$ 1,981,498	\$ 2,113,663	\$ 1,926,245
DIVISION TOTAL	\$ 1,946,905	\$ 1,981,498	\$ 2,113,663	\$ 1,926,245
% CHANGE		1.78%	6.67%	-8.87%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 1,816,784	\$ 1,879,495	\$ 2,002,523	\$ 1,859,108
Operations	104,277	102,003	111,139	67,137
OPERATING BUDGET	\$ 1,921,061	\$ 1,981,498	\$ 2,113,663	\$ 1,926,245
Capital Budget	25,844	-	-	-
DIVISION TOTAL	\$ 1,946,905	\$ 1,981,498	\$ 2,113,663	\$ 1,926,245
% CHANGE		1.78%	6.67%	-8.87%

* Unaudited

Personnel Summary: Authorized Positions

	FY13 Actual	FY14 Actual	FY15 Adopted
500-3000 Clerk of Superior Court FT/PT	36/2	36/2	36/2
Clerk of Superior Court	1	1	1
Chief Deputy Clerk	1	1	1
Assistant Chief Deputy Clerk	2	2	2
Senior Deputy Clerk	7	7	7
Deputy Clerk II	22	22	22
Deputy Clerk I	3	3	3
Court Coordinator I	1	1	1
Deputy Clerk I (PT)	0	0	1
Deputy Clerk II (PT)	1	1	1
Total Full Time/Part Time Positions	36/2	36/2	36/2



State Courts

Mission Statement:

To conduct a thorough, fair, vigorous and just prosecution of all misdemeanor cases bound over from Recorder’s and Municipal courts in Muscogee County.

State Court - Judges

Program Description:

The State Courts are presided over by two judges who are elected for a term of four years. The Court tries both civil and criminal cases with a jury composed of twelve persons. Criminal cases tried in this court are limited to misdemeanors and appeals from Recorder’s Court by the State Constitution.

State Court - Solicitor

Program Description:

The State Court Solicitor’s Office prosecutes all Muscogee County misdemeanor and City Ordinance violations appealed from Recorder’s Court. Investigators collect all warrants, citations, reports, documents, records, histories and evidence, including witness interviews. Recommendations for disposition and sentencing are made and cases are presented to a Judge for pleas. The Solicitor’s Office coordinates jail pleas and arraignment dockets before a State Court Judge.

The Solicitor’s Office works in tandem with a State Court Judge-appointed probation company to ensure fine payments, community service performance, jail reporting and restitution. The Solicitor’s Office originates warrants for a variety of reasons including probation violations and failure to appear for court dates.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
510:					
1000	State Court Judges	\$ 580,689	\$ 591,670	\$ 636,911	\$ 597,074
2000	Solicitor	1,010,960	1,094,118	1,076,933	1,097,959
DEPARTMENT TOTAL		\$ 1,591,649	\$ 1,685,788	\$ 1,713,845	\$ 1,695,033
% CHANGE			5.91%	1.66%	-1.10%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$	1,542,874	\$ 1,634,726	\$ 1,649,576	\$ 1,644,308
Operations		48,775	51,062	64,269	50,725
OPERATING BUDGET		\$ 1,591,649	\$ 1,685,788	\$ 1,713,845	\$ 1,695,033
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 1,591,649	\$ 1,685,788	\$ 1,713,845	\$ 1,695,033
% CHANGE			5.91%	1.66%	-1.10%

* Unaudited

State Court / 510

Personnel Summary: Authorized Positions

		FY13	FY14	FY15
		Actual	Actual	Adopted
510-1000 State Court Judges	FT/PT	6/0	6/0	6/0
State Court Judges		2	2	2
Court Reporter		2	2	2
Senior Deputy Clerk		2	2	2
510-2000 Solicitor	FT/PT	13/0	13/1	14/0
Solicitor State Court		1	1	1
Assistant Solicitor General		4	4	4
Chief Assistant Solicitor General		1	1	1
Investigator Supervisor		1	1	1
Investigator - Solicitor General		3	3	4
Court Coordinator		1	1	1
Deputy Clerk II		2	2	1
Judicial Admin Tech II		0	0	1
Deputy Clerk I - PT		0	1	0
Total Full Time/Part Time Positions		19/0	19/1	20

Goals, Objectives and Performance Data

Goal:	To accurately and efficiently prosecute cases in a timely manner.			
Objective:	To accurately compile cases from case initiation to arraignment within two months.			
		FY13	FY14	FY15
Performance Indicators:		Actual	Actual	Projected
Number of cases prosecuted.		9,600	9,700	9,800

Budget Note: In FY2015, the State Solicitor's Office moved one Judicial Admin Tech II position from a Grant Fund to the General Fund and moved one Deputy Clerk II position from General Fund to the same Grant Fund (Fund 0216).



Public Defender

Mission Statement:

To process cases through the criminal justice system as expediently as possible while providing high quality and professional representation of clients.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
520:					
1000	Public Defender	\$ 1,105,181	\$ 1,140,817	\$ 1,200,957	\$ 1,165,931
	Muscogee County				
2000	Public Defender	203,696	212,070	213,433	237,050
DEPARTMENT TOTAL		\$ 1,308,877	\$ 1,352,887	\$ 1,414,389	\$ 1,402,981
% CHANGE			3.36%	4.55%	-0.81%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$	441,073	\$ 476,872	\$ 518,727	\$ 516,656
Operations		867,804	876,015	895,662	886,325
OPERATING BUDGET	\$	1,308,877	\$ 1,352,887	\$ 1,414,389	\$ 1,402,981
Capital Budget		-	-	-	-
DEPARTMENT TOTAL	\$	1,308,877	\$ 1,352,887	\$ 1,414,389	\$ 1,402,981
% CHANGE			3.36%	4.55%	-0.81%

* Unaudited

PUBLIC DEFENDER / 520

Personnel Summary: Authorized Positions

	FY13 Actual	FY14 Actual	FY15 Adopted
520-1000 Public Defender FT/PT	10/0	10/0	10/0
Assistant Public Defender*	2	2	2
Investigator - Public Defender	6	6	6
Legal Administrative Clerk II	1	1	1
Legal Administrative Clerk I	1	1	1
Total Full Time/Part Time Positions	10/0	10/0	10/0

* 2 Assistant Public Defenders are in Dept 520-2000

Program Description:

The Office of the Public Defender, Chattahoochee Judicial Circuit, is a unit of the Georgia Public Defender Standards Council. The Public Defender represents indigent persons who have criminal cases pending in the Superior Courts of Chattahoochee, Harris, Marion, Muscogee, Talbot, and Taylor counties.

Goals, Objectives and Performance Data

Goal:	The goal is to represent indigent defendants so as to assure that the judicial process treats poor people fairly and equitably and to do so in a fiscally responsible way.		
Objective:	The agency intends to insure that defendants who have criminal actions pending against them have capable, competent, and effective representation.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Cases Assigned	5,570	5,670	5,735
Cases Closed	3,356	2,994	3,441



Municipal Court

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
530:					
1000	Municipal Court Judge	\$ 357,930	\$ 379,124	\$ 388,468	\$ 370,781
2000	Clerk of Municipal Cour	703,301	706,481	773,629	755,857
3000	Marshal	1,244,059	1,312,529	1,323,055	1,255,444
DEPARTMENT TOTAL		\$ 2,305,290	\$ 2,398,134	\$ 2,485,152	\$ 2,382,082
% CHANGE			4.03%	3.63%	-4.15%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$	2,073,351	\$ 2,115,982	\$ 2,237,679	\$ 2,221,600
Operations		230,825	282,152	247,473	160,482
OPERATING BUDGET	\$	2,304,176	\$ 2,398,134	\$ 2,485,152	\$ 2,382,082
Capital Budget		1,114	-	-	-
DEPARTMENT TOTAL	\$	2,305,290	\$ 2,398,134	\$ 2,485,152	\$ 2,382,082
% CHANGE			4.03%	3.63%	-4.15%

* Unaudited

MUNICIPAL COURT / 530

Clerk

Program Description:

The voters of Muscogee County elect the Clerk of Municipal Court to a four-year term. Municipal Court has jurisdiction of civil cases when the amount does not exceed \$15,000 including suits for damages, breach of contract, and garnishments and writs of possession up to \$15,000. In addition, all dispossessory proceedings, attachment levies, foreclosure liens and distress warrants are handled in Municipal Court. The Clerk of Municipal Court must record and maintain minutes and pleadings; collect and disburse court monies and costs to litigants. Warrants are also issued for bad checks, peace, criminal charges and good behavior.

Marshal

Program Description:

The Marshal's Department enforces the orders, writs and precepts of the Municipal Court. The department has original jurisdiction to enforce all orders and directives of the Municipal and Magistrate Courts.

Goals, Objectives and Performance Data

Goal:	To increase the service and quality of all processes of Municipal Court and provide superior law enforcement.		
Objective:	To ensure all civil papers are served in a timely manner and deputies are providing law enforcement when needed.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of Civil Papers received	26,924	26,825	27,000
Number of Evictions completed	5,380	5,321	5,500
Schedules and Monies taken in	\$81,936	\$141,449	\$150,000



Probate Court

Program Description:

The Judge of Probate is elected to a four-year term. Legal issues regarding the probate of wills; administration of estates; marriage licenses; mental health statutes; and guardians for minors are handled by this court.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
540:				
1000 Judge of Probate	\$ 400,934	\$ 400,570	\$ 433,548	\$ 433,674
DEPARTMENT TOTAL	\$ 400,934	\$ 400,570	\$ 433,548	\$ 433,674
% CHANGE		-0.09%	8.23%	0.03%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 373,461	\$ 349,951	\$ 387,271	\$ 385,884
Operations	27,473	50,619	46,277	47,790
OPERATING BUDGET	\$ 400,934	\$ 400,570	\$ 433,548	\$ 433,674
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 400,934	\$ 400,570	\$ 433,548	\$ 433,674
% CHANGE		-0.09%	8.23%	0.03%

* Unaudited



Mission Statement:

We, the members of the Muscookee County Sheriff's Office, are dedicated to safeguarding the lives and property of our community through fair and impartial treatment of all citizens. We strive to protect the community and to operate the Muscookee County Jail within the boundaries of the State and U.S. Constitutions while providing safe, humane and secure environment for both the staff and inmates. We are committed to effectively serving the Judiciary needs of all the Courts within our jurisdiction. We seek to strengthen our partnerships with all facets of our community and will fulfill our duties by adapting to the changing needs of our citizens and by adhering to the highest standards of integrity, ethics and professionalism when performing our duties as employees of Muscookee County Sheriff's Office.

Expenditures By Division

			FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
550:						
1000	Administration	\$	2,115,876	\$ 2,204,494	\$ 2,415,904	\$ 2,158,564
2100	Operations		4,181,895	4,231,727	4,159,480	3,647,062
2300	Training		-	4,504	-	-
2400	Motor Transport		397,093	408,471	377,020	275,000
2500	Recorders Court		104,541	107,446	110,991	109,168
2600	Detention		15,298,764	15,396,541	15,345,264	14,480,980
2650	Medical		4,399,994	4,872,642	4,285,810	4,156,569
DEPARTMENT TOTAL		\$	26,498,163	\$ 27,225,825	\$ 26,694,469	\$ 24,827,343
% CHANGE				2.75%	-1.95%	-6.99%

* Unaudited

\$ -

Expenditures By Category

			FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$		20,851,158	\$ 20,854,018	\$ 19,781,032	\$ 17,951,624
Operations			5,647,005	6,344,996	6,836,090	6,875,719
OPERATING BUDGET	\$		26,498,163	\$ 27,199,014	\$ 26,617,122	\$ 24,827,343
Capital Budget			-	26,811	77,346	-
DEPARTMENT TOTAL	\$		26,498,163	\$ 27,225,825	\$ 26,694,469	\$ 24,827,343
% CHANGE				2.75%	-1.95%	-6.99%

* Unaudited

SHERIFF / 550

Personnel Summary: Authorized Positions

		FY13	FY14	FY15
		Actual	Actual	Adopted
550-1000 Administration	FT/PT	26/2	30/2	36/2
Sheriff		1	1	1
Chief Deputy Sheriff		1	1	1
Major		2	2	2
Captain		1	1	1
Lieutenant		3	3	3
Sergeant		3	1	4
Deputy Sheriff Technician		4	5	5
Deputy Sheriff*		3	5	5
Deputy Sheriff Field Training Officer		0	0	2
Judicial Administrative Technician II		3	3	3
Investigator		0	0	1
Administrative Secretary		1	3	3
Administrative Clerk II		1	1	1
Administrative Clerk I *		1	1	1
Accounting Technician		1	1	1
Administrative Coordinator		1	1	1
Criminal Record Technician		0	1	1
Administrative Secretary (PT)		2	2	2
550-2100 Operations	FT/PT/Temp	63/83	65/86	55/86
Major		1	1	1
Captain		1	0	0
Lieutenant		4	4	5
Sergeant		7	6	7
Deputy Sheriff**		25	34	19
Investigator		10	4	7
Identification Technician		0	5	0
Communication Technician III		3	3	3
Security Guards		2	2	2
Administrative Coordinator		1	1	1
Deputy Sheriff Technician		9	2	7
Deputy Sheriff Field Training Officer		0	2	2
Accounting Clerk		0	1	1
Reserve Deputy		38	41	41
Bailiffs		45	45	45
550-2500 Recorders Court	FT/PT	1/0	1/0	1/0
Jail Commander		1	1	1

* One Administrative Clerk I Position and One Deputy Sheriff Position were unfunded for FY15

** Two (2) Deputy Sheriff and One (1) Deputy Sheriff Field Train Officer Positions were unfunded for FY15

SHERIFF / 550

Personnel Summary: Authorized Positions

		FY13	FY14	FY15
		Actual	Actual	Adopted
550-2600 Detention	FT/PT	231/0	231/0	235/0
Jail Commander		1	1	1
Captain		2	2	2
Lieutenant		7	6	6
Sergeant		21	23	20
Deputy Sheriff***		115	100	109
Deputy Sheriff Field Training Officers		0	10	7
Deputy Sheriff Technician		0	0	1
Sheriff Correctional Officer		67	74	74
Criminal Records Technician		6	5	5
Identification Technician		8	8	8
Administrative Clerk II		1	0	0
Accounting Clerk		2	1	1
Sheriff Human Resources Technician		1	1	1
550-2650 Medical (Contracted out in FY14)		24/13	0/0	0/0
Health Service Administrator		1	0	0
Registered Nurse		4	0	0
Clinic Manager		1	0	0
Licensed Practical Nurse		13	0	0
Medical Technician		3	0	0
Medical Records Clerk		2	0	0
Registered Nurse (Temporary)		1	0	0
Licensed Practical Nurse (Temporary)		7	0	0
Medical Records Clerk (Temporary)		0	0	0
Medical Technician (Temporary)		5	0	0
Total Full Time/Part Time Positions		345/85	327/88	327/88

*** Four (4) Deputy Sheriff Positions were unfunded for FY15

Budget Note:

For FY15, a Public Safety Vacancy Reserve (PSVR) was established to fund the filling of certain public safety vacancies (shown as unfunded positions, above) subject to approval by City Council. The maximum amount available to Sheriff in the PSVR is budgeted at **\$265,251** for FY15.

SHERIFF / 550

Administration

Program Description:

The Administrative Bureau provides Administrative support to the various divisions within the Sheriff's Office. This division performs numerous tasks on a daily basis in order to provide this support. We seek to strengthen our partnership and relationship in all aspects of our community and fulfill our duties by adapting to changing needs of our community and by adhering to the highest standards of Integrity, ethics and professionalism when in the performance of our duties as Deputy Sheriff's of Muscogee County.

Goals, Objectives and Performance Data

Goal:	To concentrate on good customer service and enter civil papers promptly and efficiently.		
Objective:	To be good stewards of taxpayer dollars and being committed to quality service through planning, organizing, communication and delivery while reflecting positively on the Sheriff's Office. To complete 100 percent of civil documents.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of civil documents processed	57,714	71,105	52,500

Goals, Objectives and Performance Data

Goal:	To promptly, efficiently and politely answer all calls received by the Sheriff's Office.		
Objective:	To process 100 percent of the phone calls received.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of phone calls received	82,818	41,528	22,000

Budget Notes:

The Administrative Clerk I full time position is utilized as two Administrative Clerk I part time positions.

SHERIFF / 550

Operations

Program Description:

The Operations Bureau of the Muscogee County Sheriff's Office is responsible for the following: Patrol Services, Courts Services, Investigative/Felony Apprehension Services (internal and external), Civil Processes, Misdemeanor warrant apprehension and services, Canine services, Sex Offenders registration and verification, Special Events, Special Response Teams, out of town transports, and Mobile Command Deployment.

Goals, Objectives and Performance Data

Goal:	To provide continuous patrol services for the citizens and government of Muscogee County, Georgia, and to ensure vital support to all Divisions and Bureau's of the Muscogee County Sheriff's Office. Render these services by adhering to the highest standards of professionalism and integrity that meets the expectations of all our customers.		
Objective:	Timely response to all calls for services. Every Deputy having the ability, training, skill, and resources to perform the appropriate law enforcement response and meet the demand of service required for resolution.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of misdemeanor criminal warrants checked	4,600	8,991	7,100

Goals, Objectives and Performance Data

Goal:	Protect and serve all Courts that operate judicially within Muscogee County.		
Objective:	Provide protection for judges, attorneys, court staff, jurors, citizens, and prisoners. Ensure courtrooms are monitored and well maintained. Maintain order and enforce court directives that ensure the courts can function judicially prudent lending to operational efficiency and preserving the integrity and legal methods of Judicial System.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Court Cases attended	716	1,484	1,400

SHERIFF / 550

Motor Transport

Program Description:

The main function of the Motor Transport division is to ensure that all departmental vehicles are in proper operating condition and meet prescribed safety standards. Motor transport is responsible for monitoring vehicle activity and scheduling preventative maintenance and needed repairs.

Detention

Program Description:

The Muscogee County Detention Center is a housing facility for pretrial state, local, federal, and sentenced misdemeanants/city ordinance inmates. In addition, the Detention Center on average holds 100-150 state inmates.

Goals, Objectives and Performance Data

Goal:	To provide a safe and secure environment for our staff and inmates.		
Objective:	Proactive supervision and quality control of processes.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Increased participation in inmate programs	252	349	597

Medical

Program Description:

The Medical Bureau provides medical/dental and mental health care to all inmates of the Muscogee County Jail and Muscogee County Prison.

Budget Notes:

Medical Services were placed under management by a contractor beginning in FY14.

Goals, Objectives and Performance Data

Goal:	To meet federal, state and NCCHC guidelines in the delivery of medicine.		
Objective:	All medications are delivered to the appropriate patient within 24 hours of prescription.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Requests met within set timelines	95%	95%	97%



Mission Statement:

To provide tag and tax services that are accessible and responsive to the needs of the citizens of Muscogee County through innovation, technology, and a professional workforce.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
560:				
1000 Tax Commissioner	\$ 1,469,849	\$ 1,498,669	\$ 1,658,685	\$ 1,602,021
DEPARTMENT TOTAL	\$ 1,469,849	\$ 1,498,669	\$ 1,658,685	\$ 1,602,021
% CHANGE		1.96%	10.68%	-3.42%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 1,281,089	\$ 1,330,254	\$ 1,463,563	\$ 1,429,544
Operations	188,760	168,416	195,123	172,477
OPERATING BUDGET	\$ 1,469,849	\$ 1,498,669	\$ 1,658,685	\$ 1,602,021
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 1,469,849	\$ 1,498,669	\$ 1,658,685	\$ 1,602,021
% CHANGE		1.96%	10.68%	-3.42%

* Unaudited

TAX COMMISSIONER / 560

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
560-1000 Tax Commissioner	FT/PT	28/2	28/2	28/2
Tax Commissioner		1	1	1
Chief Deputy Tax Commissioner		1	1	1
Deputy Tax Commissioner		3	3	3
Administrative Technician		1	1	1
Tax Specialist		0	1	2
Accounting Operations Administrator		1	1	1
Tax Clerk II		6	6	7
Tax Clerk I		14	14	12
Support Clerk		1	0	0
Support Clerk (PT)		2	2	2
Total Full Time/Part Time Positions		28/2	28/2	28/2

Program Description:

The Tax Commissioner's primary job is to collect ad valorem taxes due by the residents of Muscogee County for the State of Georgia, Columbus Consolidated Government and Muscogee County School District. The Tax Commissioner is responsible for the receiving of tax returns and homestead exemption application and the certification of the real and personal property digest to the State of Georgia, Department of Revenue, and Property Tax Division. Intangible taxes are also the responsibility of this office.

Goals, Objectives and Performance Data

Goal:	To provide courteous, prompt, efficient service to citizens and government in the collection and remission of revenue. (property taxes, mv registration, fees & penalties, etc).																								
Objective:	Implement new motor vehicle and property tax laws.																								
Objective:	Obtain 99% property tax collection rate.																								
Objective:	Implement motor vehicle internet registration renewal.																								
Objective:	Improve property tax billing and collection technology.																								
	<table border="1"> <thead> <tr> <th></th> <th>FY13 Actual</th> <th>FY14 Actual</th> <th>FY15 Projected</th> </tr> </thead> <tbody> <tr> <td>Performance Indicators:</td> <td></td> <td></td> <td></td> </tr> <tr> <td>Motor Vehicle Services</td> <td>26,100</td> <td>261,500</td> <td>262,000</td> </tr> <tr> <td>Title Transactions</td> <td>61,500</td> <td>62,500</td> <td>63,500</td> </tr> <tr> <td>Property Tax Billing</td> <td>150,000</td> <td>155,000</td> <td>160,000</td> </tr> <tr> <td>Telephone Calls</td> <td>135,000</td> <td>140,000</td> <td>145,000</td> </tr> </tbody> </table>		FY13 Actual	FY14 Actual	FY15 Projected	Performance Indicators:				Motor Vehicle Services	26,100	261,500	262,000	Title Transactions	61,500	62,500	63,500	Property Tax Billing	150,000	155,000	160,000	Telephone Calls	135,000	140,000	145,000
	FY13 Actual	FY14 Actual	FY15 Projected																						
Performance Indicators:																									
Motor Vehicle Services	26,100	261,500	262,000																						
Title Transactions	61,500	62,500	63,500																						
Property Tax Billing	150,000	155,000	160,000																						
Telephone Calls	135,000	140,000	145,000																						



Coroner

Mission Statement:

The Coroner’s office exists to serve the residents and visitors of Muscogee County by conducting thorough medico legal death investigations. The Coroner’s Office will remain diligent in our effort to seek the truth, establish accurate conclusions, produce prompt reports and function with integrity and compassion in all aspects of our specialized professional expertise and dedicate ourselves to continuous progress towards excellence.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
570:				
1000 Office of the Coroner	\$ 284,878	\$ 292,707	\$ 308,176	\$ 288,386
DEPARTMENT TOTAL	\$ 284,878	\$ 292,707	\$ 308,176	\$ 288,386
% CHANGE		2.75%	5.28%	-6.42%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 257,410	\$ 263,173	\$ 275,902	\$ 268,772
Operations	27,468	29,534	32,274	19,614
OPERATING BUDGET	\$ 284,878	\$ 292,707	\$ 308,176	\$ 288,386
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 284,878	\$ 292,707	\$ 308,176	\$ 288,386
% CHANGE		2.75%	5.28%	-6.42%

* Unaudited

CORONER / 570

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
570-1000 Coroner	FT/PT	4/1	4/1	4/1
Coroner		1	1	1
Deputy Coroner		2	2	2
Administrative Assistant		1	1	1
Driver (PT)		1	1	1
Total Full Time/Part Time Positions		4/1	4/1	4/1

Program Description:

The Coroner is elected for a four-year term and is charged with the responsibility of investigating deaths from unknown or violent causes, and deaths that occur while unattended by a physician. The Coroner is also charged with holding inquests, assisting law enforcement agencies with investigations, locating, advising, and counseling with families of the deceased, maintaining an up-to-date and complete record system on each case, and the responsibility of transporting bodies to the Medical Examiner's Lab in Atlanta for autopsy.

Goals, Objectives and Performance Data

Goal:	To provide highest level of training and working conditions possible for investigators for safety and efficiency.		
Objective:	Assure investigators attend classes in their area of expertise.		
	FY13 Actual	FY14 Actual	FY15 Projected
Performance Indicators:			
Percentage of Completion	97%	97%	97%

Goal:	To properly conduct body transport to maintain a high standard in establishing accurate conclusion of time of death, cause of death, and other applicable factors.		
Objective:	To maintain a low level of incidents during body transports.		
	FY13 Actual	FY14 Actual	FY15 Projected
Performance Indicators:			
Percentage of transports without incident	100%	100%	100%



Mission Statement:

Recorders Court hears traffic, criminal and city ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court’s functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
580:				
1000 Recorder's Court	818,616	851,686	934,927	884,463
DEPARTMENT TOTAL	\$ 818,616	\$ 851,686	\$ 934,927	\$ 884,463
% CHANGE		4.04%	9.77%	-5.40%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 653,729	\$ 686,201	\$ 752,373	\$ 720,298
Operations	164,887	165,485	181,954	164,165
OPERATING BUDGET	\$ 818,616	\$ 851,686	\$ 934,327	\$ 884,463
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 818,616	\$ 851,686	\$ 934,327	\$ 884,463
% CHANGE		4.04%	9.70%	-5.34%

* Unaudited

RECORDER'S COURT / 580

Personnel Summary: Authorized Positions

	FY13 Actual	FY14 Actual	FY15 Adopted
580-1000 Recorder's Court FT/PT	15/2	15/2	15/2
Recorder's Court Judge Pro Tem	2	2	2
Court Coordinator	1	1	1
Judicial Administration Technician III	1	1	1
Judicial Administration Technician II	7	7	7
Judicial Administration Technician I	2	2	2
Accounting Clerk	2	2	2
Recorder's Court Judge Pro Tem (PT)	2	2	2
Total Full Time/Part Time Positions	15/2	15/2	15/2

Recorder's Court

Program Description:

Recorder's Court hears traffic, criminal and city ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.



Non-Departmental

Expenditures By Division

			FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
590:									
1000	Agency Appropriations	\$	1,824,235	\$	1,819,100	\$	1,567,476	\$	1,344,047
2000	Contingency		80,535		87,756		163,992		2,364,939
3000	Non-Categorical		7,767,805		8,169,411		10,241,534		8,499,311
4000	Inter-Fund Transfer		4,943,139		5,471,454		3,277,767		1,600,000
6500	Port Columbus Naval Museum		283,037		247,409		231,011		235,473
DEPARTMENT TOTAL		\$	14,898,751	\$	15,795,130	\$	15,481,780	\$	14,043,770
% CHANGE					6.02%		-1.98%		-9.29%

* Unaudited

Expenditures By Category

			FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
Personal Services	\$	345,087	\$	299,390	\$	283,422	\$	2,386,790	
Operations		14,281,728		14,997,024		13,393,361		11,606,980	
OPERATING BUDGET	\$	14,626,815	\$	15,296,414	\$	13,676,784	\$	13,993,770	
Capital Budget		271,936		498,716		1,804,996		50,000	
DEPARTMENT TOTAL	\$	14,898,751	\$	15,795,130	\$	15,481,780	\$	14,043,770	
% CHANGE					6.02%		-1.98%		-9.29%

* Unaudited

NON-DEPARTMENTAL / 590

Agency Appropriations

Program Description:

The Consolidated Government provides funds to agencies that provide services to the community. The chart below shows the agency appropriations for each organization.

Agency Appropriations:

Agency	FY14 Appropriation	FY15 Adopted
Health Department Services	\$650,780	\$502,012
Health Department Rent	309,383	315,713
Department of Family & Children Services	62,400	48,135
Airport Commission	40,000	40,000
River Valley Development Planning Commission	194,107	198,413
Keep Columbus Beautiful	64,628	49,854
New Horizons Community Service Board	187,858	144,932
Uptown Columbus	58,320	44,988
TOTAL	\$ 1,567,476	\$ 1,344,047

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Public Safety Vacancy Reserve

The FY2015 Budget for the General Fund Contingency includes a Public Safety Vacancy Reserve of **1,889,900** which may be used during the fiscal year to fund the hiring of certain new Public Safety employees to fill vacant positions at the discretion of and with specific approval by City Council. The PSVR funds may not be accessed other than by specific approval of City Council, and may only be used to fund any vacant positions which were included in the PSVR list at the time the FY2015 Budget was adopted by Council, unless otherwise specified and approved by City Council. A summary of the number of vacant positions and the dollar amount of funding associated with those positions by department follows below:

Department	No of Vacancies	FY15 PSVR Amount
Police	37	\$ 1,349,104
Fire/EMS	3	\$ 207,028
Muscogee County Prison	2	\$ 68,517
Sheriff	7	\$ 265,251
Total Public Safety Vacancy Reserve	49	\$ 1,889,900

NON-DEPARTMENTAL / 590

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Project Description	FY15 Adopted
Street Lighting Energy	\$3,250,000
Workers Compensation	\$3,726,759
Uninsured Losses	\$240,714
Peace Officer's Annuity	\$840,000
Litigation and Court Costs	\$300,000
All Other Non-Categorical Expenditures	\$141,838
	\$8,499,311

Capital Outlay: \$50,000 has been budgeted as a contingency reserve in this department.

Inter-Fund Transfers

Program Description:

This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Civic Center and Golf Courses. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.

Project Description	FY15 Adopted
Transfer to Multi Governmental Fund	\$ 350,000
Transfer to Medical Center Fund	\$ 600,000
Transfer to Civic Center	\$ 200,000
Transfer to Oxbow Creek Golf Course	\$ 250,000
Transfer to Parking Management Fund	\$ 150,000
Transfer to Bull Creek Golf Course	\$ 50,000
	\$ 1,600,000

Port Columbus Naval Museum

Program Description:

The Port Columbus-Civil War Naval Center is a nationally recognized tourism and educational facility dedicated to the collection, preservation, study and interpretation of the Confederate States Navy in general and specifically, the salvaged Confederate warships "Jackson" and "Chattahoochee". The Naval Center is one of the premiere tourist attractions in Columbus receiving more than 20,000 visitors annually.

Section D
Non Departmental Expenditures
General Fund

2009 Other Local Option Sales Tax (LOST) FUND

The Other Local Option Sales Tax Fund is an operating fund of the government that accounts for all financial resources related to the other Local Option Sales Tax implemented in 2009.

[Return to Fund Overview](#)

LOST FUND / 0102 - CRIME PREVENTION

Mission Statement:

The purpose of the Crime Prevention and Intervention Program is to identify and recommend long-term initiatives that will assist in preventing crime in Columbus, Georgia. It is much more cost efficient in the long run to prevent crime than for the public to bear the costs of incarceration. There will be five areas of emphasis that the program will focus on including Recreation, Education, Drug and Alcohol Prevention and Intervention, Employment and Jobs, and Community Policing.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
110:					
9900	Office of the Crime Prevention**	\$ 76,359	\$ 80,315	\$ 86,309	\$ 843,336
9903	Crime Prevention Programs	\$ 351,878	\$ 511,817	\$ 643,797	\$ -
9904	Crime Prev- D.A.R.E. to be GREAT	\$ 93,082	\$ 106,932	\$ 61,107	\$ -
9905	Juvenile Drug Court	\$ -	\$ 29,713	\$ 30,404	\$ -
9906	Boxwood Recreation Center	\$ -	\$ 12,018	\$ 15,329	\$ -
9907	Copper Theft Task Force	\$ -	\$ 2,202	\$ -	\$ -
9908	Adult Drug Court	\$ -	\$ 39,219	\$ 24,676	\$ -
9909	Jr. Marshal Program	\$ -	\$ 51,752	\$ 20,428	\$ -
9910	Mental Health Court	\$ -	\$ -	\$ 4,624	\$ -
DEPARTMENT TOTAL		\$ 521,319	\$ 833,968	\$ 886,674	\$ 843,336
% CHANGE			59.97%	6.32%	-4.89%

* Unaudited

** During the course of the Fiscal Year, the Office of Crime Prevention allocates funding to specified Crime Prevention Programs from its total appropriation.

LOST FUND / 0102 - CRIME PREVENTION

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 127,056	\$ 174,276	\$ 123,008	\$ 81,336
Operations	394,263	659,692	763,598	762,000
OPERATING BUDGET	\$ 521,319	\$ 833,968	\$ 886,606	\$ 843,336
Capital Budget	-	-	68	-
DEPARTMENT TOTAL	\$ 521,319	\$ 833,968	\$ 886,674	\$ 843,336
% CHANGE		59.97%	6.32%	-4.89%

* Unaudited

Personnel Summary: Authorized Positions

	FY13 Actual	FY14 Actual	FY15 Adopted
110-9900 Office of Crime Prevention	1	1	1
Crime Prevention Director - LOST Funded	1	1	1
TOTAL	1	1	1

LOST FUND / 0102 - CIVIC CENTER

Mission Statement:

To provide events with quality professional services, while progressively managing clean, safe, well maintained and self-supporting facilities.

Expenditures By Division

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
160:								
9900	Civic Center	\$ 3,926	\$	3,991	\$	4,084	\$	4,056
DEPARTMENT TOTAL		\$ 3,926	\$	3,991	\$	4,084	\$	4,056
% CHANGE				1.66%		2.34%		-0.70%

* Unaudited

Expenditures By Category

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
Personal Services		\$ 3,926	\$	3,991	\$	4,084	\$	4,056
Operations								
OPERATING BUDGET		\$ 3,926	\$	3,991	\$	4,084	\$	4,056
Capital Budget		-		-		-		-
DEPARTMENT TOTAL		\$ 3,926	\$	3,991	\$	4,084	\$	4,056
% CHANGE				1.66%		2.34%		-0.70%

* Unaudited

Budget Notes:

\$4,056 Annual Supplement for (1) sworn officer

LOST FUND / 0102 - PUBLIC WORKS

Mission Statement:

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
260:								
9900	Public Works	\$ 113,359	\$	111,669	\$	124,257	\$	129,795
DEPARTMENT TOTAL		\$ 113,359	\$	111,669	\$	124,257	\$	129,795
% CHANGE				-1.49%		11.27%		4.46%

* Unaudited

Expenditures By Category

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
Personal Services		\$ 113,359	\$	111,669	\$	124,257	\$	129,795
Operations		-		-		-		-
OPERATING BUDGET		\$ 113,359	\$	111,669	\$	124,257	\$	129,795
Capital Budget		-		-		-		-
DEPARTMENT TOTAL		\$ 113,359	\$	111,669	\$	124,257	\$	129,795
% CHANGE				-1.49%		11.27%		4.46%

* Unaudited

Budget Notes:

\$4,056 Annual Supplement for sworn officers (32)

LOST FUND / 0102 - PARKS & RECREATION

Mission Statement:

The Columbus Parks and Recreation Department strives to enhance the quality of life for all citizens of this community by providing passive and active recreational, educational and cultural programming services for all age groups. It is our objective to provide parks and recreation facilities that are safe, accessible and aesthetically pleasing to the entire community. This division will strive for continual improvement of its broad-based, recreational programs to ensure opportunities for all citizens in order to maintain its leadership among comparable sized cities in the United States.

Expenditures By Division

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
270:								
9900	Parks & Recreation	\$ 51,088	\$	45,114	\$	51,543	\$	52,729
DEPARTMENT TOTAL		\$ 51,088	\$	45,114	\$	51,543	\$	52,729
% CHANGE				-11.69%		14.25%		2.30%

* Unaudited

Expenditures By Category

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
Personal Services		\$ 51,088	\$	45,114	\$	51,543	\$	52,729
Operations		-		-		-		-
OPERATING BUDGET		\$ 51,088	\$	45,114	\$	51,543	\$	52,729
Capital Budget		-		-		-		-
DEPARTMENT TOTAL		\$ 51,088	\$	45,114	\$	51,543	\$	52,729
% CHANGE				-11.69%		14.25%		2.30%

* Unaudited

Budget Notes:

\$4,056 Annual Supplement for (13) Sworn Officers

LOST FUND / 0102 - POLICE

Mission Statement:

The Columbus Police Department will deliver effective and responsive law enforcement to all citizens of the City of Columbus in a fair and equitable manner. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
400:					
9900	Police	\$ 9,233,340	\$ 9,633,864	\$ 9,462,183	\$ 8,378,055
9902	E-911	344,520	379,916	364,312	354,855
DEPARTMENT TOTAL		\$ 9,577,860	\$ 10,013,780	\$ 9,826,495	\$ 8,732,910
% CHANGE			4.55%	-1.87%	-11.13%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services		\$ 6,915,311	\$ 7,167,984	\$ 8,013,403	\$ 8,272,544
Operations		422,248	454,069	379,851	460,366
OPERATING BUDGET		\$ 7,337,559	\$ 7,622,053	\$ 8,393,254	\$ 8,732,910
Capital Budget		2,240,301	2,391,728	1,433,241	-
DEPARTMENT TOTAL		\$ 9,577,860	\$ 10,013,780	\$ 9,826,495	\$ 8,732,910
% CHANGE			4.55%	-1.87%	-11.13%

* Unaudited

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
400-9900 Police	FT/PT	100	110	110
Sergeant		12	12	12
Corporal		14	14	14
Officer*		74	84	84
400-9902 E-911	FT/PT	0	9	9
Communication Technician I/II/III		0	9	9
Total Full Time/Part Time Positions		100	119	119

* For FY14 and FY15, ten (10) Police Officers were temporarily moved from the General Fund to the LOST Fund

LOST FUND / 0102 - POLICE

Budget Notes:

\$4,056 Annual Supplement for Sworn Officers (488)

Operations: \$460,366

Education/Training = \$24,926

Software Lease = \$24,500

Operating Materials = \$56,643

Motor Fuel = \$309,297

Uniforms = \$45,000

Capital Outlay: \$0

*Transfers In (10) Police Officer Positions from General Fund (FY14 and FY15 only)

LOST FUND / 0102 - FIRE/EMS

Mission Statement:

The mission of this department is to ensure a safe community to work and raise a family, by providing the most efficient response and mitigation of fires, hazardous materials, medical, natural disasters and other emergencies that threaten the welfare of our citizens.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
410				
9900 Fire / EMS	\$ 2,264,754	\$ 2,833,993	\$ 2,877,488	\$ 2,686,395
DEPARTMENT TOTAL	\$ 2,264,754	\$ 2,833,993	\$ 2,877,488	\$ 2,686,395
% CHANGE		25.13%	1.53%	-6.64%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 1,557,102	\$ 1,784,958	\$ 2,664,151	\$ 2,586,395
Operations	170,690	29,844	98,807	100,000
OPERATING BUDGET	\$ 1,727,792	\$ 1,814,802	\$ 2,762,958	\$ 2,686,395
Capital Budget	536,962	1,019,191	114,530	-
DEPARTMENT TOTAL	\$ 2,264,754	\$ 2,833,993	\$ 2,877,488	\$ 2,686,395
% CHANGE		25.13%	1.53%	-6.64%

* Unaudited

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
410-9900 Fire/EMS	Full Time	6	20	20
	Firefighter/EMT/Fire Medic*	6	20	20

* For FY14 and FY15, fourteen (14) Firefighters were transferred from General Fund to LOST Fund

Budget Notes:

\$4,056 Annual Supplement for (376) Sworn Officers

For FY14 and FY15, fourteen (14) Firefighters were transferred from General Fund to LOST Fund

Operations: \$100,000

Monthly Maintenance for T1 Lines/Metro E Connections = \$100,000

Capital Outlay: \$0

LOST FUND / 0102 - MUSCOGEE COUNTY PRISON

Mission Statement:

As a work prison, the mission is three-fold: To protect the public through effective control and custody of inmates, provide effective methods of self-improvement for inmates, and provide a safe and professional work environment for our staff.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
420:				
Muscogee County				
9900 Prison	\$ 1,045,812	\$ 721,461	\$ 846,449	\$ 605,260
DEPARTMENT TOTAL	\$ 1,045,812	\$ 721,461	\$ 846,449	\$ 605,260
% CHANGE		-31.01%	17.32%	-28.49%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 573,828	\$ 596,846	\$ 604,493	\$ 605,260
Operations	24,827	-	-	-
OPERATING BUDGET	\$ 598,655	\$ 596,846	\$ 604,493	\$ 605,260
Capital Budget	447,157	124,615	241,956	-
DEPARTMENT TOTAL	\$ 1,045,812	\$ 721,461	\$ 846,449	\$ 605,260
% CHANGE		-31.01%	17.32%	-28.49%

* Unaudited

Personnel Summary: Authorized Positions

	FY13 Actual	FY14 Actual	FY15 Adopted
420-9900 MCP Full Time	3	3	3
Corrections Sergeant	1	1	1
Correctional Officer	2	2	2
TOTAL	3	3	3

Budget Notes:

\$4,056 Annual Supplement for Sworn Officers (110)

Operations: N/A

LOST FUND / 0102 - DISTRICT ATTORNEY

Mission Statement:

The mission of the District Attorney's office is to prepare a file for each case, identify the evidence and witnesses needed, research the pertinent law and determine the correct charges. The District Attorney's office strives to stay ahead of, and on top of the legal burdens placed upon the prosecutors, to protect the rights of all citizens, victims and defendants.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
500:					
9900	District Attorney	\$ 65,046	\$ 68,086	\$ 103,934	\$ 134,295
9904	Juvenile Court	\$ -	\$ 5,643	\$ -	\$ -
DEPARTMENT TOTAL		\$ 65,046	\$ 73,728	\$ 103,934	\$ 134,295
% CHANGE			13.35%	40.97%	29.21%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services		\$ 65,046	\$ 73,728	\$ 103,934	\$ 134,295
Operations		-	-	-	-
OPERATING BUDGET		\$ 65,046	\$ 73,728	\$ 103,934	\$ 134,295
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 65,046	\$ 73,728	\$ 103,934	\$ 134,295
% CHANGE			13.35%	40.97%	29.21%

* Unaudited

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
500-9900 District Attorney	FT	1	2	2
Assistant District Attorney		1	2	2
TOTAL		1	2	2

LOST FUND / 0102 - STATE COURT SOLICITOR

Mission Statement:

The State Court Solicitor's Office prosecutes all Muscogee County misdemeanor and City Ordinance violations appealed from Recorder's Court. Investigators collect all warrants, citations, reports, documents, records, histories and evidence, including witness interviews. Recommendations for disposition and sentencing are made and cases are presented to a Judge for pleas. The Solicitor's Office coordinates jail pleas and arraignment dockets before a State Court Judge.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
510:					
9900	State Court Solicitor	\$ 222,999	\$ 211,450	\$ 235,544	\$ 226,815
DEPARTMENT TOTAL		\$ 222,999	\$ 211,450	\$ 235,544	\$ 226,815
% CHANGE			-5.18%	11.39%	-3.71%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services		\$ 212,061	\$ 203,948	\$ 228,308	\$ 212,815
Operations		10,938	7,502	7,235	14,000
OPERATING BUDGET		\$ 222,999	\$ 211,450	\$ 235,544	\$ 226,815
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 222,999	\$ 211,450	\$ 235,544	\$ 226,815
% CHANGE			-5.18%	11.39%	-3.71%

* Unaudited

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
510-9900 State Court Solicitor	FT/PT	3/0	3/0	3/0
Assistant Solicitor		2	2	2
Deputy Clerk I-Solicitor General		0	0	0
Deputy Clerk II-Solicitor General		1	1	1
Total Full Time/Part Time Positions		3/0	3/0	3/0

LOST FUND / 0102 - PUBLIC DEFENDER

Mission Statement:

To process cases through the criminal justice system as expediently as possible while providing high quality and professional representation of clients.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
520:				
9900 Public Defender	\$ 58,251	\$ 124,974	\$ 128,712	\$ 128,712
DEPARTMENT TOTAL	\$ 58,251	\$ 124,974	\$ 128,712	\$ 128,712
% CHANGE		114.54%	2.99%	0.00%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 58,251	\$ 124,974	\$ 128,712	\$ 128,712
Operations	-	-	-	-
OPERATING BUDGET	\$ 58,251	\$ 124,974	\$ 128,712	\$ 128,712
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 58,251	\$ 124,974	\$ 128,712	\$ 128,712
% CHANGE		114.54%	2.99%	0.00%

* Unaudited

Personnel Summary: Authorized Positions

	FY13 Actual	FY14 Actual	FY15 Adopted
520-9900 Public Defender			
Assistant Public Defender	2	2	2
TOTAL	2	2	2

LOST FUND / 0102 - MARSHAL

Mission Statement:

The Marshal's Department enforces the orders, writs and precepts of the Municipal Court. The department has original jurisdiction to enforce all orders and directives of the Municipal and Magistrate Courts.

Expenditures By Division

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
530:								
9900	Marshal	\$ 473,483	\$	440,970	\$	343,242	\$	323,733
DEPARTMENT TOTAL		\$ 473,483	\$	440,970	\$	343,242	\$	323,733
% CHANGE				-6.87%		-22.16%		-5.68%

* Unaudited

Expenditures By Category

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
Personal Services		\$ 316,065	\$	329,946	\$	334,406	\$	323,733
Operations		13,181		-		-		-
OPERATING BUDGET		\$ 329,246	\$	329,946	\$	334,406	\$	323,733
Capital Budget		144,237		111,024		8,836		-
DEPARTMENT TOTAL		\$ 473,483	\$	440,970	\$	343,242	\$	323,733
% CHANGE				-6.87%		-22.16%		-5.68%

* Unaudited

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
530-9900 Marshal	Full Time			
Deputy Marshal		5	5	5
Total Full Time/Part Time Positions		5/0	5/0	5/0

Budget Notes:

\$4,056 Annual Supplement for Sworn Officers (17)

LOST FUND / 0102 - MUNICIPAL COURT CLERK

Mission Statement:

The voters of Muscogee County elect the Clerk of Municipal Court to a four-year term. Municipal Court has jurisdiction of civil cases when the amount does not exceed \$15,000 including suits for damages, breach of contract, and garnishments and writs of possession up to \$15,000. In addition, all dispossessory proceedings, attachment levies, foreclosure liens and distress warrants are handled in Municipal Court. The Clerk of Municipal Court must record and maintain minutes and pleadings; collect and disburse court monies and costs to litigants. Warrants are also issued for bad checks, peace, criminal charges and good behavior.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
530:				
Municipal Court				
9902 Clerk	\$ 91,452	\$ 92,355	\$ 99,898	\$ 96,262
DEPARTMENT TOTAL	\$ 91,452	\$ 92,355	\$ 99,898	\$ 96,262
% CHANGE		0.99%	8.17%	-3.64%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 91,452	\$ 92,355	\$ 99,898	\$ 96,262
Operations	-	-	-	-
OPERATING BUDGET	\$ 91,452	\$ 92,355	\$ 99,898	\$ 96,262
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 91,452	\$ 92,355	\$ 99,898	\$ 96,262
% CHANGE		0.99%	8.17%	-3.64%

* Unaudited

Personnel Summary: Authorized Positions

	FY13 Actual	FY14 Actual	FY15 Adopted
530-9902 Municipal Court Clerk FT/PT	2/0	2/0	2/0
Senior Deputy Clerk	1	1	1
Deputy Clerk II	1	1	1
Total Full Time/Part Time Positions	2/0	2/0	2/0

LOST FUND / 0102 - PROBATE COURT

Mission Statement:

The Judge of Probate is elected to a four-year term. Legal issues regarding the probate of wills; administration of estates; marriage licenses; mental health statutes; and guardians for minors are handled by this court.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
540:				
9900 Probate Court	\$ 14,156	\$ 36,354	\$ 49,578	\$ 47,495
DEPARTMENT TOTAL	\$ 14,156	\$ 36,354	\$ 49,578	\$ 47,495
% CHANGE		156.81%	36.37%	-4.20%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 14,156	\$ 36,354	\$ 49,578	\$ 47,495
Operations	-	-	-	-
OPERATING BUDGET	\$ 14,156	\$ 36,354	\$ 49,578	\$ 47,495
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 14,156	\$ 36,354	\$ 49,578	\$ 47,495
% CHANGE		156.81%	36.37%	-4.20%

* Unaudited

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
540-9900 Probate Court	FT/PT	1/0	1/0	1/0
Permit/Licensing Supervisor		1	1	1
Total Full Time/Part Time Positions		1/0	1/0	1/0

LOST FUND / 0102 - SHERIFF

Mission Statement:

We, the members of the Muscogee County Sheriff's Office, are dedicated to safeguarding the lives and property of our community through fair and impartial treatment of all citizens. We strive to protect the community and to operate the Muscogee County Jail within the boundaries of the State and U.S. Constitutions while providing safe, humane and secure environment for both the staff and inmates. We are committed to effectively serving the Judiciary needs of all the Courts within our jurisdiction. We seek to strengthen our partnerships with all facets of our community and will fulfill our duties by adapting to the changing needs of our citizens and by adhering to the highest standards of integrity, ethics and professionalism when performing our duties as employees of Muscogee County Sheriff's Office.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
550:				
9900 Sheriff	\$ 3,839,493	\$ 3,683,107	\$ 2,666,463	\$ 2,826,613
DEPARTMENT TOTAL	\$ 3,839,493	\$ 3,683,107	\$ 2,666,463	\$ 2,826,613
% CHANGE		-4.07%	-27.60%	6.01%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 2,273,936	\$ 2,473,666	\$ 2,630,325	\$ 2,826,613
Operations	240,512	10,366	79	-
OPERATING BUDGET	\$ 2,514,448	\$ 2,484,032	\$ 2,630,404	\$ 2,826,613
Capital Budget	1,325,045	1,199,075	36,059	-
DEPARTMENT TOTAL	\$ 3,839,493	\$ 3,683,107	\$ 2,666,463	\$ 2,826,613
% CHANGE		-4.07%	-27.60%	6.01%

* Unaudited

LOST FUND / 0102 - SHERIFF

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
550-1000 Admin	FT/PT	11/0	13/0	13/0
Deputy Sheriff		11	13	13
550-2600 Detention	FT/PT	14/0	13/0	13/0
Lieutenant		1	2	2
Sergeant		2	2	2
Sheriff Correctional Officers		9	9	9
Medical Technicians		2	0	0
Total Full Time/Part Time Positions		25/0	26/0	26/0

Budget Notes:

\$4,056 Annual Supplement for Sworn Officers (332)

LOST FUND / 0102 - CORONER

Mission Statement:

The Coroner's office exists to serve the residents and visitors of Muscogee County by conducting thorough medico legal death investigations. The Coroner's Office will remain diligent in our effort to seek the truth, establish accurate conclusions, produce prompt reports and function with integrity and compassion in all aspects of our specialized professional expertise and dedicate ourselves to continuous progress towards excellence.

Expenditures By Division

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
570:								
9900	Coroner	\$ 41,408	\$	7,970	\$	34,317	\$	8,113
DEPARTMENT TOTAL		\$ 41,408	\$	7,970	\$	34,317	\$	8,113
% CHANGE				-80.75%	330.58%		-76.36%	

* Unaudited

Expenditures By Category

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
Personal Services		\$ 7,841	\$	7,970	\$	8,159	\$	8,113
Operations		-		-		-		-
OPERATING BUDGET		\$ 7,841	\$	7,970	\$	8,159	\$	8,113
Capital Budget		33,567				34,317		-
DEPARTMENT TOTAL		\$ 41,408	\$	7,970	\$	42,476	\$	8,113
% CHANGE				-80.75%	432.95%		-80.90%	

* Unaudited

Budget Notes:

\$4,056 Annual Supplement for Sworn Officers (2)

LOST FUND / 0102 - RECORDER'S COURT

Mission Statement:

Recorders Court hears traffic, criminal and city ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
580:					
9900	Recorder's Court	\$ 65,415	\$ 79,957	\$ 83,649	\$ 79,986
DEPARTMENT TOTAL		\$ 65,415	\$ 79,957	\$ 83,649	\$ 79,986
% CHANGE			22.23%	4.62%	-4.38%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services		\$ 65,415	\$ 79,957	\$ 83,649	\$ 79,986
Operations		-	-	-	-
OPERATING BUDGET		\$ 65,415	\$ 79,957	\$ 83,649	\$ 79,986
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 65,415	\$ 79,957	\$ 83,649	\$ 79,986
% CHANGE			22.23%	4.62%	-4.38%

* Unaudited

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
580-9900 Recorder's Court	Full Time	2	2	2
Judicial Admin. Technician II		2	2	2

LOST FUND / 0102 - METRA

Mission Statement:

METRA's mission is to provide safe, reliable, dependable and cost-effective transit service with a professional team of employees, dedicated to their customer needs and committed to excellence.

Expenditures By Division

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
610:								
9900	METRA	\$ 3,908	\$	3,970	\$	4,065	\$	4,056
DEPARTMENT TOTAL		\$ 3,908	\$	3,970	\$	4,065	\$	4,056
% CHANGE				1.59%		2.40%		-0.23%

* Unaudited

Expenditures By Category

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
Personal Services		\$ 3,908	\$	3,970	\$	4,065	\$	4,056
Operations		-		-		-		-
OPERATING BUDGET		\$ 3,908	\$	3,970	\$	4,065	\$	4,056
Capital Budget		-		-		-		-
DEPARTMENT TOTAL		\$ 3,908	\$	3,970	\$	4,065	\$	4,056
% CHANGE				1.59%		2.40%		-0.23%

* Unaudited

Budget Notes:

\$4,056 Annual Supplement for Sworn Officer (1)

LOST FUND / 0102 - NON-DEPARTMENTAL

Mission Statement:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
590:					
2000	Contingency	\$ -	\$ 318,381	\$ 3,090	\$ 4,311,067
3000	Non-Categorical	-	453,116	716,266	786,479
4000	Interfund Transfers	3,574,538	1,051,924	120,486	1,071,893
DEPARTMENT TOTAL		\$ 3,574,538	\$ 1,823,421	\$ 839,842	\$ 6,169,439
% CHANGE			-48.99%	-53.94%	634.60%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services		\$ -	\$ -	\$ -	\$ 26,849
Operations		72,560	1,505,040	839,842	6,142,590
OPERATING BUDGET		\$ 72,560	\$ 1,505,040	\$ 839,842	\$ 6,169,439
Capital Budget		3,501,978	318,381	-	-
DEPARTMENT TOTAL		\$ 3,574,538	\$ 1,823,421	\$ 839,842	\$ 6,169,439
% CHANGE			-48.99%	-53.94%	634.60%

* Unaudited

Budget Notes:

Personnel Benefits - \$26,849

Cost Allocation/Risk Management/Worker's Compensation - \$786,479

Debt Service - \$120,755

Reserve - \$4,284,218

LOST FUND / 0109 - INFORMATION TECHNOLOGY

Mission Statement:

To provide efficient, innovative, and cost effective Information Technology Services necessary to support and enhance the daily business operations of the Consolidated government so as to better serve the citizens of Columbus, Georgia.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
210:				
Information 9901 Technology	\$ 326,965	\$ 317,312	\$ 945,781	\$ 125,000
DEPARTMENT TOTAL	\$ 326,965	\$ 317,312	\$ 945,781	\$ 125,000
% CHANGE		-2.95%	198.06%	-86.78%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ -	\$ -	\$ -	\$ -
Operations				
OPERATING BUDGET	\$ -	\$ -	\$ -	\$ -
Capital Budget	326,965	317,312	945,781	125,000
DEPARTMENT TOTAL	\$ 326,965	\$ 317,312	\$ 945,781	\$ 125,000
% CHANGE		-2.95%	198.06%	-86.78%

* Unaudited

Budget Notes:

\$125,000 will be used for Technology

LOST FUND / 0109 - ENGINEERING

Mission Statement:

To provide an enhanced quality of life for all citizens who live and work in the region by: the delivery of an effective/safe transportation system to move people and goods throughout the community; provide management that is environmentally sensitive to our Natural Resources through the oversight of Storm Water and drainage structure, and to provide data, construction, and communication support to other City Departments by the effective and efficient delivery of Geographical Information, Construction Management, and Radio Communications.

Expenditures By Division

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
250:								
9901	Engineering	\$ 1,748,528	\$	6,402,482	\$	4,938,999	\$	1,449,217
DEPARTMENT TOTAL		\$ 1,748,528	\$	6,402,482	\$	4,938,999	\$	1,449,217
% CHANGE				266.16%		-22.86%		-70.66%

* Unaudited

Expenditures By Category

		FY12 Actual		FY13 Actual		FY14 Actual*		FY15 Adopted
Personal Services		\$ 71,138	\$	73,641	\$	76,593	\$	74,217
Operations		118,396		352,252		101,552		-
OPERATING BUDGET		\$ 189,534	\$	425,893	\$	178,145	\$	74,217
Capital Budget		1,558,994		5,976,589		4,760,854		1,375,000
DEPARTMENT TOTAL		\$ 1,748,528	\$	6,402,482	\$	4,938,999	\$	1,449,217
% CHANGE				266.16%		-22.86%		-70.66%

* Unaudited

Budget Notes:

Flood Abatement/Stormwater - \$375,000

Roads/Bridges - \$1,000,000

LOST FUND / 0109 - PUBLIC WORKS

Mission Statement:

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
260:				
9901 Public Works	\$ 144,632	\$ 1,878,595	\$ 560,874	\$ 375,000
DEPARTMENT TOTAL	\$ 144,632	\$ 1,878,595	\$ 560,874	\$ 375,000
% CHANGE		1198.88%	-70.14%	-33.14%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ -	\$ -	\$ -	\$ -
Operations	30,531	118,314	373,620	-
OPERATING BUDGET	\$ 30,531	\$ 118,314	\$ 373,620	\$ -
Capital Budget	114,101	1,760,281	187,255	375,000
DEPARTMENT TOTAL	\$ 144,632	\$ 1,878,595	\$ 560,874	\$ 375,000
% CHANGE		1198.88%	-70.14%	-33.14%

* Unaudited

Budget Notes:

Facilities Improvements - \$375,000

LOST FUND / 0109 - NON-DEPARTMENTAL

Mission Statement:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 2,448,517
3000	Non-Categorical	-	44,638	28,741	100,981
4000	Interfund Transfers	4,270,159	5,274,722	5,388,888	5,401,285
DEPARTMENT TOTAL		\$ 4,270,159	\$ 5,319,360	\$ 5,417,629	\$ 7,950,783
% CHANGE			24.57%	1.85%	46.76%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services		\$ -	\$ -	\$ -	\$ 148
Operations			44,638	28,741	100,981
OPERATING BUDGET		\$ -	\$ 44,638	\$ 28,741	\$ 101,129
Capital Budget		4,270,159	5,274,722	5,388,888	7,849,654
DEPARTMENT TOTAL		\$ 4,270,159	\$ 5,319,360	\$ 5,417,629	\$ 7,950,783
% CHANGE			24.57%	1.85%	46.76%

* Unaudited

Budget Notes:

Personnel Benefits - \$148

Reserve- \$2,448,517

Debt Service - \$5,401,285

Cost Allocation/Risk Management/Workers' Compensation - \$100,981

STORMWATER FUND

The Stormwater Fund accounts for the operations, maintenance and improvements of the storm and sanitary sewer systems.

[Return to Fund Overview](#)



Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 5,710
3000	Non-Categorical	198,924	213,975	323,504	335,969
4000	Inter Fund Transfer	688,468	653,903	812,617	859,212
250:					
2300	Drainage	409,458	464,745	383,264	434,387
2600	Stormwater	273,522	271,217	258,264	290,717
260:					
3210	Sewer Maintenance	3,089,819	3,784,062	3,088,324	3,323,265
3710	Other Repairs & Maintenance	-	-	-	5,000
DEPARTMENT TOTAL		\$ 4,660,191	\$ 5,387,902	\$ 4,865,974	\$ 5,254,260
% CHANGE			15.62%	-9.69%	7.98%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$	2,855,248	\$ 2,894,232	\$ 2,965,001	\$ 3,087,319
Operations		1,004,911	927,926	936,627	1,117,729
OPERATING BUDGET	\$	3,860,159	\$ 3,822,158	\$ 3,901,628	\$ 4,205,048
Capital Budget		800,032	1,565,744	964,346	1,049,212
DEPARTMENT TOTAL	\$	4,660,191	\$ 5,387,902	\$ 4,865,974	\$ 5,254,260
% CHANGE			15.62%	-9.69%	7.98%

* Unaudited

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
250-2300 Drainage	FT/Temp	5/1	5/1	5/1
Project Engineer		1	1	1
Engineer Inspector		2	2	2
Survey Technician		1	1	1
Survey Crew Worker		1	1	1
Project Engineer (Temporary)*		1	1	1

STORMWATER FUND / 0202

250-2600 Stormwater	FT/PT	4/0	4/0	4/0
Stormwater Management Engineer		1	1	1
Stormwater Data Inspector		1	1	1
Stormwater Data Technician II		1	1	1
Stormwater Data Technician I		1	1	1
260-3210 SW Maintenance	FT/PT	56/0	54/0	54/0
Stormwater Manager		1	1	1
Assistant Stormwater Manager		1	1	1
Correctional Officer - Stormwater		12	12	12
Chemical Application Supervisor		1	1	1
Chemical Application Technician		2	2	2
Stormwater Drainage Technician		1	1	1
Stormwater Crew Supervisor		2	2	2
Crew Leader - Stormwater		4	4	4
Equipment Operator Crew Leader		1	1	1
Equipment Operator III		8	8	8
Equipment Operator II		4	4	4
Equipment Operator I		3	3	3
Maintenance Worker I		15	13	13
Administrative Technician		1	1	1
Total Full Time/Part Time Positions		65/1	63/1	63/1

* Temporary position will be deleted when Project Engineer (FT) retires.

Non-Departmental - Contingency

Program Description:

Departments' budget specific appropriations and expenditures pertaining solely to that department. However, large emergency expenditures are not always accounted for by a specific department; therefore, we have established the contingency section to record these appropriations and expenditures.

Non-Departmental - Non-Categorical

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

Non-Departmental - Inter Fund Transfers

Program Description:

This cost center records the allocations of appropriations to the Capital Improvement Projects Fund for recording and accounting purposes.

Project Description	Budget
Pipe Rehabilitation/Replacement*	\$859,212
TOTAL	\$859,212

* The detail for these projects can be found in the Capital Improvement Program Budget Book.

STORMWATER FUND / 0202

Drainage

Program Description:

The Drainage division is responsible for review and inspection of site development construction projects. These duties include but are not limited to: insuring proper handling of Stormwater runoff and compliance with the new Unified Development Ordinance.

Goals, Objectives and Performance Data

Goal:	To review plans within a timely manner and provide onsite inspection.		
Objective:	To ensure compliance with Federal, State and Local laws.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of plans reviewed	88	75	75

Stormwater

Program Description:

The Stormwater division, managed by the Engineering Department of the Development Resource Center is responsible for providing engineering services for the Columbus Consolidated Government. Services include reporting and monitoring Stormwater activity, meeting federal and state Stormwater mandates.

Goals, Objectives and Performance Data

Goal:	To document in-stream water quality trends and pollutant removal efficiencies of stormwater best management practices (BMPs) through our GaEPD-approved Stormwater Management Program to include wet weather, 303(d) creek program.		
Objective:	Perform required water quality monitoring for the wet weather, 303(d) program.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of samples collected for two monitoring programs	398	400	400

Goal:	To educate our citizens and promote environmental stewardship through our Public Information & Education Program and perform required inlet marking as part of the Community Rating System (Flood Plan Management Program).		
Objective:	Storm sewer inlets marked.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of inlets marked	250	250	250

STORMWATER FUND / 0202

Budget Notes:

The following capital was approved in this budget:
Replacing Inmate Vans
Replacing Backhoe Trailers

Stormwater Maintenance

Program Description:

The Stormwater/Sewer Maintenance Division, managed by Public Works Department, is responsible for maintaining storm easements including ditches, inlets, drain pipes, watersheds, detention and retention ponds, construction and installation of storm sewers and ensuring the free flow of storm water.

Goals, Objectives and Performance Data

Goal:	To improve the flow of water in storm drain pipes.		
Objective:	Pressure clean 19.9 miles of storm drainpipes to help prevent blockage.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Miles of storm drain pipes pressured cleaned annually	18.5	19.0	19.9

Other Maintenance and Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Sewer Fund divisions.

PAVING FUND

The Paving Fund accounts for maintenance of and improvements to the City's roads and bridges.

[Return to Fund Overview](#)



Paving Fund

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 14,522
3000	Non-Categorical	683,148	1,015,354	998,226	987,640
4000	Inter Fund Transfer	3,651,586	1,025,646	1,297,140	2,000,091
250:					
2200	Highways & Roads	902,350	1,013,944	962,253	989,646
260:					
2100	Street Improvements	3,257,807	308,803	-	-
2800	Landscape & Forestry	-	-	-	-
3110	Street Repairs & Maintenance	2,424,683	4,601,184	4,834,751	4,396,587
3120	Environmental Maintenance	6,127,822	6,465,083	6,381,992	6,325,212
3130	Right of Way Maintenance -	265,886	257,992	244,176	251,204
3710	Other Maintenance & Repairs	1,910	3,713	3,099	5,000
DEPARTMENT TOTAL		\$ 17,315,192	\$ 14,691,719	\$ 14,721,637	\$ 14,969,902
% CHANGE			-15.15%	0.20%	1.69%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$	7,488,172	\$ 7,692,496	\$ 7,948,037	\$ 7,892,490
Operations		4,155,191	4,151,739	4,216,751	4,664,321
OPERATING BUDGET	\$	11,643,363	\$ 11,844,235	\$ 12,164,788	\$ 12,556,811
Capital Budget		5,671,829	2,847,484	2,556,849	2,413,091
DEPARTMENT TOTAL	\$	17,315,192	\$ 14,691,719	\$ 14,721,637	\$ 14,969,902
% CHANGE			-15.15%	0.20%	1.69%

* Unaudited

PAVING FUND / 0203

Personnel Summary: Authorized Positions

		FY13	FY14	FY15
		Actual	Actual	Adopted
250-2200 Highways & Roads	FT/PT	15/0	14/0	14/0
Engineering Director		1	1	1
Engineering Inspection Coordinator		1	1	1
Engineering Inspector		3	3	3
Survey Crew Leader		2	2	2
Survey Supervisor		1	1	1
Administrative Secretary		1	1	1
Administrative Technician I		1	0	0
Survey Technician		1	1	1
Administrative Assistant		1	1	1
GIS Technician		1	1	1
Survey Crew Worker		1	1	1
Senior Engineer Technician		1	1	1
260-3110 Streets (Street Repairs & Maintenance & Street Improvements merged in FY13)	FT/PT	70/15	70/15	70/15
Street Maintenance Manager		1	1	1
Assistant Street Maintenance Manager		1	1	1
Heavy Equipment Manager		0	0	0
Correctional Officer - Streets		3	3	3
Correctional Officer - Heavy Equipment		1	1	1
Public Works Crew Supervisor		2	2	2
Heavy Equipment Supervisor		2	2	2
Public Works Crew Leader		6	6	6
Senior Heavy Equipment Operator		2	2	2
Heavy Equipment Operator		2	2	2
Equipment Operator III		10	10	10
Equipment Operator II		5	5	11
Equipment Operator I		6	6	0
Maintenance Worker III		6	6	6
Maintenance Worker II		4	4	4
Maintenance Worker I		17	17	17
Administrative Technician I		2	2	2
Inmate Labor		15	15	15
260-3120 Urban Forestry & Beautification	FT/PT	77/2	84/2	84/2
Forestry & Beautification Manager		1	1	1
Assistant Manager - Beautification		1	1	1
Assistant Manager - Forestry		1	1	1
Contract Inspector		1	1	1
Urban Forestry Supervisor		1	1	1
Forestry Administrator		1	1	1
Tree Trimmer Crew Leader		5	5	4
Tree Trimmer Crew Leader II		0	1	2
Tree Trimmer II		1	1	1
Tree Trimmer I		1	1	1

PAVING FUND / 0203

	FY13 Actual	FY14 Actual	FY15 Adopted
Administrative Technician I	2	2	2
Chemical Applications Supervisor	1	1	1
Chemical Applications Technician	2	2	2
Correctional Officer - Forestry	10	10	7
Correctional Officer - Stormwater	0	0	2
Correctional Officer - Street Maintenance	0	0	1
Equipment Operator III	13	16	16
Equipment Operator II	8	11	11
Equipment Operator I	8	8	8
Maintenance Worker I	15	15	15
Public Works Crew Leader	4	4	4
Public Works Supervisor	1	1	1
Maintenance Worker I (Temporary)	2	2	2
260-3130 Right of Way Maintenance - Community Service FT/PT	3/13	3/13	3/13
Community Service Coordinator	1	1	1
Public Services Crew Leader	2	2	2
Maintenance Worker I - Part Time	7	7	7
Maintenance Worker I - Temporary	6	3	6
Total Full Time/Part Time/Inmate Labor	165/15/15	171/15/15	171/15/15

Non-Departmental - Contingency

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, large emergency expenditures are not always accounted for by a specific department; therefore, we have established the contingency section to record these appropriations and expenditures.

Non-Departmental - Non-Categorical

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

PAVING FUND / 0203

Non-Departmental - Inter-fund Transfers

Program Description:

This cost center records the allocations of appropriations to the Capital Improvement Projects Fund for recording and accounting purposes.

Performance Indicators:	Budget
Resurfacing/Road Improvements	\$ 2,000,091
Performance Indicators:	\$ 2,000,091

Highway and Roads

Program Description:

The Highway and Roads division, managed by the Engineering Department, provides engineering services to agencies of the Columbus Consolidated Government. Services include street acceptance, preparation of engineering reports and studies, identifying easements and public right of ways, drafting construction plans, contracts and specifications, inspecting construction projects and administering construction contracts. The division manages the pavement management program.

Goals, Objectives and Performance Data

Goal:	To increase the citizen satisfaction of the City's roadways.		
Objective:	To reduce the number of calls for unsatisfactory utility repairs through permit management.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Number of permits	1,961	1,918	1,900

Streets

Budget Notes:

-The following capital was approved in this budget:

- Refurbished Bucket Trucks-Replacement

Program Description:

To repair right-of-way areas; i.e. potholes, asphalt maintenance, curbs/gutters, sidewalks, guardrails, inlet tops and fences.

Goals, Objectives and Performance Data

Goal:	To improve asphalt maintenance as well as all curb and gutter and other various concrete maintenance within the City of Columbus.		
Objective:	To increase asphalt maintenance and repairs as well as concrete work.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Tons of Asphalt Used	2,190	2,200	2,210

Goal:	To keep sidewalks and curbs and gutters in a safe and serviceable condition.		
Objective:	To provide safer sidewalks by removing trip hazards and making the necessary repairs as found by our staff and or reported by our citizens.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Yards of concrete poured	1,035	1,200	1,500

PAVING FUND / 0203

Budget Notes:

- The following capital was approved in this budget:
 - Grab-All Truck - Replacement
 - Brine Equipment and Blades

Urban Forestry & Beautification

Program Description:

To cut vegetation along city right-of-ways and city property, to apply herbicides to reduce the amount of unwanted vegetation, to provide landscaping activities along city right-of-ways and city property, to provide emergency response services for removal of debris, spills, and ice on the roadways, and to assist other divisions as needed. Also to provide urban forestry services to include removing, pruning, and planting of city trees. The division also provides contract inspection on the city's gateways and enforces the Tree Preservation and Replacement Ordinance.

Goals, Objectives and Performance Data

Goal:	To maintain a neat appearance within the city's small median type parks.		
Objective:	Service an average of 62 parks once every two weeks.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Average number of parks maintained every two weeks during peak growth months	46	38	62

Goals, Objectives and Performance Data

Goal:	To maintain a well cut appearance of the city's right of ways and other property.		
Objective:	To increase the amount of miles right of ways and other property cut each year.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Annual miles of vegetation cut	2,121	2,203	2,500

Goal:	To prune trees on city properties.		
Objective:	Increase the number of trees pruned by 3%.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of trees pruned	4,771	4,660	4,700

PAVING FUND / 0203

Right of Way Maintenance - Community Service

Program Description:

Maintains two (2) city cemeteries and 40-50 city owned properties. Provide support for various city supported activities such as Riverfest Weekend, Help the Hooch, Christmas tree and telephone book recycling programs. Clean the city and county right-of-way of litter and debris.

Goals, Objectives and Performance Data

Goal:	To pick up litter on the City's rights-of-ways.		
Objective:	To increase the number of miles policed by 3% every year.		
Performance Indicators:	FY13	FY14	FY15
	Actual	Actual	Projected
Number of miles policed	16,116	16,599	17,096

Goal:	To increase the number of probationers assigned.		
Objective:	Coordinate directly with the Courts to increase by 5% the number of sentenced individuals and assigning them to the Department of Public Services.		
Performance Indicators:	FY13	FY14	FY15
	Actual	Actual	Projected
Number of probationers assigned	351	369	387

Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Paving Fund divisions.

MEDICAL CENTER FUND

**The Medical Center Fund
accounts for funding indigent
hospital care for the residents
of Columbus.**

[Return to Fund Overview](#)

MEDICAL CENTER FUND / 0204

Mission Statement:

The Consolidated Government and the Medical Center have a contractual agreement whereby hospital services are provided to indigent Muscogee County residents. The Medical Center receives an amount equal to the revenue produced by three mills of property tax to cover such services after the approval of said patient bills by the Consolidated Government.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
200:				
3000 Medical Center	\$ 13,623,009	\$ 14,212,407	\$ 13,473,565	\$ 14,052,622
DEPARTMENT TOTAL	\$ 13,623,009	\$ 14,212,407	\$ 13,473,565	\$ 14,052,622
% CHANGE		4.33%	-5.20%	4.30%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ -	\$ -	\$ -	\$ -
Operations	13,623,009	14,212,407	13,473,565	14,052,622
OPERATING BUDGET	\$ 13,623,009	\$ 14,212,407	\$ 13,473,565	\$ 14,052,622
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 13,623,009	\$ 14,212,407	\$ 13,473,565	\$ 14,052,622
% CHANGE		4.33%	-5.20%	4.30%

* Unaudited

INTEGRATED WASTE FUND

**The Integrated Waste Fund
accounts for the expenses
associated with the collection
and disposal of solid waste and
recycling.**

[Return to Fund Overview](#)



Integrated Waste Fund

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
590:				
2000 Contingency	\$ -	\$ -	\$ -	\$ 9,395
3000 Non-Categorical	753,691	963,160	946,004	1,052,167
4000 Inter Fund Transfer	146,234	-	-	-
260:				
3510 Solid Waste Collection	5,469,162	5,869,161	6,198,372	5,881,967
3520 Recycling	922,006	1,165,307	1,320,264	1,317,348
3540 Granite Bluff Inert Landfill	261,842	240,548	248,196	279,747
3550 Oxbow Meadows Inert Landfill	215,562	289,767	4,759	14,861
3560 Pine Grove Sanitary Landfill	2,134,230	1,895,091	1,929,975	1,702,637
3570 Recycling Sustainability Center	162,656	215,220	851,299	791,093
3710 Other Maintenance & Repairs	3,554	3,893	5,693	13,580
270:				
3150 Refuse Collection	185,379	90,930	98,977	83,254
DEPARTMENT TOTAL	\$ 10,254,316	\$ 10,733,077	\$ 11,603,538	\$ 11,146,049
% CHANGE		4.67%	8.11%	-3.94%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 4,943,280	\$ 5,281,011	5,792,733	\$ 5,347,679
Operations	4,750,926	5,414,702	5,302,535	5,529,370
OPERATING BUDGET	\$ 9,694,206	\$ 10,695,713	\$ 11,095,269	\$ 10,877,049
Capital Budget	560,110	3,097,301	508,269	269,000
DEPARTMENT TOTAL	\$ 10,254,316	\$ 13,793,014	\$ 11,603,538	\$ 11,146,049
% CHANGE		34.51%	-15.87%	-3.94%

* Unaudited

INTEGRATED WASTE FUND / 0207

Personnel Summary: Authorized Positions

	FY13 Actual	FY14 Actual	FY15 Adopted
260-3510 Solid Waste Collection FT/PT	70/0	71/0	71/0
Assistant Public Works Director	1	1	1
Solid Waste & Recycling Manager	1	1	1
Asst Division Mgr - Solid Waste & Recycling	1	1	1
Waste Collection Route Supervisor	5	5	5
Waste Equipment Operator	57	58	58
Waste Equipment Operator-Temporary	1	0	0
Waste Collection Worker	4	4	4
Animal Control Officer I	1	1	1
260-3520 Recycling FT/PT	13/0	13/0	13/0
Recycling Route Supervisor	1	1	1
Recycling Truck Driver	8	8	8
Waste Equipment Operator	4	4	4
Material Recovery Facility Supervisor	0	0	0
Material Recovery Facility Technician	0	0	0
260-3540 Granite Bluff Inert Landfill FT/PT	3/0	3/0	3/0
Landfill Supervisor	1	1	1
Landfill Operator	2	2	2
260-3560 Pine Grove Sanitary Landfill FT/PT	11/0	13/0	13/0
Waste Disposal Manager	1	1	1
Assistant Waste Disposal Manager	1	1	1
Senior Landfill Operator	1	1	1
Heavy Equipment Operator	2	4	4
Landfill Operator	5	5	5
Landfill Maintenance Technician	1	1	1
260-3570 Recycling Center FT/PT	0/0	6/0	6/0
Recycling Center Manager	0	1	1
Compost Manager	0	1	1
Correctional Detail Officer	0	2	2
Line Supervisor	0	1	1
Scale Operator	0	1	1
270-3150 Refuse Collection FT/PT	1	1	1
Motor Equipment Operator III	1	1	1
Total Full Time/Part Time Positions	98/0	107/0	107/0

INTEGRATED WASTE FUND / 0207

Non-Departmental Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Departmental Non-Categorical

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year. The largest component of the cost allocation charges to the Integrated Waste Fund is vehicle maintenance.

Non-Departmental Inter fund Transfers

Program Description:

This cost center records the allocations of appropriations to the Capital Improvement Projects Fund for recording and accounting purposes.

Solid Waste Collection

Budget Notes:

The following capital was approved in this budget:
- Sanitation Truck - Replacement

Program Description:

The Solid Waste Collection division collects household garbage, yard waste and bulky waste.

Goals, Objectives and Performance Data

Goal:	To lower the number of collection stops missed.		
Objective:	To reduce the number of missed pick-ups by 3% annually.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Annual number of missed pick-ups	1,352	1,024	1,000

INTEGRATED WASTE FUND / 0207

Solid Waste Collection (con't)

Goals, Objectives and Performance Data

Goal:	To reduce the number of customer complaints.		
Objective:	To reduce the number of customer complaints by 3% annually.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Annual number of customer complaints	10	9	8

Recycling

Budget Notes:

The following capital was approved in this budget:

- Flatbed Truck

Program Description:

This division is responsible for the collection of Recyclable Commodities.

Goals, Objectives and Performance Data

Goal:	To provide the opportunity for each resident to participate in recycling.		
Objective:	Increase the number of participants in recycling.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Number of participants	49,373	50,265	53,000

Goal:	To promote the concept of recycling to the general public.		
Objective:	Increase the tonnage of recyclables collected.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Tons of Recyclables collected	2,571	2,616	3,000

Goal:	Improve the multi-family housing recycling program.		
Objective:	Increase the number of apartment complexes participating in the multi-family housing recycling program.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Number of complexes participating	10	13	15

INTEGRATED WASTE FUND / 0207

Granite Bluff Inert Landfill

Program Description:

The Granite Bluff Inert Landfill site is responsible to operate a state of the art inert landfill in compliance with Federal, State, and Local directives.

Goals, Objectives and Performance Data

Goal:	To increase recycling to ensure longer life span for the inert disposal site.		
Objective:	To increase on-site mulching operations by 20%-40%.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Inert material collected	29,092	32,001	35,201

Oxbow Meadows Inert Landfill

Program Description:

The Oxbow Meadows Inert Landfill gives the City of Columbus an increased disposal capacity, and therefore an increased life span for this critical disposal element. The landfill is operated five days a week in full compliance with all State and Federal regulating statutes.

Goals, Objectives and Performance Data

Goal:	Increase recycling to ensure longer life span for the inert disposal site.		
Objective:	Increase on-site mulching operations up to a possible 20%-40%		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Tons mulched	2,483	4,437	6,391

Goal:	To provide for the disposal of inert material.		
Objective:	To accept inert material from citizens and residents of Muscogee County.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Inert materials accepted	15,622	17,104	18,586

INTEGRATED WASTE FUND / 0207

Pine Grove Landfill

Program Description:

The Pine Grove Landfill responsibility is to operate a state of the art Municipal Solid Waste Landfill in compliance with Federal, State and Local directives.

Goals, Objectives and Performance Data

Goal:	To provide for the disposal of municipal solid waste (MSW) and construction and demolition (C&D) materials.		
Objective:	To accept MSW and C&D material for the citizens, residents, and other commercial customers of Muscogee County.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Tonnage of MSW accepted	78,221	80,568	82,985
Tonnage of C&D accepted	5,451	5,614	5,783
Special Handling	580	580	580

Recycling Sustainability Center

Program Description:

This division is responsible for the collection of Recyclable Commodities.

Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Integrated Waste Fund division.

Refuse Collections

Program Description:

The Parks and Recreation Department is responsible for the pick-up of waste deposited in trash receptacles in parks around the city. Operating with one truck, this division picks up trash from over 2,000 cans in 52 parks including South Commons and the River Walk. The Parks Refuse division operates seven days a week from April 1 to November 1, and five days a week the remaining 5 months per year. During the week, the division is able to utilize inmate labor. The truck makes two trips per day to the landfill except for Saturday when the landfill closes at noon and on Sunday when the landfill is closed.

EMERGENCY TELEPHONE FUND

The Emergency Telephone Fund accounts for expenses for the Emergency 911 System that ensures public safety departments respond quickly to emergency situations.

[Return to Fund Overview](#)



Emergency Telephone Fund / E911

Mission Statement:

The 911 Center will provide effective and responsive emergency and non-emergency communication services in a professional and efficient manner for public safety and other agencies. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
400:					
3220	E-911	\$ 3,242,862	\$ 3,473,735	\$ 3,492,569	\$ 3,644,094
590:					
2000	Contingency	-	-	-	4,489
3000	Non Categorical	-	208,246	188,399	202,555
4000	Inter Fund Transfer	-	-	-	-
DEPARTMENT TOTAL		\$ 3,242,862	\$ 3,681,981	\$ 3,680,968	\$ 3,851,138
% CHANGE			13.54%	-0.03%	4.62%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 2,550,842	\$ 2,515,158	\$ 2,484,198	\$ 2,529,168
Operations	692,020	1,166,823	1,188,615	1,321,970
OPERATING BUDGET	\$ 3,242,862	\$ 3,681,981	\$ 3,672,813	\$ 3,851,138
Capital Budget	-	-	8,156	-
DEPARTMENT TOTAL	\$ 3,242,862	\$ 3,681,981	\$ 3,680,968	\$ 3,851,138
% CHANGE		13.54%	-0.03%	4.62%

* Unaudited

EMERGENCY TELEPHONE FUND / 0209

Personnel Summary: Authorized Positions

		FY13	FY14	FY15
		Actual	Actual	Adopted
400-3220 E-911	FT/PT	55/1	53/1	53/1
Police Lieutenant		1	1	1
Police officer		2	0	0
911 Center Supervisor		6	6	6
Communication Technician III		22	22	22
Communications Technician II		8	8	8
Communications Technician I		15	15	15
Administrative Secretary		1	1	1
Administrative Clerk (PT)		1	1	1
Total Full Time/Part Time Positions		55/1	53/1	53/1

Emergency Telephone

Program Description:

The 911 Center is divided into two areas: the Public Safety Message Center and the Emergency Operations Center. The Public Safety Message Center is the administrative telephone-answering unit for the Police and Fire Departments. The 911 Operations Center is responsible for receiving requests for emergency services and dispatching the appropriate units to the emergency; monitoring and dispatching the Police, State Sheriff's, Fire and EMS radio channels; the Civil Defense National Warning System; all bank alarms, the FBI and National Guard Alarms; and implementing emergency procedures in concert with other agencies.

Goals, Objectives and Performance Data

Goal:	To provide emergency and non-emergency communications services in a professional and efficient manner for public safety and other agencies.			
Objective:	To dispatch all calls for service in a timely, accurate and professional manner.			
		FY13	FY14	FY15
Performance Indicators:		Actual	Actual	Projected
Police Calls Dispatched		159,254	160,750	161,387
Fire Calls Dispatched		18,660	18,810	18,950
EMS Calls Dispatched		26,025	26,210	26,425

Non-Departmental Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department. The non-categorical section has been established for recording these appropriations and expenditures.

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

The Community Development Block Grant Fund accounts for grant monies received from the Department of Housing and Urban Development under the Community Development Block Grant Program.

[Return to Fund Overview](#)



Community Development

Program Description:

Provide reinvestment opportunities including the promotion of providing decent, safe, affordable housing for all citizens by collaboration with non-profits and for profit housing developers.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
245: CDBG Program	\$ 2,229,586	\$ 1,978,276	\$ 571,270	\$ 1,416,583
DEPARTMENT TOTAL	\$ 2,229,586	\$ 1,978,276	\$ 571,270	\$ 1,416,583
% CHANGE		-11.27%	-71.12%	147.97%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 248,964	\$ 269,636	\$ 172,812	\$ 190,963
Operations	1,949,526	1,672,040	348,016	1,225,620
OPERATING BUDGET	\$ 2,198,490	\$ 1,941,676	\$ 520,828	\$ 1,416,583
Capital Budget	31,096	36,600	50,442	-
DEPARTMENT TOTAL	\$ 2,229,586	\$ 1,978,276	\$ 571,270	\$ 1,416,583
% CHANGE		-11.27%	-71.12%	147.97%

* Unaudited

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) / 0210

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
245-1000 CDBG Administration	FT/PT	5/0	3/0	3/0
Community Reinvestment Director		1	1	1
Project Manager		1	0	0
Community Reinvestment Technician II		2	1	1
Community Reinvestment Technician I				
245-2500 HOME Program*	FT/PT	1/0	1/0	1/0
Community Reinvestment Technician II		1	1	1
Total Full Time/Part Time Positions		6/0	4/0	4/0

**Funded out of Fund 0213*

Program Description:

The Community Reinvestment provides comprehensive CDBG reinvestment opportunities while providing services for the homeless and providing safe, affordable, and decent housing to the citizens of Muscogee County.

Goals, Objectives and Performance Data

Goal:	To provide decent housing and create a viable living environment.		
Objective:	To demolish previously cited code violations for unsafe housing units that create and/or contribute to slum and blight conditions.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Adopted
Number of code violations/citations/notices resulting in demolitions	20	18	30

Goal:	To prevent further deterioration and decline of neighborhoods through the correction of housing code violations in eligible residential structures.		
Objective:	To aid the elderly and/or disable citizens with emergency repairs through the Project Care Program.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Adopted
Number of project care rehabilitation	12	5	4

WORKFORCE INVESTMENT ACT PROGRAM FUND

**The Workforce Investment Act
Program Fund accounts for
grant monies received from the
Department of Labor under the
Job Training Partnership Act.**

[Return to Fund Overview](#)

WORKFORCE INVESTMENT ACT (WIA) FUND / 0220

Program Description:

The Workforce Investment Act (WIA) Program accounts for grant monies received from the Department of Labor to carry out the federal objectives formerly carried out by the Job Training Partnership Act (JTPA) Program:

- To authorize and fund different employment and training programs.
- To establish programs that provide job-training services for dislocated workers, economically disadvantaged adults and youth facing significant employment barriers.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Department Total	\$ 2,263,164	\$ 2,039,890	\$ 3,030,305	\$ 3,583,594
DEPARTMENT TOTAL	\$ 2,263,164	\$ 2,039,890	\$ 3,030,305	\$ 3,583,594
% CHANGE		-9.87%	48.55%	18.26%

* Unaudited

Personnel Summary: Authorized Positions

	FY13 Actual	FY14 Actual	FY15 Adopted
680-6000 Workforce Investment FT/PT	13/0	13/0	13/0
Workforce Investment Act Director	1	1	1
Assistant WIA Director	1	1	1
Finance Manager- WIA	1	1	1
Accounting Clerk	1	1	1
Administrative Technician	1	1	1
Data Control Supervisor	1	1	1
Program Monitor/Job Developer	1	1	1
Program Specialist I	3	3	3
Program Specialist II	2	2	2
Support Clerk	1	1	1
Total Full Time/Part Time Positions*	13/0	13/0	13/0

* Seasonal and temporary employees vary

Adult & Dislocated Workers

Program Description:

WIA authorizes "core" and "intensive" services. "Core" services are available to all adults and include job search and placement assistance; labor market information; initial assessment of skills and needs; information about available services; and follow-up services. "Intensive" services are available for unemployed individuals who are not able to find jobs through core services alone. These services include more comprehensive assessments, development of employment plans, counseling, case management and short-term pre-vocational services. Additionally, the Act authorizes the provision of temporary income support to enable participant continuation in training.

Youth

Program Description:

WIA authorizes eligible youth ages 14 through 21 to be considered as low-income and must meet one or more of the following challenges:

(1) School dropout; (2) basic literacy skills deficiency; (3) homeless, runaway, or foster child; (4) pregnant or a parent; (5) an offender; or (6) need help completing an educational program or securing/holding a job.

Furthermore, 30% of these funds must help those who are in school. Additionally, the program just provides summer employment opportunities linked to academic and occupational learning.

ECONOMIC DEVELOPMENT AUTHORITY FUND

**The Economic Development
Authority Fund accounts for
dedicated millage for economic
development within the City.**

[Return to Fund Overview](#)

ECONOMIC DEVELOPMENT AUTHORITY FUND / 0230

Program Description:

The Columbus Consolidated Government and the Development Authority of Columbus have an agreement whereby economic development activities that include; working with local and regional entities in attracting quality companies, working to broaden the Muscogee County tax base, job creation and retention are provided by the Development Authority, in conjunction with the Greater Columbus Chamber of Commerce. The Development Authority will receive the revenue produced by 0.25 mills of ad valorem taxes to cover such activities. Beginning in FY14, an additional 0.16 mills will be set aside in an Economic Development reserve, subject to Council approval and discretion.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
590:					
1000	Agency Appropriations	\$ 1,103,644	\$ 1,092,073	\$ 1,115,256	\$ 2,152,420
DEPARTMENT TOTAL		\$ 1,103,644	\$ 1,092,073	\$ 1,115,256	\$ 2,152,420
% CHANGE			-1.05%	2.12%	93.00%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services		\$ -	\$ -	\$ -	\$ -
Operations		1,103,644	1,092,073	1,115,256	2,152,420
OPERATING BUDGET		\$ 1,103,644	\$ 1,092,073	\$ 1,115,256	\$ 2,152,420
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 1,103,644	\$ 1,092,073	\$ 1,115,256	\$ 2,152,420
% CHANGE			-1.05%	2.12%	93.00%

* Unaudited

DEBT SERVICE FUND

The Debt Service Fund accounts for debt payments to meet the obligations for revenue bonds.

[Return to Fund Overview](#)

DEBT SERVICE FUND / 0405

Program Description:

The Debt Service Fund accounts for the retirement of general obligation bond issues, Columbus Building Authority lease contracts, the Water Commissioners revolving loan contract and Lease Purchase Programs.

Expenditures By Category -

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ -	\$ -	\$ -	\$ -
Operation	9,991,906	11,165,646	11,114,427	11,108,808
OPERATING BUDGET	\$9,991,906	\$11,165,646	\$11,114,427	\$11,108,808
Capital Budget	\$ -	\$ -	\$ -	\$ -
PROGRAM TOTAL	\$9,991,906	\$11,165,646	\$11,114,427	\$11,108,808
% CHANGE		11.70%	-0.45%	-0.05%

*Unaudited

Overview and Debt Financing Principles:

The Columbus Consolidated Government maintains a Debt Service Fund. This fund is used to service debt from four sources: General Obligation Debt, Columbus Building Authority contractual debt, the Board of Water Commissioners revolving loan contract, and lease purchase programs with the Georgia Municipal Association. Proceeds of a dedicated property tax form the primary source of revenue for the Debt Service Fund; a 1% Special Purpose Local Option Sales Tax provides the primary source of revenue for the Sales Tax Proceeds Account Fund.

All local governments must determine how capital projects will be financed. It is the policy of the Columbus Consolidated Government (CCG) to use debt sparingly to retain the capacity to issue additional debt if the need arises. Currently, CCG is currently well below the 20% level that is considered by the credit industry to be a danger signal. In addition, the CCG is well below the legal debt ceiling for general obligation debt (details on Debt Margin below).

Debt Margin:

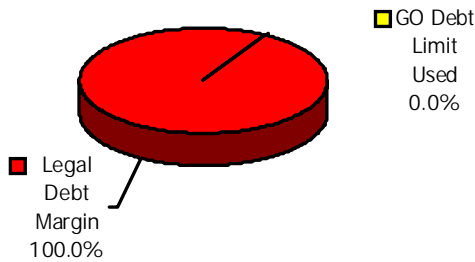
The Columbus Consolidated Government remains below the debt ceiling of 10% of assessed value of taxable property established by the State of Georgia's constitution. CCG uses none of its established legal debt limit.

The current general obligation bond rating:

**Standard & Poor's: AA +
Moody's Investors Service: Aa2**

DEBT SERVICE FUND / 0405

Breakdown of Debt Limit



Computation of Legal Debt Margin For Fiscal Year Ending June 30, 2015

Assessed value of taxable property*	\$ 4,911,353,421
Debt Limit: 10% of assessed value	491,135,342
Less: Amount of debt applicable to debt limit	0
Legal Debt Margin Available	\$491,135,342

*Based on 2014 State Approved Gross Assessed Digest as of 08/04/2014.

Contractual Debt: Columbus Building Authority -

The Columbus Building Authority was created to provide a means to issue revenue bonds to acquire, construct, equip, maintain, and operate self-liquidating projects. The Consolidated Government has an agreement with the Columbus Building Authority whereby all assets purchased through the Columbus Building Authority are leased to the Consolidated Government. The Consolidated Government services the Building Authority's debt in lieu of making rental payments. The Consolidated Government has directly or indirectly guaranteed the Authority's debt. In 2012, new bonds were issued, proceeds from which in part repaid outstanding balances from the Series 1999 and Series 2003 bonds.

For FY15, debt service fund expenditures are summarized as follows:

<i>Debt Service Summary:</i>	Principal Payments	Interest Payments	Total Payments
2010 A	\$ 2,637,650	\$ 520,213	\$ 3,157,863
2010 B	0	4,177,692	4,177,692
2010 C	0	125,400	125,400
2012 A	923,479	775,519	1,698,998
2012 B	<u>1,005,000</u>	<u>354,205</u>	<u>1,359,205</u>
Total Bond Payments	\$ 4,566,129	\$ 5,953,029	\$ 10,519,158
Lease Payments (total shown as principal)	\$ 589,650	0	\$ 589,650
Total Debt Service Fund 0405	\$ 5,155,779	\$ 5,953,029	\$ 11,108,808
Trade Center (2012)	\$ 156,522	\$ 131,443	\$ 287,965
Oxbow (2012)	<u>92,350</u>	<u>7,413</u>	<u>99,763</u>
Total Other Funds Debt Service	\$ 248,872	\$ 138,856	\$ 387,728
Total Debt Service, FY15	\$ 5,404,651	\$ 6,091,885	\$ 11,496,536

DEBT SERVICE FUND / 0405

The amortization schedule for open bonds is outlined below:

Columbus Building Authority Contractual Debt –

Fiscal Year	2010A Lease Revenue Bond		2010B Taxable Lease Revenue Bond		2010C Lease Revenue Bond	
	Principal	Interest** 1.0-4.0%	Principal	Interest 4.7-6.0%	Principal	Interest 6.0%
2015	2,637,650	520,212	0	4,177,691	0	125,400
2016	2,687,677	467,317	0	4,177,691	0	125,400
2017	2,761,994	386,367	0	4,177,691	0	125,400
2018	2,315,000	289,200	0	4,177,691	0	125,400
2019	2,410,000	196,600	0	4,177,691	0	125,400
2020	2,505,000	100,200	0	4,177,691	0	125,400
2021	0	0	2,605,000	4,177,691	0	125,400
2022	0	0	2,685,000	4,055,256	0	125,400
2023	0	0	2,770,000	3,923,691	0	125,400
2024	0	0	2,860,000	3,783,806	0	125,400
2025	0	0	2,960,000	3,635,086	0	125,400
2026	0	0	3,065,000	3,473,766	0	125,400
2027	0	0	3,175,000	3,302,126	0	125,400
2028	0	0	3,290,000	3,121,151	0	125,400
2029	0	0	3,415,000	2,930,331	0	125,400
2030	0	0	3,545,000	2,729,700	0	125,400
2031	0	0	3,685,000	2,517,000	0	125,400
2032	0	0	3,830,000	2,295,900	0	125,400
2033	0	0	3,980,000	2,066,100	0	125,400
2034	0	0	4,135,000	1,827,300	0	125,400
2035	0	0	4,295,000	1,579,200	0	125,400
2036	0	0	4,460,000	1,321,500	0	125,400
2037	0	0	4,635,000	1,053,900	0	125,400
2038	0	0	4,815,000	775,800	0	125,400
2039	0	0	5,005,000	486,900	0	125,400
2040	0	0	3,110,000	186,600	2,090,000	125,400
Total	\$15,317,321	\$ 1,959,896	\$72,320,000	\$74,308,950	\$2,090,000	\$3,260,400

DEBT SERVICE FUND / 0405

Columbus Building Authority Contractual Debt –continued

Fiscal Year	2012A Lease Revenue Refunding Bonds		2012B Taxable Lease Revenue Refunding Bonds		2012 Oxbow		2012 Trade Center	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2015	923,478	775,519	1,005,000	354,205	92,350	7,413	156,522	131,443
2016	944,855	757,049	1,025,000	334,105	97,323	5,708	160,145	128,313
2017	970,507	728,703	1,055,000	313,605	103,006	3,108	164,493	123,509
2018	1,004,710	689,883	1,070,000	292,505	0	0	170,290	116,929
2019	1,047,464	649,695	1,100,000	271,105	0	0	177,536	110,118
2020	1,098,768	607,796	1,120,000	249,105	0	0	186,232	103,016
2021	1,145,797	563,846	405,000	215,505	0	0	194,203	95,567
2022	1,197,102	518,014	415,000	203,355	0	0	202,899	87,799
2023	1,248,406	470,130	435,000	190,905	0	0	211,594	79,683
2024	1,303,986	420,193	450,000	177,855	0	0	221,014	71,219
2025	1,351,015	381,074	470,000	165,705	0	0	228,985	64,589
2026	1,398,044	340,543	485,000	151,605	0	0	236,956	57,719
2027	1,449,348	298,602	505,000	137,055	0	0	245,652	50,611
2028	1,487,826	262,368	525,000	121,400	0	0	252,174	44,469
2029	1,539,131	225,173	550,000	104,600	0	0	260,870	38,165
2030	1,581,884	186,694	580,000	86,450	0	0	268,116	31,643
2031	1,633,188	143,193	600,000	66,150	0	0	276,812	24,270
2032	1,680,217	98,280	630,000	45,150	0	0	284,783	16,658
2033	1,735,797	52,074	660,000	23,100	0	0	294,203	8,826
2034	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0
2036	0	0	0	0	0	0	0	0
2037	0	0	0	0	0	0	0	0
2038	0	0	0	0	0	0	0	0
2039	0	0	0	0	0	0	0	0
2040	0	0	0	0	0	0	0	0
Total	\$24,741,523	\$8,168,828	\$13,085,000	\$3,503,465	\$292,679	\$ 16,229	\$4,193,479	\$1,384,546

TRANSPORTATION FUND

**The Transportation Fund
accounts for all expenses
related to METRA, including
administration and operation.**

[Return to Fund Overview](#)



Mission Statement:

METRA's mission is to provide safe, reliable, dependable and cost-effective transit service with a professional team of employees, dedicated to their customer needs and committed to excellence.

Expenditures By Division

		FY12		FY13		FY14		FY15
		Actual		Actual		Actual*		Adopted
260:								
3710	Other Maint & Repairs	\$ 7,267	\$	2,488	\$	620	\$	15,000
590:								
2000	Contingency	-		-		-		6,547
3000	Non-Categorical	127,102		249,922		304,332		288,938
4000	Inter-Fund Transfers	104,346		-		-		-
610:								
1000	Administration	167,372		169,209		170,569		198,976
2100	Operations	2,011,035		2,031,484		2,152,687		2,146,895
2200	Maintenance	1,616,453		1,641,060		1,651,171		1,516,293
2300	Dial-A-Ride	266,601		273,864		289,506		241,258
2400	Capital-FTA	726,762		1,134,338		888,281		1,750,432
2900	Charter Services	17,636		17,928		17,856		18,000
3410	Planning-FTA (5303)	67,639		69,390		70,186		70,863
3420	Planning-FTA (5307)	164,288		154,786		174,601		177,222
3430	ARRA Section 5340	-		-		-		-
DEPARTMENT TOTAL		\$ 5,276,501	\$	5,744,469	\$	5,719,810	\$	6,430,424
% CHANGE				8.87%		-0.43%		12.42%

* Unaudited

Expenditures By Category

		FY12		FY13		FY14		FY15
		Actual		Actual		Actual*		Adopted
Personal Services	\$	3,381,156	\$	3,450,712	\$	3,673,772	\$	3,647,524
Operations		1,822,533		1,827,511		1,860,256		1,994,600
OPERATING BUDGET	\$	5,203,689	\$	5,278,223	\$	5,534,028	\$	5,642,124
Capital Budget		72,811		466,246		185,782		788,300
DEPARTMENT TOTAL	\$	5,276,500	\$	5,744,469	\$	5,719,810	\$	6,430,424
% CHANGE				8.87%		-0.43%		12.42%

* Unaudited

METRA / 0751

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
610-1000 Administration	FT/PT	1/0	1/0	1
Office Manager		1	1	1
610-2100 Operations	FT/PT	44/0	44/0	44/0
Transit Manager		1	1	1
Transit Supervisor		1	1	1
Bus Operator		41	41	41
Safety Training Coordinator		1	1	1
610-2200 Maintenance	FT/PT	15/0	15/0	15/0
Fleet Maintenance Technician III		3	3	3
Fleet Maintenance Technician II		7	7	7
Fleet Maintenance Technician I*		4	4	4
Transit Specialist		1	1	1
610-2300 Dial-A-Ride	FT/PT	6/0	6/0	6/0
Bus Operator Dial-A-Ride		6	6	6
610-2400 Capital - FTA (5309)	FT/PT	4/0	4/0	4/0
Maintenance Manager		1	1	1
ADA Coordinator		1	1	1
Correctional Officer - Transportation		1	1	1
Bus Operator Dial-A-Ride		1	1	1
610-3410 Planning - FTA (5303)	FT/PT	1/0	1/0	1/0
Director of Transportation		1	1	1
610-3420 Capital - FTA (5307)	FT/PT	3/0	3/0	3/0
Transit Specialist		2	2	2
Administration Specialist		1	1	1
Total Full Time/Part Time Positions		74/0	74/0	74/0

* One of the Fleet Maintenance Tech 1 Full Time Positions is shared by 2 employees who each work Part Time

Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. We established this cost center to account for maintenance and repair activities specific to Transportation Fund divisions.

Non-Categorical

Program Description:

Department budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures.

METRA / 0751

Inter-Fund Transfers

Program Description:

We allocate appropriations for Capital Improvement Projects here for record and accounting purposes. Additionally, this cost center accounts for operating transfers from the Transportation Fund to the Risk Management Fund providing workers' compensation benefits for METRA employees.

Metra Administration

Program Description:

To provide safe, reliable, dependable and cost effective service with a professional team of employees dedicated to our customers needs and committed to excellence. Also, to provide administrative support for the mission of each division.

Goals, Objectives and Performance Data

Goal:	To maintain accurate payroll records.		
Objective:	To maintain and update payroll information for all employees. To stay within state and federal guidelines. Keep accurate files for all divisions.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Audited Payroll Files	100%	100%	100%

Goal:	Overall policy and program guidance for transit services.		
Objective:	To develop and implement transit service in keeping with guidelines set forth by the city, FTA and GDOT.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Annual Audits, Federal Triennial Reviews and GDOT site visits	100%	100%	100%

Operations

Program Description:

To ensure that all employees perform their job in a way that reflects favorably toward METRA and allows the opportunity to exercise a favorable influence on every customer served.

Goals, Objectives and Performance Data

Goal:	To Survey bus stops on all routes, to ensure customers are serviced.		
Objective:	Identify bus stops on all routes and reduce stops no longer in service to make additional stops if needed making routes more effective.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Routes Surveyed	30%	80%	95%

METRA / 0751

Operations (con't)

Goals, Objectives and Performance Data

Goal:	Reduce chargeable accidents and incidents		
Objective:	Provide semi-annual Refresher Training to all bus operators		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Bus operators in refresher training	0%	0%	25%

Maintenance

Program Description:

Perform preventative maintenance, scheduled repairs and emergency repairs on all METRA motorized equipment.

Goals, Objectives and Performance Data

Goal:	To manage inventory, repair/supplies and accounting for all items by using the computerized Fleet Maintenance System.		
Objective:	Conduct monthly inventory on parts and supplies		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Physical inventory versus Fleet System Report plus	95%	95%	97%

Goal:	To communicate maintenance values, directions, and performance expectations.		
Objective:	Explain to each employee the division goals and objectives. The goals provided clean and reliable vehicles to the customers.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Periodic refresher training	85%	80%	90%

Dial-A-Ride

Program Description:

The Dial-A-Ride division screens, schedules and provides reliable demand response curbside transit service to elderly and/or disable persons that lack the ability to use the regular transit system. The program ensures transportation services for the physically challenged persons according to the Americans With Disabilities Act.

METRA / 0751

Dial-A-Ride (con't)

Goals, Objectives and Performance Data

Goal:	To reduce incidents and accidents.		
Objective:	Monitor drivers and their destinations. Continue to provide refresher training for all Dial-A-Ride operators.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
View cameras and perform operator checks.	100%	100%	100%

Goal:	Provide safe transportation to persons with disabilities.		
Objective:	Operators will pre-trip and inspect their vehicles to make sure they are safe for the customers.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Survey locations before new service to ensure the safety of the customers and the operators	85%	90%	100%

Capital - FTA (5309)

Program Description:

Develop, purchase, and receive capital items needed to support public transportation in Columbus/Muscogee County and Fort Benning.

Goals, Objectives and Performance Data

Goal:	To purchase capital items that support the public transit divisions and the parking division of METRA by following the purchasing regulations as prescribed by the Federal Transit Administration (FTA), the Georgia Department of Transportation (GDOT), and the Columbus Consolidated Government (CCG).		
Objective:	Bid to purchase capital items greater than \$5,000 and secure quote documentation on purchase items less than \$5,000 as delineated in the CCG Purchasing procedures manual.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Purchase capital items before the end of the fiscal year	100%	100%	100%
Goal:	To develop the local capital budget and contact with FTA and GDOT for capital funding.		
Objective:	Local budgeting approval process and inclusion in the Transportation Improvement Program, FTA Grant Program, and the GDOT Capital Grant.		

METRA / 0751

Capital - FTA (5309) con't

Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Local Budget approval process and funding. Executed contracts with FTA and GDOT.	100%	100%	100%

Budget Notes:

- The following capital was approved in this budget:
 - Two (2) DAR Buses - Replacement
 - Rebuilt Transmissions
 - Rebuilt Engines
 - Supervisory Vehicle - Replacement
 - Operational and Facilities Equipment

Charter Services

Program Description:

The Charter Services of Metra purpose is to provide special transportation services to private/ public groups at a fixed rate for the sole benefit of group or organization.

Goals, Objectives and Performance Data

Goal:	To make charter services available to organizations to meet their transportation/ shuttle needs for special events.		
Objective:	To provide these services on a first come serve basis with the current three charter buses in the fleet in a fixed cost within a 50 mile radius.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of Charter and Ridership Services	120 Charter 9,305 Ridership	120 Charter 9,305 Ridership	70 Charter 4,100 Ridership

METRA / 0751

Grant Planning - FTA (5303)

Program Description:

Transit planning consists of these basic components: research, data analysis and planning, and maintenance of the transit grants. We accomplish research and forecasting according to Federal Transportation Administration (FTA) requirements using established guidelines. Statistical ridership populations, socioeconomic factors and employment patterns are the primary variables in data analysis.

This division is project oriented: annual reports, special studies, videos, transit information and related activities with a primary focus on mass transit. FTA provides federal dollars for planning at 80% of expenses. The GA DOT provides State dollars for planning at 10% of expenses. The city must apply for both.

Goals, Objectives and Performance Data

Goal:	To maintain transit strategies that are pro environment.		
Objective:	To update the short range and long range transit planning to reflect the changes in demographics, destinations and other issues affecting public transportation (i.e., security, environmental, congestion).		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
The Unified Planning Work Program (UPWP), Transportation Improvement Program (TIP), congestion mitigation strategies, participation in environmental impact assessments, ridership demands, and demographic data.	100%	100%	100%

Goal:	To maintain coordinated transit activities.		
Objective:	Participate with the Metropolitan Planning Organization in transportation activities, review routes and survey customers for service viability.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Transit, traffic and transportation agencies, MPO planning certification, 3C Planning Process, and environmental impacts, surveys, and driver information	100%	100%	100%

METRA / 0751

Grant Planning - FTA (5307)

Program Description:

Transit planning consists of these basic components: research, data analysis and planning, and maintenance of the transit grants. We accomplish research and forecasting according to Federal Transportation Administration (FTA) requirements using established guidelines. Statistical rider ship populations, socioeconomic factors and employment patterns are the primary variables in data analysis.

The Federal Transit Administration (FTA) is the Federal Agency working with the Georgia Department of Transportation (GA DOT) addressing mass transit. FTA provides federal dollars for planning at 80% of expenses. The GA DOT provides State dollars for planning at 10% of expenses. The city must apply for both.

Goals, Objectives and Performance Data

Goal:	To administer and manage transit grants and contracts from FTA, GDOT and other funding sources of capital, planning, and planning expenses.		
Objective:	Make application for, receive, and manage transit funded grants and contracts from FTA, GDOT and other similar public funding sources.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Executed contracts, quarterly reports, FTA & GDOT quarterly reports, FTA Triennial Reviews, annual audits and capital items over \$5,000	100%	100%	100%

Goal:	To maintain data for the financial and operating funds.		
Objective:	Compile on a regular basis revenue and other data as performance indicators of transit effectiveness.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Revenue reports, MIS reports, Georgia Transit Fact Report, City Manager's Report, FTA Triennial Report Data, General Farebox Information reports and other management reports	100%	100%	100%

PARKING MANAGEMENT FUND

The Parking Management Fund accounts for all expenses related to Columbus' Uptown Parking District, including enforcement and operation.

[Return to Fund Overview](#)



Parking Management Fund

Mission Statement:

To provide a safe, reliable, dependable and cost effective transit service with a professional team of employees, dedicated to our customers needs and committed to excellence.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
590:					
2000	Contingency	\$ -	\$ -		\$ 362
3000	Non-Categorical	12,985	24,852	19,660	20,338
4000	Inter-fund Transfers	-	-		-
610:					
2800	Parking Management	321,895	321,944	331,330	377,800
DEPARTMENT TOTAL		\$ 334,880	\$ 346,796	\$ 350,990	\$ 398,500
% CHANGE			3.56%	1.21%	13.54%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 177,955	\$ 187,124	\$ 200,680	\$ 197,111	
Operations	156,925	159,672	150,310	201,389	
OPERATING BUDGET	\$ 334,880	\$ 346,796	\$ 350,990	\$ 398,500	
Capital Budget	-	-	-	-	
DEPARTMENT TOTAL	\$ 334,880	\$ 346,796	\$ 350,990	\$ 398,500	
% CHANGE			3.56%	1.21%	13.54%

* Unaudited

PARKING MANAGEMENT FUND / 0752

Personnel Summary: Authorized Positions

	FY13 Actual	FY14 Actual	FY15 Adopted
610-2800 Parking Management	4/0	4/0	4/0
Parking Division Manager	1	1	1
Parking Enforcement Supervisor	1	1	1
Parking Enforcement Officer	2	2	2
Total Full Time/Part Time Positions	4/0	4/0	4/0

Non-Departmental

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures.

Parking Management Fund

Program Description:

The division responsibility is to enforce the Parking Ordinances.

Goals, Objectives and Performance Data

Goal:	To enforce ordinances regarding parking in the Uptown Management Area, Lakebottom, 9th Street and North Lake Business District.		
Objective:	To monitor Uptown Enforcement Area, Lakebottom, 9th Street and North Lake Business District and issue citations when parking violations occur.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Increased revenue from issued tickets for violations and payments processed	93%	95%	98%

Goal:	To collect revenue for outstanding unpaid citations written by Metra and other law enforcement agencies of the city.		
Objective:	To ensure that repeat violators pay outstanding, unpaid citations, which includes notifying violator via certified mail, and depending upon the violator, could include immobilization and eventual towing of the vehicle.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Increased revenue for outstanding unpaid citations	88%	90%	95%

COLUMBUS IRONWORKS CONVENTION & TRADE CENTER FUND

The Columbus Ironworks Convention & Trade Center Fund provides for the administration, operation and maintenance of the Columbus Ironworks Convention & Trade Center.

[Return to Fund Overview](#)



Convention and Trade Center

Mission Statement:

To serve as an organization dedicated to excellence in its operation and service delivery, act as a catalyst for economic development and stability for Columbus, and serve as a positive force for community identity and city image.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 2,611
3000	Non-Categorical	45,216	128,593	104,181	126,349
4000	Inter-fund Transfers	-	-	-	-
620:					
1000	Administration	582,766	523,360	602,542	618,487
2100	Sales	222,655	220,949	207,041	258,693
2200	Operations	452,977	463,500	573,204	501,243
2300	Maintenance	759,270	751,154	808,321	849,502
2600	Bonded Debt	222,631	249,840	187,565	287,965
DEPARTMENT TOTAL		\$ 2,285,515	\$ 2,337,396	\$ 2,482,855	\$ 2,644,850
% CHANGE			2.27%	6.22%	6.52%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$	1,107,847	\$ 1,112,267	\$ 1,175,270	\$ 1,244,098
Operations		1,148,614	1,210,854	1,236,543	1,390,752
OPERATING BUDGET	\$	2,256,461	\$ 2,323,121	\$ 2,411,813	\$ 2,634,850
Capital Budget		29,054	14,275	71,042	10,000
DEPARTMENT TOTAL	\$	2,285,515	\$ 2,337,396	\$ 2,482,855	\$ 2,644,850
% CHANGE			2.27%	6.22%	6.52%

* Unaudited

COLUMBUS IRONWORKS AND TRADE CENTER / 0753

Personnel Summary: Authorized Positions

		FY13	FY14	FY15
		Actual	Actual	Adopted
620-1000 Administration	FT/PT	6/2	6/2	6/2
Executive Director- Trade Center		1	1	1
Assistant Director- Trade Center		1	1	1
Finance Manager- Trade Center		1	1	1
Administrative Clerk I		1	1	1
Accounting Technician		1	1	1
Administrative Assistant		1	1	1
Event Attendants (PT)		2	2	2
620-2100 Sales	FT/PT	3/0	3/0	3/0
Conference Facilitator		3	3	3
620-2200 Operations	FT/PT	9/5	9/5	9/5
Event Operations Supervisor		1	1	1
Event Attendant Crew Leader		1	1	1
Event Attendant (FT)		7	7	7
Event Attendant (PT)		5	5	5
620-2300 Maintenance	FT/PT	3/0	3/0	3/0
Facilities Maintenance Supervisor		1	1	1
Facilities Maintenance Worker I		2	2	2
Total Full Time/Part Time Positions		21/7	21/7	21/7

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted in this department. However, there are certain expenditures that are not department specific and the non-categorical section has been established for recording these appropriations and expenditures.

Administration

Program Description:

Administration maintains accounts receivable, accounts payable, prepares yearly budget and monthly reports and prepares bids for purchases of equipment and services as needed.

Goals, Objectives and Performance Data

Objective:	Attend convention centers conventions, trade shows and industry-related meetings.		
	FY13	FY14	FY15
Performance Indicators:	Actual	Actual	Projected
Number of convention/trade shows attended.	3	1	5

COLUMBUS IRONWORKS AND TRADE CENTER / 0753

Administration (con't)

Goals, Objectives and Performance Data

Goal:	To increase economic impact of the City by promoting out-of-town convention business.		
Objective:	Increase number of conventions booked.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of convention days booked	91	91	95

Goal:	To reduce accrual of aged receivables by implementing methods to improve collection procedures.		
Objective:	To have no aged receivables in the 90 day and over category by the end of the fiscal year.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Dollar amount of aged receivables over 90 days	\$0	\$0	\$0

Sales

Program Description:

The Sales Division is responsible for talking with potential clients, scheduling events held in the facility, and following up on bookings by processing the necessary paperwork. They coordinate events such as room layout, equipment needed and special requests with staff members.

Goals, Objectives and Performance Data

Goal:	Track all customer inquiries and outgoing calls to maximize events booked as well as provide for quality customer service.		
Objective:	Conduct follow-up communication with all sales leads to achieve increased number of event days booked.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Total Event Days Booked	676	676	676

Goal:	Increase revenue for facility by encouraging meal services or buffets for all events.		
Objective:	Work with clients on an individual basis to suggest meal plans.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of meals served	119,810	119,748	120,000

COLUMBUS IRONWORKS AND TRADE CENTER / 0753

Operations

Budget Notes:

The following capital was approved in this budget:

- Security Camera System Upgrades

Program Description:

The Service Operations Division services the exterior of the facility as related to landscaping and maintains the cleanliness of the interior of the facility. They set up and break down all meeting rooms and exhibit halls for each event. They are also responsible for maintaining the audio and visual equipment for each event.

Goals, Objectives and Performance Data

Goal:	Provide quality equipment and responsive staff to all customers and events.		
Objective:	To reduce employee injuries due to unsafe work practices or environment.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of employee injuries	2	2	0

Goal:	To maintain 100% customer satisfaction with respect to cleanliness and attractiveness of facility.		
Objective:	To receive no negative remarks on customer comment cards concerning the cleanliness or appearance of the facility.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of negative comment cards received concerning cleanliness	0	0	0

Maintenance

Program Description:

The Building Maintenance Division oversees the operation and maintenance of all fixed assets (equipment).

Goals, Objectives and Performance Data

Goal:	Perform required duties of this department while employing proper rules and techniques to ensure safety to both the employees and the customers.		
Objective:	To reduce employee injuries due to unsafe work practices or environment.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of employee injuries	0	0	0

Bonded Debt

Program Description:

The debt service cost center accounts for the retirement of general obligation, revenue bonds, and capital leases of the Trade Center.

BULL CREEK GOLF COURSE FUND

**The Bull Creek Golf Course
Fund provides for
administration, operation and
maintenance of Bull Creek Golf
Course.**

[Return to Fund Overview](#)



Bull Creek Golf Course Fund

Mission Statement:

To provide the best possible product at an affordable price to the citizens of Columbus, Ga.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 1,403
3000	Non-Categorical	27,505	81,713	83,668	85,560
4000	Inter-Fund Transfers	-	-	-	-
630:					
2100	Maintenance	750,036	740,126	777,956	781,583
2200	Operations	572,809	552,000	566,791	613,504
2400	Debt Service	1,793	-	-	-
DEPARTMENT TOTAL		\$ 1,352,143	\$ 1,373,839	\$ 1,428,415	\$ 1,482,050
% CHANGE			1.60%	3.97%	3.75%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services		\$ 652,265	\$ 673,904	\$ 708,645	\$ 729,597
Operations		699,878	699,935	719,770	752,453
OPERATING BUDGET		\$ 1,352,143	\$ 1,373,839	\$ 1,428,415	\$ 1,482,050
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 1,352,143	\$ 1,373,839	\$ 1,428,415	\$ 1,482,050
% CHANGE			1.60%	3.97%	3.75%

* Unaudited

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
630-2100 Maintenance	FT/PT	6/1	7/1	7/1
Superintendent		1	1	1
Assistant Superintendent		1	1	1
Prison Labor Foreman		1	2	2
Irrigation Technician		1	1	1
Mechanic		1	1	1
Laborer		1	1	1
Laborer (PT)		1	1	1

BULL CREEK GOLF COURSE / 0755

630-2200 Operations	FT/PT	3/9	3/9	3/9
Golf Professional		1	1	1
Assistant Golf Professional		1	1	1
Snackbar Clerk		1	1	1
Laborer (PT)		1	1	1
Shop Clerk (PT)		4	4	4
Snackbar Clerk (PT)		4	4	4
Total Full Time/Part Time Positions*		9/10	10/10	10/10

**Seasonal and temporary staffing varies*

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department and the non-categorical section has been established for recording these appropriations and expenditures.

Maintenance

Program Description:

The overall goal of the maintenance section is to maintain Bull Creek Golf Course as one of the top 25 golf courses in the United States. The maintenance staff is responsible for Golf Course turf grass maintenance such as fertilizer and chemical application, irrigation installation and repair, tree management, cart path repair and the daily task of grooming 36 holes.

Operations

Program Description:

The operations section strives to provide an efficient operation to the public. They create an atmosphere of service and maintain a price range suitable to attract all public golf players in the area. The activities consist of numerous golf tournaments for couples, juniors, individuals and teams, as well as company outings designed to benefit the company, their customers and employees.

Debt Service

Program Description:

The debt service cost center accounts for the repayment of loans made by Bull Creek Golf Course.

OXBOW CREEK GOLF COURSE FUND

The Oxbow Creek Golf Course Fund provides for administration, operation and maintenance of Oxbow Creek Golf Course.

[Return to Fund Overview](#)



Oxbow Creek Golf Course Fund

Mission Statement:

To provide the best possible product at an affordable price to the citizens of Columbus, Ga.

Expenditures By Division

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 464
3000	Non-Categorical	10,716	29,442	26,093	29,204
4000	Inter-fund Transfers	-	-	-	-
640:					
2100	Pro Shop	197,942	186,666	208,562	197,275
2200	Maintenance	209,536	210,266	222,490	205,294
2300	Debt Service	12,358	10,737	9,089	99,763
DEPARTMENT TOTAL		\$ 430,552	\$ 437,111	\$ 466,234	\$ 532,000
% CHANGE			1.52%	6.66%	14.11%

* Unaudited

Expenditures By Category

		FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$	238,404	\$ 243,729	\$ 254,849	\$ 249,128
Operations		192,148	193,382	211,385	282,872
OPERATING BUDGET	\$	430,552	\$ 437,111	\$ 466,234	\$ 532,000
Capital Budget		-	-	-	-
DEPARTMENT TOTAL	\$	430,552	\$ 437,111	\$ 466,234	\$ 532,000
% CHANGE			1.52%	6.66%	14.11%

* Unaudited

OXBOW CREEK GOLF COURSE / 0756

Personnel Summary: Authorized Positions

		FY13 Actual	FY14 Actual	FY15 Adopted
630-2100 Pro Shop	FT/PT	3/5	3/4	3/4
Manager- Golf Pro Shops		1	1	1
Assistant Manager		1	1	1
Bookkeeper		1	1	1
Cart Attendant (PT)		3	2	2
Shop Clerk (PT)		1	1	1
Snackbar Clerk (PT)		1	1	1
630-2200 Maintenance	FT/PT	2/0	2/0	2/0
Superintendent		1	1	1
Prison Labor Foreman		1	1	1
Total Full Time/Part Time Positions*		5/5	5/4	5/4

* Seasonal and temporary labor varies

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department and the non-categorical section has been established for recording these appropriations and expenditures.

Pro Shop

Program Description:

The operations section strives to provide an efficient operation to the public. They create an atmosphere of service and maintain a price range suitable to attract all public golf players in the area. The activities consist of numerous golf tournaments for couples, juniors, individuals and teams, as well as company outings designed to benefit the company, their customers and employees.

Maintenance

Program Description:

The overall goal of the maintenance section is to maintain Oxbow Creek Golf Course. The maintenance staff is responsible for Golf Course turf grass maintenance such as fertilizer and chemical application, irrigation installation and repair, tree management, cart path repair and the daily task of grooming 9 holes.

Debt Service

Program Description:

The debt service cost center accounts for the repayment of loans made by Oxbow Creek Golf Course.

CIVIC CENTER FUND

**The Civic Center Fund
accounts for the operation of
the multi-functional
recreational facility.**

[Return to Fund Overview](#)



Mission Statement:

To provide events with quality professional services, while progressively managing clean, safe, well maintained and self-supporting facilities.

Expenditures By Division

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
160:				
1000 Operations	\$ 1,999,886	\$ 1,972,609	\$ 1,827,071	\$ 1,952,763
2100 Hockey	498,177	420,623	452,457	453,500
2200 AF2 Football	83,849	60,169	59,414	101,500
2500 Other Events	2,427,607	2,304,609	2,106,496	2,285,091
2600 Temp Labor Pool	-	(143)	-	-
2700 Ice Rink - Operations	491,721	356,857	362,017	379,091
2750 Ice Rink - Events	97,505	96,127	91,317	84,973
260:				
3710 Maint & Repairs	59,033	72,963	58,624	100,000
590:				
2000 Contingency	-	-	-	3,928
3000 Non-Categorical	157,210	186,871	189,117	192,654
4000 Inter-fund Transfers	-	-	-	-
DEPARTMENT TOTAL	\$ 5,814,988	\$ 5,470,685	\$ 5,146,513	\$ 5,553,500
% CHANGE		-5.92%	-5.93%	7.91%

* Unaudited

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 1,801,395	\$ 1,697,905	\$ 1,705,121	\$ 1,754,225
Operations	4,013,593	3,709,860	3,382,768	3,799,275
OPERATING BUDGET	\$ 5,814,988	\$ 5,407,765	\$ 5,087,889	\$ 5,553,500
Capital Budget	-	62,920	58,624	-
DEPARTMENT TOTAL	\$ 5,814,988	\$ 5,470,685	\$ 5,146,513	\$ 5,553,500
% CHANGE		-5.92%	-5.93%	7.91%

* Unaudited

CIVIC CENTER / 0757

Personnel Summary: Authorized Positions

		FY13	FY14	FY15
		Actual	Actual	Adopted
160-1000 Operations	FT/PT	22/6	22/6	22/6
Civic Center Director		1	1	1
Operations Manager		1	1	1
Marketing Manager		1	1	1
Civic Center Finance Manager		1	1	1
Ticketing Operations Manager		1	1	1
Accounting Technician		1	1	1
Administrative Secretary		0	0	0
Administrative Clerk I*		1	1	1
Events Coordinator		2	2	2
Box Office Coordinator		1	1	1
Box Office Representative		1	1	1
Facilities Maintenance Supervisor		2	2	2
Facilities Maintenance Worker I		1	1	1
Correctional Detail Officer		1	1	1
Arena Technician I		5	5	5
Arena Technician II		2	2	2
Box Office Representative (PT)		1	1	1
Arena Technician I (PT)**		5	5	5
160-2700 Ice Rink	FT/PT	2/2	1/2	1/2
Ice Rink Manager*		1	0	0
Administrative Secretary		1	1	1
Arena Technician (PT)**		2	2	2
TOTAL		24/8	23/8	23/8

*One Administrative Clerk I and One Ice Rink Manager Position were deleted in FY13

** Four (4) Arena Technician (PT) Positions were unfunded for FY15 in Operations and Ice Rink

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

Inter-Fund Transfers

Program Description:

Amounts transferred from one fund to another to assist in financing the services of the recipient fund. They are budgeted and accounted for separately from other revenues and expenditures.

CIVIC CENTER / 0757

Operations

Program Description:

The Columbus Civic Center is multi-purpose public assembly facility with 10,000 arena seats, 23,000 square feet of flat floor space and 5,000 square feet of hospitality suites. The Civic Center is the premiere venue in a large sports complex known as the “The South Commons Sports and Entertainment Complex.” In addition to hosting a variety of special events, family shows, and concerts, the Civic Center is home to two professional sports franchises: a hockey team and an arena football team.

Goals, Objectives and Performance Data

Goal:	Due to rising electricity rates, aggressively incorporate an electrical reduction plan for the Civic Center.		
Objective:	Through use of semi annual audits, monthly observations of usage, and personal checks on cutting off lights and keeping doors closed		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Reduce annual kilowatt hours	7,393,683 kW h	6,773,155 kW h	6,434,152 kW h

Goal:	Increase the number of Educational Training Opportunities for staff. This will include training for customer service, financial information, and safety issues.		
Objective:	Increase number of training sessions per year.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
In-house training days for staff attended	1	30	30
Interdepartmental, workshop, or conference days	11	28	28

Goal:	Marketing - Sell sponsorships for the Civic Center and Ice Rink		
Objective:	To sell new sponsor opportunities that are brand new to the facility		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Monetary amounts of sponsorships sold	\$1,500	\$75,000	\$75,000

Hockey

Program Description:

The Columbus Civic Center is home of the Southern Professional Hockey League (SPHL) Columbus Cottonmouths. A tenant since the building’s opening in 1996, the Cottonmouths play an average of 28 home games annually in the Civic Center in addition to several play-off games. The Cottonmouths, formerly of the East Coast Hockey League (ECHL), also have offices housed in the Civic Center.

CIVIC CENTER / 0757

AF2 Football

Program Description:

Professional football has returned to Columbus with the Columbus Lions. The Southern Indoor Football League (SIFL) began its season in 2006. Over the course of the season, the SIFL plays 8 home games at the Civic Center.

Other Events

Program Description:

The Civic Center is focused on providing space for approximately 250 event days throughout the year.

Goal:	Complete Policies & Procedures Manual for Facility		
Objective:	Through the help of Homeland Security, develop, implement and create a training program that follows in line with the program we have completed		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Completed sections	80%	85%	90%

Public Services-Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Paving Fund divisions.

Ice Rink

Program Description:

The Columbus Ice Rink is a multipurpose public assembly facility with 38,122 square feet including a single NHL regulation-sized ice surface, measuring 200' x 85' with a comfortable seating capacity of 713 guests. The facility is capable of handling ice events as well as social events. The capacity for social events when the ice floor is covered, is 1,440. The facility features a state-of-the-art Bose Sound System, private VIP area overlooking the rink, a spacious lobby, Pro Shop, and Snack Bar

Goals, Objectives and Performance Data

Goal:	Due to rising electricity rates, aggressively incorporate an electrical reduction plan for the Ice Rink.		
Objective:	Through use of semi annual audits, monthly observations of usage, and personal checks on cutting off lights and keeping doors closed		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Reduce annual kilowatt hours	4,228,786	3,715,779	3,529,990

EMPLOYEE HEALTH CARE FUND

**The Employee Health Care Fund
accounts for the self-funded employee
health care program.**

[Return to Fund Overview](#)

EMPLOYEE HEALTH INSURANCE FUND / 0850

Program Description:

The Employee Health & Life Insurance Fund is established to account for the self-funded employee health care program and employee life insurance program.

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ -	\$ -	\$ -	\$ -
Operations	21,697,155	18,974,681	28,083,357	27,000,000
OPERATING BUDGET	\$ 21,697,155	\$ 18,974,681	\$ 28,083,357	\$ 27,000,000
Capital Budget	-	-	-	-
DIVISION TOTAL	\$ 21,697,155	\$ 18,974,681	\$ 28,083,357	\$ 27,000,000
% CHANGE		-12.55%	48.00%	-3.86%

* Unaudited

RISK MANAGEMENT FUND

The Risk Management Fund accounts for vehicle accidents and workers' compensation claim management and related costs.

[Return to Fund Overview](#)

RISK MANAGEMENT FUND / 0860

Program Description:

The Risk Management Fund is established for the purposes of providing self-insurance funding for vehicle claims and worker's compensation management.

Expenditures By Category

	FY12 Actual	FY13 Actual	FY14 Actual*	FY15 Adopted
Personal Services	\$ 2,950,198	\$ 4,059,323	3719165.7	\$ 3,633,674
Operations	1,447,608	1,722,744	1084845.35	2,057,642
OPERATING BUDGET	\$ 4,397,806	\$ 5,782,068	\$ 4,804,011	\$ 5,691,316
Capital Budget	-	2,374		-
DIVISION TOTAL	\$ 4,397,806	\$ 5,784,442	\$ 4,804,011	\$ 5,691,316
% CHANGE		31.53%	-16.95%	18.47%

* Unaudited

RISK MANAGEMENT FUND / 0860

Personnel Summary: Authorized Positions

	FY13 Actual	FY14 Actual	FY15 Adopted
220-3820 Workers Compensation FT/PT	1/0	1/0	1/0
Risk Manager	1	1	1
220-3830 Risk Management FT/PT	1/6	1/6	1/6
Administrative Services Coordinator	1	1	1
Risk (PT)	6	6	6
Total Full Time/Part Time Positions	2/6	2/6	2/6

Risk Management

Program Description:

This division identifies and measures all exposures to loss, development of risk management policy, negotiates insurance, adjust claims, maintains records, provides statistical analysis of data, and oversees critical lost control activities.

Goals, Objectives and Performance Data

Goal:	To institute all practical measures to reduce and control the number of at-fault accidents.		
Objective:	Implement a program that will hold each department accountable for at-fault losses by charging the amount paid out back to the department.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of at-fault losses.	93	92	90

Goal:	To implement programs that achieves maximum productivity with the limited resources in the most efficient and economical manner.		
Objective:	Utilize existing programs for the purpose of giving status reports quarterly.		
Performance Indicators:	FY13 Actual	FY14 Actual	FY15 Projected
Number of training meetings.	6	6	7
Percent of accident reports received within 3 days.	85%	85%	90%

SECTION E: APPENDIX

This section includes information not otherwise located in the Budget including a glossary and a capital outlay requests.

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GLOSSARY

SEE ALSO: ACRONYMS

The Annual Operating Budget contains specialized and technical terminology that is unique to public finance and budgeting as well as unique to the Columbus Georgia area. The following glossary has been included in this document to assist the reader in understanding these terms.

ACCOUNT NUMBER: A line item code defining an appropriation.

ACCRUAL ACCOUNTING: A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred.

ADOPTED BUDGET: The operating budget plan which is presented to City Council by the Mayor and approved by City Council.

APPRAISED VALUE: The estimate of fair market value assigned to property by an appraiser or tax assessor. For tax assessment purposes, such value is stated as of the last countrywide reappraisal date.

APPROPRIATION: Authorization given by Council to make expenditures or incur obligations for approved work programs with specific limitations.

ASSESSED VALUATION: A valuation set upon real estate or other property by a government as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation.

BALANCED BUDGET: A budget is considered "balanced" when Total Revenues equal Total Expenditures within each fund and for all funds in aggregate. Fund balance (reserves) may be used as a Revenue Source to balance the fund so that Revenues equal Expenditures.

BASE BUDGET: The minimum amount of funding necessary to continue the current level of service including inflation and equipment replacement schedules.

BENCHMARK POSITION: Positions to be used as points of reference; here, when measuring our employees' pay with pay levels in our labor market.

BOND: A long-term obligation or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

BOND DEFEASANCE OR BOND REFINANCING: The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing. The term "budget" is used in two senses in practice. The budget, once adopted, is the legal authorization to expend City funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management in accordance with procedures specified by law and/or administrative rules and regulations.

BUDGET ADJUSTMENT: A legal procedure utilized by the budget staff to revise a budget appropriation. The Budget Officer has the authority to adjust expenditures within or between departmental budgets according to budget policy. No increase in the total budget can occur without approval of Council.

BUDGET CONTROL: The control or management of a governmental unit or enterprise in accordance and within the limitations of available appropriations and available revenues.

GLOSSARY

SEE ALSO: ACRONYMS

BUDGET MESSAGE: A general discussion of the proposed budget as presented in writing to the legislative body.

CCG: The acronym for Columbus Consolidated Government.

CAPITAL IMPROVEMENTS: Building, infrastructure, and other attachments or annexations to land and facilities which are intended to remain so attached or annexed.

CAPITAL IMPROVEMENTS PROGRAM (CIP): A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

CAPITAL OUTLAY: Capital items are defined as tangible items such as tools, desks, machinery, and vehicles costing more than \$500 each and having a useful life of more than one year.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): A federal domestic assistance grant to develop viable urban communities by providing decent housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

CODE: A group of numbers that may identify a fund, department/division, line item or project.

CONSOLIDATED GOVERNMENT: A county and city whose governments are combined into a single entity.

CONSUMER PRICE INDEX (CPI): An index of items used to measure the change in prices over time.

CONTINGENCY: A budgetary reserve set aside for emergencies or expenditures not otherwise budgeted.

COST ALLOCATION: Method designed to recover indirect costs from non-general fund activities for the administration of specific General Fund services provided to those activities.

DEBT SERVICE: Payment of interest and repayment of principal on city debt.

DEPARTMENT: A major administrative organizational unit of the City that indicates overall management responsibility for one or more divisions.

DEPRECIATION: (1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence. (2) The portion of the cost of a fixed asset other than a wasting asset that is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

DIVISION: A major administrative organizational unit of the City that indicates overall management responsibility for one or more activities.

ELECTED OFFICIAL: Person who holds an elected position of leadership for the City and/or County government. In Columbus/Muscookee County, these are: Mayor, Sheriff, Marshal, certain Judicial Officials

GLOSSARY

SEE ALSO: ACRONYMS

(District Attorney, Judges, Solicitor), Clerk of Superior Court, Coroner, Tax Commissioner and Tax Assessor.

EXPENDITURES: Disbursements or outlays of cash which decrease the City's net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service and capital outlays.

EXPENSES: Decreases in net total assets. Expenses represent the total cost of operations during period regardless of the timing of related expenditures.

FISCAL YEAR: A twelve-month period of which the annual operating budget applies and, at the end of which, a government determines its financial position and the results of its operations.

FIXED ASSETS: Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FRANCHISE FEE: A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

FUND: A fiscal and accounting entity with a self-balancing set of accounts which record cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

FUND BALANCE: The unused balance of governmental funds and expendable trust funds, which include certain reservations of funds established for control purposes. It is what is "left over" after obligations have been repaid and all expenditures have been completed.

GENERAL FUND: The principal fund operating the city that accounts for most of the financial resources of the government. General fund revenues include property taxes, licenses and permits, local taxes, service charges and other types of revenues. This fund includes most of the basic operating services, such as fire and police protection, finance and records, leisure services, public services and general administration.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP incorporates the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. GAAP provides a standard by which to measure financial presentations.

GENERAL OBLIGATION (G.O.) BOND: This type of bond is backed by the full faith, credit and taxing power of the government.

GENERAL SERVICES DISTRICT: District accounting for the governmental services pertaining to the consolidated City of Columbus, GA. The revenues from this district's millage rate support the General Fund.

GFOA: Government Finance Officers Association.

GIS: Geographical Information Systems.

GLOSSARY

SEE ALSO: ACRONYMS

GRANTS: Contributions or gifts or cash or other assets from another government (usually from state or federal agencies) and are normally restricted to expenditure or use for a specified purpose, activity, or facility.

HAZMAT: An abbreviation for Hazardous Materials.

IMPROVEMENT: Any amount of service or request above the current level of service.

INFRASTRUCTURE: The physical foundation of a community and capital assets of a permanent nature. For example: land, streets, roads, highways, bridges, buildings, water pipes & sewer lines.

INTERFUND CHARGES: Charges for services rendered by a non-internal service activity to a user in a different fund.

INTERFUND REIMBURSEMENTS: Receipt of funds as reimbursement for charges for services rendered by a non-internal service activity to a user in a different fund.

INTERFUND TRANSFERS: See "Transfers In/Out".

INTERGOVERNMENTAL REVENUE: Revenue collected by one government and distributed to another level of government(s).

INTERMENT: Placing of a corpse in a grave.

LEGALLY ADOPTED BUDGET: The Adopted Budget or operating plan which is approved by City Council. Typically the "Adopted Budget" refers to the total of all city operating funds, including all revenues, expenditures, and transfers between and among funds.

LIABILITIES: Debts or other legal obligations arising out of transactions in the past that must be liquidated, renewed, or refunded at some future date.

LINE ITEM: A method in which a unit of appropriate is expressed or defined.

LONG TERM DEBT: Debt with a maturity of more than one year after the date of issuance.

LOCAL OPTION SALES TAX (LOST): State legislation allows local governments to levy an additional sales tax within its jurisdiction. The City of Columbus currently collects proceeds based on a 1% approved local option. Use of these funds is unrestricted.

MCP: The acronym for Muscogee County Prison.

MILLAGE RATE: The ad valorem property tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

MODIFIED ACCRUAL BASIS: The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available" to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred except for: (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2) prepaid insurance and similar items which need not be reported; (3) accumulated unpaid vacation, sick pay and other employee benefit amounts which need not be recognized in the current period, but for which larger than normal

GLOSSARY

SEE ALSO: ACRONYMS

accumulations must be disclosed in the notes to the financial statements; (4) interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and (5) principal and interest on long-term debts which are generally recognized when due. All governmental funds and Trust Funds are accounted for using this method.

NET BUDGET: The legally adopted budget less all interfund transactions. Interfund transactions representing transfers and interfund reimbursements are subtracted from the legally adopted budget amount to prevent being double counted from the perspective of the entire budget.

NONDEPARTMENTAL: Functions and accounts that are not directly related to a department's primary service activities, or which are separate from departmental operations for control purposes.

ORDINANCE: A formal legislative enactment by the City Council and has the full force and effect of law within the boundaries of the City.

OPERATING EXPENSES: The cost for personnel, materials and equipment required for the City to provide services to its citizens or for a department to fulfill its mission.

OTHER LOCAL OPTION SALES TAX: (also referred to as "Other LOST") The Local Option Sales Tax which followed the original LOST. As with the original LOST, use of these funds is unrestricted, however, City Council has made an administrative decision to utilize 70% of Other LOST proceeds for Public Safety and the remaining 30% for Infrastructure investment and refurbishment.

PERFORMANCE MEASURES: Specific quantitative measures of work performed within an activity or program. They may also measure results obtained through an activity or program.

PERSONAL SERVICES: Expenditures for salaries, wages and fringe benefits for personnel.

PRO FORMA (PROJECTIONS): Estimated future budgets which are based on actual historical activity and budget information.

PROGRAM: The collection of services being performed to achieve a desired goal.

PROJECTED: Estimation of revenues and expenditures based on past trends, current and expected economic conditions, and future financial forecasts.

PROPERTY TAX: A tax levied on the assessed value of real, public utility and personal property. Generally, assessed value is 40% of fair market value.

PUBLIC HEARING: The portions of open meetings held to present evidence and provide information on both sides of an issue.

RESERVE: An account used to indicate that a portion of a fund balance is restricted for a specific purpose.

REVENUE: Money or income received by the Consolidated Government from external sources such as taxes collected or an amount received for performing a service.

REVENUE BOND: A revenue bond is backed only by the revenues received from a specific enterprise or project, such as a hospital or toll road.

GLOSSARY

SEE ALSO: ACRONYMS

REVISED BUDGET: The revised budget is the budget that has been modified from the Adopted Budget and which includes carryover funds from the previous year and approved changes from the mid-year adjustments.

RISK MANAGEMENT: The coordinated and continuous effort to minimize the potential financial and human resource losses arising from workers compensation, liability and property exposures.

SELF-INSURANCE: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts or funds are set aside to fund the risks, and losses that do occur are charged against those accounts or funds.

STATUTE: A written law enacted by a duly organized and constituted legislative body.

STRUCTURALLY BALANCED BUDGET: The budget considered “structurally balanced” when Total Revenues equal Total Expenditures *and* the source of Revenues is equivalent to the use of Expenditures in nature, length of maturity, and content without reliance on use of reserves or fund balance to balance the budget.

SUPPLEMENTAL: Any amount of service or request about the current level of service.

TAXABLE VALUE: This is calculated as 40% of the assessed value.

TAX RATE: The amount of tax stated in terms of a unit of the tax base; for example, five mills equal five dollars per thousand of taxable value.

PERSONAL SERVICES: Expenditures for salaries, wages and fringe benefits for personnel.

PROGRAM: The collection of services being performed to achieve a desired goal.

PUBLIC HEARING: The portions of open meetings held to present evidence and provide information on both sides of an issue.

SELF-INSURANCE: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts or funds are set aside to fund the risks. Any losses that do occur are charged against those accounts or funds.

SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST): A voter approved 1% Sales Tax used for specified Capital Improvement Projects.

TAXES: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TRANSFERS IN/OUT: Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

TRANSPORTATION SPECIAL PURPOSE LOCAL OPTION SALES TAX (“TSPLOST”): A regionally voter

GLOSSARY

SEE ALSO: ACRONYMS

approved and adopted SPLOST, proceeds from which are used for specified transportation related projects. Columbus is in the River Valley region for purposes of TSPLOST.

USEFUL LIFE: Period or time-span an item is expected to continue providing financial service.

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ACRONYMS

Acronyms of Budget specialized and technical terminology that is unique to public finance and budgeting as well as unique to the Columbus Georgia area. The following acronyms have been compiled to assist the reader in understanding these terms.

CAFR: Comprehensive Annual Financial Report

CBA: Columbus Building Authority

CCG: Columbus Consolidated Government.

CDBG: Community Development Block Grant.

CIP: Capital Improvement Program.

CPI: Consumer Price Index.

DFACS: Department of Family and Children Services.

EMS: Emergency Medical Service.

GASB: Governmental Accounting Standards Board.

G. O. Bond: General Obligation Bond.

GFOA: Government Finance Officers Association.

GIS: Geographical Information Systems.

HAZMAT: Hazardous Materials.

LOST: Local Option Sales Tax.

MCP: Muscogee County Prison.

OLOST: Other Local Option Sales Tax.

SPLOST: Special Purpose Local Option Sales Tax.

TSPLOST: Transportation Special Purpose Local Option Sales Tax.

WIA: Workforce Investment Act.

FY15 RECOMMENDED CAPITAL OUTLAY

DESCRIPTION	Unit Price	Qty Rec'd	FY15 AMOUNT RECOMMENDED
SEWER FUND			
0202 260 3210 Sewer Maintenance			
Inmate Vans (Replacement)	\$ 37,000.00	4	\$ 148,000
Backhoe Trailers (Replacement)	\$ 14,000.00	3	\$ 42,000
	Total		\$ 190,000
PAVING FUND			
0203 260 3110 Streets			
Refurbished Bucket Trucks (Replacement)	\$ 75,000.00	3	\$ 225,000
0203 260 3120 Urban Forestry & Beautification			
Grab-All Truck (Replacement)	\$ 150,000.00	1	\$ 150,000
Brine Equipment and Blades	\$ 38,000.00	1	\$ 38,000
	Total		\$ 413,000
INTEGRATED WASTE FUND			
0207 260 3510 Solid Waste Collection			
Sanitation Truck (Replacement)	\$ 225,000.00	1	\$ 225,000
0207 260 3520 Recycling			
Flatbed Truck	\$ 44,000.00	1	\$ 44,000
	Total		\$ 269,000
TRADE CENTER FUND			
0753 620 2200 Trade Center Operations			
Security Camera System Upgrades	\$ 10,000	1	\$ 10,000
	Total		\$ 10,000
TRANSPORTATION FUND			
0751 METRA			
Two (2) DAR Buses Replacement	\$ 211,000	2	\$ 422,000
Operations Equipment	\$ 162,500	1	\$ 162,500
Facilities Equipment	\$ 85,800	1	\$ 85,800
Rebuilt Engines	\$ 50,000	1	\$ 50,000
Rebuilt Transmissions	\$ 50,000	1	\$ 50,000
Supervisory Vehicle Replacement	\$ 18,000	1	\$ 18,000
Federal (\$630,640), State (\$78,830), CCG Portion (78,830)	Total		\$ 788,300
ALL CAPITAL OUTLAY			
	TOTAL		\$ 1,670,300

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Columbus Consolidated Government
 Classification Position List by Department
 Updated 09/19/2014

DEPT	POSITION	GRADE
<u>ADULT DRUG COURT</u>		
AD/1	Case Manager	16
<u>CHILD SUPPORT ENFORCEMENT</u>		
CSE1	Child Support Enforcement Manager	14
CSE2	Accounting Clerk	10
<u>CITY ATTORNEY</u>		
CA1	City Attorney	28
CA2	Assistant City Attorney	26
CA3	Legal Assistant	14
CA4	Paralegal	15
<u>CITY MANGER</u>		
CMO1	City Manager	29
CMO2	Deputy City Manager	28
CMO3	Deputy City Manager – Operations	28
CMO4	Assistant to the City Manager	22
CMO5	Executive Assistant	14
CMO6	Administrative Assistant	12
CMO8	TV Station Manager	19
CMO10	Records Specialist	14
CMO11	Citizen Service Center Coordinator	14
CMO12	Citizen Service Center Technician	10
CMO13	Administrative Assistant – Citizen Service Center	12
CMO14	Mailroom Supervisor	12
CMO15	Mail Clerk	7
<u>CIVIC CENTER</u>		
CIV1	Civic Center Director	25
CIV2	Operations Manager	20
CIV3	Civic Center Finance Manager	17
CIV4	Marketing Manager	20
CIV5	Ticketing Operations Manager	17
CIV6	Maintenance Supervisor – Civic Center	15
CIV7	Events Coordinator	15
CIV8	Carpenter I – Civic Center	13 ³
CIV9	Accounting Technician	12
CIV10	Administrative Secretary	10

DEPT	POSITION	GRADE
CIV11	Arena Technician I	9 ¹
CIV12	Box Office Coordinator	12
CIV13	Box Office Representative	9
CIV14	Administrative Clerk I	9
CIV15	Building Service Worker	6
CIV16	Electrician I	13 ³

¹May be designated "II" or "Senior" and placed at grade 10.

²May be designated "II" and placed at grade 12.

³May be designated "II" and placed at grade 14.

CLERK OF COUNCIL

CC1	Clerk of Council	22
CC2	Deputy Clerk of Council	14
CC3	Administrative Secretary	10

COLUMBUS TRADE CENTER

CTC1	Executive Director	UNC
CTC2	Assistant Trade Center Director	21
CTC3	Trade Center Finance Manager	17
CTC4	Events Operations Supervisor	15
CTC5	Maintenance Supervisor – CTC	15
CTC6	Conference Facilitator	15
CTC7	Accounting Technician	12
CTC8	Administrative Assistant – Citizen Service Center	12
CTC9	Facilities Maintenance Worker I	11 ¹
CTC10	Events Attendant Crew Leader	12
CTC11	Administrative Clerk I	9
CTC12	Events Attendant I	8 ²

¹May be designated "II" and placed at grade 12.

²May be designated "II" and placed at grade 9.

COMMUNITY REINVESTMENT

CR2	Assistant Community Reinvestment Director	21
CR3	Project Manager	19
CR4	Finance Manager – Community Reinvestment	17
CR5	Construction Services Specialist	15
CR6	Community Reinvestment Technician I	10 ¹
CR7	Administrative Technician	12
CR8	Community Reinvestment Clerk	9
CR1	Community Reinvestment Division Manager	24

¹May be designated "II" and placed at grade 12, "III" and placed at grade 13.

DEPT	POSITION	GRADE
<u>CORONER</u>		
COR1	Deputy Coroner	16
COR2	Administrative Assistant	12

DISTRICT ATTORNEY

DA1	Assistant District Attorney	21 ¹
DA2	Investigator Supervisor – District Attorney	19
DA3	Investigator – District Attorney	16 ²
DA4	Victim Advocate	14
DA5	Administrative Assistant	12
DA6	Legal Administrative Clerk	11
DA7	Victim Witness Program Administrator	18
DA8	Paralegal	15

¹ May be designated “II” and placed at grade 22; “III” and placed at grade 23.

² May be designated “Senior” and placed at grade 17.

ELECTIONS & REGISTRATION

ER1	Elections and Registration Director	24
ER2	Elections Coordinator	14
ER3	Registration Coordinator	15
ER4	Elections Technician	9 ¹
ER5	Elections Specialist	10

¹ May be designated “II” or “Senior” and placed at grade 10.

ENGINEERING

ENG1	Engineering Director	25 ¹
ENG2	Administrative Assistant	12
ENG3	Administrative Secretary	10
ENG4	Stormwater Management Engineer	22 ²
ENG5	Project Engineer	22 ²
ENG6	Traffic Engineering Manager	23 ³
ENG7	Traffic Engineer	22 ²
ENG8	Traffic Operations Supervisor	19
ENG9	Traffic Signal Supervisor	17
ENG10	Senior Traffic Signal Technician	14
ENG11	Traffic Signal Technician	12 ⁴
ENG12	Traffic Signal Construction Specialist	12
ENG13	Traffic Sign and Marking Supervisor	16
ENG14	Traffic Control Technician	10
ENG15	Radio Communications Supervisor	17
ENG16	Senior Radio Technician	14
ENG17	Radio Technician	12 ⁴
ENG18	Senior Traffic Engineering Technician	16
ENG19	Traffic Engineering Technician	14

DEPT	POSITION	GRADE
ENG20	Traffic Analyst	14
ENG21	Administrative Technician	12
ENG22	Administrative Clerk I	9
ENG23	Engineering Inspection Coordinator	17
ENG24	Engineering Inspector	16 ⁵
ENG25	Survey Supervisor	17
ENG26	Survey Crew Leader	14
ENG27	Survey Technician	12
ENG28	Survey Crew Worker	9
ENG29	Engineering Technician	14 ⁶
ENG30	Stormwater Technician	12
ENG31	GIS Coordinator	21
ENG32	GIS Graphics Supervisor	17
ENG33	GIS Technician	14
ENG34	CAD Technician	14
ENG35	Stormwater Data Inspector	16
ENG36	Stormwater Data Technician I	12
ENG37	Stormwater Data Technician II	14
ENG38	Stormwater Technician	12

¹ Place at grade 26 if Professional Engineer in the State of Georgia.

² Place at grade 23 if Professional Engineer in the State of Georgia.

³ Place at grade 24 if Professional Engineer in the State of Georgia.

⁴ May be designated "II" and placed at grade 13.

⁵ May be designated "Senior" and placed at grade 17.

⁶ May be designated "Senior" and placed at grade 16.

FINANCE

FIN1	Finance Director	26
FIN2	Assistant Finance Director	24
FIN3	Budget and Management Analyst	17 ¹
FIN4	Accounting Manager	23
FIN5	Senior Accountant	19
FIN6	Grant Compliance Accountant	19
FIN7	Payroll Supervisor	18
FIN8	Payroll Coordinator	14
FIN9	Senior Accounts Payable Technician	13
FIN10	Accounts Payable Technician	12
FIN11	Purchasing Manager	23
FIN12	Buyer Specialist	17
FIN13	Buyer	14 ²
FIN14	Purchasing Technician	12
FIN15	Purchasing Clerk	9
FIN16	Revenue Manager	23
FIN17	Investment Officer	20
FIN18	Tax Supervisor	18
FIN19	Collections Supervisor	16

DEPT	POSITION	GRADE
FIN20	Revenue Auditor	17
FIN21	Collections Technician	12
FIN22	Accounting Technician	12
FIN23	Administrative Assistant	12
FIN24	Customer Service Representative	9 ³
FIN25	Financial Analyst	17

¹ May be designated "Senior" and placed at grade 19.

² May be designated "Senior" with CPPB Certification and placed at grade 16.

³ May be designated "Senior" and placed at grade 10.

FIRE & EMS

FD1	Fire Chief/EMA Director	27
FD2	Assistant Fire Chief	24
FD3	Deputy Fire Chief	23
FD4	Deputy Fire Chief – Homeland Security	23
FD5	Emergency Management Deputy Director	23
FD6	Division Chief – Health, Safety, and Information Systems	22
FD7	Training Chief	22
FD8	Battalion Chief	22
FD9	Fire Marshal	22
FD10	Captain – EMS Coordinator	20 ¹
FD11	Captain – Rescue	20 ¹
FD12	Captain – Logistics/EMS/EMT	20 ¹
FD13	Captain – Training	20 ¹
FD14	Fire Captain	20 ¹
FD15	Captain – Logistics	20 ¹
FD16	Lieutenant – EMS/EMT	18 ¹
FD17	Lieutenant – Training	18 ¹
FD18	Fire Lieutenant	18 ¹
FD19	Assistant Fire Marshal	20 ¹
FD20	Lieutenant – Fire Inspector	18 ¹
FD21	Lieutenant – Investigator	18 ¹
FD22	Lieutenant – Logistics	18 ¹
FD23	Fire Sergeant – EMT/Medic	16 ¹
FD24	Sergeant – Investigations	16 ¹
FD25	Firefighter – Medic	14 ¹
FD26	Firefighter – EMT	14 ¹
FD27	Firefighter	12
FD28	Firefighter – Logistics	12
FD29	Support Technician – Logistics	12
FD30	Administrative Coordinator	14
FD31	Fire Payroll Technician	12
FD32	Administrative Secretary	10
FD33	Administrative Clerk I	9
FD34	EMA Planner	17

¹ May add supplemental pay for current EMT and/or Paramedic certification when.

DEPT	POSITION	GRADE
<u>HUMAN RESOURCES</u>		
HR1	Human Resources Director	26
HR2	Assistant Human Resources Director	24
HR3	Human Resources Analyst	19
HR4	Human Resources Specialist	16
HR5	Human Resources Technician II	14
HR6	Human Resources Technician I	12
HR7	Administrative Clerk I	9
HR8	Training Coordinator	18
HR9	Administrative Services Coordinator	14
HR10	Risk Manager	23
<u>INFORMATION TECHNOLOGY</u>		
IT1	Information Technology Director	26
IT2	Technical Operations Manager	23
IT3	Application Development and Support Manager	23
IT4	Local Area Network Manager	22
IT5	Web Development Manager	22
IT6	Application Development Project Leader	20
IT7	Application Support Project Leader	20
IT8	Application Support Analyst	19
IT9	Application Developer	19
IT10	Web Developer	17
IT11	Host Operations Supervisor	19
IT12	Telecommunications Technician	14
IT13	Lead Host Computer Operator	13
IT14	Host Computer Operator	12
IT15	Data Control Technician	12
IT16	Personal Computer Services Supervisor	17
IT17	Personal Computer Specialist	14
IT18	Personal Computer Technician	12
<u>INSPECTIONS & CODES</u>		
IC1	Building Inspection and Codes Director	25
IC2	Administrative Assistant	12
IC3	Assistant Building Inspection and Codes Director	23
IC4	Plans Examiner	19
IC5	Building Inspection Coordinator	18
IC6	Building Inspector	16 ¹
IC7	Electrical Inspection Coordinator	18
IC8	Electrical Inspector	16 ¹
IC9	Property Maintenance Coordinator	18
IC10	Property Maintenance Inspector	16 ¹

DEPT	POSITION	GRADE
IC11	Sign and Codes Inspector	15 ²
IC12	Mechanical Inspection Coordinator	18
IC13	Mechanical Inspector	16 ¹
IC14	Inspection Services Coordinator	14
IC15	Permit Technician	10
IC16	Zoning Technician	10
IC17	Print Shop Supervisor	17
IC18	Graphic Designer	12
IC19	Print Shop Technician	11
IC20	Duplicating Service Technician	9

¹ May be designated "II" and placed at grade 17; "III" and advanced 5% within range.

² May be designated "II" and placed at grade 16; "III" and advanced 5% within range.

JURY MANAGER

JM1	Jury Manager	16
JM2	Deputy Clerk II – Jury Management	12
JM3	Administrative Clerk I	9

JUVENILE COURT/JUVENILE DRUG COURT

JC1	Drug Court Coordinator	18
JC2	Case Manager	16
JC3	Juvenile Court Coordinator	16
JC4	Senior Deputy Clerk – Juvenile	14
JC5	Custody Investigator	13
JC6	Deputy Clerk II – Juvenile/Court Clerk	12
JC7	Deputy Clerk I – Juvenile	10
JC8	Administrative Secretary	10
JC9	Support Clerk	7
JC10	Custody Investigator Coordinator	16

MAGISTRATE & MUNICIPAL COURT

MMC1	Court Coordinator/Associate Magistrate	18
MMC2	Senior Deputy Clerk – Magistrate/Municipal Court	14
MMC3	Deputy Clerk II – Magistrate/Municipal Court	12

MARSHAL

MAR1	Chief Deputy Marshal	23
MAR2	Lieutenant	20
MAR3	Sergeant	18
MAR4	Deputy Marshal	14
MAR5	Administrative Assistant	12
MAR7	Captain	22
MAR8	Communication Technician III	10

DEPT	POSITION	GRADE
MAR8	Corporal	16

MAYOR

MO1	Executive Assistant	14
MO3	Administrative Secretary	10
MO4	Internal Auditor/Compliance Officer	25
MO5	Director, Office of Crime Prevention	22
MO6	Forensic Auditor	21

MUNICIPAL COURT CLERK

MC1	Court Coordinator – Municipal Court	18
MC2	Senior Deputy Clerk – Municipal Court	14
MC3	Deputy Clerk II – Municipal Court	12
MC4	Administrative Assistant	12

MUSCOGEE COUNTY PRISON

CD1	Warden	25
CD2	Deputy Warden – Administration	23
CD3	Deputy Warden – Security	23
CD4	Lieutenant – Corrections	20
CD5	Sergeant – Corrections	18
CD6	Counselor – Corrections	16 ¹
CD7	Technician – Corrections	14
CD8	Correctional Officer	12 ²
CD9	Administrative Coordinator	14
CD10	Accounting Technician	12
CD11	Accounting Clerk	10
CD12	Administrative Clerk I	9

¹ May be designated “Senior” and placed at grade 17.

² May be designated “Senior” and placed at grade 13.

POLICE

PD1	Chief of Police	27
PD2	Deputy Chief of Police	24
PD3	Police Major	23
PD4	Police Captain	22
PD5	Police Lieutenant	20
PD6	Command Sergeant	19
PD7	Police Sergeant	18
PD8	Records Manager	16
PD/9	Police Finance Manager	17
PD11	Police Corporal	16

DEPT	POSITION	GRADE
PD13	911 Center Supervisor	14
PD14	Police Officer	14
PD15	Records Supervisor	14
PD16	Asset Forfeiture Coordinator	14
PD17	Emergency Communications Technician III	12
PD18	Facilities Maintenance Technician	12
PD19	Emergency Communications Technician II	11
PD20	Police Cadet	10
PD21	Criminal Records Technician	10
PD22	Building Service Crew Leader	10
PD23	Administrative Secretary	10
PD24	Administrative Clerk II	10
PD25	Emergency Communications Technician I	10
PD26	Accounting Clerk	10
PD27	Administrative Clerk I	9
PD28	Support Clerk	7
PD29	Building Service Worker	6
PD30	Administrative Assistant	12

PLANNING

PL1	Planning Director	25
PL2	Planning Manager	22
PL3	Planner	17 ¹
PL4	Right-of-Way/Transportation Planning Coordinator	20
PL5	Transportation Planner	17 ¹
PL6	Administrative Secretary	10
PL7	Planning Technician	11
PL8	Transportation Planner Trainee	15

¹ May be designated "Senior" and placed at grade 18; "Principal" and placed at grade 20.

PARKS & RECREATION

PR1	Parks and Recreation Director	25
PR2	Assistant Parks and Recreation Director	23
PR3	Athletic Division Manager	19
PR4	Recreation Services Division Manager	19
PR5	Recreation Program Manager – Cultural Arts	17
PR6	Parks Services Division Manager	19
PR7	Administrative Operations Manager	18
PR8	Parks Services Manager	17
PR9	Athletic Program Supervisor – Aquatics	16
PR10	Community Schools District Supervisor	16
PR11	Athletic Program Supervisor	16
PR12	Recreation Program Supervisor – Therapeutics	16
PR13	Recreation Program Supervisor – Recreation Services	16

DEPT	POSITION	GRADE
PR14	Recreation Program Supervisor – Cultural Arts	16
PR15	Parks Crew Supervisor	14
PR16	Recreation Program Specialist III	14
PR17	Correctional Detail Officer – Parks	12
PR18	Employment Coordinator	14
PR19	RSVP Recreation Program Specialist III	14
PR20	Athletic Program Specialist	14
PR21	Recreation Program Specialist II	13
PR22	Accounting Technician	12
PR23	Chemical Application Technician	11
PR24	Tennis Supervisor	12
PR25	Motor Equipment Operator III	12
PR26	Motor Equipment Operator II	11
PR27	Administrative Secretary	10
PR28	Parks Crew Leader	10
PR29	Tennis Specialist II	10
PR30	Motor Equipment Operator I	10
PR31	Administrative Clerk I	9
PR32	Tennis Specialist I	9
PR33	Chemical Application Supervisor	13
PR33	Parks Maintenance Worker I	7 ¹
PR34	Custodian	6
PR35	Marina Technician	9
PR36	Aquatics Division Manger	19
PR37	Natatorium Manager	16
PR38	Natatorium Supervisor	14
PR39	Assistant Natatorium Supervisor	12
PR40	Natatorium Technician	10

¹ May be designated “II” and placed at grade 8.

PUBLIC DEFENDER

PDEF1	Investigator – Public Defender	16 ¹
PDEF2	Legal Administrative Clerk	11

¹ May be designated “Senior” and placed at grade 17.

PUBLIC WORKS-ADMIN

PS-ADM1	Public Services Director	26
PS-ADM2	Assistant Public Services Director	24
PS-ADM3	Safety Coordinator	17
PS-ADM4	Public Services Coordinator	18
PS-ADM5	Administrative Supervisor	13
PS-ADM6	Administrative Technician	12
PS-ADM7	Support Clerk	7

DEPT	POSITION	GRADE
<u>PUBLIC WORKS-CEMETERIES</u>		
CEM1	Cemeteries Manager	19
CEM2	Public Services Crew Leader	12
CEM3	Correctional Detail Officer – Cemeteries	12
CEM4	Equipment Operator I	10
CEM5	Maintenance Worker I	7 ¹
CEM6	Equipment Operator II	11

¹ May be designated “II” and placed at grade 8; “III” and placed at grade 9.

PUBLIC WORKS-COMMUNITY SERVICES ROW MAINTENANCE

CS1	Community Service Coordinator	19
CS2	Public Works Crew Leader	12
CS3	Maintenance Worker I	7 ¹

¹ May be designated “II” and placed at grade 8; “III” and placed at grade 9.

PUBLIC WORKS-FACILITIES MAINTENANCE

FAC1	Facilities Maintenance Manager	23
FAC2	Assistant Facilities Maintenance Manager	19
FAC3	Facilities Maintenance Supervisor – Carpentry	16
FAC4	Facilities Maintenance Supervisor – Electrical	16
FAC5	Facilities Maintenance Supervisor – HVAC	16
FAC6	Facilities Maintenance Supervisor – Plumbing	16
FAC7	Facilities Maintenance Supervisor – Government Center	16
FAC8	Facilities Maintenance Supervisor – County Jail	16
FAC9	Custodial Services Supervisor	16
FAC10	Correctional Detail Officer – Facilities	12
FAC11	Irrigation Technician	12
FAC12	Carpenter I	13 ¹
FAC13	Electrician I	13 ¹
FAC14	HVAC Technician I	13 ¹
FAC15	Plumber I	13 ¹
FAC16	Facilities Maintenance Worker I	11 ²
FAC17	Administrative Technician	12
FAC18	Custodial Operations Assistant	12
FAC19	Building Service Worker	6
FAC20	Facilities Maintenance Supervisor –MCP	16

¹ May be designated “II” and placed at grade 14.

² May be designated “II” and placed at grade 12.

PUBLIC WORKS-FLEET MANAGEMENT

FM1	Assistant Director/Fleet Maintenance Manager	24
FM2	Assistant Fleet Manager	19
FM3	Automotive and Tire Shop Supervisor	17
FM4	Truck Shop Supervisor	16

DEPT	POSITION	GRADE
FM5	Body Shop Supervisor	16
FM6	Heavy Equipment Shop Supervisor	16
FM7	Small Engine Shop Supervisor	15
FM8	Contract Warranty Specialist	15
FM9	Fleet Maintenance Buyer	12
FM10	Fleet Maintenance Technician III	14
FM11	Fleet Maintenance Technician II	12
FM12	Fleet Maintenance Technician I	10
FM13	Inventory Control Technician	10
FM14	Support Clerk	7

PUBLIC WORKS- LANDFILLS

WD1	Waste Disposal Manager	21
WD2	Assistant Waste Disposal Manager	19
WD3	Landfill Supervisor	16
WD4	Senior Landfill Operator	14
WD5	Landfill Maintenance Technician	14
WD6	Heavy Equipment Operator	13
WD7	Landfill Operator	12

PUBLIC WORKS – RECYCLING CENTER

RC1	Recycling Center Line Superv	15
RC2	Recycling Center Manager	19
RC3	Recycling Center Scale Operator	12
RC4	Recycling Center Drop Off Operator	12
RC5	Recycling Center Compost Supervisor	16

PUBLIC WORKS-REPAIRS & MAINTENANCE

HED2	Heavy Equipment Supervisor	15
HED3	Senior Heavy Equipment Operator	14
HED4	Correctional Detail Officer – Heavy Equipment	12
HED5	Heavy Equipment Operator	13
HED6	Equipment Operator III	12
HED7	Equipment Operator II	11
HED8	Maintenance Worker I	7
HED9	Administrative Technician	12
SMD1	Street Division Manager	23
SMD2	Assistant Street Maintenance Manager	19
SMD3	Public Works Crew Supervisor	15
SMD4	Correctional Detail Officer – Street Maintenance	12
SMD5	Public Works Crew Leader	12

PUBLIC WORKS-RIGHT OF WAY MAINTENANCE

FB1	Forestry and Beautification Manager	23
FB2	Assistant Manager – Forestry	19

DEPT	POSITION	GRADE
FB3	Assistant Manager – Beautification	19
FB4	Forestry Administrator	18 ¹
FB5	Urban Forestry Supervisor	15
FB6	Public Works Supervisor	14
FB7	Chemical Application Supervisor	13
FB8	Contract Inspector	14
FB9	Correctional Detail Officer – Forestry	12
FB10	Public Services Crew Leader	12
FB11	Tree Trimmer Crew Leader	13 ²
FB12	Administrative Technician	12
FB13	Tree Evaluator	12
FB14	Equipment Operator III	12
FB15	Tree Trimmer II	12
FB16	Tree Trimmer I	10
FB17	Equipment Operator II	11
FB18	Chemical Application Technician	11
FB19	Equipment Operator III	12
FB20	Equipment Operator I	10
FB21	Maintenance Worker I	7 ³

¹ Place at grade 19 with ISA certification.

² Place at grade 14 if Certified Arborist in the State of Georgia and/or equivalent experience.

³ May be designated “II” and placed at grade 8; “III” and placed at grade 9.

PUBLIC WORKS-SEWER MAINTENANCE

STWTR1	Stormwater Manager	21
STWTR2	Assistant Stormwater Manager	19
STWTR3	Stormwater Crew Supervisor	15
STWTR4	Chemical Application Supervisor	13
STWTR5	Stormwater Drainage Technician	15
STWTR6	Correctional Detail Officer – Stormwater	12
STWTR7	Crew Leader – Stormwater	12
STWTR8	Equipment Operator III	12
STWTR9	Equipment Operator II	11
STWTR10	Chemical Application Technician	11
STWTR11	Equipment Operator I	10
STWTR12	Maintenance Worker I	7
STWTR13	Equipment Operator Crew Leader	13

PUBLIC WORKS-SOLID WASTE COLLECTION & RECYCLING

SW1	Solid Waste and Recycling Manager	23
SW2	Assistant Division Manager – Solid Waste and Recycling	19
SW3	Waste Collection Route Supervisor	15
SW4	Recycling Route Supervisor	15
SW5	Waste Equipment Operator	12

DEPT	POSITION	GRADE
SW6	Recycling Truck Driver	12
SW7	Waste Collection Worker	8
SW8	MRF Technician	11
SW9	MRF Supervisor	12
SW10	Equipment Operator II	11
SW11	Equipment Operator III	12

PUBLIC WORKS-SPECIAL ENFORCEMENT

SE1	Special Enforcement Manager	21
SE2	Special Enforcement Supervisor	16
SE3	Animal Resource Center Supervisor	16
SE4	Administrative Coordinator	14
SE5	Special Enforcement Officer	13
SE6	Animal Control Officer II	13
SE7	Animal Control Officer I	12
SE8	Communications Officer	10
SE9	Administrative Clerk I	9
SE10	Animal Control Tech	10

PROBATE COURT

PC1	Fiduciary Compliance Officer	19 ¹
PC2	Deputy Clerk II – Probate Court	12
PC3	Permit/Licensing Supervisor	14
PC4	Senior Deputy Clerk	14
PC5	Chief Clerk/License	16

¹ Place at grade 20 with Juris Doctorate Degree.

RECORDERS COURT

RC/1	Court Coordinator	18
RC/2	Accounting Clerk	10
RC/3	Judicial Admin Technician I	9
RC/4	Judicial Admin Technician II	10
RC/4	Judicial Admin Technician III	12

SHERIFF

SD1	Chief Deputy Sheriff	24
SD2	Jail Commander	23 ¹
SD3	Major	23
SD4	Captain	22
SD5	Health Services Administrator	21
SD6	Lieutenant	20

DEPT	POSITION	GRADE
SD7	Sergeant	18
SD8	Registered Nurse	18
SD9	Deputy Sheriff Technician	16
SD10	Investigator	16 ²
SD11	ID Technician	16
SD12	Clinic Manager	16
SD13	Licensed Practical Nurse	14
SD14	Deputy Sheriff	14
SD15	Medical Technician	12
SD16	Sheriff Correctional Officer	12
SD17	Accounting Technician	12
SD18	Communication Technician III	10
SD19	Criminal Records Technician	10
SD20	Administrative Clerk II	10
SD21	Accounting Clerk	10
SD22	Judicial Administrative Technician II	10
SD23	Administrative Secretary	10
SD24	Administrative Clerk I	9
SD25	Judicial Administrative Technician I	9
SD26	Medical Records Clerk	9
SD27	Security Guard	9
SD28	Administrative Coordinator	14
SD29	Sheriff Human Resources Technician	12

¹ Advance 5% in grade for Jail Commander.

² May be designated "Senior" and placed at grade 17

SOLICITOR GENERAL

SG1	Chief Assistant Solicitor General	22 ¹
SG2	Assistant Solicitor General	21 ¹
SG3	Victim Witness Program Administrator	18
SG4	Court Coordinator – Solicitor General	17
SG5	Investigator Supervisor – Solicitor General	18
SG6	Victim Advocate Investigator	15
SG7	Investigator – Solicitor General	16 ²
SG8	Deputy Clerk II – Solicitor General	12
SG9	Deputy Clerk I – Solicitor General	10

¹ Until incumbent attains 5 years of practice experience as an attorney and qualifies for state-mandated salaries.

² May be designated "Senior" and placed at grade 17.

SUPERIOR COURT

SC1	Senior Deputy Clerk	14
SC2	Law Clerk	19 ¹

¹ Place at grade 20 with Juris Doctorate Degree.

DEPT	POSITION	GRADE
<u>SUPERIOR COURT CLERK</u>		
CSC1	Chief Deputy Clerk	21
CSC2	Assistant Chief Deputy Clerk	18
CSC3	Senior Deputy Clerk – Administration	14
CSC4	Senior Deputy Clerk – Real Estate	14
CSC5	Senior Deputy Clerk	14
CSC6	Deputy Clerk II – Civil	12
CSC7	Deputy Clerk II – Criminal	12
CSC8	Deputy Clerk II – Imaging	12
CSC9	Deputy Clerk II – Real Estate	12
CSC10	Deputy Clerk II	12
CSC11	Deputy Clerk I – Real Estate	10
CSC12	Deputy Clerk I	10
CSC13	Senior Deputy Clerk – Civil	14
CSC14	Senior Deputy Clerk – Criminal	14

TAX APPRAISER

TA1	Chief Appraiser	25
TA2	Personal Property Manager	19
TA3	Administrative Manager	19
TA4	Residential Property Manager	19
TA5	Commercial Property Manager	19
TA6	Appraiser I – Personal Property	14 ¹
TA7	Appraiser I – Real Property	14 ¹
TA8	Administrative Assistant	12
TA9	Appraisal Technician	10

¹ May be designated "II" and placed at grade 15; "III" and placed at grade 17.

TAX COMMISSIONER

TC1	Chief Deputy Tax Commissioner	21
TC2	Accounting Operations Administrator	20
TC3	Deputy Tax Commissioner	18
TC4	Administrative Technician	12
TC5	Tax Clerk II	11
TC6	Tax Clerk I	10
TC7	Tax Specialist	16

TRANSPORTATION-METRA

TR1	Director of Transportation	25
TR2	Deputy Transportation Director	23
TR3	Transit Manager	20
TR4	Maintenance Manager	20
TR5	ADA Coordinator	18

DEPT	POSITION	GRADE
TR6	Parking Division Manager	18
TR7	Transit Supervisor	16
TR8	Safety/Training Coordinator	16
TR9	Parking Enforcement Supervisor	14
TR10	Transit Specialist	14
TR11	Fleet Maintenance Technician III	14
TR12	Office Manager	14
TR13	Correctional Detail Officer – Transportation	12
TR14	Bus Operator Dial-A-Ride (without CDL)	10 ¹
TR15	Bus Operator (with CDL)	12
TR16	Administrative Secretary	10
TR17	Fleet Maintenance Technician II	12
TR18	Fleet Maintenance Technician I	10
TR19	Maintenance Worker III	9
TR20	Parking Enforcement Officer	10
TR21	Customer Service Representative	9 ¹

¹ May be placed at grade 12 after acquisition of Commercial Driver’s License issued by the State of Georgia.

² May be designated “IP” or “Senior” and placed at grade 10.

WORKFORCE INVESTMENT-JOB TRAINING PARTNERSHIP ACT

WIA1	Workforce Investment Act Director	24
WIA2	Finance Manager – WIA	17
WIA3	Program Specialist II	17
WIA4	Data Control Supervisor	17
WIA5	Program Specialist I	16
WIA6	Program Monitor/Job Developer	16
WIA7	Accounting Technician	12
WIA8	Accounting Clerk	10
WIA9	Administrative Technician	12
WIA10	Support Clerk	7
WIA11	Assistant WIA Director	21

DEPT FOOTNOTES	POSITION	GRADE
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- ¹ May be designated “Senior” and placed at grade 17.
- ² May be designated “Senior” and placed at grade 13.
- ³ May be designated “II” and placed at grade 8; “III” and placed at grade 9.
- ⁴ May be designated “II” and placed at grade 12, “III” and placed at grade 13.
- ⁵ May be designated “II” and placed at grade 12.
- ⁶ May be designated “II” and placed at grade 9.
- ⁷ May be designated “Senior” and placed at grade 17
- ⁸ Place at grade 26 if Professional Engineer in the State of Georgia.
- ⁹ Place at grade 23 if Professional Engineer in the State of Georgia.
- ¹⁰ Place at grade 24 if Professional Engineer in the State of Georgia.
- ¹¹ May be designated “II” and placed at grade 13.
- ¹² May be designated “Senior” and placed at grade 16.
- ¹³ May be designated “Senior” and placed at grade 10.
- ¹⁴ May be designated “II” and placed at grade 14.
- ¹⁵ Place at grade 14 if Certified Arborist in the State of Georgia and/or equivalent experience.
- * May add supplemental pay for current Paramedic certification.
- ¹⁶ May be designated “Senior” and placed at grade 19.
- ¹⁷ May be designated “II” and placed at grade 16.
- ¹⁸ May be designated “Senior” and placed at grade 10.
- ¹⁹ May be designated “II” and placed at grade 17; “III” and advanced 5% within range.
- ²⁰ May be designated “II” and placed at grade 16; “III” and advanced 5% within range.
- ²¹ May be designated “Senior” and placed at grade 18; “Principal” and placed at grade 20.
- ²² May be designated “II” and placed at grade 8.
- ** Advance 5% in grade for Jail Commander
- ²⁴ May be placed at grade 12 after acquisition of Commercial Driver’s License issued by the State of Georgia.

Columbus Consolidated Government Pay Plan - Effective 01/03/2015
ANNUAL SALARY - NON-PENSION MEMBERS

Columbus Consolidated Government Pay Plan - Effective 01/03/2015
ANNUAL SALARY - NON-PENSION MEMBERS

Grade	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R
1	16,996.11	17,421.01	17,856.55	18,302.96	18,760.53	19,229.54	19,710.28	20,203.05	20,708.11	21,225.82	21,756.46	22,300.37	22,857.88	23,429.33	24,015.06	24,615.44	25,230.82	25,861.60
2	17,856.55	18,302.96	18,760.53	19,229.54	19,710.28	20,203.05	20,708.11	21,225.82	21,756.46	22,300.37	22,857.88	23,429.33	24,015.06	24,615.44	25,230.82	25,861.60	26,508.14	27,170.84
3	18,760.53	19,229.54	19,710.28	20,203.05	20,708.11	21,225.82	21,756.46	22,300.37	22,857.88	23,429.33	24,015.06	24,615.44	25,230.82	25,861.60	26,508.14	27,170.84	27,850.11	28,546.36
4	19,710.28	20,203.05	20,708.11	21,225.82	21,756.46	22,300.37	22,857.88	23,429.33	24,015.06	24,615.44	25,230.82	25,861.60	26,508.14	27,170.84	27,850.11	28,546.36	29,260.02	29,991.52
5	20,708.11	21,225.82	21,756.46	22,300.37	22,857.88	23,429.33	24,015.06	24,615.44	25,230.82	25,861.60	26,508.14	27,170.84	27,850.11	28,546.36	29,260.02	29,991.52	30,741.30	31,509.84
6	21,756.46	22,300.37	22,857.88	23,429.33	24,015.06	24,615.44	25,230.82	25,861.60	26,508.14	27,170.84	27,850.11	28,546.36	29,260.02	29,991.52	30,741.30	31,509.84	32,297.59	33,105.03
7	22,857.88	23,429.33	24,015.06	24,615.44	25,230.82	25,861.60	26,508.14	27,170.84	27,850.11	28,546.36	29,260.02	29,991.52	30,741.30	31,509.84	32,297.59	33,105.03	33,932.65	34,780.97
8	24,015.06	24,615.44	25,230.82	25,861.60	26,508.14	27,170.84	27,850.11	28,546.36	29,260.02	29,991.52	30,741.30	31,509.84	32,297.59	33,105.03	33,932.65	34,780.97	35,650.50	36,541.77
9	25,230.82	25,861.60	26,508.14	27,170.84	27,850.11	28,546.36	29,260.02	29,991.52	30,741.30	31,509.84	32,297.59	33,105.03	33,932.65	34,780.97	35,650.50	36,541.77	37,455.30	38,391.69
10	26,508.14	27,170.84	27,850.11	28,546.36	29,260.02	29,991.52	30,741.30	31,509.84	32,297.59	33,105.03	33,932.65	34,780.97	35,650.50	36,541.77	37,455.30	38,391.69	39,351.48	40,335.26
11	27,850.11	28,546.36	29,260.02	29,991.52	30,741.30	31,509.84	32,297.59	33,105.03	33,932.65	34,780.97	35,650.50	36,541.77	37,455.30	38,391.69	39,351.48	40,335.26	41,343.65	42,377.24
12	29,260.02	29,991.52	30,741.30	31,509.84	32,297.59	33,105.03	33,932.65	34,780.97	35,650.50	36,541.77	37,455.30	38,391.69	39,351.48	40,335.26	41,343.65	42,377.24	43,436.67	44,522.59
13	30,741.30	31,509.84	32,297.59	33,105.03	33,932.65	34,780.97	35,650.50	36,541.77	37,455.30	38,391.69	39,351.48	40,335.26	41,343.65	42,377.24	43,436.67	44,522.59	45,635.65	46,776.54
14	32,297.59	33,105.03	33,932.65	34,780.97	35,650.50	36,541.77	37,455.30	38,391.69	39,351.48	40,335.26	41,343.65	42,377.24	43,436.67	44,522.59	45,635.65	46,776.54	47,945.95	49,144.59
15	33,932.65	34,780.97	35,650.50	36,541.77	37,455.30	38,391.69	39,351.48	40,335.26	41,343.65	42,377.24	43,436.67	44,522.59	45,635.65	46,776.54	47,945.95	49,144.59	50,373.22	51,632.55
16	35,650.50	36,541.77	37,455.30	38,391.69	39,351.48	40,335.26	41,343.65	42,377.24	43,436.67	44,522.59	45,635.65	46,776.54	47,945.95	49,144.59	50,373.22	51,632.55	52,923.36	54,246.44
17	37,455.30	38,391.69	39,351.48	40,335.26	41,343.65	42,377.24	43,436.67	44,522.59	45,635.65	46,776.54	47,945.95	49,144.59	50,373.22	51,632.55	52,923.36	54,246.44	55,602.60	56,992.67
18	39,351.48	40,335.26	41,343.65	42,377.24	43,436.67	44,522.59	45,635.65	46,776.54	47,945.95	49,144.59	50,373.22	51,632.55	52,923.36	54,246.44	55,602.60	56,992.67	58,417.48	59,877.92
19	41,343.65	42,377.24	43,436.67	44,522.59	45,635.65	46,776.54	47,945.95	49,144.59	50,373.22	51,632.55	52,923.36	54,246.44	55,602.60	56,992.67	58,417.48	59,877.92	61,374.88	62,909.24
20	43,436.67	44,522.59	45,635.65	46,776.54	47,945.95	49,144.59	50,373.22	51,632.55	52,923.36	54,246.44	55,602.60	56,992.67	58,417.48	59,877.92	61,374.88	62,909.24	64,481.98	66,094.02
21	47,945.95	49,144.59	50,373.22	51,632.55	52,923.36	54,246.44	55,602.60	56,992.67	58,417.48	59,877.92	61,374.88	62,909.24	64,481.98	66,094.02	67,746.38	69,440.03	71,176.03	72,955.44
22	52,923.36	54,246.44	55,602.60	56,992.67	58,417.48	59,877.92	61,374.88	62,909.24	64,481.98	66,094.02	67,746.38	69,440.03	71,176.03	72,955.44	74,779.31	76,648.80	78,565.02	80,529.15
23	58,417.48	59,877.92	61,374.88	62,909.24	64,481.98	66,094.02	67,746.38	69,440.03	71,176.03	72,955.44	74,779.31	76,648.80	78,565.02	80,529.15	82,542.37	84,605.94	86,721.09	88,889.12
24	64,481.98	66,094.02	67,746.38	69,440.03	71,176.03	72,955.44	74,779.31	76,648.80	78,565.02	80,529.15	82,542.37	84,605.94	86,721.09	88,889.12	91,111.34	93,389.12	95,723.85	98,116.95
25	71,176.03	72,955.44	74,779.31	76,648.80	78,565.02	80,529.15	82,542.37	84,605.94	86,721.09	88,889.12	91,111.34	93,389.12	95,723.85	98,116.95	100,569.87	103,084.12	105,661.22	108,302.75
26	78,565.02	80,529.15	82,542.37	84,605.94	86,721.09	88,889.12	91,111.34	93,389.12	95,723.85	98,116.95	100,569.87	103,084.12	105,661.22	108,302.75	111,010.32	113,785.58	116,630.21	119,545.97
27	86,721.09	88,889.12	91,111.34	93,389.12	95,723.85	98,116.95	100,569.87	103,084.12	105,661.22	108,302.75	111,010.32	113,785.58	116,630.21	119,545.97	122,534.62	125,597.98	128,737.94	131,956.38
28	100,569.87	103,084.12	105,661.22	108,302.75	111,010.32	113,785.58	116,630.21	119,545.97	122,534.62	125,597.98	128,737.94	131,956.38	135,255.30	138,636.68	142,102.59	145,655.16	149,296.54	153,028.95
29	122,534.62	125,597.98	128,737.94	131,956.38	135,255.30	138,636.68	142,102.59	145,655.16	149,296.54	153,028.95	156,854.68	160,776.04	164,795.45	168,915.33	173,138.21	177,466.67	181,903.34	186,450.92

0.50% Pay adjustment from UGA Pay Plan Non-Pension Members Effective 01-03-15

Columbus Consolidated Government Pay Plan - Effective 01/03/2015
ANNUAL SALARY - PENSION MEMBERS

Columbus Consolidated Government Pay Plan - Effective 01/03/2015
ANNUAL SALARY - PENSION MEMBERS

Grade	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R
1	17,682.75	18,124.83	18,577.95	19,042.39	19,518.45	20,006.42	20,506.58	21,019.24	21,544.72	22,083.34	22,635.42	23,201.30	23,781.34	24,375.87	24,985.27	25,609.91	26,250.14	26,906.40
2	18,577.95	19,042.39	19,518.45	20,006.42	20,506.58	21,019.24	21,544.72	22,083.34	22,635.42	23,201.30	23,781.34	24,375.87	24,985.27	25,609.91	26,250.14	26,906.40	27,579.07	28,268.55
3	19,518.45	20,006.42	20,506.58	21,019.24	21,544.72	22,083.34	22,635.42	23,201.30	23,781.34	24,375.87	24,985.27	25,609.91	26,250.14	26,906.40	27,579.07	28,268.55	28,975.25	29,699.63
4	20,506.58	21,019.24	21,544.72	22,083.34	22,635.42	23,201.30	23,781.34	24,375.87	24,985.27	25,609.91	26,250.14	26,906.40	27,579.07	28,268.55	28,975.25	29,699.63	30,442.12	31,203.18
5	21,544.72	22,083.34	22,635.42	23,201.30	23,781.34	24,375.87	24,985.27	25,609.91	26,250.14	26,906.40	27,579.07	28,268.55	28,975.25	29,699.63	30,442.12	31,203.18	31,983.26	32,782.84
6	22,635.42	23,201.30	23,781.34	24,375.87	24,985.27	25,609.91	26,250.14	26,906.40	27,579.07	28,268.55	28,975.25	29,699.63	30,442.12	31,203.18	31,983.26	32,782.84	33,602.41	34,442.48
7	23,781.34	24,375.87	24,985.27	25,609.91	26,250.14	26,906.40	27,579.07	28,268.55	28,975.25	29,699.63	30,442.12	31,203.18	31,983.26	32,782.84	33,602.41	34,442.48	35,303.53	36,186.12
8	24,985.27	25,609.91	26,250.14	26,906.40	27,579.07	28,268.55	28,975.25	29,699.63	30,442.12	31,203.18	31,983.26	32,782.84	33,602.41	34,442.48	35,303.53	36,186.12	37,090.77	38,018.05
9	26,250.14	26,906.40	27,579.07	28,268.55	28,975.25	29,699.63	30,442.12	31,203.18	31,983.26	32,782.84	33,602.41	34,442.48	35,303.53	36,186.12	37,090.77	38,018.05	38,968.49	39,942.71
10	27,579.07	28,268.55	28,975.25	29,699.63	30,442.12	31,203.18	31,983.26	32,782.84	33,602.41	34,442.48	35,303.53	36,186.12	37,090.77	38,018.05	38,968.49	39,942.71	40,941.28	41,964.80
11	28,975.25	29,699.63	30,442.12	31,203.18	31,983.26	32,782.84	33,602.41	34,442.48	35,303.53	36,186.12	37,090.77	38,018.05	38,968.49	39,942.71	40,941.28	41,964.80	43,013.92	44,089.28
12	30,442.12	31,203.18	31,983.26	32,782.84	33,602.41	34,442.48	35,303.53	36,186.12	37,090.77	38,018.05	38,968.49	39,942.71	40,941.28	41,964.80	43,013.92	44,089.28	45,191.51	46,321.30
13	31,983.26	32,782.84	33,602.41	34,442.48	35,303.53	36,186.12	37,090.77	38,018.05	38,968.49	39,942.71	40,941.28	41,964.80	43,013.92	44,089.28	45,191.51	46,321.30	47,479.33	48,666.31
14	33,602.41	34,442.48	35,303.53	36,186.12	37,090.77	38,018.05	38,968.49	39,942.71	40,941.28	41,964.80	43,013.92	44,089.28	45,191.51	46,321.30	47,479.33	48,666.31	49,882.97	51,130.04
15	35,303.53	36,186.12	37,090.77	38,018.05	38,968.49	39,942.71	40,941.28	41,964.80	43,013.92	44,089.28	45,191.51	46,321.30	47,479.33	48,666.31	49,882.97	51,130.04	52,408.29	53,718.50
16	37,090.77	38,018.05	38,968.49	39,942.71	40,941.28	41,964.80	43,013.92	44,089.28	45,191.51	46,321.30	47,479.33	48,666.31	49,882.97	51,130.04	52,408.29	53,718.50	55,061.46	56,438.01
17	38,968.49	39,942.71	40,941.28	41,964.80	43,013.92	44,089.28	45,191.51	46,321.30	47,479.33	48,666.31	49,882.97	51,130.04	52,408.29	53,718.50	55,061.46	56,438.01	57,848.96	59,295.18
18	40,941.28	41,964.80	43,013.92	44,089.28	45,191.51	46,321.30	47,479.33	48,666.31	49,882.97	51,130.04	52,408.29	53,718.50	55,061.46	56,438.01	57,848.96	59,295.18	60,777.55	62,296.99
19	43,013.92	44,089.28	45,191.51	46,321.30	47,479.33	48,666.31	49,882.97	51,130.04	52,408.29	53,718.50	55,061.46	56,438.01	57,848.96	59,295.18	60,777.55	62,296.99	63,854.42	65,450.77
20	45,191.51	46,321.30	47,479.33	48,666.31	49,882.97	51,130.04	52,408.29	53,718.50	55,061.46	56,438.01	57,848.96	59,295.18	60,777.55	62,296.99	63,854.42	65,450.77	67,087.05	68,764.22
21	49,882.97	51,130.04	52,408.29	53,718.50	55,061.46	56,438.01	57,848.96	59,295.18	60,777.55	62,296.99	63,854.42	65,450.77	67,087.05	68,764.22	70,483.34	72,245.41	74,051.54	75,902.84
22	55,061.46	56,438.01	57,848.96	59,295.18	60,777.55	62,296.99	63,854.42	65,450.77	67,087.05	68,764.22	70,483.34	72,245.41	74,051.54	75,902.84	77,800.41	79,745.41	81,739.04	83,782.52
23	60,777.55	62,296.99	63,854.42	65,450.77	67,087.05	68,764.22	70,483.34	72,245.41	74,051.54	75,902.84	77,800.41	79,745.41	81,739.04	83,782.52	85,877.09	88,024.01	90,224.61	92,480.23
24	67,087.05	68,764.22	70,483.34	72,245.41	74,051.54	75,902.83	77,800.41	79,745.41	81,739.04	83,782.52	85,877.09	88,024.01	90,224.61	92,480.23	94,792.23	97,162.04	99,591.09	102,080.88
25	74,051.54	75,902.83	77,800.41	79,745.41	81,739.04	83,782.52	85,877.09	88,024.01	90,224.61	92,480.23	94,792.23	97,162.04	99,591.09	102,080.88	104,632.89	107,248.71	109,929.93	112,678.19
26	81,739.04	83,782.52	85,877.09	88,024.01	90,224.61	92,480.23	94,792.23	97,162.04	99,591.09	102,080.88	104,632.89	107,248.71	109,929.93	112,678.19	115,495.13	118,382.51	121,342.07	124,375.63
27	90,224.61	92,480.23	94,792.23	97,162.04	99,591.09	102,080.88	104,632.89	107,248.71	109,929.93	112,678.19	115,495.13	118,382.51	121,342.07	124,375.63	127,485.02	130,672.14	133,938.95	137,287.42
28	104,632.89	107,248.71	109,929.93	112,678.19	115,495.13	118,382.51	121,342.07	124,375.63	127,485.02	130,672.14	133,938.95	137,287.42	140,719.61	144,237.60	147,843.53	151,539.63	155,328.12	159,211.32
29	127,485.02	130,672.14	133,938.95	137,287.42	140,719.61	144,237.60	147,843.53	151,539.63	155,328.12	159,211.32	163,191.60	167,271.40	171,453.18	175,739.51	180,133.00	184,636.32	189,252.24	193,983.54

Above schedule includes:

0.5% Pay adjustment as of 01/03/2015 (COLA)

CITY OF COLUMBUS – ACKNOWLEDGEMENTS

Department Directors

Executive – Teresa Pike Tomlinson
Legislative - Tiny Washington
Legal – Clifton Fay
Chief Administrator/ City Manager – Isaiah Hugley
Deputy City Manager – Lisa Goodwin
Deputy City Manager – David Arrington
Finance – Pamela Hodge
Internal Auditor- John Redmond
Information Technology -
Human Resources – Reather Hollowell
Codes and Inspections –
Planning – Rick Jones
Engineering – Donna Newman
Public Services – Pat Biegler
Parks & Recreation – James D. Worsley
Cooperative Extension Service – Jennifer Davidson
Board of Tax Assessors – Betty Middleton
Board of Elections & Registrations - Nancy Boren
Crime Prevention Office- Seth Brown
Police Services – Ricky Boren
Fire & Emergency Medical Services – Jeff Meyer
Muscogee County Prison – Dwight Hamrick
Superior Courts of Muscogee County – Gil McBride
District Attorney – Julia Slater
Clerk of Superior Courts of Muscogee County - Linda Pierce
State Courts of Muscogee County - Andy Prather, Ben Richardson
State Court Solicitor – Suzanne Goddard
Public Defender – Moffett Flournoy
Magistrate and Municipal Court – Steven Smith
Clerk of Municipal Court - Vivian Creighton-Bishop
Municipal Court Marshal – Greg Countryman
Judge of Probate Court – Marc D’Antonio
Sheriff’s Office – John Darr
Tax Commissioner - Lula Huff
Coroner – Buddy Bryan
Recorder’s Court – Michael Cielinski
Columbus Transit System (METRA) – Saundra Hunter
Bull Creek Golf Course and Oxbow Creek Golf Course - John Milam
Columbus Convention & Trade Center – David Bevans
Columbus Civic Center – Ross Horner
Workforce Investment Act - Howard Pendleton

CITY OF COLUMBUS – ACKNOWLEDGEMENTS

We want to extend a special thank you to the following individuals whose contribution to the completion of this document is greatly appreciated.

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The Printing and Information Technology Divisions of the Columbus Consolidated Government

COLUMBUS CONSOLIDATED GOVERNMENT



Fiscal Year 2015 Capital Improvement Program Budget



COLUMBUS GEORGIA
Consolidated Government



FY2015 CAPITAL IMPROVEMENTS PROGRAM

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INTRODUCTION

CAPITAL PROJECTS BACKGROUND

The Columbus Consolidated Government (“CCG”) has operated a capital program since its consolidation in 1971. The program, which was originally supported by the General, Sewer and Paving operating funds, has historically been used for infrastructure such as road construction, drainage improvements, technology support and miscellaneous project fund reserve. Today, the Sewer and Paving Funds are supported primarily by property tax revenue, while the General Fund is funded from property, utility, sales and other taxes, as well as miscellaneous other revenues.

The Integrated Waste Management Fund was added in 1994 to account for capital projects related to the construction and expansion of landfills. This fund is supported by service charges from residential and commercial waste collection and management.

In addition to Capital Improvement Project (CIP) Funds which are supported by Operating Funds, from time to time CCG finances projects either through debt issuance or contractual debt issued through the Columbus Building Authority (the “Authority”). The Authority was created by Article VII, Sec. VI, Pa. 1 of the Constitution of Georgia of 1945, as amended and ratified at the general election of November 5, 1968 (Ga. L. 1966, Pg. 946). The Authority provides a means to issue revenue certificates to acquire, construct, equip, maintain, and operate self-liquidating projects embracing buildings and facilities for use by the Consolidated Government of Columbus, Georgia. Debt service for Authority issued bonds is funded through the Debt Service Fund, an Operating Fund of CCG.

In 1999, the citizens of Columbus voted to renew the 1993 1¢ Special Local Option Sales Tax (“SPLOST”). The renewed SPLOST provided funding for approximately \$255,000,000 of capital projects used for public safety, economic development, recreation, transportation, a citizens’ service center, storm water drainage improvements, flood abatement, road, street, and bridge construction/repair, a county library, and governmental, proprietary, and administrative purposes of the SPLOST. The projects were financed with equally distributed revenues and constructed as SPLOST cash flow allowed over a nine-year time span. In 2010, SPLOST collections ended.

In July of 2008, the citizens of Columbus voted to approve a new Local Option Sales Tax (referred to as the “Other LOST”) that would allocate a one-cent sales tax to help raise funding for the city. Seventy percent of the tax revenue is devoted to Public Safety. Public safety expenditures have included the addition of 100 police officers, adding new patrol zones, building police precincts, replacing fire stations, building a jail addition, hiring Sheriff personnel, and annually paying every city law enforcement officer a supplement (this year, \$3,121). The remaining thirty percent has been dedicated toward roads, bridges and other much needed infrastructure projects. The tax went into effect on January 1st, 2009.

On July 31, 2012 voters in the River Valley special district, of which Columbus is a part, approved a regional Transportation Special Local Option Sales Tax (“TSPLOST”). Enacted as the Transportation Investment Act of 2010, this legislation authorized the funding of designated transportation projects as determined by a regional roundtable committee of local elected officials from the region and approved by its citizens.

INTRODUCTION

CAPITAL PROJECTS BUDGET/FUNDING PROCESS

During the operating budget process, departments submit funding requests for new projects. In order to get a total project cost, budget procedure requires requests to be presented over a five-year period to include anticipated operating costs after project completion.

The CIP Committee reviews the funding requests. This Committee is comprised of the department heads associated with the ongoing capital improvement projects. These funding requests are ranked by importance and need in the community, and are then forwarded to the City Manager with funding recommendations to be included in the overall Operating Budget.

All funding sources are approved by the City Council. Projects financed by the operating funds are presented in the Annual Operating Budget as inter-fund transfers or within specific departmental budgets. The appropriations are transferred to the relevant CIP funds. Projects may be financed with a variety of sources and, unlike the operating funds, CIP appropriations do not lapse at year-end.

The funding for the **\$126,674,729** of Capital Improvements Projects for the FY2015 is financed through the following methods (See summary of financing and projects by service type):

- **\$12,945,528** Operating fund supported:
 - **\$859,212** from the Sewer Fund
 - **\$2,000,000** from the Paving Fund
 - **\$10,086,316** from Prior Years' Fund Balances
- **\$21,364,231** from the 1999 Special Purpose Local Option Sales Tax (1999 SPLOST)
- **\$26,102,472** from Columbus Building Authority – Contractual Debt (1999C, 2003A, 2003B, 2010A, 2010B, 2010C Issues)
- **\$8,747,382** from the 2009 Other Local Option Sales Tax (2009 Other LOST)
- **\$57,515,116** from the 2012 Transportation Special Purpose Local Option Sales Tax (TSPLOST)

The total financing for a given project may be available at one time, while the project may take more than one fiscal year to complete. Therefore, financing sources may be higher than the project cost for that fiscal year. In this case, the total financing sources are earmarked and recorded for that project and any balance carried forward to the next fiscal year. For the TSPLOST projects, the anticipated amount to be expended in each of the next five (5) fiscal years has been shown in the detailed section, although the entire amount of the remaining funding for FY15 and beyond has been included in the total financing sources. For recurring expenditures that are anticipated for each of the next five (5) fiscal years, the estimated amount that is expected to be allocated in those future years has been shown. However, it is important to note that **ONLY** the FY15 apportionment has been adopted as part of the FY2015 Adopted Budget, because according to the City's charter, only one year of budget appropriations can be officially adopted each budget cycle by Council. Apportionment for future years has not yet been approved or adopted and is presented for discussion and planning purposes only.

INTRODUCTION

CAPITAL PROJECTS OVERVIEW

This document is a comprehensive overview of projects currently funded by the Consolidated Government. The projects are grouped by service type. The project groups are:

\$5,058,352

MANAGEMENT – Incorporated in this group are projects which will impact the general function and management of CCG. Projects may include land acquisition and development, facilities and infrastructure construction and renovation not directly associated with any other service classification. These projects are typically funded with contributions to the CIP Fund from the operating funds. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Management tab.

\$92,000

PARKS, RECREATION & LEISURE – All costs associated with the land acquisition and park development, facilities construction and renovation of gymnasiums, museums, recreation centers, marinas, courts, and fields and other facilities and infrastructure associated with recreational and leisure activities. These projects have been primarily financed by the SPLOST but also receive funding from the General Fund, grants and private contributions. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Parks, Recreation & Leisure tab.

\$1,241,178

PUBLIC SAFETY/CRIMINAL JUSTICE – All projects related to the delivery of Courts, Police, Fire, Sheriff, Marshal, Emergency Medical and Correction services are recorded in this section. These projects are typically funded by the General Fund but may be financed through debt and other sources. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Public Safety/Criminal Justice tab.

\$12,747,260

DRAINAGE – Projects classified as drainage are primarily concerned with storm water control, flood prevention and soil conservation. Sewer construction and renovations, open ditch and stream bank stabilization, and retention pond improvements are found in this section. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Drainage tab.

\$48,406,321

TRANSPORTATION - All modes of transportation for motorized and non-motorized vehicular and pedestrian traffic are included here. Projects may be land and right-of-way acquisition, traffic signalization, road, sidewalks, and path or trail construction. Road projects are primarily funded through contributions from the Paving Fund. Other financing sources may include SPLOST or bond issues. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Transportation tab.

INTRODUCTION

\$57,515,116

TSPLOST- All of the projects included in this category have been specifically identified as TSPLOST projects. In 2012, three regions approved by referendum the adoption of the TSPLOST, or Transportation Special Local Option Sales Tax. Columbus/Muscogee lies within the 16-county region known as the River Valley region (T-08). Each month, Muscogee receives a distribution equating to an apportioned amount of TSPLOST collections in the River Valley region as part of its discretionary funding under this tax referendum. Discretionary funds may be used at Council's direction and discretion for transportation projects. The majority of TSPLOST funding is non-discretionary and is allocated according to those projects specifically approved under this taxation program.

\$1,614,502

ENVIRONMENTAL – This category primarily shows projects associated with the landfills. Other projects may include urban re-forestation, streetscapes and gateway projects. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Environmental tab.

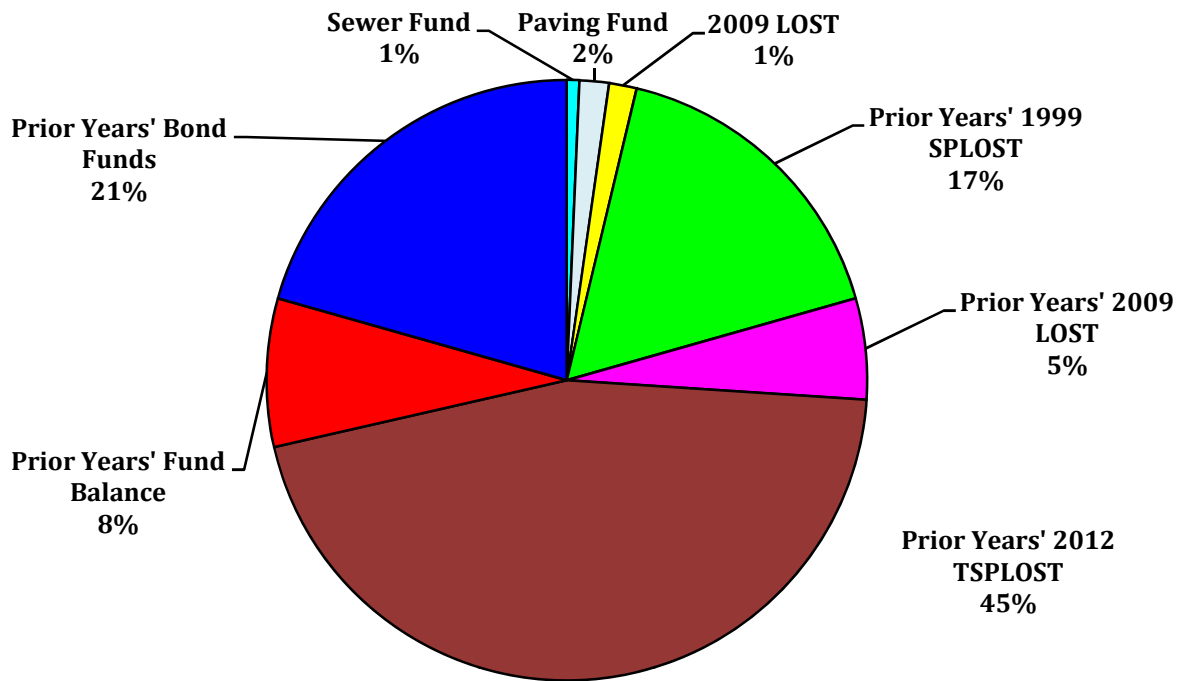
Capital Improvement Projects project budgets may include any of the following basic costs commonly associated with a CIP Project:

- Renovation or expansion of existing facilities
- Initial feasibility study for new facilities/infrastructure
- Land acquisition, site improvements, development
- Construction of new facility/infrastructure
- Management/administrative costs
- Equipment and furnishings associated with the project

CIP PROJECT SUMMARY

FY15 FINANCING METHOD

\$126,674,729

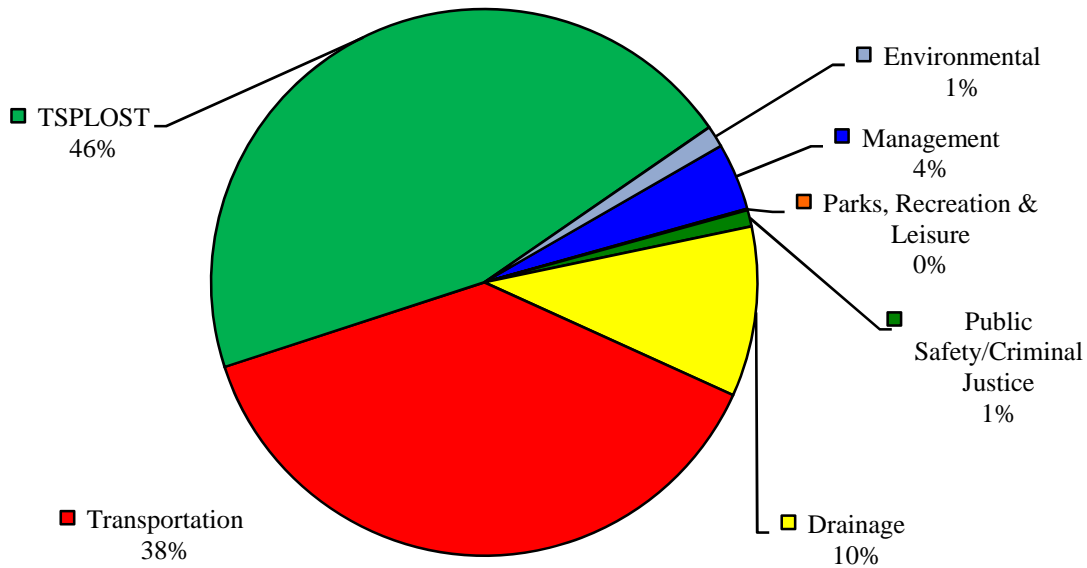


FY15 FINANCING FOR PROJECTS

<u>METHOD/SOURCE</u>	<u>AMOUNT</u>
General Fund	\$0
Sewer Fund	859,212
Paving Fund	2,000,000
Integrated Waste Fund	0
Bond Proceeds	0
2009 LOST	1,875,000
2012 TSPLOST	0
1999 Sales Tax	0
Prior Years' 1999 SPLOST	21,364,231
Prior Years' 2009 LOST	6,872,382
Prior Years' 2012 TSPLOST	57,515,116
Prior Years' Fund Balance	10,086,316
Prior Years' Bond Funds	26,102,472
FY15 TOTAL	<u><u>\$126,674,729</u></u>

CIP PROJECT SUMMARY

FY15 PROJECT COSTS
\$126,674,729



FY15 PROJECT COSTS

<u>PROJECT TYPE</u>	<u>AMOUNT</u>
Management	\$5,058,352
Parks, Recreation & Leisure	92,000
Public Safety/Criminal Justice	1,241,178
Drainage	12,747,260
Transportation	48,406,321
TSPLOST	57,515,116
Environmental	1,614,502
FY14 TOTAL	<u><u>\$126,674,729</u></u>

ALL CAPITAL IMPROVEMENT PROJECTS

FIVE YEAR FORECAST ALL CAPITAL IMPROVEMENT PROJECTS

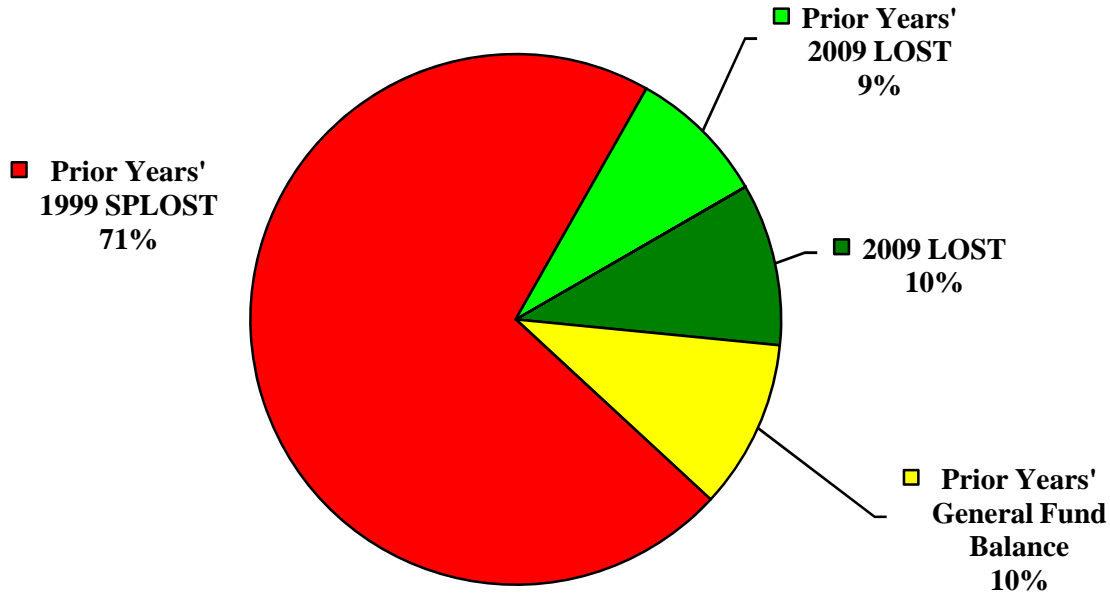
		Carryforward	FY15	FY16	FY17	FY18	FY19	Total
FUNDING SOURCES								
Operating Funds (General Fund, Paving, Sewer)		\$ 10,086,316	\$ 2,859,212	\$ 2,300,000	\$ 4,100,000	\$ 4,100,000	\$ 4,100,000	\$ 27,545,528
Bond Proceeds		\$ 26,102,472		\$ -	\$ -	\$ -	\$ -	\$ 26,102,472
Sales Tax (2009 LOST)		\$ 6,872,382	\$ 1,875,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 15,747,382
Sales Tax (1999 SPLOST)		\$ 21,364,231		\$ -	\$ -	\$ -	\$ -	\$ 21,364,231
TSPLOST		\$ 55,015,116	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 67,515,116
TOTAL FUNDING		\$ 119,440,517	\$ 7,234,212	\$ 6,550,000	\$ 8,350,000	\$ 8,350,000	\$ 8,350,000	\$ 158,274,729
			\$ 126,674,729					
TYPE OF PROJECT			FY15	FY16	FY17	FY18	FY19	Total
MANAGEMENT PROJECTS			\$ 5,058,352	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 9,058,352
PARKS, RECREATION AND LEISURE			\$ 92,000	\$ -	\$ -	\$ -	\$ -	\$ 92,000
PUBLIC SAFETY/CRIMINAL JUSTICE			\$ 1,241,178	\$ -	\$ -	\$ -	\$ -	\$ 1,241,178
DRAINAGE/STORMWATER PROJECTS			\$ 12,747,260	\$ 1,550,000	\$ 1,550,000	\$ 1,550,000	\$ 1,550,000	\$ 18,947,260
TRANSPORTATION PROJECTS			\$ 48,406,321	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 56,406,321
TSPLOST PROJECTS *			\$ 57,515,116	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 67,515,116
ENVIRONMENTAL/INTEGRATED WASTE			\$ 1,614,502	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 5,014,502
TOTAL PROJECT COSTS		\$ -	\$ 126,674,729	\$ 7,900,000	\$ 7,900,000	\$ 7,900,000	\$ 7,900,000	\$ 158,274,729

* Please note this schedule presumes that TSPLOST projects will take up to 5 years to complete, although their entire costs are included in the FY2015 CIP Budget.

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MANAGEMENT SUMMARY

FY15 FINANCING METHOD \$5,058,352

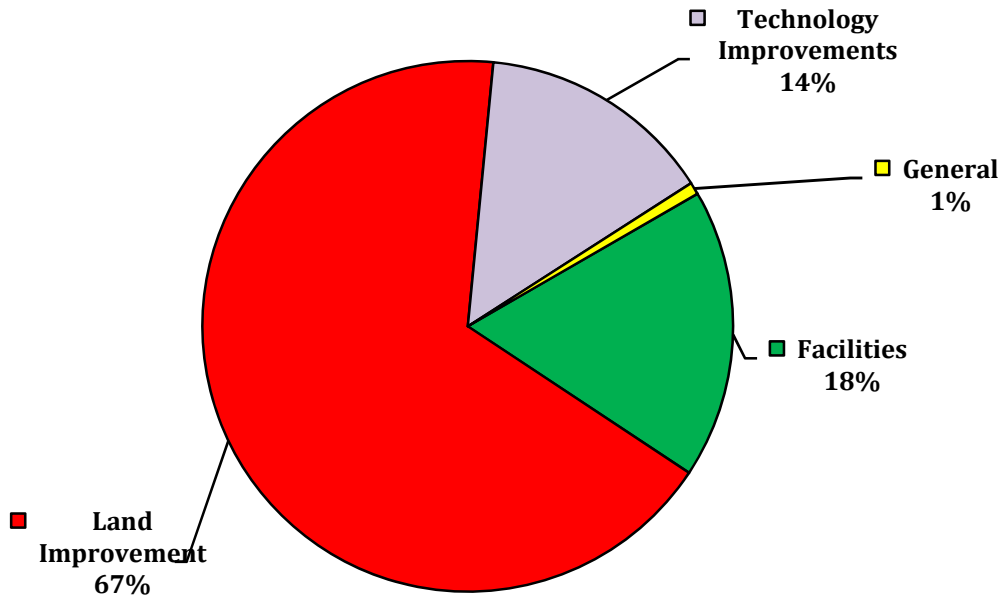


FY15 FINANCING FOR MANAGEMENT PROJECTS

<u>METHOD/SOURCE</u>	<u>AMOUNT</u>
General Fund	\$0
1999 SPLOST	0
2009 LOST	500,000
Prior Years' General Fund Balance	521,878
Prior Years' 1999 SPLOST	3,607,952
Prior Years' 2009 LOST	428,522
Prior Years' Bond Funds	0
FY15 TOTAL	<u><u>\$5,058,352</u></u>

MANAGEMENT SUMMARY

FY15 PROJECT COSTS \$5,058,352



FY15 PROJECT COSTS

<u>TYPE OF PROJECT</u>	<u>AMOUNT</u>
Facilities	\$892,391
Land Improvement	3,401,125
Technology Improvements	727,507
General	37,329
FY15 TOTAL	<u><u>\$5,058,352</u></u>

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MANAGEMENT PROJECTS SUMMARY

FIVE YEAR FORECAST MANAGEMENT CAPITAL IMPROVEMENT PROJECTS

		Carryforward	FY15	FY16	FY17	FY18	FY19	Total
FUNDING SOURCES								
Fund Balance		\$ 521,878						\$ 521,878
Bond Proceeds								\$ -
Sales Tax (2009 LOST)		\$ 428,522	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 4,928,522
Sales Tax (1999 SPLOST)		\$ 3,607,952						\$ 3,607,952
Balance Forward								\$ -
TOTAL FUNDING		\$ 4,558,352	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 9,058,352
			\$ 5,058,352					
PROJECT COSTS								
	Type	Prior to FY15	FY15	FY16	FY17	FY18	FY19	Total
MCSD Library	Facilities	\$ 42,935,629	\$ 279,328					\$ 43,214,957
Bull Creek Golf Course	Facilities	\$ 2,207,908	\$ 31,174					\$ 2,239,082
Oxbow Meadows Development	Facilities	\$ 15,917,167	\$ 15,568					\$ 15,932,735
LOST Facilities	Facilities	\$ 17,251	\$ 392,251	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 3,409,502
Cooper Creek Walking Trail Railing	Facilities	\$ -	\$ 22,000					\$ 22,000
Various General Fund	General	\$ -	\$ 37,329					\$ 37,329
Tree Preservation and Replace	Land Improvement	\$ 33,400	\$ 73,741					\$ 107,141
Property Acquisition	Land Improvement	\$ 3,713,899	\$ 45,502					\$ 3,759,401
NFL Improvements	Land Improvement	\$ 6,054,076	\$ 1,492,996					\$ 7,547,072
Enterprise Zone	Land Improvement	\$ 3,067,663	\$ 112,337					\$ 3,180,000
Liberty District Redevelopment	Land Improvement	\$ 3,323,451	\$ 1,676,549					\$ 5,000,000
Upgrade of LGFS/GHRS System	Technology	\$ 1,419,050	\$ 293,331					\$ 1,712,381
Health and Pension Reporting	Technology	\$ 92,025	\$ 71,975					\$ 164,000
800 Mhz Digital Upgrade	Technology	\$ 4,318,472	\$ 128,814					\$ 4,447,286
LOST Information Technology	Technology	\$ 1,241,613	\$ 133,387	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 2,375,000
Asset Management Software	Technology	\$ -	\$ 50,000					\$ 50,000
Radio System Maintenance	Technology	\$ -	\$ 50,000					\$ 50,000
Government Center Elevator	Facilities	\$ 18,360	\$ 101,640					\$ 120,000
Government Center Generator	Facilities	\$ 149,570	\$ 50,430					\$ 200,000
								\$ -
								\$ -
								\$ -
TOTAL PROJECT COSTS		\$ 84,509,534	\$ 5,058,352	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 93,567,886

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MUSCOGEE COUNTY SCHOOL DISTRICT LIBRARY

PROJECT NAME:	MCSD Library		
PROJECT DESCRIPTION:	Construct new 100,000 sf state-of-the-art library to replace 50-yr old facility		
BENEFIT TO THE COMMUNITY:	Improved access to resources for educational, leisure and research purposes for all citizens and students in the Muscogee County area		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PLANNING	PROJECT TYPE:	QUALITY OF LIFE
ACCOUNT CODE:	0540 695 2120	PROJECT NO:	50500

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 43,214,957		\$ 43,214,957
Other			\$ -
Balance Forward		\$ 279,328	
TOTAL FUNDING SOURCES	\$ 43,214,957	\$ 279,328	\$ 43,214,957
PROJECT COSTS			
Professional Services	\$ 150,123		\$ 150,123
Legal	\$ 211,607		\$ 211,607
Architect/Engineering	\$ 1,774,528		\$ 1,774,528
Appraisal/Negotiations			\$ -
Construction	\$ 25,150,758		\$ 25,150,758
Land Acquisition	\$ 2,995,435		\$ 2,995,435
Furnishings & Equipment	\$ 12,653,178	\$ 279,328	\$ 12,932,506
BUDGETED EXPENDITURES	\$ 42,935,629	\$ 279,328	\$ 43,214,957
BALANCE	\$ 279,328	\$ 0	\$ 0

BULL CREEK GOLF COURSE

PROJECT NAME:	Bull Creek Golf Course		
PROJECT DESCRIPTION:	Renovation of Bull Creek Golf Course, including upgrades to irrigation systems, drainage, turf, sand bunkers, tee boxes, greens and cart paths		
BENEFIT TO THE COMMUNITY:	Improved public golf course amenity for citizens and visitors to Columbus for recreational and instructional purposes, as well as practice for local teams		
OPERATING BUDGET IMPACT:	Reduced operational risk for repairs or maintenance to golf course		
MANAGING DEPARTMENT:	BULL CREEK	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0540 695 2129	PROJECT NO:	50502

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 2,239,082		\$ 2,239,082
Other			\$ -
Balance Forward		\$ 31,174	
TOTAL FUNDING SOURCES	\$ 2,239,082	\$ 31,174	\$ 2,239,082
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 157,149		\$ 157,149
Appraisal/Negotiations			\$ -
Construction	\$ 2,050,759	\$ 31,174	\$ 2,081,933
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 2,207,908	\$ 31,174	\$ 2,239,082
BALANCE	\$ 31,174	\$ -	\$ -

OXBOW MEADOW DEVELOPMENT

PROJECT NAME:	Oxbow Meadow Redevelopment		
PROJECT DESCRIPTION:	Redevelopment projects around the Oxbow Meadows complex		
BENEFIT TO THE COMMUNITY:	Improved amenities for citizens and property owners to attract patrons and visitors for recreational, instructional and educational purposes		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	REAL ESTATE	PROJECT TYPE:	ECONOMIC DEVELOPMENT
ACCOUNT CODE:	0540 695 2135	PROJECT NO:	50605, 50610, 50611

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 15,932,735		\$ 15,932,735
Other			\$ -
Balance Forward		\$ 15,568	
TOTAL FUNDING SOURCES	\$ 15,932,735	\$ 15,568	\$ 15,932,735
PROJECT COSTS			
Professional Services			\$ -
Legal	\$ 2,497		\$ 2,497
Architect/Engineering	\$ 1,719,112		\$ 1,719,112
Appraisal/Negotiations			\$ -
Construction	\$ 12,485,990	\$ 15,568	\$ 12,501,558
Land Acquisition	\$ 1,709,568		\$ 1,709,568
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 15,917,167	\$ 15,568	\$ 15,932,735
BALANCE	\$ 15,568	\$ -	\$ -

2009 LOST: FACILITIES MAINTENANCE

PROJECT NAME:	LOST Facilities		
PROJECT DESCRIPTION:	Funding for repairs, long term maintenance, and upgrades to facilities owned and operated by the City		
BENEFIT TO THE COMMUNITY:	Maintains facilities for use by citizens and visitors as well as employees of City		
OPERATING BUDGET IMPACT:	Reduced repair and maintenance costs		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	INFRASTRUCTURE
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96001

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 17,251	\$ 375,000	\$ 392,251
Other			\$ -
Balance Forward		\$ 17,251	
TOTAL FUNDING SOURCES	\$ 17,251	\$ 392,251	\$ 392,251
PROJECT COSTS			
Professional Services		\$ 10,000	\$ 10,000
Legal		\$ 10,000	\$ 10,000
Architect/Engineering		\$ 72,251	\$ 72,251
Appraisal/Negotiations			\$ -
Construction		\$ 300,000	\$ 300,000
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ -	\$ 392,251	\$ 392,251
BALANCE	\$ 17,251	\$ -	\$ -

COOPER CREEK WALKING TRAIL RAILING

PROJECT NAME:	Cooper Creek Walking Trail Railing		
PROJECT DESCRIPTION:	Repair handrails at the Cooper Creek Park walking trail		
BENEFIT TO THE COMMUNITY:	Improved safety for citizens and visitors to Cooper Creek walking trail		
OPERATING BUDGET IMPACT:	Reduced exposure to liability from injury caused by failed or missing handrails		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96016

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 22,000		\$ 22,000
Other			\$ -
Balance Forward		\$ 22,000	
TOTAL FUNDING SOURCES	\$ 22,000	\$ 22,000	\$ 22,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction		\$ 20,000	\$ 20,000
Land Acquisition			\$ -
Furnishings & Equipment		\$ 2,000	\$ 2,000
BUDGETED EXPENDITURES	\$ -	\$ 22,000	\$ 22,000
BALANCE	\$ 22,000	\$ -	\$ -

VARIOUS MANAGEMENT PROJECTS

PROJECT NAME:	Various		
PROJECT DESCRIPTION:	Funds set aside periodically from the General Fund to finance management projects of the City		
BENEFIT TO THE COMMUNITY:	Meet the needs and requirements of citizens and property owners		
OPERATING BUDGET IMPACT:	General Fund allocations		
MANAGING DEPARTMENT:	Various	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	20100

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 37,329		\$ 37,329
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 37,329	
TOTAL FUNDING SOURCES	\$ 37,329	\$ 37,329	\$ 37,329
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction		\$ 37,329	\$ 37,329
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ -	\$ 37,329	\$ 37,329
BALANCE	\$ 37,329	\$ -	\$ -

TREE PRESERVATION AND REPLACEMENT

PROJECT NAME:	Tree Preservation and Replacement		
PROJECT DESCRIPTION:	Funding for the replacement and preservation of trees throughout Muscogee County		
BENEFIT TO THE COMMUNITY:	Preserves environmental integrity of Columbus/Muscogee County by planting or preserving existing tree population; improves aesthetics and environmental health for citizens and property owners		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:		PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22193

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance- General Fund	\$ 107,141		\$ 107,141
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 73,741	
TOTAL FUNDING SOURCES	\$ 107,141	\$ 73,741	\$ 107,141
PROJECT COSTS			
Professional Services	\$ 33,400	\$ 73,741	\$ 107,141
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 33,400	\$ 73,741	\$ 107,141
BALANCE	\$ 73,741	\$ -	\$ -

PROPERTY ACQUISITION

PROJECT NAME:	Property Acquisition		
PROJECT DESCRIPTION:	Funding to facilitate City's real estate purchases, including legal fees, surveys, appraisals, environmental assessments, demolitions, and site costs		
BENEFIT TO THE COMMUNITY:	Necessary element of community development and improvement		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PLANNING/REAL ESTATE	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22194

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance- GENERAL FUND	\$ 3,759,401		\$ 3,759,401
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 45,502	
TOTAL FUNDING SOURCES	\$ 3,759,401	\$ 45,502	\$ 3,759,401
PROJECT COSTS			
Professional Services			\$ -
Legal	\$ 11,714		\$ 11,714
Architect/Engineering			\$ -
Appraisal/Negotiations	\$ 17,673		\$ 17,673
Construction			\$ -
Land Acquisition	\$ 3,649,512	\$ 45,502	\$ 3,695,014
Furnishings & Equipment	\$ 35,000		\$ 35,000
BUDGETED EXPENDITURES	\$ 3,713,899	\$ 45,502	\$ 3,759,401
BALANCE	\$ 45,502	\$ (0)	\$ (0)

NEED FOR LAND (FT BENNING) IMPROVEMENTS

PROJECT NAME:	NFL Improvements		
PROJECT DESCRIPTION:	Acquisition of approximately 2,500 acres of land which was part of the Fort Benning Military Reservation and construction of roads and utilities there		
BENEFIT TO THE COMMUNITY:	Spur industrial, commercial and residential growth and development in the area		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	REAL ESTATE	PROJECT TYPE:	ECONOMIC DEVELOPMENT
ACCOUNT CODE:	0540 695 2133	PROJECT NO:	50601

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 7,547,072		\$ 7,547,072
Other			\$ -
Balance Forward		\$ 1,492,996	
TOTAL FUNDING SOURCES	\$ 7,547,072	\$ 1,492,996	\$ 7,547,072
PROJECT COSTS			
Professional Services	\$ 38,184		\$ 38,184
Legal	\$ 13,929	\$ 10,000	\$ 23,929
Architect/Engineering	\$ 1,309,803	\$ 50,000	\$ 1,359,803
Appraisal/Negotiations	\$ 27,546		\$ 27,546
Construction	\$ 2,154,459	\$ 430,630	\$ 2,585,089
Land Acquisition	\$ 2,510,155	\$ 1,002,366	\$ 3,512,521
Furnishings & Equipment	\$ -		\$ -
BUDGETED EXPENDITURES	\$ 6,054,076	\$ 1,492,996	\$ 7,547,072
BALANCE	\$ 1,492,996	\$ -	\$ -

ENTERPRISE ZONE

PROJECT NAME:	Enterprise Zone		
PROJECT DESCRIPTION:	Acquire and develop land for commercial and industrial purposes, infrastructure improvements, relocation assistance, demolition and site preparation.		
BENEFIT TO THE COMMUNITY:	Improved commercial, industrial and residential development to facilitate economic growth as well as improved working and living environments for citizens and property owners.		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PLANNING/REAL ESTATE	PROJECT TYPE:	ECONOMIC DEVELOPMENT
ACCOUNT CODE:	0540 695 2131	PROJECT NO:	50603

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 3,180,000		\$ 3,180,000
Other			\$ -
Balance Forward		\$ 112,337	
TOTAL FUNDING SOURCES	\$ 3,180,000	\$ 112,337	\$ 3,180,000
PROJECT COSTS			
Professional Services	\$ 119,459		\$ 119,459
Legal	\$ 47,841		\$ 47,841
Architect/Engineering	\$ 440,220		\$ 440,220
Appraisal/Negotiations	\$ 8,773		\$ 8,773
Construction	\$ 611,025	\$ 112,337	\$ 723,362
Land Acquisition	\$ 1,840,345		\$ 1,840,345
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 3,067,663	\$ 112,337	\$ 3,180,000
BALANCE	\$ 112,337	\$ -	\$ -

LIBERTY DISTRICT REDEVELOPMENT

PROJECT NAME:	Liberty District Redevelopment		
PROJECT DESCRIPTION:	Redevelopment of Liberty District, the area surrounding the historically and culturally significant Liberty Theater.		
BENEFIT TO THE COMMUNITY:	Improved residential and commercial amenities to attract patrons and visitors which enhances economic vitality of the area		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	REAL ESTATE	PROJECT TYPE:	ECONOMIC DEVELOPMENT
ACCOUNT CODE:	0540 695 2134	PROJECT NO:	50604, 50620, 56021, 50622

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 5,000,000		\$ 5,000,000
Other			\$ -
Balance Forward		\$ 1,676,549	
TOTAL FUNDING SOURCES	\$ 5,000,000	\$ 1,676,549	\$ 5,000,000
PROJECT COSTS			
Professional Services	\$ 40		\$ 40
Legal	\$ 39,439	\$ 10,000	\$ 49,439
Architect/Engineering	\$ 100,944	\$ 10,000	\$ 110,944
Appraisal/Negotiations	\$ 10,900		\$ 10,900
Construction	\$ 847,203	\$ 1,351,179	\$ 2,198,382
Land Acquisition	\$ 2,323,934	\$ 305,370	\$ 2,629,304
Furnishings & Equipment	\$ 991		\$ 991
BUDGETED EXPENDITURES	\$ 3,323,451	\$ 1,676,549	\$ 5,000,000
BALANCE	\$ 1,676,549	\$ -	\$ -

UPGRADE OF LGFS/GHRS SYSTEMS

PROJECT NAME:	LGFS/GHRS Conversion/Implementation		
PROJECT DESCRIPTION:	Consultation and implementation services for upgrade of LGFS/GHRS system to Advantage3.0, including AP, AR, Purchasing, Accounting, and HR		
BENEFIT TO THE COMMUNITY:	Allows City to provide citizens and other stakeholders information in a timely and accurate manner		
OPERATING BUDGET IMPACT:	Reduced resource requirement due to efficiencies of newer system		
MANAGING DEPARTMENT:	FINANCE/HR/IT	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22187

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance- GENERAL FUND	\$ 1,712,381		\$ 1,712,381
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 293,331	
TOTAL FUNDING SOURCES	\$ 1,712,381	\$ 293,331	\$ 1,712,381
PROJECT COSTS			
Professional Services	\$ 1,159,123	\$ 293,331	\$ 1,452,454
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment	\$ 259,927		\$ 259,927
BUDGETED EXPENDITURES	\$ 1,419,050	\$ 293,331	\$ 1,712,381
BALANCE	\$ 293,331	\$ -	\$ -

HEALTH AND PENSION REPORTING

PROJECT NAME:	Health and Pension Reports		
PROJECT DESCRIPTION:	Funding for actuarial services for Other Post Employment Benefits (OPEB)		
BENEFIT TO THE COMMUNITY:	Provides employees and retirees necessary information regarding post employment benefits and ensures compliance with statutory and other requirements		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	HR/FINANCE	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22234

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance- GENERAL FUND	\$ 164,000		\$ 164,000
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 71,975	
TOTAL FUNDING SOURCES	\$ 164,000	\$ 71,975	\$ 164,000
PROJECT COSTS			
Professional Services	\$ 92,025	\$ 71,975	\$ 164,000
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 92,025	\$ 71,975	\$ 164,000
BALANCE	\$ 71,975	\$ -	\$ -

800 Mhz DIGITAL UPGRADE

PROJECT NAME:	800 Mhz Digital Upgrade		
PROJECT DESCRIPTION:	Conversion of technology from analog based to digital		
BENEFIT TO THE COMMUNITY:	Increased efficiency for City operations benefits citizens, property owners and visitors		
OPERATING BUDGET IMPACT:	No impact on operating budget		
MANAGING DEPARTMENT:	ENGINEERING/IT 0508 660 1000 and 0109	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	210 9901	PROJECT NO:	22260 and 91001

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance-GENERAL FUND	\$ 3,747,286		\$ 3,747,286
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 700,000		\$ 700,000
Other			\$ -
Balance Forward		\$ 128,814	
TOTAL FUNDING SOURCES	\$ 4,447,286	\$ 128,814	\$ 4,447,286
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment	\$ 4,318,472	\$ 128,814	\$ 4,447,286
BUDGETED EXPENDITURES	\$ 4,318,472	\$ 128,814	\$ 4,447,286
BALANCE	\$ 128,814	\$ 0	\$ 0

2009 OTHER LOST: INFORMATION TECHNOLOGY

PROJECT NAME:	LOST Information Technology		
PROJECT DESCRIPTION:	Funding for technological investment and improvement at the City		
BENEFIT TO THE COMMUNITY:	Improves operational efficiencies of staff to provide better quality service to citizens		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	PROJECT NO:	90001

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 1,250,000	\$ 125,000	\$ 1,375,000
Other			\$ -
Balance Forward		\$ 8,387	
TOTAL FUNDING SOURCES	\$ 1,250,000	\$ 133,387	\$ 1,375,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment	\$ 1,241,613	\$ 133,387	\$ 1,375,000
BUDGETED EXPENDITURES	\$ 1,241,613	\$ 133,387	\$ 1,375,000
BALANCE	\$ 8,387	\$ -	\$ -

ASSET MANAGEMENT SOFTWARE

PROJECT NAME:	Asset Management Software		
PROJECT DESCRIPTION:	Fund purchase and implementation of Asset Management software for City		
BENEFIT TO THE COMMUNITY:	Improved efficiencies and accuracies for recording and tracking City assets		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	98001

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 50,000		\$ 50,000
Other			\$ -
Balance Forward		\$ 50,000	
TOTAL FUNDING SOURCES	\$ 50,000	\$ 50,000	\$ 50,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment		\$ 50,000	\$ 50,000
BUDGETED EXPENDITURES	\$ -	\$ 50,000	\$ 50,000
BALANCE	\$ 50,000	\$ -	\$ -

RADIO SYSTEM MAINTENANCE

PROJECT NAME:	Radio System Maintenance		
PROJECT DESCRIPTION:	Funding for maintenance and repairs for City's emergency communication system		
BENEFIT TO THE COMMUNITY:	Improved communication accessibility for emergencies and City operations		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	98002

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 50,000		\$ 50,000
Other			\$ -
Balance Forward		\$ 50,000	
TOTAL FUNDING SOURCES	\$ 50,000	\$ 50,000	\$ 50,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment		\$ 50,000	\$ 50,000
BUDGETED EXPENDITURES	\$ -	\$ 50,000	\$ 50,000
BALANCE	\$ 50,000	\$ -	\$ -

GOVERNMENT CENTER ELEVATORS

PROJECT NAME:	Govt Center Elevator		
PROJECT DESCRIPTION:	Repair or replace existng elevator systems in the Government Center, which are so old replacement parts and service are no longer available		
BENEFIT TO THE COMMUNITY:	Improved safety and convenience for citizens and visitors using the Government Centers as well as employees who work in the building		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96023

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 120,000		\$ 120,000
Other			\$ -
Balance Forward		\$ 101,640	
TOTAL FUNDING SOURCES	\$ 120,000	\$ 101,640	\$ 120,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction	\$ 18,360	\$ 101,640	\$ 120,000
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 18,360	\$ 101,640	\$ 120,000
BALANCE	\$ 101,640	\$ -	\$ -

GOVERNMENT CENTER GENERATOR

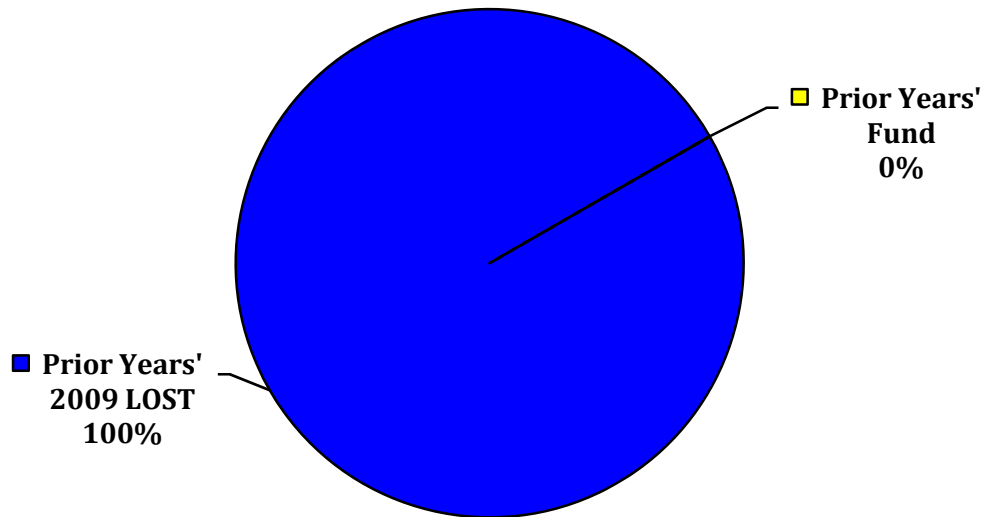
PROJECT NAME:	Government Center Generator		
PROJECT DESCRIPTION:	Add on site power generator to Government Center		
BENEFIT TO THE COMMUNITY:	Improved safety and efficiency during power outages at Government Center		
OPERATING BUDGET IMPACT:	Reduced exposure to risk of emergency power outage or failure		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96020

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 200,000		\$ 200,000
Other			\$ -
Balance Forward		\$ 50,430	
TOTAL FUNDING SOURCES	\$ 200,000	\$ 50,430	\$ 200,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment	\$ 149,570	\$ 50,430	\$ 200,000
BUDGETED EXPENDITURES	\$ 149,570	\$ 50,430	\$ 200,000
BALANCE	\$ 50,430	\$ -	\$ -

PARKS, RECREATION & LEISURE SUMMARY

FY15 FINANCING METHOD

\$92,000

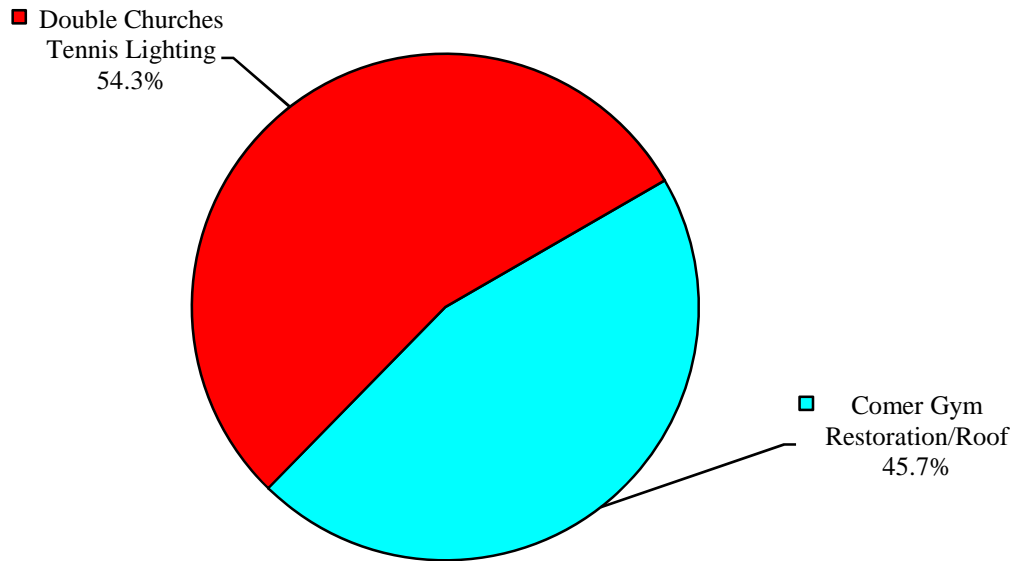


FY15 FINANCING FOR PARKS & RECREATION PROJECTS

<u>METHOD/SOURCE</u>	<u>AMOUNT</u>
1999 SPLOST	0
Prior Years' Fund	\$0
2009 LOST	0
Prior Years' 1999 SPLOST	0
Prior Years' 2009 LOST	92,000
Prior Years' Bond Funds	0
FY15 TOTAL	<u><u>\$92,000</u></u>

PARKS, RECREATION & LEISURE SUMMARY

FY15 PROJECT COSTS \$92,000



FY15 PARKS & RECREATION PROJECTS

<u>PROJECT</u>	<u>AMOUNT</u>
Comer Gym Restoration/Roof	\$42,000
Double Churches Tennis Lighting	50,000
FY15 TOTAL	\$92,000

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PARKS, RECREATION AND LEISURE SUMMARY

FIVE YEAR FORECAST

PARKS, RECREATION AND LEISURE CAPITAL IMPROVEMENT PROJECTS

		Carryforward	FY15	FY16	FY17	FY18	FY19	Total
FUNDING SOURCES								
Fund Balance		\$ -						\$ -
Bond Proceeds								\$ -
Sales Tax (2009 LOST)		\$ 92,000						\$ 92,000
Sales Tax (1999 SPLOST)								\$ -
Balance Forward								\$ -
TOTAL FUNDING		\$ 92,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,000
			\$ 92,000					
PROJECT COSTS								
	Type	Prior to FY15	FY15	FY16	FY17	FY18	FY19	Total
Comer Gym Restoration	Parks & Rec	\$ 2,541,809	\$ 42,000					\$ 2,583,809
Double Churches Tennis Lighting	Parks & Rec	\$ -	\$ 50,000					\$ 50,000
								\$ -
								\$ -
								\$ -
								\$ -
								\$ -
TOTAL PROJECT COSTS		\$ 2,541,809	\$ 92,000	\$ -	\$ -	\$ -	\$ -	\$ 2,633,809

COMER GYM RESTORATION

PROJECT NAME:	Comer Gym Restoration		
PROJECT DESCRIPTION:	Restoration of Comer Gym. The current budget provides for a new roof.		
BENEFIT TO THE COMMUNITY:	Citizens benefit from the use of an improved recreational facility with both historic and cultural significance. Facility provides recreation and other citizen activities		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PARKS AND RECREATION 0508 660 1000 and 0109 260 9901	PROJECT TYPE:	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:		PROJECT NO:	96028, 22928, 96017

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance -General Fund	\$ 771,148		\$ 771,148
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 1,812,661		\$ 1,812,661
Other			\$ -
Balance Forward		\$ 42,000	
TOTAL FUNDING SOURCES	\$ 2,583,809	\$ 42,000	\$ 2,583,809
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 11,154		\$ 11,154
Appraisal/Negotiations			\$ -
Construction	\$ 2,520,668	\$ 42,000	\$ 2,562,668
Land Acquisition			\$ -
Furnishings & Equipment	\$ 9,987		\$ 9,987
BUDGETED EXPENDITURES	\$ 2,541,809	\$ 42,000	\$ 2,583,809
BALANCE	\$ 42,000	\$ -	\$ -

DOUBLE CHURCHES TENNIS COURT LIGHTING

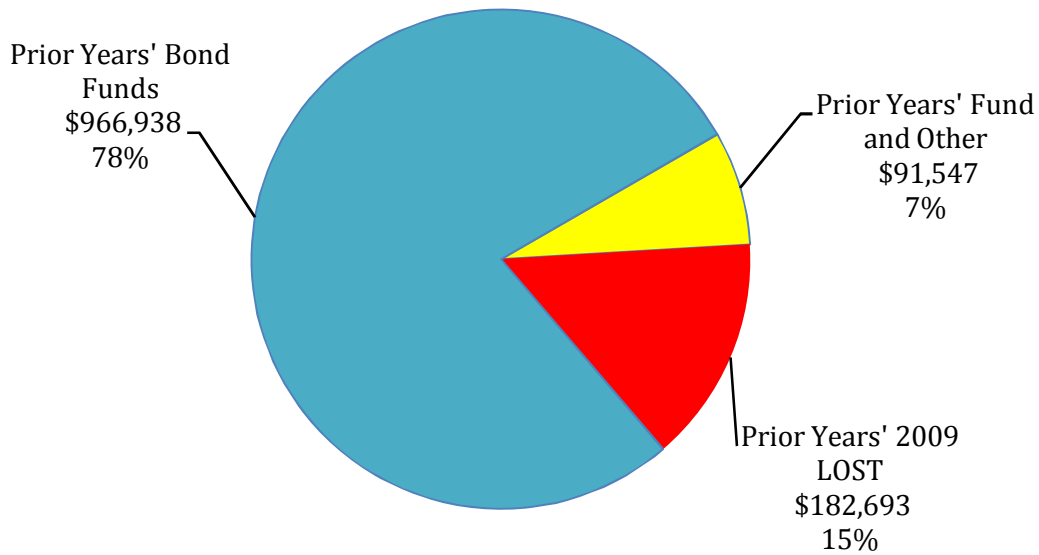
PROJECT NAME:	Double Churches Park Tennis Court Lighting		
PROJECT DESCRIPTION:	Repair/replace lighting infrastructure at Double Churches Park tennis courts		
BENEFIT TO THE COMMUNITY:	Provide more comfortable, safe and enjoyable amenity facility for citizens of Columbus		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PARKS AND RECREATION	PROJECT TYPE:	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	PROJECT NO:	96018

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ -		\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 50,000		\$ 50,000
Other			\$ -
Balance Forward		\$ 50,000	
TOTAL FUNDING SOURCES	\$ 50,000	\$ 50,000	\$ 50,000
PROJECT COSTS			
Professional Services		\$ 5,000	\$ 5,000
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction		\$ 20,000	\$ 20,000
Land Acquisition			\$ -
Furnishings & Equipment	\$ -	\$ 25,000	\$ 25,000
BUDGETED EXPENDITURES	\$ -	\$ 50,000	\$ 50,000
BALANCE	\$ 50,000	\$ -	\$ -

PUBLIC SAFETY/CRIMINAL JUSTICE SUMMARY

FY15 FINANCING METHOD

\$1,241,178



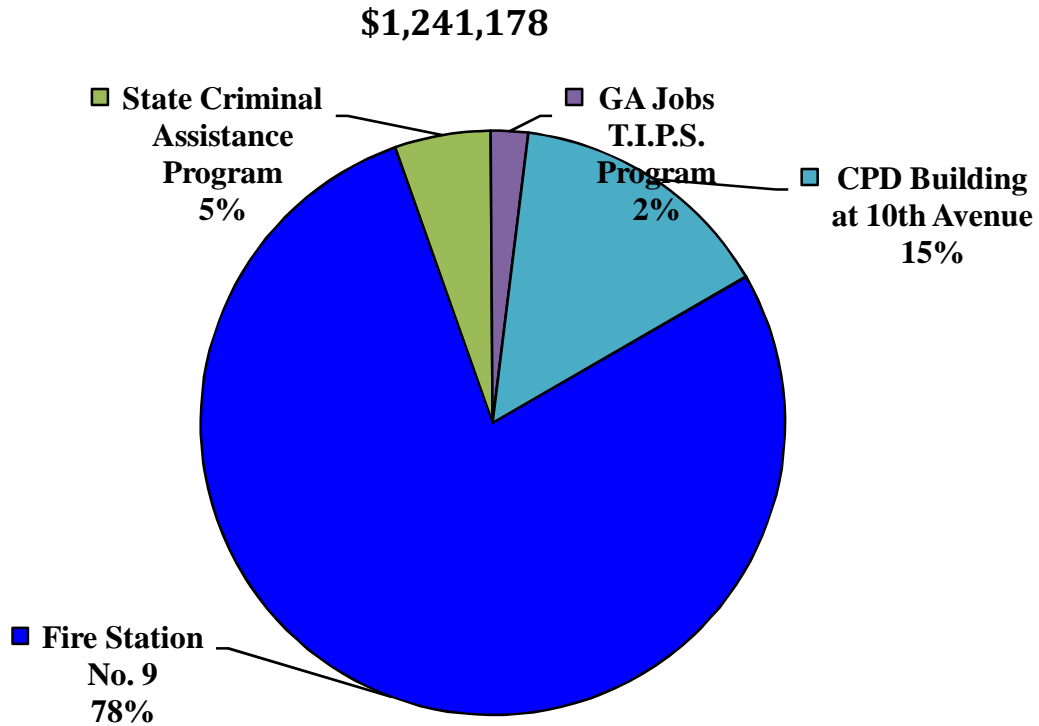
FY15 FINANCING FOR PUBLIC SAFETY/CRIMINAL JUSTICE PROJECTS

METHOD/SOURCE

Prior Years' Fund and Other	\$ 91,547
Prior Years' 1999 SPLOST	\$ -
Prior Years' 2009 LOST	\$ 182,693
Prior Years' Bond Funds	\$ 966,938
FY15 TOTAL	<u>\$ 1,241,178</u>

PUBLIC SAFETY/CRIMINAL JUSTICE SUMMARY

FY15 PROJECT COSTS



FY15 PUBLIC SAFETY/CRIMINAL JUSTICE PROJECTS

PROJECT

Fire Station No. 9	\$966,938
State Criminal Assistance Program	\$65,791
GA Jobs T.I.P.S. Program	\$25,756
CPD Building at 10th Avenue	\$182,693
FY15 TOTAL	<u><u>\$1,241,178</u></u>

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PUBLIC SAFETY/CRIMINAL JUSTICE SUMMARY

FIVE YEAR FORECAST PUBLIC SAFETY/CRIMINAL JUSTICE CAPITAL IMPROVEMENT PROJECTS

		Carryforward	FY15	FY16	FY17	FY18	FY19	Total
FUNDING SOURCES								
Fund Balance and Other		\$ 91,547						\$ 91,547
Bond Proceeds		\$ 966,938						\$ 966,938
Sales Tax (2009 LOST)		\$ 182,693						\$ 182,693
Sales Tax (1999 SPLOST)								\$ -
Balance Forward								\$ -
TOTAL FUNDING		\$ 1,241,178	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,241,178
			\$ 1,241,178					
PROJECT COSTS								
	Type	Prior to FY15	FY15	FY16	FY17	FY18	FY19	Total
Fire Station No. 9	Public Safety	\$ 1,033,062	\$ 966,938					\$ 2,000,000
CPD Building 10th Avenue	Public Safety	\$ 17,307	\$ 182,693					\$ 200,000
State Criminal Assistance	Public Safety	\$ 471,541	\$ 65,791					\$ 537,332
Ga Job TIPS	Public Safety	\$ 133,525	\$ 25,756					\$ 159,281
								\$ -
								\$ -
TOTAL PROJECT COSTS		\$ 1,655,435	\$ 1,241,178	\$ -	\$ -	\$ -	\$ -	\$ 2,896,613

FIRE STATION NO. 9

PROJECT NAME:	Fire Station No. 9		
PROJECT DESCRIPTION:	Construct new Firehouse facility to replace existing facility on 29th ST		
BENEFIT TO THE COMMUNITY:	Improved facility will enhance capacity of firefighters and improve quality of facilities for Fire/EMS services to the area		
OPERATING BUDGET IMPACT:	No change to operating budget of Fire/EMS		
MANAGING DEPARTMENT:	Fire/EMS	PROJECT TYPE:	PUBLIC SAFETY
ACCOUNT CODE:	0559 800 2100	PROJECT NO:	82001

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds	\$ 2,000,000		\$ 2,000,000
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 966,938	
TOTAL FUNDING SOURCES	\$ 2,000,000	\$ 966,938	\$ 2,000,000
PROJECT COSTS			
Professional Services			\$ -
Legal	\$ 11,524	\$ 10,000	\$ 21,524
Architect/Engineering	\$ 245,538	\$ 55,000	\$ 300,538
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition	\$ 776,000	\$ 901,938	\$ 1,677,938
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 1,033,062	\$ 966,938	\$ 2,000,000
BALANCE	\$ 966,938	\$ -	\$ -

COLUMBUS POLICE DEPARTMENT BUILDING

PROJECT NAME:	CPD Building 10th Avenue		
PROJECT DESCRIPTION:	Renovation of CPD Goodwill Building on 10th Avenue		
BENEFIT TO THE COMMUNITY:	Enhances facilities used by public safety agency		
OPERATING BUDGET IMPACT:	Reduces exposure for repair and maintenance costs		
<hr/>			
MANAGING DEPARTMENT:	POLICE DEPT	PROJECT TYPE:	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22935

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 200,000		\$ 200,000
Other			\$ -
Balance Forward		\$ 182,693	
TOTAL FUNDING SOURCES	\$ 200,000	\$ 182,693	\$ 200,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction	\$ 17,307	\$ 182,693	\$ 200,000
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 17,307	\$ 182,693	\$ 200,000
<hr/>			
BALANCE	\$ 182,693	\$ (0)	\$ (0)

STATE CRIMINAL ALIEN ASSISTANCE PROGRAM

PROJECT NAME:	State Criminal Alien Assistance Program		
PROJECT DESCRIPTION:	US Bureau of Justice program which recompensates municipalities for correctional officers associated with incarcerating illegal immigrants		
BENEFIT TO THE COMMUNITY:	Reduced taxpayer burden for cost of incarcerating certain inmates		
OPERATING BUDGET IMPACT:	Reduced cost of correctional officer detail		
<hr/>			
MANAGING DEPARTMENT:	CRIMINAL JUSTICE	PROJECT TYPE:	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22180

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax			\$ -
Other-State	\$ 513,746	\$ 23,586	\$ 537,332
Balance Forward		\$ 42,205	
TOTAL FUNDING SOURCES	\$ 513,746	\$ 65,791	\$ 537,332
PROJECT COSTS			
Program costs	\$ 471,541	\$ 65,791	\$ 537,332
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 471,541	\$ 65,791	\$ 537,332
BALANCE			
	\$ 42,205	\$ 0	\$ 0

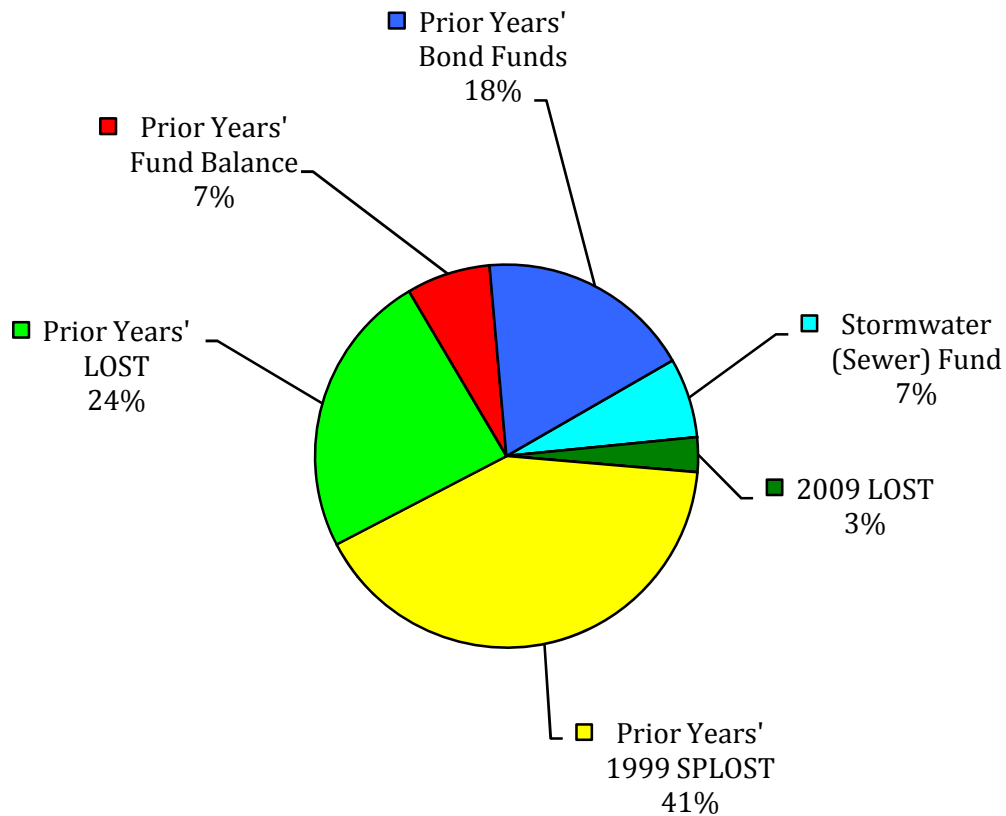
GA JOBS T.I.P.S PROGRAM

PROJECT NAME:	Ga Jobs T.I.P.S Program		
PROJECT DESCRIPTION:	State of Georgia program for workforce reintegration or counseling		
BENEFIT TO THE COMMUNITY:	Provides workforce resources to the community		
OPERATING BUDGET IMPACT:	No impact on operational budget		
<hr/>			
MANAGING DEPARTMENT:	WIA	PROJECT TYPE:	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	PROJECT NO:	22202

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax			\$ -
Other-State	\$ 59,281		\$ 59,281
Balance Forward		\$ 25,756	
TOTAL FUNDING SOURCES	\$ 59,281	\$ 25,756	\$ 59,281
PROJECT COSTS			
Program costs	\$ 33,525	\$ 25,756	\$ 59,281
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 33,525	\$ 25,756	\$ 59,281
BALANCE			
	\$ 25,756	\$ 0	\$ 0

DRAINAGE SUMMARY

FY15 FINANCING METHOD \$12,747,260

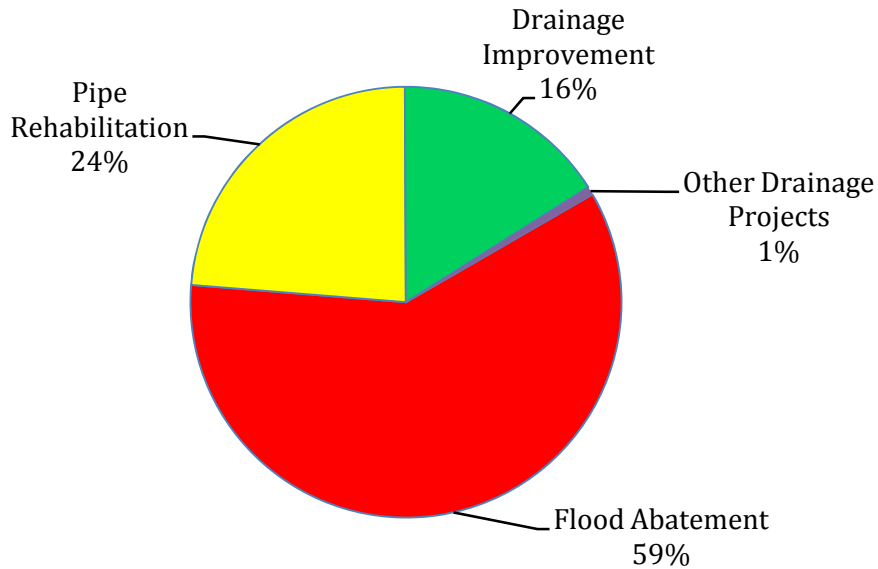


FY15 FINANCING FOR DRAINAGE PROJECTS

<u>METHOD/SOURCE</u>	<u>AMOUNT</u>
Stormwater (Sewer) Fund	\$859,212
1999 SPLOST	\$0
2009 LOST	\$375,000
Bond Proceeds	\$0
Prior Years' 1999 SPLOST	\$5,228,471
Prior Years' LOST	\$3,075,903
Prior Years' Fund Balance	\$901,585
Prior Years' Bond Funds	\$2,307,089
FY15 TOTAL	\$12,747,260

DRAINAGE SUMMARY

FY15 PROJECT COSTS \$12,747,260



<u>Type of Project</u>	<u>AMOUNT</u>
Flood Abatement	7,598,142
Pipe Rehabilitation	3,015,413
Drainage Improvement	2,054,027
Other Drainage Projects	79,678
	<u><u>\$12,747,260</u></u>

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DRAINAGE SUMMARY

FIVE YEAR FORECAST STORMWATER (SEWER) FUND CAPITAL IMPROVEMENT PROJECTS

		Carryforward	FY15	FY16	FY17	FY18	FY19	Total
FUNDING SOURCES								
Stormwater (Sewer) Fund		\$ 901,585	\$ 859,212	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 4,960,797
Bond Proceeds		\$ 2,307,089	\$ -					\$ 2,307,089
Sales Tax (2009 LOST)		\$ 3,075,903	\$ 375,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 6,450,903
Sales Tax (1999 SPLOST)		\$ 5,228,471	\$ -					\$ 5,228,471
Balance Forward		\$ -	\$ -					\$ -
TOTAL FUNDING		\$ 11,513,048	\$ 1,234,212	\$ 1,550,000	\$ 1,550,000	\$ 1,550,000	\$ 1,550,000	\$ 18,947,260
			\$ 12,747,260					
PROJECT COSTS								
	Type	Prior to FY15	FY15	FY16	FY17	FY18	FY19	Total
Stormwater/Flood Abatement	Flood Abatement	\$ 145,973	\$ 395,818	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 2,041,791
6th Ave Flood Abatement	Flood Abatement	\$ 22,318,833	\$ 1,775,238					\$ 24,094,071
19th St Flood Abatement	Flood Abatement	\$ 628,660	\$ 5,027,586					\$ 5,656,246
Cherokee Retaining Wall	Improvement	\$ 1,428,886	\$ 22,400					\$ 1,451,286
Cusseta Road Fold Pack	Flood Abatement	\$ 500	\$ 399,500					\$ 400,000
Oakland Park Drainage	Improvement	\$ 1,137,858	\$ 686,925					\$ 1,824,783
Breeds Hill Loop	Improvement	\$ 29,230	\$ 50,000					\$ 79,230
LOST Stormwater	Improvement	\$ -	\$ 1,098,567	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000	\$ 2,598,567
Riverwalk Renovations	Improvement	\$ 3,267,834	\$ 196,135					\$ 3,463,969
Fleet Management/EPA	Other	\$ 1,058,104	\$ 79,678					\$ 1,137,782
Bay Avenue Sewer Replace	Pipe Rehab	\$ 32,400	\$ 534,151					\$ 566,551
Pipe Rehabilitation	Pipe Rehab	\$ 3,701,767	\$ 1,852,262	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 8,754,029
County Line Rd Pipe Failure	Pipe Rehab	\$ 21,000	\$ 629,000					\$ 650,000
All Other Drainage < \$100K		\$ -						\$ -
TOTAL PROJECT COSTS		\$ 33,771,045	\$ 12,747,260	\$ 1,550,000	\$ 1,550,000	\$ 1,550,000	\$ 1,550,000	\$ 52,718,305

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SEWER (VARIOUS PROJECTS)

PROJECT NAME:	SEWER PROJECTS		
PROJECT DESCRIPTION:	Funds set aside annually to cover various expenditures related to Stormwater and Flood Abatement within Muscogee County		
BENEFIT TO THE COMMUNITY:	Prevention risk of stormwater overflow damage to adjacent areas and to comply with established State and Federal requirements		
OPERATING BUDGET IMPACT:	No impact on Operating Budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	FLOOD ABATEMENT
ACCOUNT CODE:	0508 660 2000	PROJECT NO:	21116-20120, 21095-20090

	Prior Years	FY15	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$ 541,791		\$ 541,791
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 395,818	
TOTAL FUNDING SOURCES	\$ 541,791	\$ 395,818	\$ 541,791
PROJECT COSTS			
Professional Services		\$ 10,000	\$ 10,000
Legal		\$ 5,818	\$ 5,818
Architect/Engineering	\$ 145,973	\$ 80,000	\$ 225,973
Appraisal/Negotiations			\$ -
Construction		\$ 300,000	\$ 300,000
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 145,973	\$ 395,818	\$ 541,791
BALANCE	\$ 395,818	\$ -	\$ -

6TH AVENUE FLOOD ABATEMENT

PROJECT NAME:	6th Avenue Flood Abatement		
PROJECT DESCRIPTION:	Construct enhancements to the stormwater infrastructure in the area surrounding 6th Avenue, including planning, design, and construction.		
BENEFIT TO THE COMMUNITY:	Improved infrastructure for citizens and property owners in area surrounding 6th Avenue and reduced exposure to liability for potential damage caused by deteriorated systems.		
OPERATING BUDGET IMPACT:	Reduces exposure for maintenance and repair costs and potential liability from damage caused by failed infrastructure.		
MANAGING DEPARTMENT:	ENGINEERING 0558 800 2170, 0559 800 2171 , 0508 660 2000	PROJECT TYPE:	FLOOD ABATEMENT
ACCOUNT CODE:		PROJECT NO:	20797, 81002, 82007

	Prior Years	FY15	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$ 2,149,236		\$ 2,149,236
Bond Proceeds	\$ 21,944,835		\$ 21,944,835
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 1,775,238	
TOTAL FUNDING SOURCES	\$ 24,094,071	\$ 1,775,238	\$ 24,094,071
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 1,654,254	\$ 100,000	\$ 1,754,254
Appraisal/Negotiations	\$ 949		\$ 949
Construction	\$ 20,663,630	\$ 1,675,238	\$ 22,338,868
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 22,318,833	\$ 1,775,238	\$ 24,094,071
BALANCE	\$ 1,775,238	\$ -	\$ -

19TH STREET FLOOD ABATEMENT (MERITAS)

PROJECT NAME:	19th Street Flood Abatement (Meritas)		
PROJECT DESCRIPTION:	Research, design and construct roadways to prevent flooding of area surrounding 19th Street near Meritas		
BENEFIT TO THE COMMUNITY:	Reduced risk exposure for citizens and property owners from potential damage caused by flooding as well as improved quality of road accessibility for commuting citizens		
OPERATING BUDGET IMPACT:	Reduced exposure for repair and maintenance costs that could result from flooding		
MANAGING DEPARTMENT:	ENGINEERING 0508 660 2000, 0554 200 2439 and 0540 695 2127	PROJECT TYPE:	FLOOD ABATEMENT
ACCOUNT CODE:		PROJECT NO:	21120, 40243, 53032

	Prior Years	FY15	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$ 128,423		\$ 128,423
Bond Proceeds	\$ 1,160,511		\$ 1,160,511
Sales Tax (1999 SPLOST)	\$ 4,367,312		\$ 4,367,312
Other			\$ -
Balance Forward		\$ 5,027,586	
TOTAL FUNDING SOURCES	\$ 5,656,246	\$ 5,027,586	\$ 5,656,246
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 568,398	\$ 64,950	\$ 633,348
Appraisal/Negotiations			\$ -
Construction	\$ 60,262	\$ 4,862,636	\$ 4,922,898
Land Acquisition		\$ 100,000	\$ 100,000
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 628,660	\$ 5,027,586	\$ 5,656,246
BALANCE	\$ 5,027,586	\$ -	\$ -

CHEROKEE RETAINING WALL

PROJECT NAME:	Cherokee Retaining Wall		
PROJECT DESCRIPTION:	Replace existing retaining wall, constructed in the 1950's, which supports the banks on either side of the ravine along Cherokee Avenue, portions of which had collapsed.		
BENEFIT TO THE COMMUNITY:	Protect citizens and property owners from safety hazards and property damage caused by wall failure		
OPERATING BUDGET IMPACT:	Reduction of maintenance costs and reduced liability exposure		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	DRAINAGE IMPROVEMENT
ACCOUNT CODE:	0508 695 2127	PROJECT NO:	20757 AND 50805

	Prior Years	FY15	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$ 951,286		\$ 951,286
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 500,000		\$ 500,000
Other			\$ -
Balance Forward		\$ 22,400	
TOTAL FUNDING SOURCES	\$ 1,451,286	\$ 22,400	\$ 1,451,286
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 43,978		\$ 43,978
Appraisal/Negotiations			\$ -
Construction	\$ 1,384,908	\$ 22,400	\$ 1,407,308
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 1,428,886	\$ 22,400	\$ 1,451,286
BALANCE	\$ 22,400	\$ -	\$ -

CUSSETA ROAD FOLD PACK

PROJECT NAME:	Cusseta Road Fold Pack		
PROJECT DESCRIPTION:	Research, design, and construction of roadways to prevent flooding of surrounding areas		
BENEFIT TO THE COMMUNITY:	Reduces exposure to future liability from risk of damage to nearby structures caused by flooding		
OPERATING BUDGET IMPACT:	Reduces exposure for repair and maintenance costs		
MANAGING DEPARTMENT:	ENGINEERING 0508 660 2000 and 0540 695 2127	PROJECT TYPE:	FLOOD ABATEMENT
ACCOUNT CODE:	695 2127	PROJECT NO:	21121, 21122 50803

	Prior Years	FY15	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$ 247,666		\$ 247,666
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 152,334		\$ 152,334
Other			\$ -
Balance Forward		\$ 399,500	
TOTAL FUNDING SOURCES	\$ 400,000	\$ 399,500	\$ 400,000
PROJECT COSTS			
Professional Services			\$ -
Legal	\$ 500		\$ 500
Architect/Engineering		\$ 151,834	\$ 151,834
Appraisal/Negotiations			\$ -
Construction		\$ 247,666	\$ 247,666
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 500	\$ 399,500	\$ 400,000
BALANCE	\$ 399,500	\$ -	\$ -

OAKLAND PARK DRAINAGE

PROJECT NAME:	Oakland Park Drainage		
PROJECT DESCRIPTION:	Repair or replace existing pipes to improve drainage flow		
BENEFIT TO THE COMMUNITY:	Reduces exposure to liability for damages to nearby structures caused by failed pipe systems or drainage.		
OPERATING BUDGET IMPACT:	Reduced exposure for repair or maintenance costs.		
MANAGING DEPARTMENT:	ENGINEERING 0508 660 2000 and 0540 695 2127	PROJECT TYPE:	DRAINAGE IMPROVEMENT
ACCOUNT CODE:	695 2127	PROJECT NO:	21110, 53041

	Prior Years	FY15	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$ 442,209		\$ 442,209
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 1,382,574		\$ 1,382,574
Other			\$ -
Balance Forward		\$ 686,925	
TOTAL FUNDING SOURCES	\$ 1,824,783	\$ 686,925	\$ 1,824,783
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 450,447	\$ 10,000	\$ 460,447
Appraisal/Negotiations			\$ -
Construction	\$ 687,411	\$ 676,925	\$ 1,364,336
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 1,137,858	\$ 686,925	\$ 1,824,783
BALANCE	\$ 686,925	\$ -	\$ -

BREEDS HILL LOOP

PROJECT NAME:	Breeds Hill Loop		
PROJECT DESCRIPTION:	Conduct study for prevention of flooding and associated flood damage in the area of Breeds Hill Loop		
BENEFIT TO THE COMMUNITY:	Reduces exposure to citizens and property owners for risk of property damage or other injury caused by flooding or failed drainage systems		
OPERATING BUDGET IMPACT:	Reduced exposure to repair or maintenance costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	DRAINAGE IMPROVEMENT
ACCOUNT CODE:	0508 660 2000	PROJECT NO:	21113, 21123

	Prior Years	FY15	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$ 79,230		\$ 79,230
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 50,000	
TOTAL FUNDING SOURCES	\$ 79,230	\$ 50,000	\$ 79,230
PROJECT COSTS			
Professional Services	\$ 29,230	\$ 50,000	\$ 79,230
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 29,230	\$ 50,000	\$ 79,230
BALANCE	\$ 50,000	\$ -	\$ -

LOCAL OPTION SALES TAX STORMWATER FUNDS

PROJECT NAME:	LOST Stormwater Funds		
PROJECT DESCRIPTION:	Systematic funding of necessary and prudent investment in stormwater systems. Specified project budgets are established out of the LOST Stormwater Funds.		
BENEFIT TO THE COMMUNITY:	Sustained investment in infrastructure to ensure safety for citizens and property owners from risks associated with deteriorated or failed stormwater drainage systems		
OPERATING BUDGET IMPACT:	Reduced exposure for unexpected repair or maintenance costs associated with system failures or flooding		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	DRAINAGE
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	94001

	Prior Years	FY15	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 723,567	\$ 375,000	\$ 1,098,567
Other			\$ -
Balance Forward		\$ 723,567	
TOTAL FUNDING SOURCES	\$ 723,567	\$ 1,098,567	\$ 1,098,567
PROJECT COSTS			
Professional Services		\$ 50,000	\$ 50,000
Legal		\$ 50,000	\$ 50,000
Architect/Engineering		\$ 100,000	\$ 100,000
Appraisal/Negotiations			\$ -
Construction		\$ 898,567	\$ 898,567
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ -	\$ 1,098,567	\$ 1,098,567
BALANCE	\$ 723,567	\$ -	\$ -

RIVERWALK RENOVATIONS

PROJECT NAME:	Riverwalk Renovations		
PROJECT DESCRIPTION:	Stabilization and renovation of banks along the Chattahoochee Riverwalk		
BENEFIT TO THE COMMUNITY:	Improved infrastructure for Chattahoochee Riverwalk which accrues environmental, recreational and industrial benefit to citizens and property owners; reduced safety risk		
OPERATING BUDGET IMPACT:	Reduced exposure to liability resulting from failed riverbank stability		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	DRAINAGE IMPROVEMENT
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	94003

	Prior Years	FY15	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 3,463,969		\$ 3,463,969
Other			\$ -
Balance Forward		\$ 196,135	
TOTAL FUNDING SOURCES	\$ 3,463,969	\$ 196,135	\$ 3,463,969
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 183,794		\$ 183,794
Appraisal/Negotiations			\$ -
Construction	\$ 3,084,040	\$ 196,135	\$ 3,280,175
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 3,267,834	\$ 196,135	\$ 3,463,969
BALANCE	\$ 196,135	\$ -	\$ -

FLEET MANAGEMENT EPA

PROJECT NAME:	Fleet Management EPA		
PROJECT DESCRIPTION:	Bring the Fleet Maintenance Complex into compliance with EPA Clean Water Act, Includes installation of oil/water separator drainage system connected to sanitary sewer		
BENEFIT TO THE COMMUNITY:	Oil/water separators will prevent contaminated water from polluting the area's streams and rivers and help protect wildlife and the environment		
OPERATING BUDGET IMPACT:	Ensures compliance with U.S. EPA requirements and reduces exposure to risk of violations of the Clean Water Act. Such violations can cost \$20,000 per day in fines.		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	OTHER
ACCOUNT CODE:	0508 660 2000	PROJECT NO:	20771

	Prior Years	FY15	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$ 1,137,782		\$ 1,137,782
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 79,678	
TOTAL FUNDING SOURCES	\$ 1,137,782	\$ 79,678	\$ 1,137,782
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 506,241		\$ 506,241
Appraisal/Negotiations			\$ -
Construction	\$ 551,863	\$ 79,678	\$ 631,541
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 1,058,104	\$ 79,678	\$ 1,137,782
BALANCE	\$ 79,678	\$ -	\$ -

BAY AVENUE SEWER REPLACEMENT

PROJECT NAME:	Bay Avenue Sewer Replacement		
PROJECT DESCRIPTION:	Repair and/or replace sewer pipeline on Bay Avenue		
BENEFIT TO THE COMMUNITY:	Improved infrastructure for citizens and property owners		
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	PIPE REHAB
ACCOUNT CODE:	0508 660 2000	PROJECT NO:	21125

	Prior Years	FY15	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 566,551		\$ 566,551
Other			\$ -
Balance Forward		\$ 534,151	
TOTAL FUNDING SOURCES	\$ 566,551	\$ 534,151	\$ 566,551
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 32,400	\$ 55,000	\$ 87,400
Appraisal/Negotiations			\$ -
Construction		\$ 479,151	\$ 479,151
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 32,400	\$ 534,151	\$ 566,551
BALANCE	\$ 534,151	\$ -	\$ -

PIPE REHABILITATION

PROJECT NAME:	Pipe Rehab		
PROJECT DESCRIPTION:	Funding set aside annually for the repair and/or replacement of deteriorated combined sewers in Columbus		
BENEFIT TO THE COMMUNITY:	Reduced exposure for citizens and property owners for safety hazards or property damage caused by deteriorating or collapsing storm sewer systems.		
OPERATING BUDGET IMPACT:	Reduced exposure for City right-of-way, building or other property damage as well as reduced liability exposure		
MANAGING DEPARTMENT:	ENGINEERING 0508 660 2000 and 0109	PROJECT TYPE:	PIPE REHAB
ACCOUNT CODE:	250 9901	PROJECT NO:	20770, 94005,94009,94011

	Prior Years	FY15	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$ 3,519,741	\$ 859,212	\$ 4,378,953
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 1,175,076		\$ 1,175,076
Other			\$ -
Balance Forward		\$ 993,050	
TOTAL FUNDING SOURCES	\$ 4,694,817	\$ 1,852,262	\$ 5,554,029
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 110,456	\$ 39,156	\$ 149,612
Appraisal/Negotiations			\$ -
Construction	\$ 3,591,311	\$ 1,813,106	\$ 5,404,417
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 3,701,767	\$ 1,852,262	\$ 5,554,029
BALANCE	\$ 993,050	\$ -	\$ -

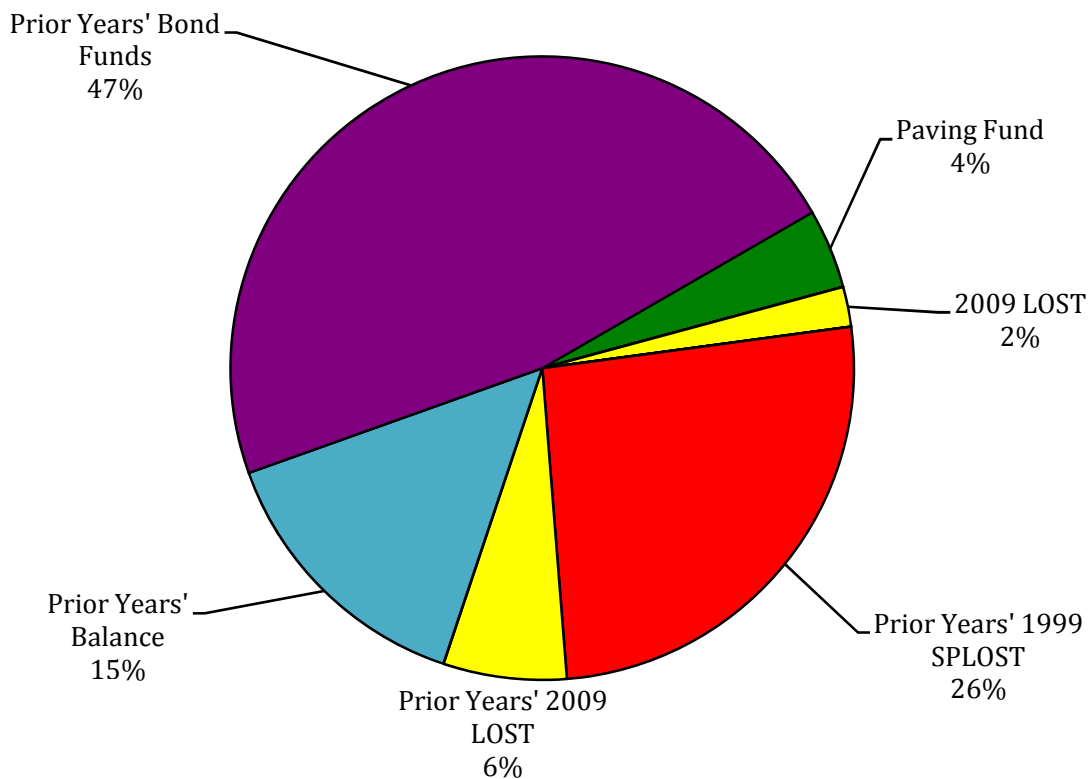
COUNTY LINE ROAD PIPE FAILURE

PROJECT NAME:	County Line Road Pipe Failure		
PROJECT DESCRIPTION:	Repair failed sewer and pipeline system at County Line Road in Columbus		
BENEFIT TO THE COMMUNITY:	Reduce risk to citizens and property owners from safety hazards or property damage caused by pipeline failure and drainage system damage		
OPERATING BUDGET IMPACT:	Reduced exposure to repair or maintenance costs as well as liability that could result from property damage or other injury caused by flooding or system failures.		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	PIPE REHAB
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	94011, 53055

	Prior Years	FY15	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	\$ 85,000		\$ 85,000
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 200,000	\$ 365,000	\$ 565,000
Other			\$ -
Balance Forward		\$ 264,000	
TOTAL FUNDING SOURCES	\$ 285,000	\$ 629,000	\$ 650,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 21,000	\$ 100,000	\$ 121,000
Appraisal/Negotiations			\$ -
Construction		\$ 529,000	\$ 529,000
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 21,000	\$ 629,000	\$ 650,000
BALANCE	\$ 264,000	\$ -	\$ -

FY15 FINANCING METHOD

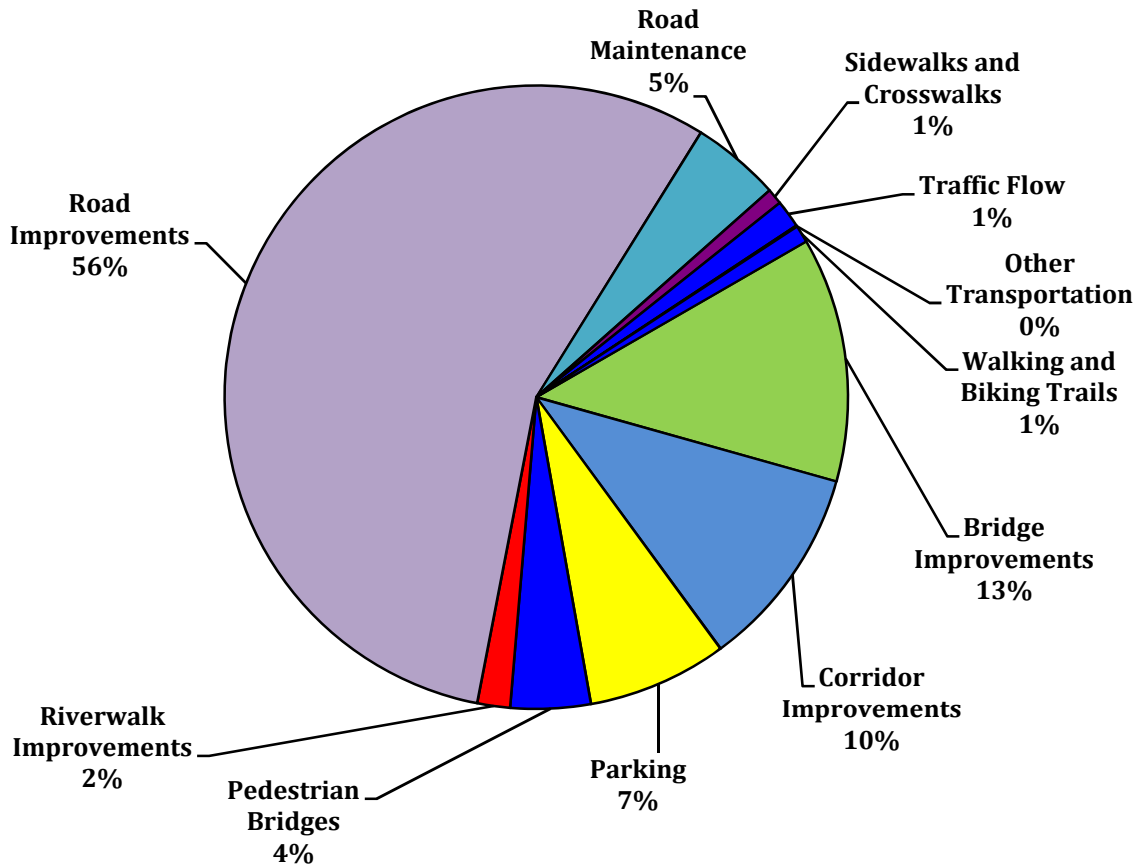
\$48,406,321



FY15 FINANCING FOR TRANSPORTATION PROJECTS

<u>METHOD/SOURCE</u>	<u>AMOUNT</u>
Paving Fund	\$2,000,000
1999 SPLOST	0
2009 LOST	1,000,000
Bond Proceeds	0
Prior Years' 1999 SPLOST	12,527,808
Prior Years' 2009 LOST	3,093,264
Prior Years' Balance	6,975,069
Prior Years' Bond Funds	22,810,180
FY15 TOTAL	\$48,406,321

**FY15 PROJECTS BY TYPE
\$48,406,321**



FY15 PROJECT COSTS

<u>TYPE OF PROJECT</u>	<u>AMOUNT</u>
Bridge Improvements	\$6,144,087
Corridor Improvements	5,120,492
Parking	3,513,307
Pedestrian Bridges	2,004,956
Riverwalk Improvements	826,160
Road Improvements	27,015,058
Road Maintenance	2,226,230
Sidewalks and Crosswalks	397,522
Traffic Flow	695,599
Other Transportation	31,294
Walking and Biking Trails	431,616
FY15 TOTAL	\$48,406,321

TRANSPORTATION SUMMARY

FIVE YEAR FORECAST TRANSPORTATION CAPITAL IMPROVEMENT PROJECTS

		Carryforward	FY15	FY16	FY17	FY18	FY19	Total
FUNDING SOURCES								
Paving Fund		\$ 6,975,069	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 16,975,069
Bond Proceeds		\$ 22,810,180						\$ 22,810,180
Sales Tax (2009 LOST)		\$ 3,093,264	\$ 1,000,000					\$ 4,093,264
Sales Tax (1999 SPLOST)		\$ 12,527,808						\$ 12,527,808
Sales Tax (TSPLOST)								\$ -
TOTAL FUNDING		\$ 45,406,321	\$ 3,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 56,406,321
			\$ 48,406,321					
PROJECT COSTS								
	Type	Prior to FY15	FY15	FY16	FY17	FY18	FY19	Total
Bridge Improvements Corp Ridge	Bridge Improvements	\$ 620,834	\$ 189,566					\$ 810,400
Brown Avenue Bridge	Bridge Improvements	\$ 314,566	\$ 47,740					\$ 362,306
Decatur Street Bridge	Bridge Improvements	\$ 96,812	\$ 503,188					\$ 600,000
Edgewood Road Bridge	Bridge Improvements	\$ 13,032	\$ 256,968					\$ 270,000
Forest Road Bridges	Bridge Improvements	\$ 745,702	\$ 4,254,528					\$ 5,000,230
Melrose Bridge and Crossings	Bridge Improvements	\$ 753,510	\$ 619,091					\$ 1,372,601
Valencia Drive Bridge	Bridge Improvements	\$ 46,994	\$ 273,006					\$ 320,000
Corridor Studies (Various)	Corridor Improvements	\$ 491,007	\$ 1,993					\$ 493,000
Ft Benning Rd Streetscapes	Corridor Improvements	\$ 475,526	\$ 2,924,474					\$ 3,400,000
Veterans Pkwy Streetscapes	Corridor Improvements	\$ 5,964,500	\$ 1,522,588					\$ 7,487,088
Wynnton Rd Streetscapes	Corridor Improvements	\$ 325,863	\$ 671,437					\$ 997,300
CSC Parking Garage	Parking	\$ 6,865,753	\$ 13,597					\$ 6,879,350
Trade Center Parking Garage	Parking	\$ 290	\$ 3,499,710					\$ 3,500,000
14th St Pedestrian Bridge/Plaza	Pedestrian Bridge	\$ 7,079,180	\$ 842,526					\$ 7,921,706
Cusseta Rd Pedestrian Bridge	Pedestrian Bridge	\$ 411,696	\$ 862,430					\$ 1,274,126
South Lumpkin Rd Pedestrian Bridge	Pedestrian Bridge	\$ -	\$ 300,000					\$ 300,000
Chattahoochee Riverwalk	Riverwalk Improvements	\$ 969,716	\$ 826,160					\$ 1,795,876

PROJECT COSTS	Type	Prior to FY15	FY15	FY16	FY17	FY18	FY19	Total
2009 LOST Resurfacing/Rehab	Road Improvements	\$ 10,600,570	\$ 2,306,664					\$ 12,907,234
6th Avenue Street Lighting	Road Improvements	\$ -	\$ 68,000					\$ 68,000
Broadway Rehabilitation	Road Improvements	\$ -	\$ 500,000					\$ 500,000
CIP Paving Fund	Road Improvements	\$ -	\$ 4,749					\$ 4,749
Corporate Ridge Intersection	Road Improvements	\$ 1,671,719	\$ 150,324					\$ 1,822,043
CSC Road	Road Improvements	\$ 656,904	\$ 43,096					\$ 700,000
Cusseta Rd/Old Cusseta Rd	Road Improvements	\$ 110,500	\$ 4,500					\$ 115,000
Flat Rock Road	Road Improvements	\$ 46,000	\$ 154,000					\$ 200,000
Forrest Rd: Macon to Schatulga	Road Improvements	\$ 2,576,123	\$ 3,986,573					\$ 6,562,696
Ft Benning Rd @ Brennan Rd	Road Improvements	\$ 497,074	\$ 3,802,926					\$ 4,300,000
Gidden Road Realignment	Road Improvements	\$ -	\$ 475,000					\$ 475,000
Martin Luther King Blvd	Road Improvements	\$ -	\$ 1,100,000					\$ 1,100,000
Moon Road (Phase I)	Road Improvements	\$ 1,669,145	\$ 5,753,229					\$ 7,422,374
Northstar St Mary's Rd	Road Improvements	\$ 640,660	\$ 59,340					\$ 700,000
Public Works Paving	Road Improvements	\$ 15,070	\$ 84,930					\$ 100,000
River Rd/Bradley Park/JR Allen Ramp	Road Improvements	\$ 442,250	\$ 822,050					\$ 1,264,300
South Lumpkin Road	Road Improvements	\$ 721,631	\$ 1,245,369					\$ 1,967,000
Standing Boy Creek State Park	Road Improvements	\$ 170,794	\$ 53,690					\$ 224,484
Unpaved Street Improvements	Road Improvements	\$ -	\$ 50,000					\$ 50,000
Veterans Double Churches	Road Improvements	\$ 658,980	\$ 1,689,549					\$ 2,348,529
Veterans Pkwy Civic Center Median	Road Improvements	\$ 33,090	\$ 6,910					\$ 40,000
Whitesville Double Churches Rd	Road Improvements	\$ 838,694	\$ 3,389,999					\$ 4,228,693
Whittlesey Rd: Whitesville to Veterans	Road Improvements	\$ 3,507,582	\$ 726,466					\$ 4,234,048
Williams Rd (Phase I)	Road Improvements	\$ -	\$ 537,694					\$ 537,694
Resurfacing/Rehabilitation	Road Maintenance	\$ 15,758,770	\$ 2,226,230	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 25,985,000
11th St Crosswalk	Sidewalks/Crosswalks	\$ -	\$ 75,000					\$ 75,000
Dillingham Street Path	Sidewalks/Crosswalks	\$ 186,463	\$ 63,537					\$ 250,000
Sidewalk Ramps	Sidewalks/Crosswalks	\$ 245,001	\$ 43,999					\$ 289,000
Sidewalks	Sidewalks/Crosswalks	\$ 157,926	\$ 214,986					\$ 372,912

PROJECT COSTS	Type	Prior to FY15	FY15	FY16	FY17	FY18	FY19	Total
ATMS Signals	Traffic Flow	\$ 354,238	\$ 805					\$ 355,043
Fiber Optic Interconnect	Traffic Flow	\$ 57,255	\$ 142,745					\$ 200,000
LED Signal Heads	Traffic Flow	\$ 144,165	\$ 118,492					\$ 262,657
One Way/Two Way Conversion	Traffic Flow	\$ 82,145	\$ 417,855					\$ 500,000
Traffic Calming	Traffic Flow	\$ 99,523	\$ 12,341					\$ 111,864
Truck Route Signage	Traffic Flow	\$ 26,639	\$ 3,361					\$ 30,000
Clean Air Buses	Transportation	\$ 3,402,463	\$ 31,294					\$ 3,433,757
Rails to Trails Maintenance	Walking/Biking Trails	\$ -	\$ 331,616					\$ 331,616
Walking Trails/Trolley System	Walking/Biking Trails	\$ 11,276,064	\$ 100,000					\$ 11,376,064
								\$ -
								\$ -
TOTAL PROJECT COSTS		\$ 81,822,419	\$ 48,406,321	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 138,228,740

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BRIDGE IMPROVEMENTS: CORPORATE RIDGE

PROJECT NAME:	Bridge Improvements Corporate Ridge		
PROJECT DESCRIPTION:	Repairs to the bridges in Corporate Ridge		
BENEFIT TO THE COMMUNITY:	Compliance with State DOT schedule of projects for providing a safer, more efficient transportation network; safety and navigability of county/city bridges		
OPERATING BUDGET IMPACT:	Reduced risk of exposure for injury or non-compliance with Ga DOT		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21035

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 810,400		\$ 810,400
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 189,566	
TOTAL FUNDING SOURCES	\$ 810,400	\$ 189,566	\$ 810,400
PROJECT COSTS			
Professional Services			\$ -
Legal	\$ 750		\$ 750
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction	\$ 620,084	\$ 189,566	\$ 809,650
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 620,834	\$ 189,566	\$ 810,400
BALANCE	\$ 189,566	\$ 0	\$ 0

BROWN AVENUE BRIDGE

PROJECT NAME:	Brown Avenue Bridge		
PROJECT DESCRIPTION:	Improvements and restructure of Brown Avenue bridge, to include lighting		
BENEFIT TO THE COMMUNITY:	Improved safety and condition of bridge		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for bridge improvement/repair costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	92002

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 362,306		\$ 362,306
Other			\$ -
Balance Forward		\$ 47,740	
TOTAL FUNDING SOURCES	\$ 362,306	\$ 47,740	\$ 362,306
PROJECT COSTS			
Professional Services	\$ 26,180		\$ 26,180
Legal	\$ 23,321		\$ 23,321
Architect/Engineering			\$ -
Appraisal/Negotiations	\$ 4,795		\$ 4,795
Construction	\$ 96,307	\$ 47,740	\$ 144,047
Land Acquisition	\$ 111,693		\$ 111,693
Furnishings & Equipment	\$ 52,270		\$ 52,270
BUDGETED EXPENDITURES	\$ 314,566	\$ 47,740	\$ 362,306
BALANCE	\$ 47,740	\$ -	\$ -

DECATUR STREET BRIDGE

PROJECT NAME:	Decatur St Bridge Replacement		
PROJECT DESCRIPTION:	Repair/replace/reconstruct Decatur Street bridge in Columbus		
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of bridge on Decatur Street		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for repair costs; liability		
<hr/>			
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21083

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 600,000		\$ 600,000
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 503,188	
TOTAL FUNDING SOURCES	\$ 600,000	\$ 503,188	\$ 600,000
<hr/>			
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 96,812	\$ 103,188	\$ 200,000
Appraisal/Negotiations			\$ -
Construction		\$ 400,000	\$ 400,000
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 96,812	\$ 503,188	\$ 600,000
<hr/>			
BALANCE	\$ 503,188	\$ -	\$ -

EDGEWOOD ROAD BRIDGE

PROJECT NAME:	Edgewood Road Bridge		
PROJECT DESCRIPTION:	Reconstruct and restructure bridge at Edgewood Road		
BENEFIT TO THE COMMUNITY:	Improved safety and accessibility for citizens, residents, property owners, and commuters		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for bridge improvement costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	PROJECT NO:	53040

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 270,000		\$ 270,000
Other			\$ -
Balance Forward		\$ 256,968	
TOTAL FUNDING SOURCES	\$ 270,000	\$ 256,968	\$ 270,000
PROJECT COSTS			
Professional Services		\$ 10,000	\$ 10,000
Legal		\$ 10,000	\$ 10,000
Architect/Engineering	\$ 13,032	\$ 15,000	\$ 28,032
Appraisal/Negotiations			\$ -
Construction		\$ 221,968	\$ 221,968
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 13,032	\$ 256,968	\$ 270,000
BALANCE	\$ 256,968	\$ -	\$ -

FOREST ROAD BRIDGE

PROJECT NAME:	Forest Rd Bridge: Bull Creek/Forest Rd Bridge: Cooper Creek		
PROJECT DESCRIPTION:	Repair and reconstruction of bridges along Forest Road in Columbus/Muscogee County		
BENEFIT TO THE COMMUNITY:	Improved safety and condition of bridges on Forest Rd		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for bridge repairs or potential liability		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS	PROJECT TYPE:	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0559 800 2160	PROJECT NO:	82053 and 82054

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds	\$ 5,000,231		\$ 5,000,231
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 4,254,528	
TOTAL FUNDING SOURCES	\$ 5,000,231	\$ 4,254,528	\$ 5,000,231
PROJECT COSTS			
Professional Services	\$ 27,510	\$ 10,000	\$ 37,510
Legal	\$ 19,643	\$ 10,000	\$ 29,643
Architect/Engineering	\$ 181,276	\$ 234,528	\$ 415,804
Appraisal/Negotiations	\$ 2,000	\$ 50,000	\$ 52,000
Construction	\$ 390,447	\$ 3,600,000	\$ 3,990,447
Land Acquisition	\$ 124,826	\$ 350,000	\$ 474,826
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 745,702	\$ 4,254,528	\$ 5,000,230
BALANCE	\$ 4,254,528	\$ 0	\$ 0

BRIDGE REPLACEMENT (MELROSE)

PROJECT NAME:	Melrose Dr Bridge Replacement/Bridge Repairs/Bridge Repair Design		
PROJECT DESCRIPTION:	Design and repair/restructure bridges based on recommendations from Ga DOT in bridge inspection report(s)		
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of bridges		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for repair or potential liability costs		
MANAGING DEPARTMENT:	PLANNING/ENGINEERING 0508 330 6000, 0540 695 2126	PROJECT TYPE:	BRIDGE IMPROVEMENT
ACCOUNT CODE:		PROJECT NO:	21077, 50314, 53050, 20778

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 1,372,601		\$ 1,372,601
Other			\$ -
Balance Forward		\$ 619,091	
TOTAL FUNDING SOURCES	\$ 1,372,601	\$ 619,091	\$ 1,372,601
PROJECT COSTS			
Professional Services			\$ -
Legal		\$ 31,082	\$ 31,082
Architect/Engineering	\$ 169,312	\$ 87,565	\$ 256,877
Appraisal/Negotiations	\$ 58,637		\$ 58,637
Construction	\$ 525,561	\$ 500,444	\$ 1,026,005
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 753,510	\$ 619,091	\$ 1,372,601
BALANCE	\$ 619,091	\$ (0)	\$ (0)

VALENCIA DRIVE BRIDGE

PROJECT NAME:	Valencia Drive Bridge Replacement		
PROJECT DESCRIPTION:	Repair/restructure/reconstruct Valencia Drive bridge		
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of Valencia Dr bridge		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for bridge repair costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21084

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 320,000		\$ 320,000
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 273,006	
TOTAL FUNDING SOURCES	\$ 320,000	\$ 273,006	\$ 320,000
PROJECT COSTS			
Professional Services		\$ 3,006	\$ 3,006
Legal		\$ 10,000	\$ 10,000
Architect/Engineering			\$ -
Appraisal/Negotiations	\$ 46,994	\$ 260,000	\$ 306,994
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 46,994	\$ 273,006	\$ 320,000
BALANCE	\$ 273,006	\$ -	\$ -

VARIOUS STUDIES

PROJECT NAME:	Buena Vista Rd Corridor/Spider Web/Passenger Rail		
PROJECT DESCRIPTION:	Various studies to determine feasibility and costs associated with improving certain corridors, roads and interchanges/intersections in Columbus		
BENEFIT TO THE COMMUNITY:	Determine feasibility and costs associated with road improvements		
OPERATING BUDGET IMPACT:	No impact to operational budget		
MANAGING DEPARTMENT:	PLANNING/ENGINEERING	PROJECT TYPE:	STUDIES
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21065, 21066, 21075

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 493,000		\$ 493,000
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 1,993	
TOTAL FUNDING SOURCES	\$ 493,000	\$ 1,993	\$ 493,000
PROJECT COSTS			
Professional Services	\$ 349,852	\$ 148	\$ 350,000
Legal	\$ 523		\$ 523
Architect/Engineering	\$ 140,632	\$ 1,845	\$ 142,477
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 491,007	\$ 1,993	\$ 493,000
BALANCE	\$ 1,993	\$ 0	\$ 0

FT BENNING ROAD STREETSCAPES

PROJECT NAME:	Ft Benning Rd Streetscapes GDOT/ Ezone		
PROJECT DESCRIPTION:	Enhancement of major artery and throughfare leading into Ft Benning, GA		
BENEFIT TO THE COMMUNITY:	Improved accessibility and environment in and around the corridor of Ft Benning entrance for all residents, commuters, and visitors to the area		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds and compliance with Ga DOT schedule		
MANAGING DEPARTMENT:	ENGINEERING/PLANNING 0508 660 3000, 0540 695 2131, 0559 800 2160	PROJECT TYPE:	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:		PROJECT NO:	21068, 50607, 82058

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 400,000		\$ 400,000
Bond Proceeds	\$ 2,000,000		\$ 2,000,000
Sales Tax (1999 SPLOST)	\$ 1,000,000		\$ 1,000,000
Other			\$ -
Balance Forward		\$ 2,924,474	
TOTAL FUNDING SOURCES	\$ 3,400,000	\$ 2,924,474	\$ 3,400,000
PROJECT COSTS			
Professional Services		\$ 10,000	\$ 10,000
Legal		\$ 10,000	\$ 10,000
Architect/Engineering	\$ 475,526	\$ 100,000	\$ 575,526
Appraisal/Negotiations		\$ 10,000	\$ 10,000
Construction		\$ 2,596,936	\$ 2,596,936
Land Acquisition		\$ 197,538	\$ 197,538
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 475,526	\$ 2,924,474	\$ 3,400,000
BALANCE	\$ 2,924,474	\$ 0	\$ 0

VETERANS PARKWAY STREETSCAPES

PROJECT NAME:	Veterans Parkway Streetscapes ARRA/L220/Ph3 L230/Ph3 LOGO/Ph III Te		
PROJECT DESCRIPTION:	Enhancement of Veterans Parkway corridor, a major artery and throughfare which connects commercial, residential and industrial regions of the county		
BENEFIT TO THE COMMUNITY:	Improved amenity for residents, property owners, and commuters as well as compliance with Ga DOT schedule for providing safe, efficient network		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21046, 21053, 21063, 21064, 21070

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 4,541,053		\$ 4,541,053
Bond Proceeds			\$ -
Sales Tax			\$ -
Other (ARRA)	\$ 2,946,036		\$ 2,946,036
Balance Forward		\$ 1,522,588	
TOTAL FUNDING SOURCES	\$ 7,487,088	\$ 1,522,588	\$ 7,487,088
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 259,042	\$ 22,588	\$ 281,630
Appraisal/Negotiations			\$ -
Construction	\$ 5,705,458	\$ 1,500,000	\$ 7,205,458
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 5,964,500	\$ 1,522,588	\$ 7,487,088
BALANCE	\$ 1,522,588	\$ (0)	\$ (0)

WYNNTON ROAD STREETSCAPE

PROJECT NAME:	Wynnton Rd Streetscapes Phase I		
PROJECT DESCRIPTION:	Enhancement of Wynnton Road corridor, a major artery and throughfare in midtown Columbus		
BENEFIT TO THE COMMUNITY:	Improved amenity for residents, property owners and visitors to Columbus in the midtown Columbus area		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for repairs and improvements		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21045

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 997,300		\$ 997,300
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 671,437	
TOTAL FUNDING SOURCES	\$ 997,300	\$ 671,437	\$ 997,300
PROJECT COSTS			
Professional Services			\$ -
Legal	\$ 5,000		\$ 5,000
Architect/Engineering	\$ 313,063		\$ 313,063
Appraisal/Negotiations	\$ 7,800		\$ 7,800
Construction		\$ 671,437	\$ 671,437
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 325,863	\$ 671,437	\$ 997,300
BALANCE	\$ 671,437	\$ 0	\$ 0

CITY SERVICES CENTER PARKING GARAGE

PROJECT NAME:	CSC Parking Garage		
PROJECT DESCRIPTION:	Construction of parking garage adjacent to the City Services Center which will be operated and maintained by the City		
BENEFIT TO THE COMMUNITY:	Parking facilities for citizens using the City Services Center, the Aquatics Center or other adjacent City facilities		
OPERATING BUDGET IMPACT:	Operational costs of the garage, which should be notional		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	MANAGEMENT
ACCOUNT CODE:	0559 800 2140	PROJECT NO:	82004

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds	\$ 6,879,350		\$ 6,879,350
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 13,597	
TOTAL FUNDING SOURCES	\$ 6,879,350	\$ 13,597	\$ 6,879,350
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 2,165,930		\$ 2,165,930
Appraisal/Negotiations			\$ -
Construction	\$ 4,699,823	\$ 13,597	\$ 4,713,420
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 6,865,753	\$ 13,597	\$ 6,879,350
BALANCE	\$ 13,597	\$ -	\$ -

TRADE CENTER PARKING GARAGE

PROJECT NAME:	Parking Garage- Front Avenue		
PROJECT DESCRIPTION:	Construct and equip parking garage, which will be operated and maintained by the City, with spaces for approximately 300 vehicles. Located near Trade Center		
BENEFIT TO THE COMMUNITY:	Provides much needed public parking capacity for events, attractions, businesses and restaurants, and patrons and employees in the downtown area		
OPERATING BUDGET IMPACT:	Potential operating costs should garage be staffed or require notional maintenance		
MANAGING DEPARTMENT:	PARKING MANAGEMENT	PROJECT TYPE:	PARKING
ACCOUNT CODE:	0555 200 2447	PROJECT NO:	40220

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds	\$ 3,500,000		\$ 3,500,000
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 3,499,710	
TOTAL FUNDING SOURCES	\$ 3,500,000	\$ 3,499,710	\$ 3,500,000
PROJECT COSTS			
Professional Services		\$ 10,000	\$ 10,000
Legal		\$ 10,000	\$ 10,000
Architect/Engineering	\$ 290	\$ 779,710	\$ 780,000
Appraisal/Negotiations			\$ -
Construction		\$ 2,700,000	\$ 2,700,000
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 290	\$ 3,499,710	\$ 3,500,000
BALANCE	\$ 3,499,710	\$ -	\$ -

14th STREET PEDESTRIAN BRIDGE AND PLAZA

PROJECT NAME:	14th Street Bridge/ 14th Street Pedestrian St Plaza		
PROJECT DESCRIPTION:	Repair and construction of pedestrian bridge at 14th Street including pedestrian plaza		
BENEFIT TO THE COMMUNITY:	Improved amenity to citizens, residents, property owners and visitors to Columbus		
OPERATING BUDGET IMPACT:	Compliance with Ga DOT schedule for providing safer, more efficient network Reduced reliance on operating budget for repair and construction costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	PEDESTRIAN BRIDGE
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21044, 21054, 21057, 20156

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 4,570,321		\$ 4,570,321
Bond Proceeds			\$ -
Sales Tax			\$ -
Other (ARRA)	\$ 3,351,386		\$ 3,351,386
Balance Forward		\$ 842,526	
TOTAL FUNDING SOURCES	\$ 7,921,707	\$ 842,526	\$ 7,921,707
PROJECT COSTS			
Professional Services	\$ 81,463	\$ 10,000	\$ 91,463
Legal	\$ 3,826		\$ 3,826
Architect/Engineering	\$ 608,559	\$ 32,526	\$ 641,085
Appraisal/Negotiations	\$ 16,339		\$ 16,339
Construction	\$ 6,368,374	\$ 800,000	\$ 7,168,374
Land Acquisition	\$ 619		\$ 619
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 7,079,180	\$ 842,526	\$ 7,921,706
BALANCE	\$ 842,526	\$ 0	\$ 0

CUSSETA RD PEDESTRIAN BRIDGE

PROJECT NAME:	Cusseta Rd Pedestrian Bridge Enterprise Zone/Cusseta Rd Ped Bridge Ezone		
PROJECT DESCRIPTION:	Repair/reconstruct Cusseta Road Bridge, located in the Enterprise Zone		
BENEFIT TO THE COMMUNITY:	Safer amenity for residents, commuters and citizens who use the pedestrian bridge for walking to/from home, work, school, and other activities		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for repairs, reduced liability		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS 0540 695 2131 and 0551	PROJECT TYPE:	PEDESTRIAN BRIDGES
ACCOUNT CODE:	200 2432	PROJECT NO:	40209 and 50608

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds	\$ 454,126		\$ 454,126
Sales Tax (1999 SPLOST)	\$ 820,000		\$ 820,000
Other			\$ -
Balance Forward		\$ 862,430	
TOTAL FUNDING SOURCES	\$ 1,274,126	\$ 862,430	\$ 1,274,126
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 39,925	\$ 62,430	\$ 102,355
Appraisal/Negotiations			\$ -
Construction	\$ 371,771	\$ 800,000	\$ 1,171,771
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 411,696	\$ 862,430	\$ 1,274,126
BALANCE	\$ 862,430	\$ 0	\$ 0

SO LUMPKIN ROAD PEDESTRIAN BRIDGE

PROJECT NAME:	South Lumpkin Road Ped Bridge		
PROJECT DESCRIPTION:	Improvements to repair/reconstruct Pedestrian Bridge at South Lumpkin Rd		
BENEFIT TO THE COMMUNITY:	Improved safety and accessibility for citizens who use the pedestrian bridge to get to/from home, work, school or other activities		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for bridge improvement costs		
MANAGING DEPARTMENT:	ENGINEERING/PLANNING	PROJECT TYPE:	PEDESTRIAN BRIDGES
ACCOUNT CODE:	0540 695 2126	PROJECT NO:	53053

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 300,000		\$ 300,000
Other			\$ -
Balance Forward		\$ 300,000	
TOTAL FUNDING SOURCES	\$ 300,000	\$ 300,000	\$ 300,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering		\$ 20,000	\$ 20,000
Appraisal/Negotiations			\$ -
Construction		\$ 280,000	\$ 280,000
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ -	\$ 300,000	\$ 300,000
BALANCE	\$ 300,000	\$ -	\$ -

CHATTAHOOCHEE RIVERWALK

PROJECT NAME:	Riverwalk 13th-14th TE and HPP/Design		
PROJECT DESCRIPTION:	Enhance, repair, maintain and revitalize the Riverwalk development along the Columbus banks of the Chattahoochee River		
BENEFIT TO THE COMMUNITY:	Enhanced amenity for residents and visitors to Columbus who use the Riverwalk for walking, biking, recreation and educational purposes		
OPERATING BUDGET IMPACT:	Reduced burden on operating budget for costs to repair and maintain Riverwalk		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS	PROJECT TYPE:	RIVERWALK IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21047, 21048, 21069

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 1,795,876		\$ 1,795,876
Bond Proceeds			\$ -
Sales Tax (TSPLOST)			\$ -
Other			\$ -
Balance Forward		\$ 826,160	
TOTAL FUNDING SOURCES	\$ 1,795,876	\$ 826,160	\$ 1,795,876
PROJECT COSTS			
Professional Services	\$ 202,099	\$ 10,000	\$ 212,099
Legal	\$ -		\$ -
Architect/Engineering	\$ 191,146	\$ 16,160	\$ 207,306
Appraisal/Negotiations	\$ -		\$ -
Construction	\$ 576,471	\$ 800,000	\$ 1,376,471
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 969,716	\$ 826,160	\$ 1,795,876
BALANCE	\$ 826,160	\$ 0	\$ 0

2009 LOST ROADS RESURFACING/REHABILITATION

PROJECT NAME:	LOST Resurfacing/Rehabilitation		
PROJECT DESCRIPTION:	Funding set aside annually from the 2009 Local Option Sales Tax Infrastructure fund for road resurfacing, rehabilitation and reconstruction costs		
BENEFIT TO THE COMMUNITY:	Improved road condition, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus/Muscogee County		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road repair or rehabilitation costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	92001

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 11,907,234	\$ 1,000,000	\$ 12,907,234
Other			\$ -
Balance Forward		\$ 1,306,664	
TOTAL FUNDING SOURCES	\$ 11,907,234	\$ 2,306,664	\$ 12,907,234
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 21,830	\$ 6,664	\$ 28,494
Appraisal/Negotiations			\$ -
Construction	\$ 10,578,740	\$ 2,300,000	\$ 12,878,740
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 10,600,570	\$ 2,306,664	\$ 12,907,234
BALANCE	\$ 1,306,664	\$ 0	\$ 0

6TH AVENUE TRAFFIC STREET LIGHTING

PROJECT NAME:	6th Ave Traffic Street Lighting		
PROJECT DESCRIPTION:	Improvements to 6th Avenue rehabilitation project including lighting infrastructure		
BENEFIT TO THE COMMUNITY:	Improved safety and condition of major throughfare in Columbus		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for improvement costs		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21085

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 68,000		\$ 68,000
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 68,000	
TOTAL FUNDING SOURCES	\$ 68,000	\$ 68,000	\$ 68,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment		\$ 68,000	\$ 68,000
BUDGETED EXPENDITURES	\$ -	\$ 68,000	\$ 68,000
BALANCE	\$ 68,000	\$ -	\$ -

BROADWAY REHABILITATION

PROJECT NAME:	Broadway Rehabilitation		
PROJECT DESCRIPTION:	Improvements and rehabilitation of Broadway Avenue, a major artery in the heart of Downtown Columbus which is heavily utilized		
BENEFIT TO THE COMMUNITY:	Improved safety and road condition as well as improved amenity for residents, businesses, patrons and visitors to Downtown Columbus		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvement and rehab costs		
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MANAGING DEPARTMENT:	ENGINEERING/PLANNING/PUBLIC WORKS	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	PROJECT NO:	53051

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 500,000		\$ 500,000
Other			\$ -
Balance Forward		\$ 500,000	
TOTAL FUNDING SOURCES	\$ 500,000	\$ 500,000	\$ 500,000
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PROJECT COSTS			
Professional Services		\$ 10,000	\$ 10,000
Legal		\$ 10,000	\$ 10,000
Architect/Engineering		\$ 30,000	\$ 30,000
Appraisal/Negotiations			\$ -
Construction		\$ 450,000	\$ 450,000
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ -	\$ 500,000	\$ 500,000
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BALANCE	\$ 500,000	\$ -	\$ -

C I P PAVING FUND (VARIOUS)

PROJECT NAME:	CIP Paving Fund/Contingency		
PROJECT DESCRIPTION:	Funding set aside annually for various expenditures related to paving fund project in Muscogee County		
BENEFIT TO THE COMMUNITY:	Maintain safe and navigable roadways and other infrastructure in Muscogee County for benefit of all citizens, residents, visitors and property owners		
OPERATING BUDGET IMPACT:	Reduced risk of exposure for major repair expenditures or claims		
MANAGING DEPARTMENT:	PUBLIC WORKS/ENGINEERING	PROJECT TYPE:	PAVING FUND
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	20300

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 4,749		\$ 4,749
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 4,749	
TOTAL FUNDING SOURCES	\$ 4,749	\$ 4,749	\$ 4,749
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction		\$ 4,749	\$ 4,749
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ -	\$ 4,749	\$ 4,749
BALANCE	\$ 4,749	\$ 0	\$ 0

CORPORATE RIDGE INTERSECTION

PROJECT NAME:	Corp Ridge/Woodruff Farm Intersection/ Corp Ridge/Schatulga Rd Intersect		
PROJECT DESCRIPTION:	Improve roads and cross roads in the Corporate Ridge area		
BENEFIT TO THE COMMUNITY:	Improved traffic flow, reduced congestion, improved safety and navigability		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvements		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS 0508 660 3000 and 0540 695 2126	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	695 2126	PROJECT NO:	21062 and 53037

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 1,022,043		\$ 1,022,043
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 800,000		\$ 800,000
Other			\$ -
Balance Forward		\$ 150,324	
TOTAL FUNDING SOURCES	\$ 1,822,043	\$ 150,324	\$ 1,822,043
PROJECT COSTS			
Professional Services	\$ 2,400		\$ 2,400
Legal	\$ 11,830		\$ 11,830
Architect/Engineering	\$ 55,928	\$ 5,324	\$ 61,252
Appraisal/Negotiations	\$ 2,000		\$ 2,000
Construction	\$ 1,596,752	\$ 145,000	\$ 1,741,752
Land Acquisition	\$ 2,810		\$ 2,810
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 1,671,719	\$ 150,324	\$ 1,822,043
BALANCE	\$ 150,324	\$ (0)	\$ (0)

CITY SERVICES CENTER ROAD

PROJECT NAME:	CSC Road		
PROJECT DESCRIPTION:	Construct roadways adjacent to City Services Center off Macon Road		
BENEFIT TO THE COMMUNITY:	Improved accessibility to CSC and MSCD campuses as well as Aquatics Center		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road construction costs		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0559 800 2130	PROJECT NO:	82006

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds	\$ 700,000		\$ 700,000
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 43,096	
TOTAL FUNDING SOURCES	\$ 700,000	\$ 43,096	\$ 700,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 94,505	\$ 3,096	\$ 97,601
Appraisal/Negotiations			\$ -
Construction	\$ 562,399	\$ 40,000	\$ 602,399
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 656,904	\$ 43,096	\$ 700,000
BALANCE	\$ 43,096	\$ 0	\$ 0

CUSSETA ROAD/OLD CUSSETA ROAD

PROJECT NAME:	Cusseta Rd/Old Cusseta Rd		
PROJECT DESCRIPTION:	Realign Cusseta Rd and Old Cusseta Rd with a new roundabout		
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of busy intersection between Cusseta Rd and Old Cusseta Rd		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvements		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	92008

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 115,000		\$ 115,000
Other			\$ -
Balance Forward		\$ 4,500	
TOTAL FUNDING SOURCES	\$ 115,000	\$ 4,500	\$ 115,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 110,500	\$ 4,500	\$ 115,000
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 110,500	\$ 4,500	\$ 115,000
BALANCE	\$ 4,500	\$ -	\$ -

FLAT ROCK ROAD

PROJECT NAME:	Flat Rock Road/Flat Rock Traffic Study		
PROJECT DESCRIPTION:	Feasibility research and improvements to Flat Rock Road		
BENEFIT TO THE COMMUNITY:	Improved road condition and ease of congestion in heavily trafficked major throughfare road located in densely populated residential/commercial area		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road repairs, traffic study		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS/PLANNING 0540 695 2126 and 0109 250 9901	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:		PROJECT NO:	53046 and 92009

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 50,000		\$ 50,000
Sales Tax (1999 SPLOST)	\$ 150,000		\$ 150,000
Balance Forward		\$ 154,000	
TOTAL FUNDING SOURCES	\$ 200,000	\$ 154,000	\$ 200,000
PROJECT COSTS			
Professional Services	\$ 46,000	\$ 54,000	\$ 100,000
Legal		\$ 10,000	\$ 10,000
Architect/Engineering		\$ 90,000	\$ 90,000
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 46,000	\$ 154,000	\$ 200,000
BALANCE	\$ 154,000	\$ -	\$ -

FORREST RD: MACON TO SCHATULGA

PROJECT NAME:	Forrest Rd: Macon/Woodruff Farm/ Woodruff/Floyd to Schatulga		
PROJECT DESCRIPTION:	Widen and reconstruct approximately 2 miles of existing roadways from 2 lanes to 4 lanes, with turn lanes at major intersections		
BENEFIT TO THE COMMUNITY:	Improves navigability and traffic flow in a heavily traveled, densely populated area of Columbus/Muscogee County		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds to improve and reconstruct roadways		
MANAGING DEPARTMENT:	ENGINEERING/PLANNING G/PUBLIC WORKS 0540 695 2126 and 0559	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	800	PROJECT NO:	53008, 53009, 82052

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds	\$ 2,722,867		\$ 2,722,867
Sales Tax (1999 SPLOST)	\$ 3,839,829		\$ 3,839,829
Other			\$ -
Balance Forward		\$ 3,986,573	
TOTAL FUNDING SOURCES	\$ 6,562,696	\$ 3,986,573	\$ 6,562,696
PROJECT COSTS			
Professional Services	\$ 113,116	\$ 50,000	\$ 163,116
Legal	\$ 6,312	\$ 6,573	\$ 12,885
Architect/Engineering	\$ 1,110,597	\$ 750,000	\$ 1,860,597
Appraisal/Negotiations	\$ 242,882	\$ 250,000	\$ 492,882
Construction	\$ 165,825	\$ 2,000,000	\$ 2,165,825
Land Acquisition and RE/ROW Purchases	\$ 937,391	\$ 930,000	\$ 1,867,391
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 2,576,123	\$ 3,986,573	\$ 6,562,696
BALANCE	\$ 3,986,573	\$ 0	\$ 0

FT BENNING RD @ BRENNAN ROAD

PROJECT NAME:	Ft Benning/Brenna/Ezone		
PROJECT DESCRIPTION:	Road improvements in the area of Ft. Benning Rd and Brennan Rd		
BENEFIT TO THE COMMUNITY:	Improved road condition, safety, and traffic flow for commuters, residents, property owners and visitors to the Ft Benning area		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement and repair		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS/PLANNING	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2131, 0559 800, and 0560 800 2161	PROJECT NO:	50606, 82057, and 83001

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds	\$ 2,300,000		\$ 2,300,000
Sales Tax (1999 SPLOST)	\$ 2,000,000		\$ 2,000,000
Other			\$ -
Balance Forward		\$ 3,802,926	
TOTAL FUNDING SOURCES	\$ 4,300,000	\$ 3,802,926	\$ 4,300,000
PROJECT COSTS			
Professional Services	\$ 11,665	\$ 10,000	\$ 21,665
Legal		\$ 10,000	\$ 10,000
Architect/Engineering	\$ 484,519	\$ 182,926	\$ 667,445
Appraisal/Negotiations			\$ -
Construction	\$ 890	\$ 3,600,000	\$ 3,600,890
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 497,074	\$ 3,802,926	\$ 4,300,000
BALANCE	\$ 3,802,926	\$ -	\$ -

GIDDEN ROAD REALIGNMENT

PROJECT NAME:	Gidden Road Realignment		
PROJECT DESCRIPTION:	Improvements to condition and alignment of Gidden Road		
BENEFIT TO THE COMMUNITY:	Improved safety and road condition for highly utilized throughfare roadway		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvement costs		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	PROJECT NO:	53047

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 475,000		\$ 475,000
Other			\$ -
Balance Forward		\$ 475,000	
TOTAL FUNDING SOURCES	\$ 475,000	\$ 475,000	\$ 475,000
PROJECT COSTS			
Professional Services		\$ 10,000	\$ 10,000
Legal			\$ -
Architect/Engineering		\$ 65,000	\$ 65,000
Appraisal/Negotiations			\$ -
Construction		\$ 400,000	\$ 400,000
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ -	\$ 475,000	\$ 475,000
BALANCE	\$ 475,000	\$ -	\$ -

MARTIN LUTHER KING BLVD

PROJECT NAME:	MLK Resurfacing/MLK Intersection Enhancements		
PROJECT DESCRIPTION:	Improvements to one of the major arteries of Columbus/Muscogee County at the intersection of Martin Luther King Blvd and Buena Vista Road		
BENEFIT TO THE COMMUNITY:	Improved navigability of heavily trafficked, ease congested roadways and intersection		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvements		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS 0540 695 2126 and 0109	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	250 9901	PROJECT NO:	53045 and 92013

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 250,000		\$ 250,000
Sales Tax (2009 LOST)	\$ 850,000		\$ 850,000
Balance Forward		\$ 1,100,000	
TOTAL FUNDING SOURCES	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
PROJECT COSTS			
Professional Services		\$ 50,000	\$ 50,000
Legal		\$ 50,000	\$ 50,000
Architect/Engineering		\$ 175,000	\$ 175,000
Appraisal/Negotiations		\$ 10,000	\$ 10,000
Construction		\$ 795,000	\$ 795,000
Land Acquisition		\$ 20,000	\$ 20,000
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ -	\$ 1,100,000	\$ 1,100,000
BALANCE	\$ 1,100,000	\$ -	\$ -

MOON ROAD PHASE I

PROJECT NAME:	Moon Rd Phase 1: Wilbur/Whittlesey		
PROJECT DESCRIPTION:	Improvements and widening of Moon Road (Phase I)		
BENEFIT TO THE COMMUNITY:	Improved navigability and ease of congestion in a heavily trafficked, densely populated area of Columbus/Muscogee		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement costs		
MANAGING DEPARTMENT:	ENGINEERING/PLANNING G/PUBLIC WORKS 0540 695 2126 and 0559	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	800 2160	PROJECT NO:	53023 and 82051

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds	\$ 6,400,000		\$ 6,400,000
Sales Tax (1999 SPLOST)	\$ 1,022,374		\$ 1,022,374
Other			\$ -
Balance Forward		\$ 5,753,229	
TOTAL FUNDING SOURCES	\$ 7,422,374	\$ 5,753,229	\$ 7,422,374
PROJECT COSTS			
Professional Services	\$ 188,382	\$ 10,000	\$ 198,382
Legal	\$ 127,923	\$ 10,000	\$ 137,923
Architect/Engineering	\$ 125,499	\$ 133,229	\$ 258,728
Appraisal/Negotiations	\$ 29,903	\$ 50,000	\$ 79,903
Construction	\$ 778,907	\$ 5,400,000	\$ 6,178,907
Land Acquisition	\$ 418,531	\$ 150,000	\$ 568,531
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 1,669,145	\$ 5,753,229	\$ 7,422,374
BALANCE	\$ 5,753,229	\$ 0	\$ 0

NORTHSTAR/ST MARY'S ROAD

PROJECT NAME:	Northstar/St Mary's Rd		
PROJECT DESCRIPTION:	Improve roads in the Northstar corridor of St Mary's Road		
BENEFIT TO THE COMMUNITY:	Improved navigability and safety of roads in this area		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement costs		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	PROJECT NO:	53020

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 700,000		\$ 700,000
Other			\$ -
Balance Forward		\$ 59,340	
TOTAL FUNDING SOURCES	\$ 700,000	\$ 59,340	\$ 700,000
PROJECT COSTS			
Professional Services	\$ 13,050		\$ 13,050
Legal			\$ -
Architect/Engineering	\$ 11,230		\$ 11,230
Appraisal/Negotiations			\$ -
Construction	\$ 593,335	\$ 59,340	\$ 652,675
Land Acquisition	\$ 23,045		\$ 23,045
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 640,660	\$ 59,340	\$ 700,000
BALANCE	\$ 59,340	\$ -	\$ -

PUBLIC WORKS PAVING

PROJECT NAME:	Public Services Paving		
PROJECT DESCRIPTION:	Funding for road improvements and repair throughout Columbus/Muscogee County		
BENEFIT TO THE COMMUNITY:	Improved safety and condition of roads		
OPERATING BUDGET IMPACT:	Reduce reliance on operating budget for repair costs		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	92006

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 100,000		\$ 100,000
Other			\$ -
Balance Forward		\$ 84,930	
TOTAL FUNDING SOURCES	\$ 100,000	\$ 84,930	\$ 100,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction	\$ 15,070	\$ 84,930	\$ 100,000
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 15,070	\$ 84,930	\$ 100,000
BALANCE	\$ 84,930	\$ 0	\$ 0

RIVER ROAD/BRADLEY PARK/JR ALLEN PKWY

PROJECT NAME:	River Rd/Bradley Pk/JR Allen Ramp		
PROJECT DESCRIPTION:	Road and on/off ramp reconstruction and reconfiguration at River Road and Bradley Park Drive off the JR Allen Parkway		
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of heavily trafficked and highly congested area		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvements		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS/PLANNING	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	PROJECT NO:	53018

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 1,264,300		\$ 1,264,300
Other			\$ -
Balance Forward		\$ 822,050	
TOTAL FUNDING SOURCES	\$ 1,264,300	\$ 822,050	\$ 1,264,300
PROJECT COSTS			
Professional Services	\$ 293,270		\$ 293,270
Legal	\$ 2,750		\$ 2,750
Architect/Engineering	\$ 146,230	\$ 122,050	\$ 268,280
Appraisal/Negotiations			\$ -
Construction		\$ 700,000	\$ 700,000
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 442,250	\$ 822,050	\$ 1,264,300
BALANCE	\$ 822,050	\$ (0)	\$ (0)

SOUTH LUMPKIN ROAD

PROJECT NAME:	So Lumpkin Rd Roundabout LMIG FY13		
PROJECT DESCRIPTION:	Improve roads in the South Lumpkin Rd area including roundabout		
BENEFIT TO THE COMMUNITY:	Improved navigability and safety on roads for commuters, property owners and residents		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PLANNING/ENGINEERING 0508 660 3000 and 0109 250 9901	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:		PROJECT NO:	21076 and 92010

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 1,215,000		\$ 1,215,000
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 752,000		\$ 752,000
Other			\$ -
Balance Forward		\$ 1,245,369	
TOTAL FUNDING SOURCES	\$ 1,967,000	\$ 1,245,369	\$ 1,967,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 5,949		\$ 5,949
Appraisal/Negotiations			\$ -
Construction	\$ 715,682	\$ 1,245,369	\$ 1,961,051
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 721,631	\$ 1,245,369	\$ 1,967,000
BALANCE	\$ 1,245,369	\$ (0)	\$ (0)

STANDING BOY CREEK STATE PARK

PROJECT NAME:	Standing Boy Creek State Park Emergency Ac		
PROJECT DESCRIPTION:	Construct road(s) to provide access for emergency vehicles to this area of Columbus/Muscogee County		
BENEFIT TO THE COMMUNITY:	Improved safety and accessibility for emergency responder vehicles to densely populated residential area; protected ISO rating		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvements		
MANAGING DEPARTMENT: ENGINEERING PROJECT TYPE: ROAD IMPROVEMENTS			
ACCOUNT CODE: 0109 250 9901 PROJECT NO: 92012			

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 224,484		\$ 224,484
Other			\$ -
Balance Forward		\$ 53,690	
TOTAL FUNDING SOURCES	\$ 224,484	\$ 53,690	\$ 224,484
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction	\$ 170,794	\$ 53,690	\$ 224,484
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 170,794	\$ 53,690	\$ 224,484
BALANCE	\$ 53,690	\$ 0	\$ 0

UNPAVED STREET IMPROVEMENTS

PROJECT NAME:	Unpaved Streets		
PROJECT DESCRIPTION:	Road improvements to unpaved roads and streets in Columbus/Muscogee County		
BENEFIT TO THE COMMUNITY:	Enhanced road condition and safety for Columbus residents and property owners		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvement costs		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	PROJECT NO:	53049

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 50,000		\$ 50,000
Other			\$ -
Balance Forward		\$ 50,000	
TOTAL FUNDING SOURCES	\$ 50,000	\$ 50,000	\$ 50,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering		\$ 10,000	\$ 10,000
Appraisal/Negotiations			\$ -
Construction		\$ 40,000	\$ 40,000
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ -	\$ 50,000	\$ 50,000
BALANCE	\$ 50,000	\$ -	\$ -

VETERANS DOUBLE CHURCHES

PROJECT NAME:	Veterans Double Churches		
PROJECT DESCRIPTION:	Improvements to Veterans Parkway and Double Churches Roads		
BENEFIT TO THE COMMUNITY:	Improved navigability and eased congestion in heavily trafficked, densely populated area of Columbus/Muscogee		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvement costs		
MANAGING DEPARTMENT:	ENGINEERING/PLANNING G/PUBLIC WORKS	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	PROJECT NO:	53019

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 2,348,529		\$ 2,348,529
Other			\$ -
Balance Forward		\$ 1,689,549	
TOTAL FUNDING SOURCES	\$ 2,348,529	\$ 1,689,549	\$ 2,348,529
PROJECT COSTS			
Professional Services	\$ 44,025	\$ 10,000	\$ 54,025
Legal		\$ 10,000	\$ 10,000
Architect/Engineering	\$ 82,457	\$ 69,549	\$ 152,006
Appraisal/Negotiations	\$ 3,200		\$ 3,200
Construction	\$ 517,494	\$ 1,600,000	\$ 2,117,494
Land Acquisition	\$ 11,804		\$ 11,804
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 658,980	\$ 1,689,549	\$ 2,348,529
BALANCE	\$ 1,689,549	\$ 0	\$ 0

VETERANS PARKWAY CIVIC CENTER MEDIAN

PROJECT NAME:	Veterans Civic Ctr Median Improvement		
PROJECT DESCRIPTION:	Improvements to median constructed on Veterans Parkway near the Civic Center		
BENEFIT TO THE COMMUNITY:	Improved safety and condition of road and median on Veteran's Parkway		
OPERATING BUDGET IMPACT:	No impact to operating budget		
MANAGING DEPARTMENT: ENGINEERING			
		PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE: 0109 250 9901		PROJECT NO:	92014

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 40,000		\$ 40,000
Other			\$ -
Balance Forward		\$ 6,910	
TOTAL FUNDING SOURCES	\$ 40,000	\$ 6,910	\$ 40,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction	\$ 33,090	\$ 6,910	\$ 40,000
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 33,090	\$ 6,910	\$ 40,000
BALANCE	\$ 6,910	\$ (0)	\$ (0)

WHITESVILLE DOUBLE CHURCHES RD

PROJECT NAME:	Whitesville/Double Churches		
PROJECT DESCRIPTION:	Road improvements at the intersection of Whitesville and Double Churches Rds		
BENEFIT TO THE COMMUNITY:	This is a very high traffic volume intersection in a very heavily congested area. Improving the intersection improves traffic flow for citizens and visitors		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds to pay for intersection improvement		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000, 0540 695 2126, 0559 800 2160	PROJECT NO:	20353, 50327, 82055

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 1,000,000		\$ 1,000,000
Bond Proceeds	\$ 2,750,000		\$ 2,750,000
Sales Tax (1999 SPLOST)	\$ 478,693		\$ 478,693
Other			\$ -
Balance Forward		\$ 3,389,999	
TOTAL FUNDING SOURCES	\$ 4,228,693	\$ 3,389,999	\$ 4,228,693
PROJECT COSTS			
Professional Services	\$ 51,250	\$ 10,800	\$ 62,050
Legal	\$ 12,347	\$ 17,500	\$ 29,847
Architect/Engineering	\$ 197,463	\$ 120	\$ 197,583
Appraisal/Negotiations	\$ 136,066	\$ -	\$ 136,066
Construction		\$ 3,197,179	\$ 3,197,179
Land Acquisition	\$ 440,793	\$ 164,400	\$ 605,193
Furnishings & Equipment	\$ 775		\$ 775
BUDGETED EXPENDITURES	\$ 838,694	\$ 3,389,999	\$ 4,228,693
BALANCE	\$ 3,389,999	\$ -	\$ -

WHITTLESEY: WHITESVILLE TO VETERANS WIDENING

PROJECT NAME:	Whittlesey: Whitesville to Veterans Widening		
PROJECT DESCRIPTION:	Widening and reconstruction of approximately 2/3 mi major artery road The current balance will be used to relocate utilities infrastructure		
BENEFIT TO THE COMMUNITY:	Improved navigability and road condition, eased traffic congestion on major throughfare in heavily trafficked and densely populated area		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvements		
MANAGING DEPARTMENT:	ENGINEERING/PLANNING G/PUBLIC WORKS	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	PROJECT NO:	53010

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 4,234,048		\$ 4,234,048
Other			\$ -
Balance Forward		\$ 726,466	
TOTAL FUNDING SOURCES	\$ 4,234,048	\$ 726,466	\$ 4,234,048
PROJECT COSTS			
Professional Services	\$ 16,400		\$ 16,400
Legal	\$ 5,545		\$ 5,545
Architect/Engineering	\$ 1,302,347		\$ 1,302,347
Appraisal/Negotiations	\$ 71,380		\$ 71,380
Construction	\$ 1,611,717	\$ 726,466	\$ 2,338,183
Land Acquisition	\$ 380,193		\$ 380,193
Furnishings & Equipment	\$ 120,000		\$ 120,000
BUDGETED EXPENDITURES	\$ 3,507,582	\$ 726,466	\$ 4,234,048
BALANCE	\$ 726,466	\$ 0	\$ 0

WILLIAMS ROAD (PHASE I)

PROJECT NAME:	Williams Road Phase I		
PROJECT DESCRIPTION:	Improvements to Williams Road (first Phase)		
BENEFIT TO THE COMMUNITY:	Improved safety and condition of roads in heavily trafficked area		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvement/repair costs		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS	PROJECT TYPE:	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	PROJECT NO:	92011

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (2009 LOST)	\$ 537,694		\$ 537,694
Other			\$ -
Balance Forward		\$ 537,694	
TOTAL FUNDING SOURCES	\$ 537,694	\$ 537,694	\$ 537,694
PROJECT COSTS			
Professional Services		\$ 10,000	\$ 10,000
Legal		\$ 10,000	\$ 10,000
Architect/Engineering		\$ 17,694	\$ 17,694
Appraisal/Negotiations			\$ -
Construction		\$ 480,000	\$ 480,000
Land Acquisition		\$ 20,000	\$ 20,000
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ -	\$ 537,694	\$ 537,694
BALANCE	\$ 537,694	\$ -	\$ -

ROAD RESURFACING/REHABILITATION

PROJECT NAME:	Resurfacing/Rehabilitation Program		
PROJECT DESCRIPTION:	Funding set aside annually for road resurfacing and other routine road maintenance repairs, or other construction in Columbus/Muscogee County		
BENEFIT TO THE COMMUNITY:	Provides a safer and more efficient roadway system for citizens, commuters, property owners and residents		
OPERATING BUDGET IMPACT:	Funds are leveraged with State of Georgia Department of Transportation (DOT) funds. Programmatic funding and matching reduces pressure on operating funds		
MANAGING DEPARTMENT: PUBLIC			
ACCOUNT CODE: 0508 660 3000		PROJECT TYPE: ROAD MAINTENANCE	PROJECT NO: 21023

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 15,984,998	\$ 2,000,000	\$ 17,984,998
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 226,229	
TOTAL FUNDING SOURCES	\$ 15,984,998	\$ 2,226,229	\$ 17,984,998
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 24,211		\$ 24,211
Appraisal/Negotiations			\$ -
Construction	\$ 15,734,559	\$ 2,226,229	\$ 17,960,788
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 15,758,770	\$ 2,226,229	\$ 17,984,999
BALANCE	\$ 226,229	\$ (0)	\$ (0)

11TH STREET CROSSWALK

PROJECT NAME:	11th Street Bulb Out		
PROJECT DESCRIPTION:	Improve the crosswalk at the intersections of 11th ST and 3rd Avenue in Columbus		
BENEFIT TO THE COMMUNITY:	Enhance safety and improve amenity of crosswalks for pedestrians, residents and property owners		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for improvements, reduced liability		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS	PROJECT TYPE:	SIDEWALKS
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21078

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 75,000		\$ 75,000
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 75,000	
TOTAL FUNDING SOURCES	\$ 75,000	\$ 75,000	\$ 75,000
PROJECT COSTS			
Professional Services		\$ 5,000	\$ 5,000
Legal		\$ 5,000	\$ 5,000
Architect/Engineering		\$ 10,000	\$ 10,000
Appraisal/Negotiations			\$ -
Construction		\$ 55,000	\$ 55,000
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ -	\$ 75,000	\$ 75,000
BALANCE	\$ 75,000	\$ -	\$ -

DILLINGHAM STREET PATH/CROSSWALKS

PROJECT NAME:	Dillingham Street Path		
PROJECT DESCRIPTION:	Improvements to crosswalks and paths on Dillingham Street in Columbus		
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of pedestrian facilities along this corridor		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for improvement costs, reduced liability		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS	PROJECT TYPE:	SIDEWALKS-CROSSWALKS
ACCOUNT CODE:	0540 695 2126	PROJECT NO:	53048

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 250,000		\$ 250,000
Other			\$ -
Balance Forward		\$ 63,537	
TOTAL FUNDING SOURCES	\$ 250,000	\$ 63,537	\$ 250,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 16,927	\$ 3,537	\$ 20,464
Appraisal/Negotiations			\$ -
Construction	\$ 169,536	\$ 60,000	\$ 229,536
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 186,463	\$ 63,537	\$ 250,000
BALANCE	\$ 63,537	\$ 0	\$ 0

SIDEWALK RAMPS

PROJECT NAME:	Handicap Ramps		
PROJECT DESCRIPTION:	Install ramps on existing sidewalks to improve accessibility and safety for all users, particularly those who are disabled or otherwise need assistance		
BENEFIT TO THE COMMUNITY:	Provides improved accessibility on sidewalks for those with disabilities or who need assistance using sidewalks		
OPERATING BUDGET IMPACT:	Reduces risk of exposure for liability due to injury or non-compliance		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	SIDEWALKS
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	20760

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 289,000		\$ 289,000
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 43,999	
TOTAL FUNDING SOURCES	\$ 289,000	\$ 43,999	\$ 289,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction	\$ 245,001	\$ 43,999	\$ 289,000
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 245,001	\$ 43,999	\$ 289,000
BALANCE	\$ 43,999	\$ -	\$ -

SIDEWALKS

PROJECT NAME:	Sidewalks		
PROJECT DESCRIPTION:	Provide funding for rehabilitation, repair and maintenance of sidewalks in Columbus/Muscogee County using matching funds from Georgia DOT		
BENEFIT TO THE COMMUNITY:	Compliance with Ga DOT requirements for safer, more efficient transportation		
OPERATING BUDGET IMPACT:	Improves safety and accessibility for pedestrians on county/city roadways Reduced burden on operating budget to maintain or repair sidewalks		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS 0508 660 3000 and 0540 695 2126	PROJECT TYPE:	SIDEWALKS
ACCOUNT CODE:		PROJECT NO:	21024 and 53042

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 150,000		\$ 150,000
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 222,912		\$ 222,912
Other			\$ -
Balance Forward		\$ 214,986	
TOTAL FUNDING SOURCES	\$ 372,912	\$ 214,986	\$ 372,912
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction	\$ 157,926	\$ 214,986	\$ 372,912
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 157,926	\$ 214,986	\$ 372,912
BALANCE	\$ 214,986	\$ (0)	\$ (0)

ATMS/SIGNAL

PROJECT NAME:	ATMS Signal		
PROJECT DESCRIPTION:	Field connection using primary fiber optic cable between Traffic Coordination Center (TCC) and traffic signals		
BENEFIT TO THE COMMUNITY:	Facilitates improved traffic flow through use of TCC system to alert commuters regarding traffic conditions, upcoming events or to reroute traffic		
OPERATING BUDGET IMPACT:	No impact on operating budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	20760

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 355,043		\$ 355,043
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 805	
TOTAL FUNDING SOURCES	\$ 355,043	\$ 805	\$ 355,043
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 354,238	\$ 805	\$ 355,043
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 354,238	\$ 805	\$ 355,043
BALANCE	\$ 805	\$ -	\$ -

FIBER OPTIC INTERCONNECT

PROJECT NAME:	Fiber Optic Interconnect		
PROJECT DESCRIPTION:	Conversion of existing metallic traffic signals using interconnected fiber optics		
BENEFIT TO THE COMMUNITY:	Provides more efficient transportation network and complies with Ga DOT schedule		
OPERATING BUDGET IMPACT:	No impact on operating budget		
MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	PROJECT TYPE:	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21033

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 200,000		\$ 200,000
Bond Proceeds			\$ -
Sales Tax			\$ -
Other (ARRA)			\$ -
Balance Forward		\$ 142,745	
TOTAL FUNDING SOURCES	\$ 200,000	\$ 142,745	\$ 200,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment	\$ 57,255	\$ 142,745	\$ 200,000
BUDGETED EXPENDITURES	\$ 57,255	\$ 142,745	\$ 200,000
BALANCE	\$ 142,745	\$ (0)	\$ (0)

LED SIGNAL HEADS

PROJECT NAME:	LED Signal Heads		
PROJECT DESCRIPTION:	Replacement of existing traffic signal heads with new high visibility L.E.D. traffic signal heads		
BENEFIT TO THE COMMUNITY:	Better visibility of traffic signals improves roadway safety and traffic flow, while use of L.E.D. technology improves efficiency by reducing operating costs		
OPERATING BUDGET IMPACT:	Reduced operating costs due to efficiency of LED and no emergency bulb replacement calls means lower personnel/operating costs during the year		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	20759

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 262,657		\$ 262,657
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 118,492	
TOTAL FUNDING SOURCES	\$ 262,657	\$ 118,492	\$ 262,657
PROJECT COSTS			
Professional Services	\$ 12,635		\$ 12,635
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment	\$ 131,530	\$ 118,492	\$ 250,022
BUDGETED EXPENDITURES	\$ 144,165	\$ 118,492	\$ 262,657
BALANCE	\$ 118,492	\$ (0)	\$ (0)

ONE-WAY TO TWO-WAY CONVERSION

PROJECT NAME:	One Way to Two Way Conversion		
PROJECT DESCRIPTION:	Convert one-way streets heading into and out of Downtown Columbus to two-way throughfares		
BENEFIT TO THE COMMUNITY:	Ease accessibility into and out of the downtown area, particularly during peak congestion times such as major events or productions		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvement costs		
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MANAGING DEPARTMENT:	ENGINEERING/PLANNING	PROJECT TYPE:	TRAFFIC FLOW
ACCOUNT CODE:	0540 695 2126	PROJECT NO:	53052

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 500,000		\$ 500,000
Other			\$ -
Balance Forward		\$ 417,855	
TOTAL FUNDING SOURCES	\$ 500,000	\$ 417,855	\$ 500,000
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PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering		\$ 17,855	\$ 17,855
Appraisal/Negotiations			\$ -
Construction	\$ 82,145	\$ 400,000	\$ 482,145
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 82,145	\$ 417,855	\$ 500,000
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BALANCE	\$ 417,855	\$ -	\$ -

TRAFFIC CALMING

PROJECT NAME:	Traffic Calming		
PROJECT DESCRIPTION:	Purchasing of traffic calming devices which allow City to monitor and react to problematic traffic conditions or events		
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed		
OPERATING BUDGET IMPACT:	No impact on operating budget		
MANAGING DEPARTMENT:	ENGINEERING	PROJECT TYPE:	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21037

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 111,864		\$ 111,864
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 12,341	
TOTAL FUNDING SOURCES	\$ 111,864	\$ 12,341	\$ 111,864
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment	\$ 99,523	\$ 12,341	\$ 111,864
BUDGETED EXPENDITURES	\$ 99,523	\$ 12,341	\$ 111,864
BALANCE	\$ 12,341	\$ -	\$ -

TRUCK ROUTE SIGNAGE

PROJECT NAME:	Truck Route Signage		
PROJECT DESCRIPTION:	Place/replace directional signs notifying trucks traveling to or through Columbus of the appropriate trucks routes to take		
BENEFIT TO THE COMMUNITY:	Reduces traffic congestion and disruption caused by trucks passing through town and improves navigability for truckers		
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for signage		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	PROJECT NO:	21050

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 30,000		\$ 30,000
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 3,361	
TOTAL FUNDING SOURCES	\$ 30,000	\$ 3,361	\$ 30,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment	\$ 26,639	\$ 3,361	\$ 30,000
BUDGETED EXPENDITURES	\$ 26,639	\$ 3,361	\$ 30,000
BALANCE	\$ 3,361	\$ -	\$ -

CLEAN AIR BUSES

PROJECT NAME:	"Clean Air" Buses		
PROJECT DESCRIPTION:	Research, development, and implementation of effective clean diesel and/or environmentally friendly bus program, including purchase of vehicles		
BENEFIT TO THE COMMUNITY:	Improved air quality and environment for citizens, commuters, residents and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget to fund program and vehicles		
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MANAGING DEPARTMENT:	METRA/TRANSPORTA ION	PROJECT TYPE:	TRANSPORTATION
ACCOUNT CODE:	0540 695 2137	PROJECT NO:	50820

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance			\$ -
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 3,433,757		\$ 3,433,757
Other			\$ -
Balance Forward		\$ 31,294	
TOTAL FUNDING SOURCES	\$ 3,433,757	\$ 31,294	\$ 3,433,757
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PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Vehicles and Equipment	\$ 3,402,463	\$ 31,294	\$ 3,433,757
BUDGETED EXPENDITURES	\$ 3,402,463	\$ 31,294	\$ 3,433,757
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BALANCE	\$ 31,294	\$ -	\$ -

RAILS TO TRAILS MAINTENANCE

PROJECT NAME:	Rails to Trails Maintenance		
PROJECT DESCRIPTION:	Maintenance, repair, reconstruction, and improvements as needed for the Rails to Trails walking/running/biking trails, which includes crossing lights		
BENEFIT TO THE COMMUNITY:	Maintain and improve extensive network of walking and biking trails which are used for recreation, sport and leisure by residents, visitors and citizens		
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for maintenance and repair costs		
MANAGING DEPARTMENT: PUBLIC WORKS PROJECT TYPE: WALKING/BIKING TRAILS			
ACCOUNT CODE: 0508 660 1000		PROJECT NO: 22912	

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 331,616		\$ 331,616
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 331,616	
TOTAL FUNDING SOURCES	\$ 331,616	\$ 331,616	\$ 331,616
PROJECT COSTS			
Professional Services		\$ 10,000	\$ 10,000
Legal		\$ 10,000	\$ 10,000
Architect/Engineering		\$ 51,616	\$ 51,616
Appraisal/Negotiations			\$ -
Construction		\$ 250,000	\$ 250,000
Land Acquisition			\$ -
Furnishings & Equipment		\$ 10,000	\$ 10,000
BUDGETED EXPENDITURES	\$ -	\$ 331,616	\$ 331,616
BALANCE	\$ 331,616	\$ 0	\$ 0

WALKING TRAILS/TROLLEY SYSTEM

PROJECT NAME:	Walking Trails / Trolley System		
PROJECT DESCRIPTION:	Implement walking and biking trail systems, including crossing lights, into the existing Columbus street system		
BENEFIT TO THE COMMUNITY:	Enhanced amenity for residents, citizens and visitors to Columbus		
OPERATING BUDGET IMPACT:	No impact on the operational budget		
MANAGING DEPARTMENT:	ENGINEERING/PUBLIC WORKS 0508 660 1000, 0508 660	PROJECT TYPE:	WALKING/BIKING TRAILS
ACCOUNT CODE:	3000	PROJECT NO:	21040, 22197, 21061, 53017

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance	\$ 100,000		\$ 100,000
Bond Proceeds			\$ -
Sales Tax (1999 SPLOST)	\$ 9,094,344		\$ 9,094,344
Other (ARRA)	\$ 2,181,719		\$ 2,181,719
Balance Forward		\$ 100,000	
TOTAL FUNDING SOURCES	\$ 11,376,063	\$ 100,000	\$ 11,376,063
PROJECT COSTS			
Professional Services	\$ 22,656		\$ 22,656
Legal	\$ 1,264		\$ 1,264
Architect/Engineering	\$ 1,802,115		\$ 1,802,115
Appraisal/Negotiations			\$ -
Construction	\$ 9,450,029	\$ 100,000	\$ 9,550,029
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 11,276,064	\$ 100,000	\$ 11,376,064
BALANCE	\$ 100,000	\$ (0)	\$ (0)

TSPLOST FUNDED: TRANSPORTATION SUMMARY

FIVE YEAR FORECAST TRANSPORTATION CAPITAL IMPROVEMENT PROJECTS T-SPLOST FUNDED PROJECTS

	Prior Years:	Carryforward	FY15	FY16	FY17	FY18	FY19	Total
FUNDING SOURCES								
Paving Fund								\$ -
Bond Proceeds								\$ -
Sales Tax (2009 LOST)								\$ -
Sales Tax (1999 SPLOST)								\$ -
Sales Tax (TSPLOST)		\$ 55,015,116	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 67,515,116
TOTAL FUNDING		\$ 55,015,116	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 67,515,116
PROJECT COSTS								
	Type	Prior to FY15	FY15	FY16	FY17	FY18	FY19	Total
Chattahoochee Riverwalk (TSPL)	TSPLOST		\$ 4,961,713	\$ 4,000,000				\$ 8,961,713
So Lumpkin Rd Multiuse Facility	TSPLOST		\$ 1,980,577	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 3,480,577
US Hwy 27/Custer Rd Interchange	TSPLOST		\$ 4,753,848	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ -	\$ 19,753,848
Intercity Express Bus Park n Ride	TSPLOST		\$ 2,247,978	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 22,247,978
Boxwood Blvd Bridge	TSPLOST-Discretionary		\$ 571,000	\$ -	\$ -	\$ -	\$ -	\$ 571,000
TSPLOST Discretionary Funds	TSPLOST-Discretionary	\$ -	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 12,500,000
								\$ -
								\$ -
TOTAL PROJECT COSTS		\$ -	\$ 17,015,116	\$ 18,000,000	\$ 12,500,000	\$ 12,500,000	\$ 7,500,000	\$ 67,515,116
* Please note this schedule presumes that TSPLOST projects will take up to 5 years to complete, although for the FY15 budget, all costs are included in FY15								

TSPLOST: CHATTAHOOCHEE RIVERWALK

PROJECT NAME:	TSPLOST Riverwalk Projects		
PROJECT DESCRIPTION:	Enhance, repair, maintain and revitalize the Riverwalk development along the Columbus banks of the Chattahoochee River		
BENEFIT TO THE COMMUNITY:	Enhanced amenity for residents and visitors to Columbus who use the Riverwalk for walking, biking, recreation and educational purposes		
OPERATING BUDGET IMPACT:	Reduced burden on operating budget for costs to repair and maintain Riverwalk		
MANAGING DEPARTMENT:	ENGINEERING/PU BLIC WORKS	PROJECT TYPE:	TSPLOST
ACCOUNT CODE:	0510 660 7000	PROJECT NO:	60001

	Prior Years	FY15	FY16	FY17	FY18	FY19	Total
FUNDING SOURCES							
Fund Balance							\$ -
Bond Proceeds							\$ -
Sales Tax (TSPLOST)	\$ 10,612,080						\$ 10,612,080
Other							\$ -
Balance Forward		\$ 8,961,713	\$ 4,000,000	\$ 0	\$ 0	\$ 0	
TOTAL FUNDING SOURCES	\$ 10,612,080	\$ 8,961,713	\$ 4,000,000	\$ 0	\$ 0	\$ 0	\$ 10,612,080
PROJECT COSTS							
Professional Services	\$ 514,613	\$ 250,000					\$ 764,613
Legal							\$ -
Architect/Engineering	\$ 519,012	\$ 500,000	\$ -				\$ 1,019,012
Appraisal/Negotiations	\$ 3,750	\$ 11,713					\$ 15,463
Construction	\$ -	\$ 4,200,000	\$ 4,000,000				\$ 8,200,000
Land Acquisition	\$ 612,991						\$ 612,991
Furnishings & Equipment							\$ -
BUDGETED EXPENDITURES	\$ 1,650,367	\$ 4,961,713	\$ 4,000,000	\$ -	\$ -	\$ -	\$ 10,612,080
BALANCE	\$ 8,961,713	\$ 4,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

TSPLOST: SO LUMPKIN RD MULTIUSE FACILITY/TRAIL

PROJECT NAME:	S Lumpkin Multiuse Facility	
PROJECT DESCRIPTION:	Construct facility along former railway line as part of conversion project	
BENEFIT TO THE COMMUNITY:	Converts unusable railway line to enhanced amenity for citizens, residents and visitors to Columbus who use the trail for walking, running and biking	
OPERATING BUDGET IMPACT:	No impact on operational budget	
MANAGING DEPARTMENT: ENGINEERING		
PROJECT TYPE: TSPLOST		
ACCOUNT CODE: 0510 660 7000		
PROJECT NO: 60002		

	Prior Years	FY15	FY16	FY17	FY18	FY19	Total
FUNDING SOURCES							
Fund Balance							\$ -
Bond Proceeds							\$ -
Sales Tax (TSPLOST)	\$ 3,714,228						\$ 3,714,228
Other							\$ -
Balance Forward	\$ -	\$ 3,480,577	\$ 1,500,000	\$ (0)	\$ (0)	\$ (0)	
TOTAL FUNDING SOURCES	\$ 3,714,228	\$ 3,480,577	\$ 1,500,000	\$ (0)	\$ (0)	\$ (0)	\$ 3,714,228
PROJECT COSTS							
Professional Services							\$ -
Legal							\$ -
Architect/Engineering	\$ 233,651						\$ 233,651
Appraisal/Negotiations							\$ -
Construction		\$ 1,980,577	\$ 1,500,000				\$ 3,480,577
Land Acquisition							\$ -
Furnishings & Equipment							\$ -
BUDGETED EXPENDITURES	\$ 233,651	\$ 1,980,577	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 3,714,228
BALANCE	\$ 3,480,577	\$ 1,500,000	\$ (0)	\$ (0)	\$ (0)	\$ (0)	\$ (0)

TSPLOST: US HWY 27/CUSTER RD INTERCHANGE

PROJECT NAME:	U S 27 Custer Rd Interchange				
PROJECT DESCRIPTION:	Reconstruction of roadway interchange at US Hwy 27 and Custer Road				
BENEFIT TO THE COMMUNITY:	Improved navigability through interchange benefits all commuters in that area				
OPERATING BUDGET IMPACT:	No impact on the operational budget				
MANAGING DEPARTMENT: ENGINEERING			PROJECT TYPE: TSPLOST		
ACCOUNT CODE: 0510 660 7000			PROJECT NO: 60003		

	Prior Years	FY15	FY16	FY17	FY18	FY19	Total
FUNDING SOURCES							
Fund Balance							\$ -
Bond Proceeds							\$ -
Sales Tax (TSPLOST)	\$ 21,224,160						\$ 21,224,160
Other							\$ -
Balance Forward		\$ 19,753,848	\$ 15,000,000	\$ 10,000,000	\$ 5,000,000	\$ -	
TOTAL FUNDING SOURCES	\$ 21,224,160	\$ 19,753,848	\$ 15,000,000	\$ 10,000,000	\$ 5,000,000	\$ -	\$ 21,224,160
PROJECT COSTS							
Professional Services		\$ 10,000					\$ 10,000
Legal		\$ 10,000					\$ 10,000
Architect/Engineering	\$ 1,470,312	\$ 733,848					\$ 2,204,160
Appraisal/Negotiations							\$ -
Construction		\$ 4,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ -	\$ 19,000,000
Land Acquisition							\$ -
Furnishings & Equipment							\$ -
BUDGETED EXPENDITURES	\$ 1,470,312	\$ 4,753,848	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ -	\$ 21,224,160
BALANCE	\$ 19,753,848	\$ 15,000,000	\$ 10,000,000	\$ 5,000,000	\$ -	\$ -	\$ -

TSPLOST: INTER-CITY EXPRESS BUS PARK AND RIDE

PROJECT NAME:	Intercity Bus Park N Ride/ Bus Route Study		
PROJECT DESCRIPTION:	Construction of three (3) Express Bus Park-n-Ride locations		
BENEFIT TO THE COMMUNITY:	Improved accessibility for commuters within, to and from Columbus/Muscogee County		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:		METRA	PROJECT TYPE:
ACCOUNT CODE:		0751 610 2500	TSPLOST
			PROJECT NO:
			68000, 68001

	Prior Years	FY15	FY16	FY17	FY18	FY19	Total
FUNDING SOURCES							
Fund Balance							\$ -
Bond Proceeds							\$ -
Sales Tax (TSPLOST)	\$ 22,400,000						\$ 22,400,000
Other							\$ -
Balance Forward		\$ 22,247,978	\$ 20,000,000	\$ 15,000,000	\$ 10,000,000	\$ 5,000,000	
TOTAL FUNDING SOURCES	\$ 22,400,000	\$ 22,247,978	\$ 20,000,000	\$ 15,000,000	\$ 10,000,000	\$ 5,000,000	\$ 22,400,000
PROJECT COSTS							
Professional Services	\$ 152,022	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,652,022
Legal		\$ 50,000					\$ 50,000
Architect/Engineering		\$ 147,978	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,147,978
Appraisal/Negotiations							\$ -
Construction		\$ 1,550,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 17,550,000
Land Acquisition							\$ -
Furnishings & Equipment							\$ -
BUDGETED EXPENDITURES	\$ 152,022	\$ 2,247,978	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 22,400,000
BALANCE	\$ 22,247,978	\$ 20,000,000	\$ 15,000,000	\$ 10,000,000	\$ 5,000,000	\$ 0	\$ 0

TSPLOST: BOXWOOD BLVD BRIDGE REPLACEMENT

PROJECT NAME:	Boxwood Boulevard Bridge Replacement				
PROJECT DESCRIPTION:	Repair/replacement of bridge on Boxwood Blvd in Columbus				
BENEFIT TO THE COMMUNITY:	Improved accessibility and navigability as well as structural safety				
OPERATING BUDGET IMPACT:	Reduced burden on operational funds for bridge repair and construction				
MANAGING DEPARTMENT: ENGINEERING			PROJECT TYPE:	TSPLOST-DISCRETIONARY	
ACCOUNT CODE:	0510 660 7000		PROJECT NO:	65001	

	Prior Years	FY15	FY16	FY17	FY18	FY19	Total
FUNDING SOURCES							
Fund Balance							\$ -
Bond Proceeds							\$ -
Sales Tax (TSPLOST-DISCRETIONARY)	\$ 680,000						\$ 680,000
Other							\$ -
Balance Forward		\$ 571,000	\$ -	\$ -	\$ -	\$ -	
TOTAL FUNDING SOURCES	\$ 680,000	\$ 571,000	\$ -	\$ -	\$ -	\$ -	\$ 680,000
PROJECT COSTS							
Professional Services							\$ -
Legal							\$ -
Architect/Engineering	\$ 109,000	\$ 71,000					\$ 180,000
Appraisal/Negotiations							\$ -
Construction		\$ 500,000					\$ 500,000
Land Acquisition							\$ -
Furnishings & Equipment							\$ -
BUDGETED EXPENDITURES	\$ 109,000	\$ 571,000	\$ -	\$ -	\$ -	\$ -	\$ 680,000
BALANCE	\$ 571,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TSPLOST: DISCRETIONARY FUNDED PROJECTS

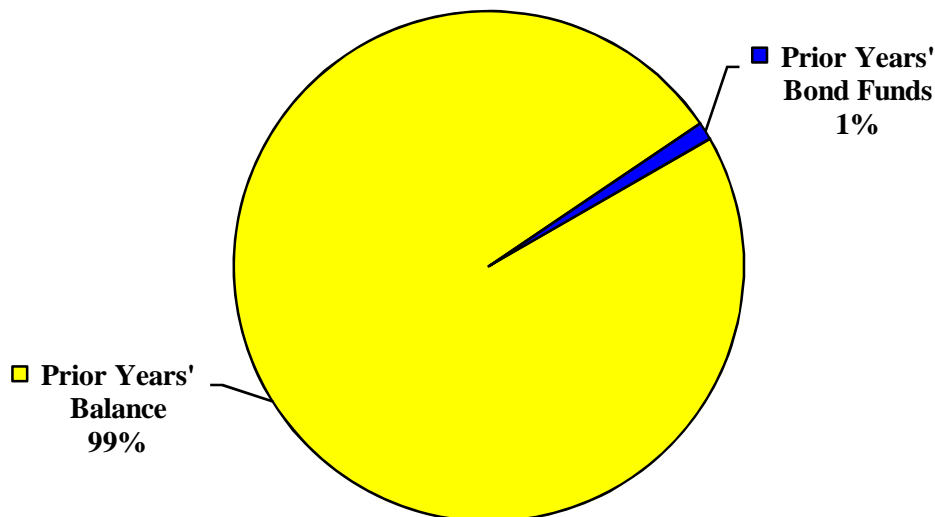
PROJECT NAME:	TSPLOST Discretionary Funds		
PROJECT DESCRIPTION:	As directed by Council discretion, these funds are utilized out of the discretionary portion of the TSPLOST Distribution for appropriate projects		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT: FINANCE			
ACCOUNT CODE: 0510 660 7000			
		PROJECT TYPE:	TSPLOST-DISCRETIONARY
		PROJECT NO:	TBD

	Prior Years	FY15	FY16	FY17	FY18	FY19	Total
FUNDING SOURCES							
Fund Balance							\$ -
Bond Proceeds							\$ -
Sales Tax (TSPLOST DISCRETIONARY)		\$ 2,500,000					\$ 2,500,000
Other							\$ -
Balance Forward		\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL FUNDING SOURCES	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
PROJECT COSTS							
Professional Services		\$ 10,000					\$ 10,000
Legal		\$ 10,000					\$ 10,000
Architect/Engineering		\$ 480,000					\$ 480,000
Appraisal/Negotiations							\$ -
Construction		\$ 2,000,000					\$ 2,000,000
Land Acquisition							\$ -
Furnishings & Equipment							\$ -
BUDGETED EXPENDITURES	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ENVIRONMENTAL SUMMARY

FY15 FINANCING METHOD

\$1,614,502

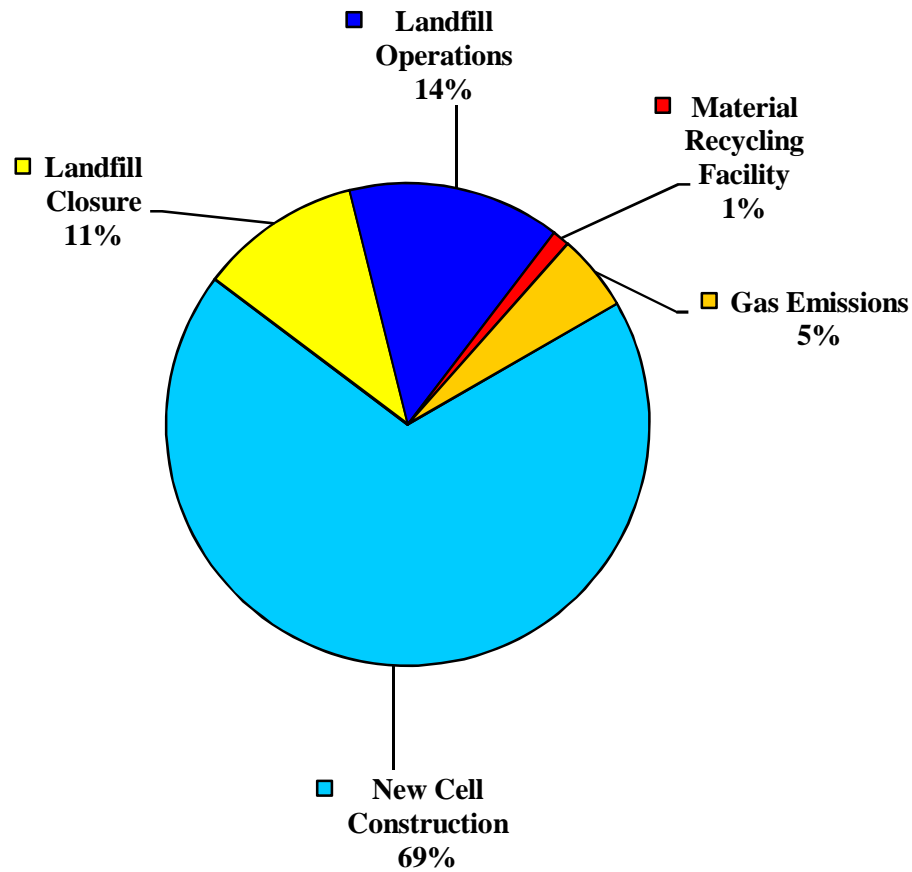


FY15 FINANCING FOR ENVIRONMENTAL PROJECTS

<u>METHOD/SOURCE</u>	<u>AMOUNT</u>
1999 SPLOST	0
Prior Years' 1999 SPLOST	0
Prior Years' Balance	1,596,237
Prior Years' Bond Funds	18,265
FY15 TOTAL	<u><u>\$1,614,502</u></u>

ENVIRONMENTAL SUMMARY

FY15 PROJECT COSTS \$1,614,502



FY15 ENVIRONMENTAL PROJECTS

<u>PROJECT</u>	<u>AMOUNT</u>
Integrated Waste / Various	\$0
New Cell Construction	1,107,599
Landfill Closure	175,172
Landfill Operations	230,311
Material Recycling Facility	18,265
Gas Emissions	83,155
FY15 TOTAL	<u><u>\$1,614,502</u></u>

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ENVIRONMENTAL/INTEGRATED WASTE SUMMARY

FIVE YEAR FORECAST INTEGRATED WASTE FUND CAPITAL IMPROVEMENT PROJECTS

		Carryforward	FY15	FY16	FY17	FY18	FY19	Total
FUNDING SOURCES								
INTEGRATED WASTE FUND		\$ 1,596,237	\$ -	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 4,996,237
Bond Proceeds		\$ 18,265						\$ 18,265
Sales Tax (2009 LOST)								\$ -
Sales Tax (1999 SPLOST)								\$ -
Balance Forward								\$ -
TOTAL FUNDING		\$ 1,614,502	\$ -	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 5,014,502
			\$ 1,614,502					
PROJECT COSTS								
	Type	Prior to FY15	FY15	FY16	FY17	FY18	FY19	Total
Oxbow Methane Monitoring Well #8	Gas Emission	\$ 38,577	\$ 61,423					\$ 100,000
Greenhouse Gas	Gas Emission	\$ 28,268	\$ 21,732					\$ 50,000
Pine Grove Landfill Closure	Landfill Closure	\$ 253,680	\$ 163,256	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 616,936
Wilson Camp/Satilla Closure	Landfill Closure	\$ 254,493	\$ 11,916					\$ 266,409
Pine Grove Operation Software	Landfill Operations	\$ 19,689	\$ 230,311					\$ 250,000
New Cell Construction	New Cell Construction	\$ 5,201,124	\$ 1,107,599	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 9,508,723
Recycling Sustainability Center	Recycling	\$ 8,584,195	\$ 18,265					\$ 8,602,460
								\$ -
								\$ -
								\$ -
TOTAL PROJECT COSTS		\$ 14,380,026	\$ 1,614,502	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 19,394,528

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OXBOW METHANE MONITORING WELL #8

PROJECT NAME:	Oxbow Methane Monitoring Well #8		
PROJECT DESCRIPTION:	Funds the installation of mechanism to collect and recycle methane gas from Oxbow landfill		
BENEFIT TO THE COMMUNITY:	Removes hazardous methane gas material from landfill and provides for recycling of methane		
OPERATING BUDGET IMPACT:	Reduced dependency on bond or other funding sources to cover landfill closure costs		
<hr/>			
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	PROJECT NO:	20725

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	\$ 100,000		\$ 100,000
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 61,423	
TOTAL FUNDING SOURCES	\$ 100,000	\$ 61,423	\$ 100,000
<hr/>			
PROJECT COSTS			
Professional Services	\$ 11,519	\$ 31,423	\$ 42,942
Legal			\$ -
Architect/Engineering	\$ 27,058	\$ 30,000	\$ 57,058
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 38,577	\$ 61,423	\$ 100,000
<hr/>			
BALANCE	\$ 61,423	\$ -	\$ -

GREENHOUSE GAS PROJECT

PROJECT NAME:	Greenhouse Gas		
PROJECT DESCRIPTION:	Funding for implementation of greenhouse gas emission system to gather, recycle and/or eliminate hazardous or noxious gas emissions from landfill site(s)		
BENEFIT TO THE COMMUNITY:	Improve air and environmental quality, protect neighboring communities and increase efficiencies of operation		
OPERATING BUDGET IMPACT:	Reduced risk of exposure for costs associated with gas emissions collection and containment		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	LANDFILL OPERATIONS
ACCOUNT CODE:	0207 660 4000	PROJECT NO:	20722

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	\$ 50,000		\$ 50,000
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 21,732	
TOTAL FUNDING SOURCES	\$ 50,000	\$ 21,732	\$ 50,000
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 28,268	\$ 21,732	\$ 50,000
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 28,268	\$ 21,732	\$ 50,000
BALANCE	\$ 21,732	\$ -	\$ -

PINE GROVE LANDFILL CLOSURE

PROJECT NAME:	Landfill Closeout		
PROJECT DESCRIPTION:	Funding for the closure and post-closure costs for Pine Grove Landfill in accordance with State and Federal specifications and mandates. The landfill will reach capacity by 2017		
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for landfill closure and post-closure for the protection of ground water and air quality as well as reduced risk of exposure for liability		
OPERATING BUDGET IMPACT:	Reduced dependency on bond funding or other fund sources for closure and post-closure costs		
<hr/>			
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	PROJECT NO:	20711

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	\$ 416,936		\$ 416,936
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 163,256	
TOTAL FUNDING SOURCES	\$ 416,936	\$ 163,256	\$ 416,936
<hr/>			
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 49,800	\$ 92,200	\$ 142,000
Appraisal/Negotiations			\$ -
Construction	\$ 203,880	\$ 71,056	\$ 274,936
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 253,680	\$ 163,256	\$ 416,936
<hr/>			
BALANCE	\$ 163,256	\$ -	\$ -

WILSON CAMP/SATILLA CLOSURE

PROJECT NAME:	Wilson Camp/Satilla Closure		
PROJECT DESCRIPTION:	Funding for closure of Wilson Camp/Satilla landfill		
BENEFIT TO THE COMMUNITY:	Compliance with State and Federal mandates pertaining to landfill closure and post-closure		
OPERATING BUDGET IMPACT:	Reduced risk of exposure for non-compliance with state and federal mandates		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	PROJECT NO:	20719

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	\$ 266,409		\$ 266,409
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 11,916	
TOTAL FUNDING SOURCES	\$ 266,409	\$ 11,916	\$ 266,409
PROJECT COSTS			
Professional Services	\$ 128,681		\$ 128,681
Legal			\$ -
Architect/Engineering	\$ 125,812	\$ 11,916	\$ 137,728
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 254,493	\$ 11,916	\$ 266,409
BALANCE	\$ 11,916	\$ -	\$ -

PINE GROVE LANDFILL OPERATION SOFTWARE

PROJECT NAME:	Landfill Operation Software		
PROJECT DESCRIPTION:	Funding for the implementation of software system to manage operations at Pine Grove landfill		
BENEFIT TO THE COMMUNITY:	Provide enhanced operational efficiencies at landfill and improve process for weighing and invoicing customers for landfill patronage		
OPERATING BUDGET IMPACT:	Reduced dependency on bond funds or other funding sources for landfill operating costs		
<hr/>			
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	LANDFILL OPERATIONS
ACCOUNT CODE:	0207 660 4000	PROJECT NO:	20716

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	\$ 250,000		\$ 250,000
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 230,311	
TOTAL FUNDING SOURCES	\$ 250,000	\$ 230,311	\$ 250,000
<hr/>			
PROJECT COSTS			
Professional Services		\$ 10,000	\$ 10,000
Legal			\$ -
Architect/Engineering			\$ -
Appraisal/Negotiations			\$ -
Construction			\$ -
Land Acquisition			\$ -
Furnishings & Equipment	\$ 19,689	\$ 220,311	\$ 240,000
BUDGETED EXPENDITURES	\$ 19,689	\$ 230,311	\$ 250,000
<hr/>			
BALANCE	\$ 230,311	\$ 0	\$ 0

NEW CELL CONSTRUCTION

PROJECT NAME:	New Cell Construction		
PROJECT DESCRIPTION:	Funding for construction of new cells for putrescible waste at the Pine Grove Landfill. Each cell has a life span of 3 years, after which they must be replaced.		
BENEFIT TO THE COMMUNITY:	Disposal of waste in accordance with State and Federal requirements and laws ensures compliance and protection of ground water, air quality, and the environment		
OPERATING BUDGET IMPACT:	Reduced exposure to risk of non-compliance with State and Federal mandates		
<hr/>			
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	NEW CELL CONSTRUCTION
ACCOUNT CODE:	0207 660 4000	PROJECT NO:	20709

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance-INTEGRATED WASTE FUND	\$ 6,308,723		\$ 6,308,723
Bond Proceeds			\$ -
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 1,107,599	
TOTAL FUNDING SOURCES	\$ 6,308,723	\$ 1,107,599	\$ 6,308,723
PROJECT COSTS			
Professional Services			\$ -
Legal	\$ 67,000	\$ 50,000	\$ 117,000
Architect/Engineering	\$ 537,350	\$ 100,000	\$ 637,350
Appraisal/Negotiations			\$ -
Construction	\$ 4,596,774	\$ 957,599	\$ 5,554,373
Land Acquisition			\$ -
Furnishings & Equipment			\$ -
BUDGETED EXPENDITURES	\$ 5,201,124	\$ 1,107,599	\$ 6,308,723
BALANCE			
	\$ 1,107,599	\$ 0	\$ 0

RECYCLING SUSTAINABILITY CENTER

PROJECT NAME:	Recycling Sustainability Center		
PROJECT DESCRIPTION:	Construct and equip material recycling and environmental sustainability resource center		
BENEFIT TO THE COMMUNITY:	Facilitates comprehensive recycling program for all residential, commercial and industrial community citizens; protects environment and ensures sustainability of natural resources over time		
OPERATING BUDGET IMPACT:	Reduced dependency on bond funding or other financial resources for landfill maintenance; increased operational costs of recycling facility		
MANAGING DEPARTMENT:	PUBLIC WORKS	PROJECT TYPE:	RECYCLING
ACCOUNT CODE:	0559 800 2150	PROJECT NO:	82005

	Prior Years	FY15	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	\$ 102,460		\$ 102,460
Bond Proceeds	\$ 8,500,000		\$ 8,500,000
Sales Tax			\$ -
Other			\$ -
Balance Forward		\$ 18,265	
TOTAL FUNDING SOURCES	\$ 8,602,460	\$ 18,265	\$ 8,602,460
PROJECT COSTS			
Professional Services			\$ -
Legal			\$ -
Architect/Engineering	\$ 1,372,882		\$ 1,372,882
Appraisal/Negotiations			\$ -
Construction	\$ 6,334,107	\$ 18,265	\$ 6,352,372
Land Acquisition			\$ -
Furnishings & Equipment	\$ 877,206		\$ 877,206
BUDGETED EXPENDITURES	\$ 8,584,195	\$ 18,265	\$ 8,602,460
BALANCE	\$ 18,265	\$ (0)	\$ (0)

GLOSSARY

DEPARTMENT – An administrative agency of the City having management responsibility for an operation or a group of related services within a functional area.

D.O.T. – Department of Transportation.

ENTERPRISE FUND – A fund established to account for operations financed and operated in a manner similar to private business enterprises.

EXPENDITURE – Action, which decreases net financial resources. Payment for goods or services.

FISCAL YEAR – The annual period applicable to the annual operating budget and at the end of which, the financial position of the City determines the results of its operation. The Columbus Consolidated Government's (CCG) fiscal year runs from July 1 through June 30.

FUND – An accounting entity with a self-balancing set of accounts. All transactions for a specific governmental purpose are recorded in a fund. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

IMPROVEMENT – Any amount of service or request above the current level of service.

OPERATING BUDGET – Planned expenditures and revenues for the continued regular operations and maintenance of basic governmental functions and services. Includes personnel, supplies, services and capital items. All funds lapse at the fiscal year end. The operating budget for CCG includes the following funds: General, Sewer, Paving, Integrated Waste Management, Emergency Telephone, Medical Center, Debt Service, Economic Development, METRA, Parking Management, Trade Center, Bull Creek Golf Courses, Oxbow Creek Golf Course, and Civic Center.

ORDINANCE – A formal legislative enactment by the governing body of a municipality. Enactment of an ordinance by the CCG requires two weeks for final approval.

PROGRAM – The collection of services being performed to achieve a desired goal.

REALLOCATION – Project budgets in excess of project expenditures may be transferred to finance or assist in financing other projects.

RESOLUTION – A special order of a legislative body requiring less legal formality than an ordinance. Approval of a resolution by the CCG requires one week for approval.

REQUEST – A statement of estimated need.

SPECIAL REVENUE FUND – A fund used to account for the proceeds for specific revenue sources that are legally restricted to expenditures for a specific purpose.

SPLOST – Special Purpose Local Option Sales Tax.

T-SPLOST – Transportation Special Purpose Local Option Sales Tax.